

2024-2025

OPERATING BUDGET



ONE CHATTANOOGA

MAYOR TIM KELLY



TABLE OF CONTENTS

| | |
|---|-------|
| • Mayor’s Budget Message | AA-1 |
| • Revenue & Expense Overview | AB-1 |
| • Operating Budget Ordinance | 1-80 |
| • Revenues | B-1 |
| • Fund Summary | B-11 |
| • Department: Financials | |
| ▪ General Government | B-25 |
| • General Gov’t Essential Cost..... | B-35 |
| • City Council..... | B-41 |
| • City Judge..... | B-47 |
| • City Attorney..... | B-53 |
| • Internal Audit..... | B-61 |
| • Technology Services..... | B-65 |
| • Purchasing..... | B-73 |
| • Agencies..... | B-79 |
| ▪ Executive Branch | B-83 |
| ▪ Finance & Administration | B-91 |
| ▪ Human Resources | B-99 |
| ▪ Community Development | B-105 |
| ▪ Police | B-113 |
| ▪ Fire | B-121 |
| ▪ Public Works | B-129 |
| ▪ Parks & Outdoors | B-139 |
| ▪ Early Learning | B-149 |
| ▪ City Planning | B-157 |
| ▪ Equity & Community Engagement | B-163 |
| ▪ Economic Development | B-169 |
| ▪ Innovation, Delivery & Performance | B-177 |

TABLE OF CONTENTS

- **Other Funds**
 - Municipal Golf Courses..... B-183
 - Economic Development..... B-193
 - State Street Aid..... B-201
 - Hotel/Motel Tax Fund..... B-211
 - TN Valley Regional Communications..... B-219
 - Debt Service Fund..... B-229
 - Waste Water Fund..... B-237
 - Solid Waste Fund..... B-249
 - Storm Water Fund..... B-259
 - Narcotics Fund / Federal Asset Forfeiture Fund B-271
- **Capital Improvement Plan**..... C-1
 - Governmental Fund Projects..... C-1
 - Enterprise Fund Projects
 - Storm Water..... C-10
 - Waste Water..... C-11
 - Capital Improvement Ordinance..... C-15
 - Fiscal Year 2025 Plan..... C-17
 - Five-Year Capital Improvement Plan Resolution C-25
 - Fiscal Year 2025 thru 2029 Plan..... C-27
 - Bond Resolution..... C-35

Message from the Mayor

It is my honor as your mayor to propose a balanced budget for the City of Chattanooga's Fiscal Year 2025. In the face of fiscal pressure from inflationary forces, the sunsetting of pandemic-era federal dollars, and continuing competition for talented workers, this fourth budget of my Administration ensures fiscal responsibility and transparency without compromising our commitment to building a more resilient Chattanooga. With this budget, we will better equip our city to deliver the essential services and responsive governance our residents deserve, while advancing the strategic priorities that are fundamental to creating a stronger, safer, more prosperous, and more unified community. This budget balances fiscal responsibility with our strategic priorities. Some key highlights include:

- **Public Safety:** Public safety is paramount, which is why 59% of this year's budget – a new high-water mark – will fund critical personnel and operations needs at the Chattanooga Police Department, Chattanooga Fire Department, and Department of Public Works. Every sworn police and fire employee will get a raise – there should never be a year that that doesn't happen.
- **Infrastructure and Pedestrian Safety:** For the fourth straight year, we are fulfilling our commitment to reverse previous trends of road disrepair. We're allocating another \$10 million for road resurfacing and pothole repairs, making good on my four-year, \$40 million commitment to improving the conditions of our local roads. Additionally, we have set aside \$500,000 to fund targeted pedestrian safety improvements – in addition to already scheduled repairs – to continue our daily work to improve pedestrian safety.
- **Maximizing the Impact of One-Time Federal Funds:** We're maximizing the benefit of one-time federal dollars to fund critical work across our community, including: the Eviction Prevention Initiative through Legal Aid of East Tennessee; the Violence Reduction Initiative through Community Haven; Care for Domestic Violence and Rape Victims through the Partnership for Families, Children, and Adults; Child Savings Accounts for Hamilton County Kindergarteners through Chattanooga 2.0; and, the largest all-inclusive playground in Chattanooga at Heritage Park.
- **Investing in Our Team, Optimizing for Outcomes:** A \$5.7 million investment will fund the next phase of the Step Plan and increase pay for City employees. With a combination of streamlining departments while making carefully calibrated additions, we continue to shift funding away from things that don't work to things that do work.

- Sustained Funding, Sustained Momentum, NO Tax Increase: We continue to make significant progress in areas of strategic focus – like Parks & Outdoors, Economic Development, Affordable Housing, and Community Engagement – and this budget sustains funding so we continue to build momentum in these critical areas WITHOUT increasing the tax burden for residents.

The core focus of my Administration since the beginning has been to go after our structural challenges and to put Chattanooga on a path to shared prosperity and a common purpose – and my resolve to see that vision through is unwavering. From restructuring city government around our residents’ true priorities and making historic investments to improve wage competitiveness in FY22, our One Chattanooga budget in FY23, to FY24’s execution-oriented budget, we have worked hard to cultivate an environment toward fulfilling that vision. The seeds have been sown and watered, and progress is growing across our city.

As we continue to build on our strengths and address our areas of need, this budget will serve as next year’s blueprint for a more resilient, vibrant, and inclusive Chattanooga. I am confident that with your support, this budget will help us meet the challenges before us now and create the future that Chattanoogaans deserve.



Mayor Tim Kelly
City of Chattanooga

Budget Process and Timeline

The fiscal year 2025 budget was prepared using a priority-based budgeting approach designed to comprehensively prioritize service delivery and transparency throughout the process.

The following principles framed the preparation of this budget:

- Spend within our means
- Prioritize service delivery to our citizens
- Do the important things well
- Evaluate past patterns of spending
- Be transparent with the community
- Remain cognizant of the ONE CHATTANOOGA strategic plan
- Demand accountability for results

| Budget Timeline | |
|-------------------------------------|------------------------------------|
| Strategic Planning | January 2023 |
| Internal Budget Preparation | January through April 2024 |
| Budget Presentation to City Council | April 30, 2024 |
| Budget Education Sessions | May 7, 2024 through June 4, 2024 * |
| Budget Public Hearing | June 4, 2024 |
| Budget Ordinance - First Reading | June 11, 2024 |
| Budget Ordinance - Second Reading | June 18, 2024 |

* No meeting May 28.

Strategic Plan

In the Fall of 2021, Mayor Kelly released his ONE CHATTANOOGA strategic plan, providing a broad vision that guides the work of all departments throughout City government. The plan is not meant to be a finished product and is in constant review. We are confident this bold vision is achievable; together, we can make this vision a reality and make Chattanooga the best city in America!

The ONE CHATTANOOGA strategy consists of 7 goals and 40 priorities that comprise the strategy to realize our vision of a city where opportunity exists for all and where prosperity is plentiful. Each goal represents an aspiration for the city and offers initiatives and pathways for residents and local leaders, as well as a model for our peers across the nation.

Build a path to universal early learning

1. Expand access to early learning for all families
2. Integrate our early learning programs from prenatal care to kindergarten
3. Train the next generation of excellent early learning professionals
4. Partner with Hamilton County Schools to provide high-quality learning opportunities and services for families
5. Make Chattanooga an investment-ready early learning model for the nation

Catalyze economic vitality in the Black community

6. Increase pathways to entrepreneurship and access to capital for all
7. Create robust and accessible workforce development pathways
8. Commit to meaningful and constructive recidivism reduction
9. Ensure city purchasing and procurement practices meet equity goals
10. Advance arts, culture, and the creative economy across Chattanooga
11. Invest in historically underserved neighborhoods
12. Engage and involve the whole community in city planning and investment

Ensure accessible housing choices for all Chattanoogaans

13. Expand affordable housing inventory across the city
14. Diversify the range of capital options available for affordable housing development
15. Expand supportive housing resources to end chronic homelessness
16. Support both tenants and housing providers with housing security and eviction prevention resources
17. Preserve land for affordable housing in transitioning neighborhoods

Improve local infrastructure

18. Ensure timely, equitable, and responsive repairs to potholes and road failure
19. Develop a strategic capital plan that includes long-term maintenance
20. Modernize and invest in our public transit system
21. Design Chattanooga for sustainable and inclusive growth
22. Expand and connect our local parks, trails, and greenways system
23. Invest in sustainable and resilient infrastructure

Build a competitive regional economy

24. Attract higher-paying jobs with targeted economic recruiting
25. Grow household income for all Chattanoogaans through workforce development and skills-training
26. Ensure essential City workers are paid a living wage
27. Lead in the emerging green economy
28. Foster a welcoming, inclusive, and prosperous city for New Americans
29. Refine Chattanooga's competitive advantages and traded clusters vs. rival cities

Close the gaps in public health

- 30. Address racial and economic disparities in public health outcomes
- 31. Prevent violence in our community by addressing root causes
- 32. Support youth development with intentional support and opportunities
- 33. Destigmatize mental and emotional health, leading with City policies
- 34. Ensure all Chattanoogaans have access to fresh, healthy, and affordable food
- 35. Leverage and improve outdoor spaces to advance public health

Provide responsive and effective local government

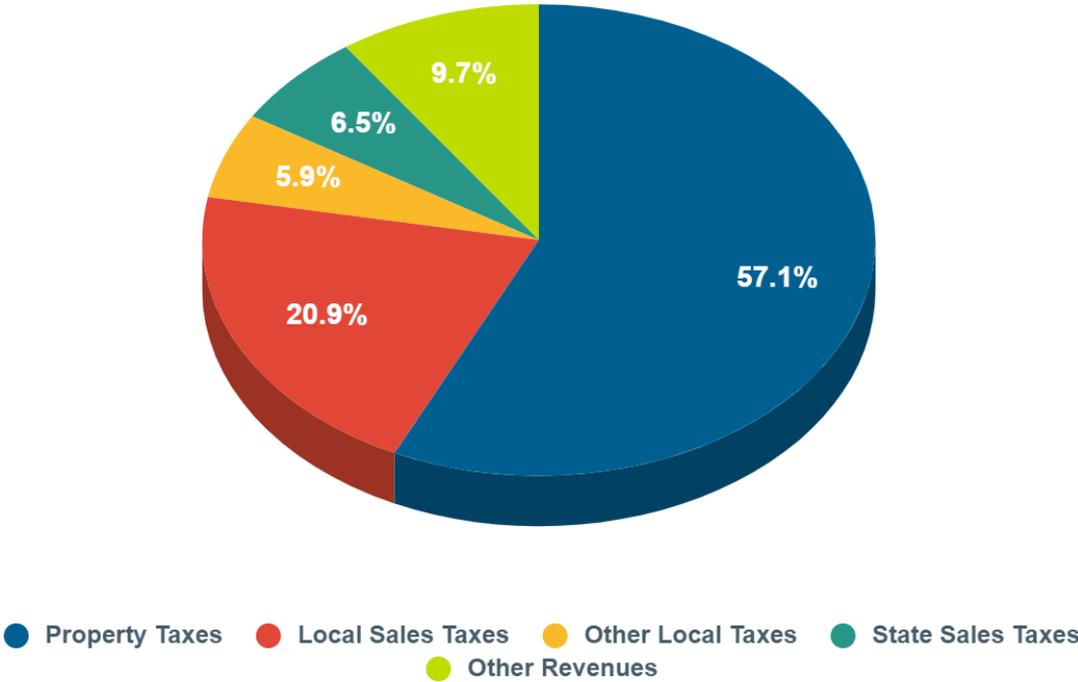
- 36. Streamline our city processes and prioritize innovative approaches to city services
- 37. Increase opportunities for residents to engage local government
- 38. Implement policies and practices that ensure transparency and accountability
- 39. Invest in technology, platforms, and practices that allow Chattanooga to lead with citizen involvement and engagement
- 40. Advocate for local control over local issues and policies at the state and national level

General Fund Revenues Summary

Revenues needed to operate City government are generated primarily through property taxes, state and local sales taxes, and other local taxes. This budget was prepared using a property tax rate of \$2.25 per \$100 of assessed value, which represents the current rate with **no tax increase**.

| General Fund Revenue Source | Dollars | Percent |
|-----------------------------|-----------------------|-------------|
| Property Taxes | \$ 191,988,000 | 57% |
| Local Sales Taxes | \$ 70,193,000 | 21% |
| Other Local Taxes | \$ 19,769,200 | 6% |
| State Sales Taxes | \$ 21,796,000 | 6% |
| Other Revenues | \$ 32,718,800 | 10% |
| Total Revenue | \$ 336,465,000 | 100% |

Revenues by Source

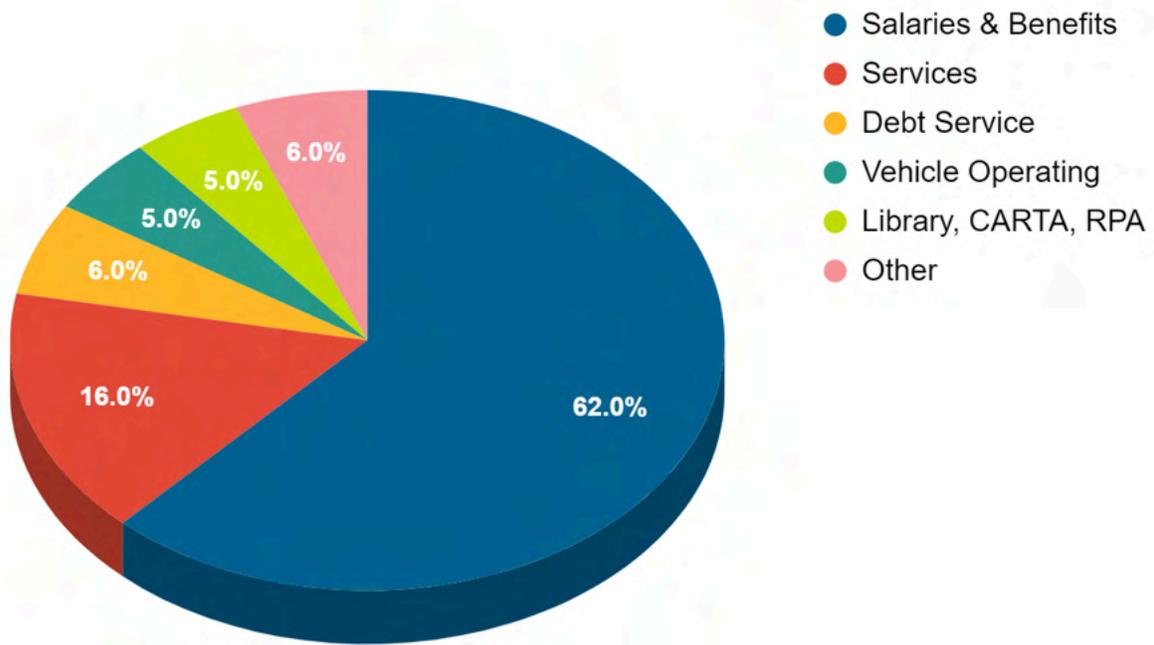


General Fund Expenditures Summary

The revenues are used to provide essential services to the citizens of Chattanooga, as detailed below.

| Department | FY24 | FY25 | Inc/(Dec) |
|---------------------------|----------------------|----------------------|--------------------|
| Police | \$87,173,664 | \$88,872,638 | \$1,698,974 |
| Fire | \$62,445,934 | \$62,941,693 | \$495,759 |
| Public Works | \$41,703,949 | \$47,837,449 | \$6,133,500 |
| Debt Service | \$19,975,645 | \$21,366,399 | \$1,390,754 |
| General Government | \$23,358,073 | \$24,453,995 | \$1,095,922 |
| Information Technology | \$19,432,147 | \$15,598,662 | -\$3,833,485 |
| Parks & Outdoors | \$16,949,697 | \$17,035,232 | \$85,535 |
| Quasi-Agencies | \$11,174,440 | \$10,901,340 | -\$273,100 |
| Community Development | \$9,799,347 | \$9,714,667 | -\$84,680 |
| Finance & Administration | \$7,432,826 | \$7,264,692 | -\$168,134 |
| Executive Branch | \$6,495,249 | \$6,625,672 | \$130,423 |
| CARTA | \$5,800,000 | \$5,800,000 | \$0 |
| Other Departments | \$17,259,029 | \$18,052,561 | \$793,532 |
| Total Expenditures | \$329,000,000 | \$336,465,000 | \$7,465,000 |

General Fund - Expenditures by Type



Other Funds

Municipal Golf Course Fund

Accounts for revenues and expenditures associated with operation of municipal golf courses.

Economic Development Fund

Accounts for revenues and expenditures associated with economic development in Downtown Chattanooga and Enterprise South. These projects are funded by an additional 0.5% local option sales tax approved in a 2004 ballot initiative

State Street Aid Fund

Accounts for revenues and expenditures associated with the City's share of state gasoline taxes. State law requires that gasoline taxes be used to maintain streets.

Hotel/Motel Tax Fund

Accounts for revenues and expenditures associated with the City's hotel/motel privilege tax. The City ordinance requires that hotel/motel taxes be used to develop and implement public improvements in the downtown and waterfront areas.

Narcotics Fund

Accounts for drug fines and grants received and usage of these monies for drug education and investigations.

Debt Service Fund

Accounts for the accumulation of resources for, and payment of, general long-term obligations.

Waste Water Fund

Accounts for revenues and expenditures associated with operation of the sewer system, including capital improvements.

Solid Waste Fund

Accounts for revenues and expenditures associated with operation of a municipal landfill. The fund includes adequate investments earmarked to cover costs for closure and post-closure care, in compliance with the Environmental Protection Agency (EPA) mandate establishing closure and post-closure requirements.

Storm Water Fund

Accounts for revenues and expenditures associated with water quality management. The fund was established to comply with EPA guidelines.

Tennessee Valley Regional Communications (TVRC) System Fund

Accounts for revenues and expenditures associated with management of a regional communications system that services a multi-county/multi-state region.

Following is a summary of the other funds:

| Other Funds | Revenues | Expenditures |
|--------------------------------------|----------------------|----------------------|
| Municipal Golf Course | \$2,546,253 | \$2,546,253 |
| Economic Development | \$19,319,000 | \$20,819,000 |
| State Street Aid | \$6,601,240 | \$7,601,240 |
| Hotel/Motel Tax | \$10,152,000 | \$10,652,000 |
| Narcotics | \$220,000 | \$500,000 |
| Debt Service | \$25,481,661 | \$25,481,661 |
| Waste Water | \$120,851,518 | \$152,035,749 |
| Solid Waste | \$6,125,200 | \$6,125,200 |
| Storm Water | \$35,476,500 | \$36,740,337 |
| TN Valley Regional Communications | \$1,927,688 | \$1,927,688 |
| Totals | \$228,701,060 | \$264,429,128 |

The difference between revenues and expenditures represents the amount of planned use of reserves throughout the various funds.

Capital Budget Summary

The fiscal year 2025 capital budget totals \$186,330,369, as detailed below.

| Capital Budget Fund | Dollars |
|-----------------------------|----------------------|
| General Government | \$74,930,369 |
| Stormwater | \$10,400,000 |
| Wastewater | \$101,000,000 |
| Total Capital Budget | \$186,330,369 |

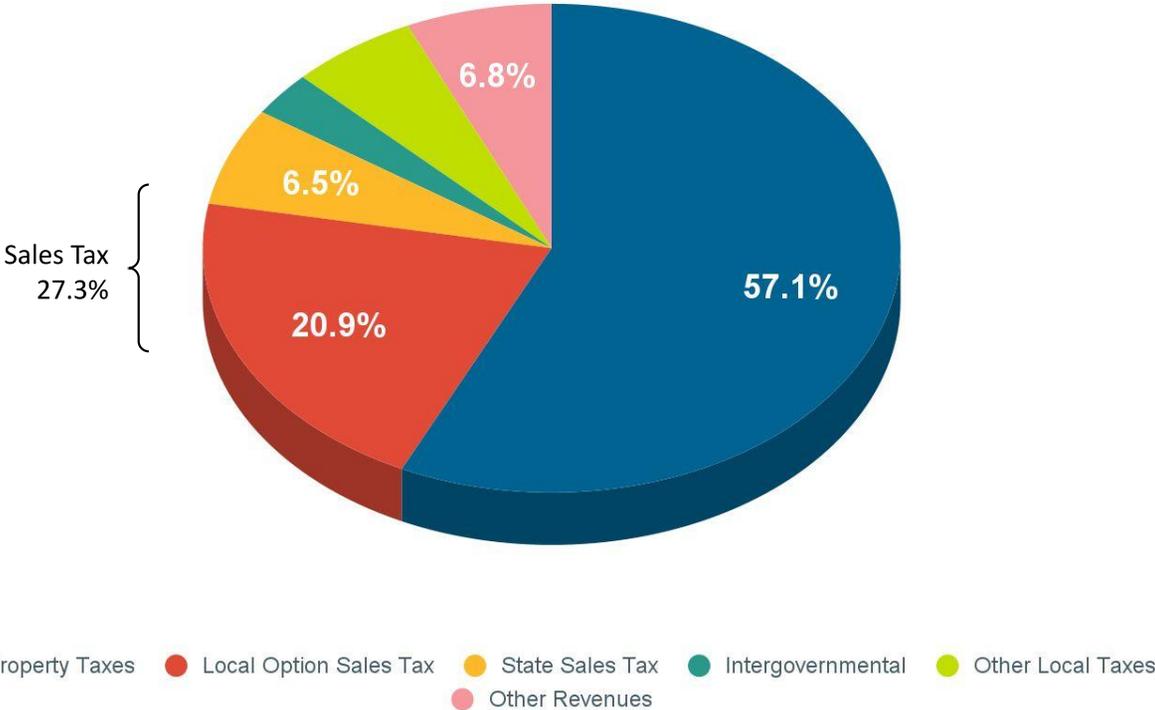
The general government portion of the capital budget has been organized into the following functional areas to provide greater transparency around how funds are invested.

| Functional Area | # of Projects | Dollars | External Funding | % of Total |
|-------------------------|---------------|---------------------|------------------|-------------|
| Better Government | 10 | \$6,165,000 | 0% | 8% |
| Economic Development | 3 | \$3,500,000 | 7% | 5% |
| Education | 3 | \$702,000 | 0% | 1% |
| Fleet | 5 | \$6,650,000 | 0% | 9% |
| Neighborhoods | 9 | \$8,325,000 | 24% | 11% |
| Outdoors | 12 | \$12,841,500 | 53% | 17% |
| Public Safety | 10 | \$9,191,000 | 9% | 12% |
| Roads and Bridges | 16 | \$26,055,869 | 29% | 35% |
| Transit | 1 | \$1,500,000 | 0% | 2% |
| Total GG Capital | 69 | \$74,930,369 | 23% | 100% |



**FY 2025
REVENUE & EXPENSE
OVERVIEW**

Where General Fund Money Comes From FY25 Budget \$336,465,000



Intergovernmental

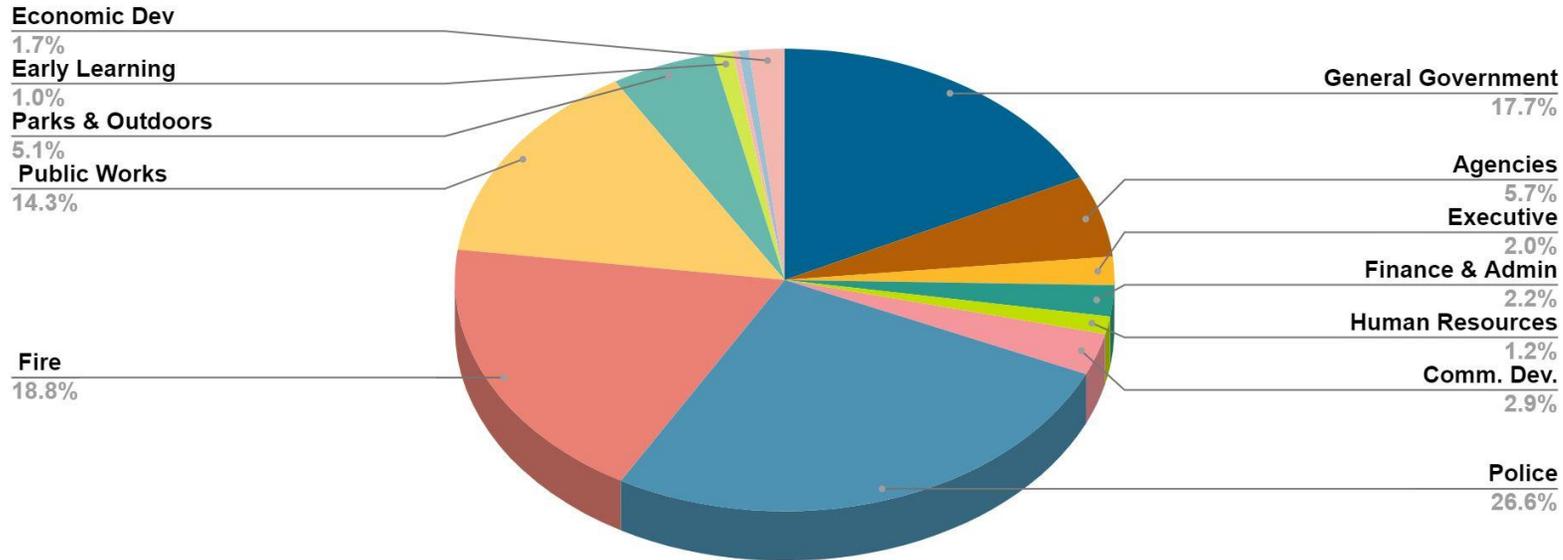
| | |
|--------------------------|------|
| Mixed Drink | 5.8M |
| Ross's Landing | 1.7M |
| Gross Receipt Commission | 417K |
| Specialized Training | 696K |

Other Local Tax

| | |
|------------------|------|
| Liquor | 3.4M |
| Beer | 4.9M |
| Gross Receipts | 6.9M |
| Franchise Tax | 3.5M |
| Corp. Excise Tax | 1.0M |

| Property Taxes | Local Option Sales Tax | State Sales Tax | Intergovernmental | Other Local Taxes | Other Revenues | Total General Fund |
|----------------|------------------------|-----------------|-------------------|-------------------|----------------|--------------------|
| 191,988,000 | 70,193,000 | 21,796,000 | 9,917,000 | 19,769,200 | 22,801,800 | \$336,465,000 |

Where General Fund Money Goes FY25 Budget \$336,465,000



Major Components of General Gov't

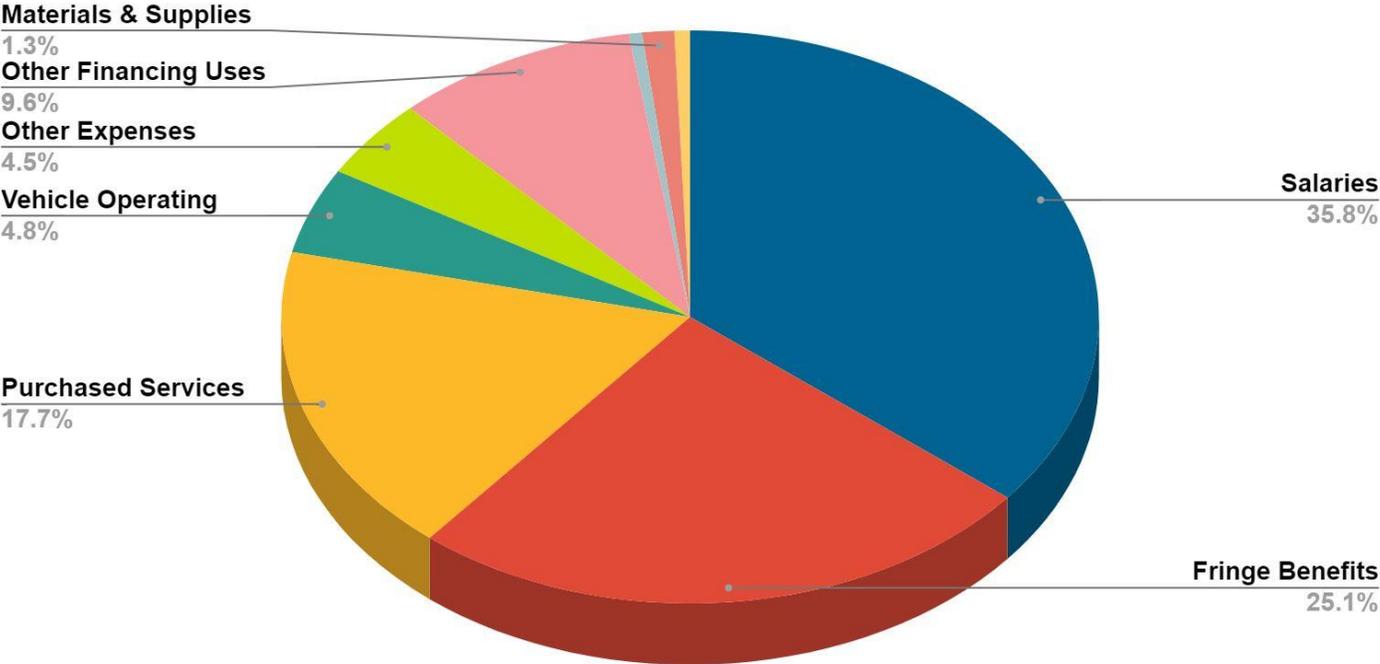
| | |
|--------------------------------------|--------|
| Technology Svc | \$16M |
| Contingency | \$8.6M |
| Mixed Drink Tax for Education (HCDE) | \$2.9M |
| Liability Ins | \$1M |
| Debt Service | \$21M |
| City Attorney | \$2.1M |

Excludes Use of Reserves for Capital: \$20 million

| General Government | Agencies | Executive | Finance & Admin | Human Resources | Comm. Dev. | Police | Fire | Public Works | Parks & Outdoors | Early Learning | City Planning | Equity & Community Engagement | Economic Dev | Innovation Delivery & Performance |
|--------------------|------------|-----------|-----------------|-----------------|------------|------------|------------|--------------|------------------|----------------|---------------|-------------------------------|--------------|-----------------------------------|
| 59,110,421 | 19,009,975 | 6,625,672 | 7,264,692 | 4,117,592 | 9,714,667 | 88,872,638 | 62,941,693 | 47,837,449 | 17,035,232 | 3,219,048 | 957,074 | 1,679,737 | 5,804,845 | 2,274,265 |

FY25 Expenditures by Category

Major Purchased Services



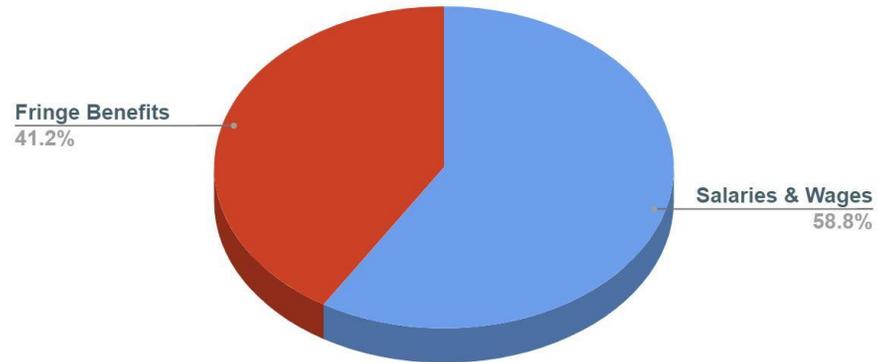
| Service | Amount |
|-----------------------|--------|
| IT Main/host/license | \$9.4M |
| Street Lighting | \$2.9M |
| 911 - Emergency Svs | \$6M |
| Animal Services | \$2.1M |
| Waste Disposal | \$5.6M |
| Utilities | \$6M |
| Transfer Station Cost | \$2.6M |
| Agency Contracted Svc | \$3.7M |
| On-the Job Injury | \$1.5M |

Excludes Use of Reserves for Capital: \$10 million

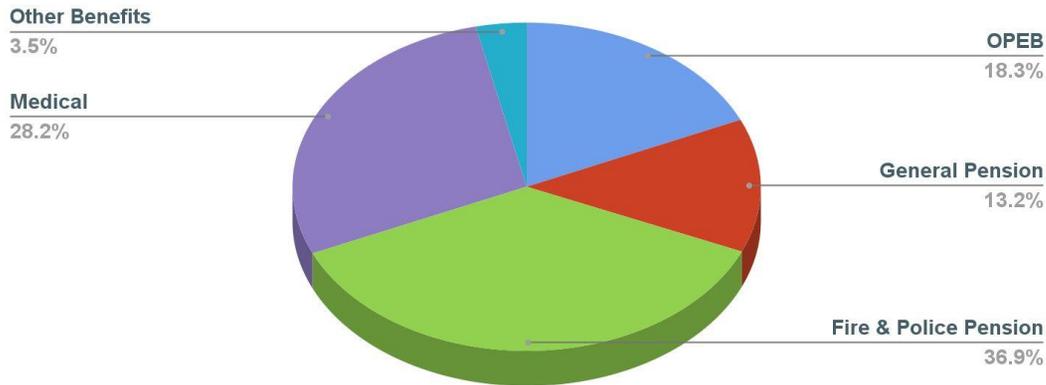
| Salaries | Fringe Benefits | Purchased Services | Materials & Supplies | Vehicle Operating | Insurance, Claims, Damages | Capital Assets & Outlay | Other Expenses | Other Financing Uses | Total |
|-------------|-----------------|--------------------|----------------------|-------------------|----------------------------|-------------------------|----------------|----------------------|---------------|
| 120,618,547 | 84,588,697 | 59,388,678 | 4,272,316 | 16,316,721 | 2,084,903 | 1,748,450 | 15,110,584 | 32,336,104 | \$336,465,000 |

Focus on Salary & Fringe Benefits (\$205.2M)

FY25 Total Compensation



FY25 Fringe Benefits Breakdown



Fringe Benefits (\$84M)

| | FY25 Proposed | FY25 % of Total |
|-----------------------|---------------|-----------------|
| OPEB | 15,488,901 | 18.31% |
| General Pension | 11,128,015 | 13.16% |
| Fire & Police Pension | 31,194,529 | 36.88% |
| Medical | 23,818,376 | 28.16% |
| Other Benefits | 2,958,876 | 3.50% |



ORDINANCE NO. XXXXX

AN ORDINANCE, HEREINAFTER ALSO KNOWN AS "THE FISCAL YEAR 2024-2025 OPERATIONS BUDGET", PROVIDING REVENUE FOR THE FISCAL YEAR BEGINNING JULY 1, 2024, AND ENDING JUNE 30, 2025; APPROPRIATING SAME TO THE PAYMENT OF EXPENSES OF THE MUNICIPAL GOVERNMENT; FIXING THE RATE OF TAXATION ON ALL TAXABLE PROPERTY IN THE CITY, AND THE TIME TAXES AND PRIVILEGES ARE DUE, HOW THEY SHALL BE PAID, WHEN THEY SHALL BECOME DELINQUENT; PROVIDING FOR INTEREST AND PENALTY ON DELINQUENT TAXES AND PRIVILEGES; AMENDING CHATTANOOGA CITY CODE, PART II, CHAPTER 2, SECTION 2-267, RELATIVE TO PAID LEAVE FOR ACTIVE-DUTY TRAINING AND TO AMEND CHATTANOOGA CITY CODE, PART II, CHAPTER 31, SECTIONS 31-36, 31-37, 31-41, AND 31-43, SECTIONS 31-322 AND 31-354.

WHEREAS, Pursuant to and in compliance with the provisions of the Charter of the City of Chattanooga, Tennessee, the revenues have been estimated for operating the Municipal Government for the fiscal year 2024-2025 from all sources to be as follows:

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|---|----------------|-------------------|------------------|
| <u>PROPERTY TAXES</u> | | | |
| Current Taxes on Real & Personal Property | \$171,773,969 | \$173,609,743 | \$173,610,000 |
| Taxes on Real & Personal Property - Prior Years | 5,048,291 | 5,113,601 | 5,114,000 |
| PAYMENTS IN LIEU OF TAXES | | | |
| Chattanooga Housing Authority | \$222,531 | 225,396 | 225,400 |
| Tennessee Valley Authority | 2,220,419 | 2,262,401 | 2,273,700 |
| Good Neighbors | 2,808 | 2,808 | 2,800 |
| Orchard Knob Dev Corp | 1,402 | 455 | 460 |
| UnumProvident Group | 83,445 | 83,440 | 83,440 |
| Wm Wrigley Jr Co | 26,171 | - | - |
| Blue Cross Blue Shield | 1,185,546 | 1,162,076 | 1,161,200 |
| Southern Champion Tray | 78,463 | - | - |
| Gestamp Chattanooga, LLC | 1,214,597 | 424,160 | 424,200 |

| | FY23 | FY24 | FY25 |
|---|---------------------|--------------------|--------------------|
| | Actual | Projected | Proposed |
| EPB Electric | 7,751,832 | 7,866,109 | 6,505,120 |
| EPB Telecom | 328,870 | 320,448 | 294,930 |
| EPB Internet | 406,718 | 382,857 | 275,380 |
| Coca-Cola Bottling | 204,485 | 198,589 | 198,590 |
| Plastic Omnium Auto Exteriors, LLC | 183,415 | 143,740 | 143,740 |
| UTC Two | 10,148 | 10,148 | 10,150 |
| UTC Three | 5,790 | 5,790 | 5,790 |
| Alco Woodlawn Partners | 33,078 | 6,607 | 6,610 |
| Yangeng US Automotive Interior Systems LLC | 45,714 | 30,832 | - |
| M & M Industries Inc. | 99,837 | 77,704 | - |
| HomeServe USA Corp | - | 3,241 | 3,240 |
| Walnut Commons | 24,284 | - | 47,850 |
| TOTAL PAYMENT IN LIEU OF TAXES | \$14,129,553 | 13,206,801 | 11,662,600 |
| Interest & Penalty on Delinquent Taxes | 1,471,425 | 1,417,356 | 1,416,700 |
| Delinquent Taxes Collection Fees | 238,150 | 184,700 | 184,700 |
| TOTAL PROPERTY TAXES | 192,661,387 | 193,532,201 | 191,988,000 |
| <u>OTHER LOCAL TAXES</u> | | | |
| Liquor Taxes | \$3,324,653 | 3,378,162 | 3,378,200 |
| Beer Taxes | 5,510,327 | 4,944,821 | 4,945,000 |
| Local Litigation Taxes - City Court | 2,633 | 2,834 | 2,600 |
| Gross Receipts Taxes | 8,414,802 | 6,797,270 | 6,899,200 |
| Corp Excise Taxes – State | 1,149,776 | 947,200 | 947,200 |
| Corp Excise Taxes – Non Depository | 18,987 | 33,900 | 33,900 |
| Franchise Taxes – Application Fee | - | 18,046 | 18,000 |
| Franchise Taxes – Chattanooga Gas | 3,417,247 | 1,782,632 | 1,782,600 |
| Franchise Taxes – Comcast Cable | 693,006 | 627,847 | 574,500 |
| Franchise Taxes - Century Tel | 6,565 | 2,031 | 2,000 |
| Franchise Taxes – AT&T Mobility | 32,949 | 27,190 | 24,000 |
| Franchise Taxes – EPB Fiber Optic | 1,264,861 | 1,162,446 | 1,162,000 |
| TOTAL OTHER LOCAL TAXES | \$23,835,806 | 19,724,379 | 19,769,200 |
| <u>LICENSES, FEES & PERMITS</u> | | | |
| Wrecker Permits | \$2,500 | 700 | 700 |
| Liquor By the Drink Licenses | \$142,775 | 131,190 | 131,200 |
| Liquor By the Drink – Interest & Penalty | 1,130 | 825 | 1,000 |
| Transient Vendor License | 150 | 300 | 300 |
| Motor Vehicle Licenses | 408,860 | 342,495 | 342,500 |
| Wrecker Contractor License | 1,000 | 400 | 400 |
| Original Business License | 24,695 | 23,085 | 23,300 |
| Building Permits | 3,409,572 | 3,207,366 | 3,271,500 |
| Electrical Permits | 580,403 | 571,280 | 582,700 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|---|--------------------|--------------------|--------------------|
| Plumbing Permits | 347,514 | 382,721 | 390,370 |
| Street Cut-In Permits | 416,820 | 474,536 | 484,000 |
| Mechanical Code Permits | 330,805 | 400,874 | 400,870 |
| Hotel Permits | 1,650 | 198 | 200 |
| Gas Permits | 48,301 | 31,200 | 29,300 |
| Sign Permits | 90,480 | 92,170 | 83,000 |
| Taxi Permits | 3,115 | 3,004 | 2,000 |
| Temporary Use Permits | 430 | - | - |
| Moving Permit Investigation Fee | 215 | 220 | - |
| Traffic Eng Special Events Permits | 6,490 | 12,026 | 12,000 |
| Push Cart Permits | 75 | 50 | - |
| Mobile Food Unit | 700 | 400 | 400 |
| Tree Ordinance Permit | 7,222 | 18,500 | 19,000 |
| Tire Haulers Permit | 25 | 175 | - |
| Short Term Vacation Rental Permit | 66,450 | 115,288 | 138,000 |
| Issuing Business Licenses & Permits | 82,910 | 61,000 | 61,000 |
| Plumbing Examiner Fees & Licenses | 56,445 | 29,520 | 44,300 |
| Electrical Examiner Fees & Licenses | 176,740 | 48,665 | 146,000 |
| Gas Examination Fees & Licenses | 36,994 | 30,400 | 30,400 |
| Beer Application Fees | 17,250 | 23,000 | 23,000 |
| Mechanical Exam Fees & Licenses | 17,100 | 131,123 | 20,000 |
| Permit Issuance Fees | 71,830 | 66,204 | 70,000 |
| Exhibitor's Fees | 59 | 210 | 210 |
| Subdivision Review/Inspection Fees | 26,620 | 27,024 | 27,600 |
| Adult Entertainment Application Fee | 7,899 | 5,924 | 5,000 |
| Zoning Letter | 33,895 | 40,818 | 37,000 |
| Variance Request Fees | 12,690 | 11,572 | 10,400 |
| Certificates of Occupancy | 32,530 | 33,100 | 35,000 |
| Sewer Verification Letter Fee | 50 | - | - |
| Code Compliance Letter Fees | 3,750 | 1,628 | 2,000 |
| Modular Home Site Investigation | 150 | 300 | - |
| Plan Checking Fees | 753,650 | 526,744 | 526,700 |
| Phased Construction Plans Review | 17,403 | 15,124 | 15,100 |
| Construction Board of Appeals | 1,800 | 1,300 | 1,200 |
| Sign Board of Appeals | 1,050 | 800 | 800 |
| Historic Zone Construction Fees | 12,500 | 10,625 | - |
| Northshore Design Appeal Fee | 5,019 | 4,525 | 2,000 |
| Fire Department Permits | 386,087 | 400,047 | 360,000 |
| Wine In Grocery Store Application | 100 | 700 | - |
| Beer Permit | 65,183 | 72,311 | 72,000 |
| Misc. licenses and permits | 4,155 | 2,170 | 2,050 |
| TOTAL LICENSES, FEES & PERMITS | \$7,715,236 | \$7,353,837 | \$7,404,500 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|--|----------------------|----------------------|----------------------|
| <u>INTERGOVERNMENTAL REVENUE</u> | | | |
| State – Specialized Training Supplement | 650,400 | 696,000 | 696,000 |
| State Maintenance of Streets | 79,748 | 60,000 | 60,000 |
| State Sales Taxes | 21,492,897 | 21,795,710 | 21,796,000 |
| State Income Taxes | 14,654 | - | - |
| State Beer Taxes | 82,693 | 80,208 | 80,000 |
| State Mixed Drink Taxes | 5,679,701 | 5,805,689 | 5,805,700 |
| State – Telecommunication Sales Taxes | 260,805 | 249,493 | 249,000 |
| State Alcoholic Beverage Taxes | 193,922 | 188,000 | 188,000 |
| State Gas Inspection Fees | 331,775 | 331,776 | 332,000 |
| Commission from State of TN/Gross Receipts | 785,831 | 417,000 | 417,000 |
| State Shared Sports Gambling TCA 4-51-304 | 295,367 | 342,999 | 350,000 |
| Hamilton County Ross' Landing/Plaza | 1,748,004 | 1,714,274 | 1,714,000 |
| Local Option Sales Taxes-General Fund | 68,473,283 | 69,508,754 | 69,509,000 |
| Local Option Sales Taxes-Out of State | 716,155 | 683,675 | 684,000 |
| Other Local Governments | 167,003 | 25,291 | 25,300 |
| TOTAL INTERGOVERNMENTAL REVENUE | \$100,972,238 | \$101,898,869 | \$101,906,000 |

CHARGES FOR SERVICE

| | | | |
|-----------------------------|-----------|-----------|-----------|
| Current City Court Costs | \$143,052 | \$133,696 | \$127,000 |
| Court Commissions | 4,717 | 5,296 | 5,000 |
| Court Clerk's Fees | 460,669 | 445,920 | 446,000 |
| Service of Process | 74 | 26 | - |
| Delinq Service of Process | 8,387 | 8,448 | 8,000 |
| Processing of Release Forms | 640 | 371 | - |
| Court Administrative Costs | 2,395 | 3,148 | 3,000 |
| Current State Court Costs | - | 6 | - |
| Court Translation Fee | 35 | 70 | 100 |
| Other Facility Rents | 52,141 | - | - |
| Land & Building Rents | 223,859 | 170,133 | 153,100 |
| Ballfield Income | 34,733 | 38,675 | 43,000 |
| Carousel Ridership | 125,997 | 104,594 | 105,000 |
| Walker Pavilion Rents | 35,411 | 23,841 | 23,800 |
| Heritage Park House Rent | 17,560 | 11,720 | 11,700 |
| Renaissance Park Rent | 1,879 | 2,200 | 2,200 |
| Greenway Facilities Rent | 39,191 | 25,900 | 25,900 |
| Fitness Center | 5,008 | - | - |
| Dock Rental | 47,924 | 36,705 | 36,700 |
| Ross' Landing Rent | 8,350 | 300 | 300 |
| Champion's Club | 28,912 | 31,025 | 31,000 |
| Recreation Center Rental | 25,086 | 45,945 | 46,400 |
| Carousel Room Rental | 18,645 | 17,764 | 17,800 |
| Coolidge Park Rental | 26,500 | 23,276 | 23,300 |
| Program Fees | 2 | - | - |

| | FY23 | FY24 | FY25 |
|---|--------------------|---------------------|--------------------|
| | Actual | Projected | Proposed |
| Park Event Fee | 28,226 | 23,643 | 24,000 |
| kidz Kamp | 22,240 | 1,370 | 1,400 |
| Sports Program Fees | 4,700 | 10,154 | 10,200 |
| OutVenture Fees | 14,930 | 11,000 | 11,000 |
| Swimming Pools | 82,660 | 92,728 | 93,000 |
| Police Report Fees | 3,837 | 2,087 | 2,100 |
| Credit Card Processing Fees | 4,862 | 4,215 | 4,000 |
| Concessions | 14,343 | 14,000 | 14,000 |
| Financial Service-EPB | 6,000 | 7,200 | 7,200 |
| General Pension Admin Costs & Other Misc | 47,474 | 46,500 | 46,500 |
| Other Service Charges | 1,852 | -5,900 | - |
| Returned Check Fee | 5,033 | 3,985 | 4,000 |
| Waste Container Purchases | 43,875 | 39,308 | 40,100 |
| Non-Profit Request Fee | 250 | 50 | - |
| E-citation fee | 40 | 10 | - |
| Treasurer's Commission BID | 16,668 | 8,700 | 8,900 |
| Miscellaneous | 4,216 | 60,305 | - |
| | \$1,612,373 | \$1,448,414 | \$1,375,700 |
| City Court Fines Current | \$6,649 | \$8,786 | \$8,000 |
| City Court Fines-Speeding Current | 45,698 | 44,116 | 42,000 |
| City Court Fines Other Driving Offenses | 383,308 | 388,268 | 369,000 |
| City Court Fines Non Driving Offenses | 15,301 | 23,115 | 23,000 |
| Criminal Court Fines | 91,864 | 73,703 | 74,000 |
| Traffic Court Parking Ticket Fines | 41,631 | 31,960 | 32,000 |
| Traffic Court Parking Tickets Delinquent | 1,979 | 986 | 1,000 |
| Traffic Court Parking Delinquent Court Cost | 2,831 | 2,593 | 2,600 |
| Air pollution penalties | 19,133 | 73,363 | - |
| Miscellaneous | 2,125 | 22 | - |
| | \$610,519 | \$646,912 | \$551,600 |
| Interest on Investments | \$5,996,369 | \$9,792,034 | \$6,531,000 |
| Sale of Back Tax Lots | 439,578 | 145,026 | - |
| Sale of Equipment | 185,837 | 349,057 | 260,000 |
| | \$6,621,784 | \$10,286,117 | \$6,791,000 |
| Miscellaneous Donations | 6,697 | 84,117 | 84,000 |
| Indirect Cost | 6,958,564 | 6,437,170 | 6,187,000 |
| Payroll Deduction Charges | 52,262 | 94,314 | 55,000 |
| Plans and Specification Deposits | 8,980 | 5,175 | 3,000 |
| Municipal Lien | 303,650 | 313,894 | 220,000 |
| Purchase Card Rebate | 64,706 | 117,998 | 50,000 |
| Take Home Vehicle Fee | 24,510 | - | - |
| Delinquent Tax Cost Recovery | 103,055 | 108,674 | 80,000 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|--------------------------------------|----------------------|----------------------|----------------------|
| Other misc. revenue | 5,344 | 11,858 | - |
| TOTAL MISCELLANEOUS REVENUE | \$7,527,769 | \$7,173,200 | \$6,679,000 |
| SUBTOTAL GENERAL FUND REVENUE | \$341,557,112 | \$342,063,929 | \$336,465,000 |
| GOLF COURSE REVENUE | \$2,496,583 | \$2,494,189 | \$2,546,253 |
| TOTAL GENERAL FUND REVENUE | \$344,053,695 | \$344,558,118 | \$339,011,253 |

and,

WHEREAS, it is necessary to base the appropriations to the various departments of the Municipal Government on the above estimated revenues;

NOW, THEREFORE,

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA, TENNESSEE:

SECTION 1. That for the purpose of raising revenue to operate the various departments, agencies, boards, commissions, offices, divisions or branches of the Municipal Government, and to pay the interest on and retire bonds of said City as they mature, there be and is hereby levied upon all taxable property within the City of Chattanooga, Tennessee, a tax for the year 2024 at a rate of \$2.25 upon every \$100.00 in assessed value of such taxable property; and to the extent applicable there is also levied a tax at the same rate upon every \$100.00 of Merchant and other Ad Valorem within the corporate limits of the City of Chattanooga, Tennessee.

SECTION 2. That the assessment made by the Assessor of Property of Hamilton County, Tennessee, and by the Tennessee Regulatory Agency for 2024 on all property located within the corporate limits of the City of Chattanooga, Tennessee, be and is hereby adopted as the assessments of the City of Chattanooga.

SECTION 3. That the taxes herein levied on all taxable property within the corporate limits of the City of Chattanooga shall be due and payable at the office of the City Treasurer and Tax Collector OCTOBER 1, 2024, and shall become delinquent MARCH 1, 2025, on which date unpaid taxes shall bear interest at twelve percent (12%) per annum, and a penalty of six percent (6%) per annum, plus other penalties as provided by law, which shall be paid by the taxpayer; provided, that except for taxpayers receiving tax relief under T.C.A. Sections 67-5-702 through 67-5-705.

SECTION 4. That the provisions of the Business Tax Act, Tennessee Code Annotated section 67-4-701, et seq., relative to the authorization of local taxes upon the privilege of engaging in certain types of business activities be and are hereby adopted by reference, and there is hereby levied a Business Tax on all businesses taxable by municipalities under Chapter 387, Public Acts of 1971, as amended, at the maximum rates specified therein. The Tennessee Department of Revenue shall collect the Business Tax on behalf of the City as authorized in T.C.A. § 67-4-703(a). The City Treasurer is authorized and directed to collect such fees and taxes as are authorized by said Act to be collected by the City of Chattanooga, a municipality, together with such interest and penalties as may become due thereon, at the maximum rate provided by law. The City Treasurer is hereby authorized and directed, in accordance with the Business Tax Act, to register new businesses located within the City and collect a fee of Fifteen Dollars (\$15.00) for issuance of an initial business license upon the City Treasurer's receipt of the application, together with any other information reasonably required, and to issue such

license at the time of registration. The City Treasurer is designated as the City official responsible for the registration of businesses located within the City of Chattanooga.

SECTION 5. That the budgets of the various departments, agencies, boards, commissions, offices, divisions, or branches of Municipal Government for the fiscal year beginning July 1, 2024, are fixed as hereafter set out; and the amount so fixed for each is hereby appropriated out of the estimated revenue for said year for the use of that department, agency, board, commission, office, division, branch of government, to-wit:

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|---|----------------------|----------------------|----------------------|
| General Government & Supported Agencies | \$71,979,578 | \$88,465,807 | \$98,120,396 |
| Executive Department | 5,972,660 | 6,042,594 | 6,625,672 |
| Department of Finance & Administration | 6,722,902 | 6,778,314 | 7,264,692 |
| Department of Human Resources | 3,334,910 | 3,080,129 | 4,117,592 |
| Department of Community Development | 14,518,353 | 8,989,146 | 9,714,667 |
| Department of Police | 87,181,052 | 86,214,331 | 88,872,638 |
| Department of Fire | 59,199,532 | 60,405,804 | 62,941,693 |
| Department of Public Works | 37,766,548 | 41,129,198 | 47,837,449 |
| Department of Parks & Outdoors | 16,396,393 | 16,220,942 | 17,035,232 |
| Department of Early Learning | 2,652,833 | 1,470,314 | 3,219,048 |
| Department of City Planning | 854,736 | 881,177 | 957,074 |
| Department of Equity & Community Engagement | 761,576 | 1,345,258 | 1,679,737 |
| Department of Economic Development | 1,664,154 | 4,260,939 | 5,804,845 |
| Department of Innovation Delivery & Performance | 2,323,465 | 2,020,076 | 2,274,265 |
| SUBTOTAL | \$311,328,693 | \$327,304,029 | \$356,465,000 |
| Golf Course | \$2,536,824 | \$2,486,704 | \$2,546,253 |
| TOTAL GENERAL FUND | \$313,865,517 | \$329,790,733 | \$339,011,253 |
| Estimated Incr(Decr) in Fund Balance | \$30,188,178 | \$14,767,385 | -\$20,000,0000 |
| Beginning Unassigned Fund Balance July 1 | \$99,847,112 | \$130,035,290 | \$144,802,675 |
| Ending Unassigned Fund Balance June 30 | \$130,035,290 | \$144,802,675 | \$124,802,675 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|---|--------------------|--------------------|--------------------|
| Ending Unassigned Fund Balance (% of Total Approp.) | 41.43% | 43.91% | 34.76% |
| DEPARTMENT OF EXECUTIVE BRANCH | | | |
| Executive Office Administration | \$3,147,517 | \$2,861,246 | \$2,665,624 |
| Office of Community Health | 1,380,033 | 1,352,816 | 1,045,535 |
| Community Safety and Gun Violence Prevention | 0 | 0 | 967,306 |
| Family Justice Center | 874,004 | 1,024,530 | 1,040,375 |
| Innovation Funding | 90,823 | 300,000 | 300,000 |
| Mayor Communications | 480,283 | 504,002 | 606,832 |
| TOTAL | \$5,972,660 | \$6,042,594 | \$6,625,672 |
| DEPARTMENT OF FINANCE & ADMINISTRATION | | | |
| City General Tax Revenue | \$486 | \$0 | \$0 |
| Finance Office | 3,166,384 | 3,131,473 | 3,649,732 |
| Grants and Opportunities | 438,541 | 525,574 | 549,296 |
| City Treasurer | 1,639,695 | 1,697,814 | 1,790,781 |
| Delinquent Tax | 132,238 | 157,222 | 147,000 |
| City Court Clerk's Office | 1,345,559 | 1,266,231 | 1,127,883 |
| TOTAL | \$6,722,902 | \$6,778,314 | \$7,264,692 |
| DEPARTMENT OF HUMAN RESOURCES | | | |
| Human Resources Admin | \$1,829,095 | \$1,757,296 | \$1,968,557 |
| Employee Training | 230,143 | 196,182 | 189,994 |
| Employees Insurance Office | 606,037 | 456,627 | 615,717 |
| Employees Safety Program | 488,444 | 239,831 | 296,192 |
| Risk Management | 749 | 206,692 | 783,631 |
| On Job Injury Admin | 165,375 | 223,501 | 263,501 |
| Physical Exam - Police | 15,067 | 0 | 0 |
| TOTAL | \$3,334,910 | \$3,080,129 | \$4,117,592 |
| DEPARTMENT OF COMMUNITY DEVELOPMENT | | | |
| ECD Homeless Outreach Program | -\$16,973 | \$0 | \$0 |
| CD Office of Family Empowerment | 304,855 | 503,616 | 420,059 |
| Neighborhood Service Development | 0 | 0 | 0 |
| Code Enforcement Office | 2,566,970 | 0 | 0 |
| Back Tax Properties Abatement Administration | 137,822 | 0 | 0 |
| | 1,213,941 | 572,580 | 1,087,003 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|---|---------------------|--------------------|--------------------|
| Home Repair Program | 184 | 0 | 0 |
| Community Centers Administration | 820,865 | 689,389 | 735,477 |
| Kids Kamp | 247,380 | 396,214 | 464,000 |
| Avondale Community Center | 73,286 | 57,750 | 55,200 |
| Brainerd Community Center | 103,418 | 79,140 | 88,500 |
| Carver Community Center | 51,777 | 39,376 | 42,500 |
| East Chattanooga Community Center | 33,390 | 30,141 | 35,200 |
| East Lake Community Center | 155,553 | 42,694 | 64,100 |
| Eastdale Community Center | 27,330 | 34,423 | 37,000 |
| First Centenary Community Center | 278 | 1,500 | 9,000 |
| Frances B. Wyatt Community Center | 19,029 | 21,110 | 29,300 |
| Glenwood Community Center | 48,525 | 50,628 | 143,250 |
| John A. Patten Community Center | 47,512 | 34,985 | 52,900 |
| North Chattanooga Community Center | 30,728 | 21,881 | 29,200 |
| Shepherd Community Center | 46,346 | 45,989 | 54,500 |
| South Chattanooga Community Center | 98,332 | 77,390 | 94,600 |
| Tyner Community Center | 47,147 | 40,375 | 42,300 |
| Washington Hills Community Center | 35,735 | 35,243 | 46,800 |
| Westside Community Center | 7,198 | 12,475 | 16,000 |
| Hixson Community Center | 42,970 | 38,565 | 49,700 |
| Cromwell Community Center | 12,556 | 8,550 | 13,000 |
| North River Center Programs | 147,974 | 46,710 | 40,600 |
| Eastgate Center Programs | 274,532 | 65,568 | 600 |
| Heritage House Programs | 180,405 | 14,050 | 18,100 |
| Homeless & Supportive Housing Community Development Neighborhood Services | 2,364,611 | 0 | 0 |
| Public Communication | 524,169 | 0 | 0 |
| CD Community Center Staffing | 122,114 | 94,813 | 100,242 |
| CD Teen Programming | 4,645,956 | 5,933,991 | 5,945,536 |
| | 102,441 | 0 | 0 |
| TOTAL | \$14,518,353 | \$8,989,146 | \$9,714,667 |
| DEPARTMENT OF POLICE | | | |
| Chief of Police | \$1,747,217 | \$1,995,846 | \$2,219,726 |
| Internal Affairs | 1,962,561 | 1,958,171 | 2,049,813 |
| Uniform Services Command Office | 13,582,901 | 31,859,625 | 34,507,961 |
| Community Outreach Services | 2,547,209 | 2,931,030 | 746,667 |
| Special Operations Division | 5,840,290 | 6,144,970 | 6,240,595 |
| Police Patrol Alpha | 2,958,322 | 0 | 0 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|
| Police Patrol Bravo | 225 | 0 | 0 |
| Police Patrol Charlie | 4,326,157 | 0 | 0 |
| Police Bike Patrol | 357,403 | 0 | 0 |
| Police Patrol Echo | 2,452,799 | 0 | 0 |
| Police Patrol Fox | 2,634,971 | 0 | 0 |
| Police Patrol Delta | 2,868,463 | 0 | 0 |
| Police Patrol George | 2,609,638 | 0 | 0 |
| Investigative Services | 2,042,234 | 3,297,183 | 2,146,678 |
| Major Crimes | 9,167,861 | 8,697,027 | 9,079,433 |
| Special Investigations | 3,740,951 | 3,947,664 | 4,133,048 |
| Special Victims Unit at FJC | 2,125,044 | 1,878,312 | 2,134,492 |
| Police Admin. Support & Tech Serv. | 1,663,381 | 1,634,684 | 1,786,481 |
| Police Training Recruiting | 5,559,224 | 4,770,783 | 2,491,873 |
| Police Budget & Finance | 563,268 | 489,426 | 0 |
| Police Facilities & Security | 7,766,104 | 5,725,737 | 7,804,571 |
| Police Facilities - East 11th Street | 18,965 | 13,058 | 0 |
| Real Time Intelligence Center (RTIC) | 3,016,625 | 2,693,191 | 1,470,242 |
| Police HR & Organizational Learning | 0 | 0 | 596,074 |
| Police Victim Services | 0 | 0 | 407,808 |
| Police Technology | 0 | 0 | 2,303,606 |
| Records Management & Services | 419,167 | 417,523 | 651,168 |
| Polygraph | 38,080 | 34,279 | 0 |
| Police Communications Center | 5,250,165 | 5,707,915 | 5,983,599 |
| Animal Services | 1,921,825 | 2,017,908 | 2,118,803 |
| TOTAL | \$87,181,052 | \$86,214,331 | \$88,872,638 |
| DEPARTMENT OF FIRE | | | |
| Fire Administration | \$1,077,762 | \$8,746,087 | \$8,438,286 |
| Fire Operations | 50,087,435 | 51,659,717 | 54,503,407 |
| Fire Station # 1 | 69,185 | 0 | 0 |
| Fire Station # 3 | 26,844 | 0 | 0 |
| Fire Station # 4 | 27,019 | 0 | 0 |
| Fire Station # 5 | 36,039 | 0 | 0 |
| Fire Station # 6 | 24,122 | 0 | 0 |
| Fire Station # 7 | 29,761 | 0 | 0 |
| Fire Station # 8 | 17,608 | 0 | 0 |
| Fire Station # 9 | 34,114 | 0 | 0 |
| Fire Station # 10 | 41,711 | 0 | 0 |
| Fire Station # 11 | 30,556 | 0 | 0 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|--|---------------------|---------------------|---------------------|
| Fire Station # 12 | 25,681 | 0 | 0 |
| Fire Station # 13 | 21,742 | 0 | 0 |
| Fire Station # 14 | 30,453 | 0 | 0 |
| Fire Station # 15 | 10,970 | 0 | 0 |
| Fire Station # 16 | 31,193 | 0 | 0 |
| Fire Station # 17 | 15,783 | 0 | 0 |
| Fire Station # 19 | 23,466 | 0 | 0 |
| Fire Station # 20 | 13,380 | 0 | 0 |
| Fire Station # 21 | 20,431 | 0 | 0 |
| Fire Station # 22 | 34,233 | 0 | 0 |
| Fire Tactical Services | 532,314 | 0 | 0 |
| Fire Training Division | 1,781,321 | 0 | 0 |
| Fire Deputy Chief Admin | 639,429 | 0 | 0 |
| Fire Marshall Staff | 2,167,285 | 0 | 0 |
| Fire Logistics & Technology | 2,349,696 | 0 | 0 |
| TOTAL | \$59,199,532 | \$60,405,804 | \$62,941,693 |
| DEPARTMENT OF PUBLIC WORKS | | | |
| Public Works Administration | \$459,678 | \$559,576 | \$1,081,690 |
| City Engineer | \$1,463,053 | \$1,494,583 | 1,741,392 |
| Field Surveyors | 145,795 | 156,456 | 171,614 |
| Facilities Management | 905,405 | 968,616 | 533,640 |
| Mail Room | 100,378 | 104,325 | 173,102 |
| Building Maintenance | 2,143,670 | 2,015,122 | 1,953,997 |
| Storage on Main Street | 57,398 | 66,398 | 0 |
| GIS | 318,184 | 0 | 0 |
| Scenic Cities Beautiful | 63,906 | 66,090 | 68,365 |
| YFD Facilities Maintenance | 448,749 | 224,138 | 212,850 |
| Parks and Outdoors Facilities Maintenance | 86,416 | 195,648 | 181,300 |
| Public Works Utilities | 195,107 | 194,882 | 191,339 |
| Solid Waste Disposal | 5,451,819 | 5,640,192 | 5,839,400 |
| Public Works Summer Work Program | 1,788 | 0 | 0 |
| CWS Admin | 1,422,286 | 1,684,833 | 1,364,503 |
| CWS Emergency | 714,308 | 890,434 | 860,985 |
| SM Sewer Construction & Maintenance | 60 | 0 | 0 |
| CWS Central Business District | 558,448 | 346,374 | 431,245 |
| CWS Street Cleaning Crews | 1,166,168 | 1,550,666 | 1,201,804 |
| CWS Mowing Tractors/Leaf Collection | 1,241,786 | 1,782,522 | 1,394,291 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|---|---------------------|---------------------|---------------------|
| CWS Street Sweeping | 719,890 | 677,052 | 697,800 |
| Brush Pick-up | 1,658,434 | 1,607,806 | 1,761,172 |
| Garbage Pick-up | 6,412,864 | 7,162,169 | 7,165,648 |
| Trash Flash Pick-up | 834,201 | 731,358 | 791,090 |
| Recycle Pick-up | 1,172,704 | 1,233,959 | 1,295,028 |
| Refuse Collection Centers | 740,814 | 553,876 | 739,510 |
| Container Management | 825,791 | 810,066 | 800,214 |
| Household Hazardous Waste General Fund {1100} | 36,270 | 0 | 0 |
| Municipal Forestry | 1,326,366 | 1,098,196 | 1,207,324 |
| Land Development Office | 3,124,606 | 2,820,216 | 3,744,886 |
| Short Term Vacation Rental Inspections | 30,301 | 128,570 | 299,582 |
| Board of Plumbing Examiners | 0 | 150 | 200 |
| Board of Electrical Examiners | 0 | 800 | 850 |
| Board of Mechanical Examiners | 0 | 250 | 300 |
| Board of Gas Fitters | 0 | 250 | 300 |
| Board of Appeals & Variances | 6,347 | 3,001 | 6,050 |
| LDO Code Enforcement | 6,170 | 2,253,999 | 2,597,788 |
| Back Tax Properties Abatement | 0 | 260,500 | 259,000 |
| Traffic Operations | 2,083,678 | 2,363,892 | 1,912,477 |
| Transportation Administration | 531,633 | 433,854 | 304,800 |
| Smart Cities Operations | 0 | 0 | 4,721,203 |
| Complete Streets | 1,282,045 | 0 | 0 |
| Transport Design and Engineering | 30,032 | 1,048,379 | 2,130,710 |
| TOTAL | \$37,766,548 | \$41,129,198 | \$47,837,449 |
| DEPARTMENT OF PARKS & OUTDOORS | | | |
| Administration | \$1,558,299 | \$1,372,089 | \$1,348,914 |
| Support Services | 1,024,224 | 774,663 | 828,970 |
| Sports Programs | 783,456 | 849,447 | 613,015 |
| Parks & Outdoors Aquatics | 381,157 | 534,307 | 528,725 |
| Champion's Club | 404,555 | 473,870 | 515,772 |
| Summit of Softball | 698,548 | 797,768 | 763,614 |
| Parks & Outdoors Kids Kamp | 47,303 | 0 | 0 |
| Parks & Outdoors Communication | 188,438 | 299,539 | 311,426 |
| Parks & Outdoors Recreation Admin | 731,286 | 1,225,465 | 1,122,340 |
| Therapeutic Programs | 292,026 | 387,833 | 456,099 |
| Fitness Center | 351,687 | 397,608 | 319,616 |
| Skate Park | 31,548 | 47,806 | 57,820 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|--|---------------------|---------------------|---------------------|
| Outdoor Chattanooga | 564,187 | 598,849 | 670,892 |
| Special Events | 632,813 | 465,777 | 573,990 |
| Parks Administration | 668,387 | 759,086 | 785,398 |
| Parks Programming | 2,482 | 0 | 0 |
| Parks Special Events | -28 | 0 | 0 |
| Park Maint - Parks Playgrounds and Facilities | 950,437 | 353,929 | 357,489 |
| Park Maint - Buildings and Structures | 114,479 | 116,214 | 313,996 |
| Park Maint - City Wide Park Maintenance | 1,785,993 | 1,592,935 | 1,847,759 |
| Park Maint - City-Wide Security | 3,965 | 0 | 0 |
| Park Mgmt - Landscape Miller Park | 50,689 | 0 | 0 |
| Park Mgmt - Heritage Park | 3,240 | 0 | 0 |
| Park Mgmt - Greenway Farm | 5,200 | 0 | 0 |
| Park Mgmt - Rivermont Park | 3,586 | 0 | 0 |
| Park Mgmt - East Lake | -3 | 0 | 0 |
| Shared Maint - TN Riverpark DT North | 2,798,815 | 2,730,715 | 2,987,555 |
| Shared Maint - Carousel Operations | 75,182 | 67,366 | 92,833 |
| Shared Maint - TN Riverpark Security | 336,618 | 326,378 | 276,218 |
| Shared Maint Renaissance Park | 407 | 0 | 0 |
| Shared Maint - TN Riverpark DT Riverwalk | 185,239 | 177,637 | 195,608 |
| Shared Maint - TN Riverpark Capital | 314,485 | 469,008 | 510,000 |
| Shared Maint Arts Culture & Creative Economy | 223,419 | 202,653 | 357,183 |
| Chattanooga Zoo at Warner Park | 750,000 | 750,000 | 750,000 |
| Public Art Admin {Gen Fd} | 434,272 | 450,000 | 450,000 |
| TOTAL | \$16,396,393 | \$16,220,942 | \$17,035,232 |
| DEPARTMENT OF EARLY LEARNING | | | |
| Early Learning Administration | 1,557,376 | 182,189 | \$844,921 |
| Youth Development | 1,090,000 | 1,090,000 | 1,090,000 |
| Youth Development - CAPS | 55 | 0 | 0 |
| Education | 1,573 | 0 | 0 |
| Office of Early Learning | 2,273 | 154,625 | 306,746 |
| Community Forward | 1,557 | 43,500 | 977,381 |
| TOTAL | \$2,652,833 | \$1,470,314 | \$3,219,048 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|--|--------------------|--------------------|--------------------|
| DEPARTMENT OF CITY PLANNING | | | |
| Administration | \$829,304 | \$881,177 | \$957,074 |
| Strategic Capital Planning | 408 | 0 | 0 |
| Sustainability | 25,023 | 0 | 0 |
| TOTAL | \$854,736 | \$881,177 | \$957,074 |
| DEPARTMENT OF EQUITY & COMMUNITY ENGAGEMENT | | | |
| Administration | \$760,147 | \$869,376 | \$1,157,787 |
| ECE Neighborhood Services | 1,429 | 475,882 | \$521,950 |
| TOTAL | \$761,576 | \$1,345,258 | \$1,679,737 |
| DEPARTMENT OF ECONOMIC DEVELOPMENT | | | |
| Administration | \$1,121,352 | \$978,743 | \$1,842,216 |
| Economic Development | 1,329 | 185 | 324,400 |
| Back Tax Properties & Abatement | -1,519 | 0 | 0 |
| Workforce Development | 536,622 | 712,023 | 713,417 |
| Arts, Culture & the Creative Economy | 761 | 0 | 0 |
| Shared Maint Riverpark Art | 498 | 0 | 0 |
| Memorial Auditorium | 228 | 0 | 0 |
| Tivoli Theatre | 309 | 0 | 0 |
| Economic Opportunity Housing Access | 1,477 | 0 | 0 |
| Econ Development - Homeless and Supportive Housing | 3,095 | 2,569,988 | 2,924,812 |
| TOTAL | \$1,664,154 | \$4,260,939 | \$5,804,845 |
| DEPARTMENT OF INNOVATION DELIVERY & PERFORMANCE | | | |
| Administration | \$471,545 | \$593,821 | \$643,887 |
| Office of Performance Management & Open Data | \$803,749 | \$398,125 | \$373,066 |
| 311 Call Center | \$1,048,172 | \$1,028,130 | \$1,257,312 |
| TOTAL | \$2,323,465 | \$2,020,076 | \$2,274,265 |
| Golf Course | | | |
| Brainerd | \$1,257,919 | \$1,339,826 | \$1,325,783 |
| Brown Acres | 1,278,905 | 1,146,878 | 1,220,470 |
| TOTAL | \$2,536,824 | \$2,486,704 | \$2,546,253 |

SECTION 5(a). GENERAL GOVERNMENT & SUPPORTED AGENCIES. The initials "A.O." as they appear in this Section, or elsewhere in the Ordinance, shall mean "Appropriation Only" which is hereby defined to mean that the amount as is shown being appropriated is only the appropriation of the City toward the total budget of such department, agency, board, commission, office or division or branch of government and is not to be construed to mean that such amount is its total budget or appropriation. The initials "A.S.F." as they appear in this Section, or elsewhere in this Ordinance, shall mean "Appropriation to Special Fund" which is hereby defined to mean that the amount as is shown being appropriated is to a Special Fund that will not revert to the General Fund at the end of the fiscal year.

| | | FY23 | FY24 | FY25 |
|----------------------------------|--------|-------------|-------------|-------------|
| | | Actual | Projected | Proposed |
| City Council | | \$853,000 | \$903,185 | \$931,179 |
| City Judges Division 1 | | 558,905 | 628,054 | 605,553 |
| City Judges Division 2 | | 99,717 | 0 | 0 |
| City Attorney Operations | | 1,774,606 | 1,834,062 | 2,102,494 |
| Internal Audit | | 791,733 | 837,895 | 856,888 |
| Technology Services | | 18,004,178 | 19,801,969 | 15,598,662 |
| Purchasing | | 1,088,550 | 1,052,516 | 1,205,343 |
| Air Pollution Control Bureau | A.S.F. | 330,168 | 330,168 | 330,168 |
| CARTA Subsidy | A.O. | 5,800,000 | 5,800,000 | 5,800,000 |
| Chattanooga Public Library | A.S.F. | 7,311,000 | 7,311,000 | 7,435,669 |
| Community Development Fund (OFE) | A.S.F. | 0 | 71,000 | 55,000 |
| Enterprise South Nature Park | A.O. | 662,492 | 506,674 | 899,760 |
| Heritage Hall Fund | A.S.F. | 100,263 | 100,603 | 107,947 |
| Human Services (OEL) | A.S.F. | 350,000 | 765,000 | 492,300 |
| Joe Johnson Mental Health | A.O. | 14,625 | 0 | 0 |
| Regional Planning Agency | A.S.F. | 2,596,669 | 2,596,669 | 2,480,256 |
| Signal Center | A.O. | 0 | 67,030 | 0 |

| | | FY23 | FY24 | FY25 |
|--|------|---------------------|---------------------|---------------------|
| | | Actual | Projected | Proposed |
| Tennessee RiverPark | A.O. | 1,235,297 | 1,326,050 | 1,408,875 |
| United Way of Greater Chattanooga | | 517,954 | 467,500 | 467,500 |
| Debt Service Fund | | 19,878,455 | 19,975,645 | 21,366,399 |
| Capital Improvements | | 2,500,000 | 12,687,775 | 20,000,000 |
| Election Expense | | 67,917 | 50,000 | 280,000 |
| City Code Revision | | 0 | 15,000 | 10,000 |
| Unemployment Insurance | | 57,177 | 75,000 | 70,000 |
| Contingency Fund Appropriation | | 216,111 | 2,536,960 | 8,555,553 |
| Agency Contracted Services | | 80,000 | 0 | 0 |
| Renewal & Replacement | | 973,745 | 1,216,075 | 900,000 |
| Audits, Dues & Surveys | | 125,815 | 175,000 | 175,000 |
| Intergovernmental Relations | | 409,623 | 389,118 | 375,000 |
| City Water Quality Management Fees | | 683,136 | 927,737 | 928,000 |
| Liability Insurance Premiums | | 1,400,000 | 3,000,000 | 1,000,000 |
| Edu. Contribution (per TCA 57-4-306) | | 2,839,850 | 2,887,122 | 2,902,850 |
| Enterprise South Indust. Park Admin. | | 2,770 | 6,000 | 5,000 |
| Technology Replacement Fund Allocation | | 650,000 | 100,000 | 750,000 |
| Tuition Assistance Program | | 5,823 | 25,000 | 25,000 |
| TOTAL | | \$71,979,578 | \$88,465,807 | \$98,120,396 |

SECTION 6. That there be and is hereby established a budget for each of the following special funds for Fiscal Year 2024-2025

| | FY23 | FY24 | FY25 |
|--|---------------------|---------------------|---------------------|
| | Actual | Projected | Proposed |
| <u>1111 ECONOMIC DEVELOPMENT</u> | | | |
| ESTIMATED REVENUE | | | |
| Local Option Sales Tax | \$18,332,854 | \$18,925,921 | \$19,115,000 |
| Local Option Tourist Development Zone | 1,720,950 | 4,858,980 | 0 |
| Investment Income | 141,944 | 0 | 0 |
| Ham Co Local Option Out of State Sales Tax | 201,992 | 202,025 | 204,000 |
| Total | \$20,397,740 | \$23,986,926 | \$19,319,000 |
| APPROPRIATIONS | | | |
| Economic Development Capital Projects | \$8,521,000 | \$7,750,000 | \$9,500,000 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|--|---------------------|---------------------|---------------------|
| Chattanooga Chamber Foundation A.O. | 500,000 | 500,000 | 500,000 |
| Chamber - Equity Initiative A.O. | 25,000 | 25,000 | 25,000 |
| Chamber - Marketing & Industrial Services A.O. | 75,000 | 75,000 | 75,000 |
| Enterprise Ctr - Operating Support A.O. | 977,350 | 1,057,350 | 1,044,000 |
| Enterprise Ctr - Digital Equity Programs A.O. | 646,000 | 646,000 | 646,000 |
| Public Edu. Foundation STEP-UP Chatt. A.O. | 75,000 | 75,000 | 50,000 |
| Contingency | 0 | 120,000 | 1,377,700 |
| Chattanooga Quantum Collaborative UTC Center for Regional Economic Research A.O. | 0 | 175,000 | 100,000 |
| Sales Tax Commission | 188,895 | 191,278 | 193,000 |
| TDZ transfer to CDRC to Cover Debt | 1,720,950 | 4,858,980 | 0 |
| Thrive Regional Partnership A.O. | 100,000 | 100,000 | 80,000 |
| Carter Street Corporation A.O. | 200,000 | 200,000 | 0 |
| SRC Lease Payments | 5,324,198 | -839,351 | 7,148,300 |
| Total | \$18,353,393 | \$14,934,257 | \$20,819,000 |
| Estimated Incr(Decr) in Fund Balance | \$2,044,347 | \$9,052,669 | -\$1,500,000 |
| Beginning Fund Balance July 1 | \$9,984,304 | \$12,028,651 | \$21,081,320 |
| Ending Fund Balance June 30 | \$12,028,651 | \$21,081,320 | \$19,581,320 |
| Ending Fund Balance as a % of Total Appropriations | 65.54% | 141.16% | 94.06% |

2030 HUMAN SERVICES - OFFICE OF EARLY LEARNING

ESTIMATED REVENUE

| | | | |
|--|---------------------|---------------------|---------------------|
| Federal | \$15,774,252 | \$14,521,489 | \$15,508,719 |
| State | 4,794,223 | 471,955 | 471,955 |
| City of Chattanooga - Transfer In | 350,000 | 350,000 | 350,000 |
| City of Chattanooga - Transfer In (Headstart) | 0 | 95,000 | 135,660 |
| City of Chattanooga - Transfer In (FGP) | 0 | 320,000 | 6,640 |
| City of Chattanooga - Transfer In (Social Services Admin) | 318,466 | 0 | 0 |
| Total | \$21,236,942 | \$15,758,444 | \$16,472,974 |

APPROPRIATIONS

| | | | |
|----------------------|-----------|---------|---------|
| Administration | \$750,862 | \$0 | \$6,640 |
| Headstart Supplement | 0 | 350,000 | 350,000 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|--|---------------------|---------------------|---------------------|
| FGP Supplement | 0 | 102,000 | 135,660 |
| Headstart | 15,910,622 | 14,521,489 | 15,508,719 |
| Foster Grandparents | 457,824 | 471,955 | 471,955 |
| Low Income Energy Assistance Program* | 3,442,373 | 0 | 0 |
| Community Services Block Grant (CSBG)* | 1,072,559 | 0 | 0 |
| Other | 32,010 | 0 | 0 |
| Total | \$21,666,250 | \$15,445,444 | \$16,472,974 |
| Estimated Incr(Decr) in Fund Balance | -\$429,308 | \$313,000 | \$0 |
| Beginning Fund Balance July 1 | \$759,240 | \$329,932 | \$642,932 |
| Ending Fund Balance June 30 | \$329,932 | \$642,932 | \$642,932 |
| Ending Fund Balance as a % of Total Appropriations | 1.52% | 4.16% | 3.90% |

*Grants moved to Fund 2060

2040 NARCOTICS FUND

ESTIMATED REVENUE

| | | | |
|----------------------------------|------------------|------------------|------------------|
| Confiscated Narcotics Funds | \$940,320 | \$251,500 | \$200,000 |
| Fines, Forfeitures and Penalties | 24,718 | 0 | 0 |
| Total | \$965,038 | \$251,500 | \$200,000 |

APPROPRIATIONS

| | | | |
|--------------|------------------|------------------|------------------|
| Operations | \$259,948 | \$400,000 | \$500,000 |
| Total | \$259,948 | \$400,000 | \$500,000 |

| | | | |
|--|-------------|-------------|-------------|
| Estimated Incr(Decr) in Fund Balance | \$705,090 | -\$148,500 | -\$300,000 |
| Beginning Fund Balance July 1 | \$922,555 | \$1,627,645 | \$1,479,145 |
| Ending Fund Balance June 30 | \$1,627,645 | \$1,479,145 | \$1,179,145 |
| Ending Fund Balance as a % of Total Appropriations | 626.14% | 369.79% | 235.83% |

2042 FEDERAL ASSET FORFEITURE FUND

ESTIMATED REVENUE

| | | | |
|--------------|-----------------|-----------------|-----------------|
| Federal | \$12,829 | \$20,000 | \$20,000 |
| Other | 32,765 | 0 | 0 |
| Total | \$45,594 | \$20,000 | \$20,000 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|--|----------------|-------------------|------------------|
| APPROPRIATIONS | | | |
| Operations | \$0 | \$20,000 | \$20,000 |
| Total | \$0 | \$20,000 | \$20,000 |
| Estimated Incr(Decr) in Fund Balance | \$45,594 | \$0 | \$0 |
| Beginning Fund Balance July 1 | \$445,862 | \$491,456 | \$491,456 |
| Ending Fund Balance June 30 | \$491,456 | \$491,456 | \$491,456 |
| Ending Fund Balance as a % of Total Appropriations | 0.00% | 0.00% | 2457.28% |

2050 STATE STREET AID

| | | | |
|--|-------------|-------------|--------------|
| ESTIMATED REVENUE | | | |
| State Shared Ops St Aid 1989 Amended Gas Tax | \$507,342 | \$500,526 | \$522,761 |
| State Shared Ops Street Aid Gas Tax | 3,236,255 | 3,586,000 | 3,433,031 |
| State Shared Ops Street Aid Add 3 Cent Tax | 936,804 | 960,000 | 965,273 |
| State Shared Ops St Aid 2017 Improve Act Gas Tax | 1,630,854 | 1,600,000 | 1,680,175 |
| Other | 445,166 | 0 | 0 |
| Total | \$6,756,421 | \$6,646,526 | \$6,601,240 |
| APPROPRIATIONS | | | |
| Operations | \$4,668,486 | \$5,715,042 | \$6,601,240 |
| Transfer Out - Public Works Capital | 1,050,000 | 1,000,000 | 1,000,000 |
| Total | \$5,718,486 | \$6,715,042 | \$7,601,240 |
| Estimated Incr(Decr) in Fund Balance | \$1,037,936 | -\$68,516 | -\$1,000,000 |
| Beginning Fund Balance July 1 | \$6,201,996 | \$7,239,932 | \$7,171,416 |
| Ending Fund Balance June 30 | \$7,239,932 | \$7,171,416 | \$6,171,416 |
| Ending Fund Balance as a % of Total Appropriations | 126.61% | 106.80% | 81.19% |

2060 COMMUNITY DEVELOPMENT FUND (OFE)

| | | | |
|--|-------------|-------------|-------------|
| ESTIMATED REVENUE | | | |
| Federal and State | \$2,259,278 | \$8,345,419 | \$9,858,690 |
| OFE-State Appropriation | 0 | 25,050 | 25,050 |
| City of Chatt-Transfer In (Comm Assist Gen Relief) | 0 | 25,000 | 25,000 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|---|--------------------|--------------------|--------------------|
| City of Chatt-Transfer In (Comm Assist Admin) | 0 | 46,000 | 30,000 |
| Miscellaneous/Other | 2,751,465 | 0 | 0 |
| Total | \$5,010,744 | \$8,441,469 | \$9,938,740 |

APPROPRIATIONS

| | | | |
|--|--------------------|--------------------|---------------------|
| Administration | \$25,046 | \$0 | \$0 |
| Community Development Programs | 1,211,428 | 1,919,225 | 2,300,000 |
| Home Investment Programs | 1,586,087 | 1,233,229 | 1,500,000 |
| Emergency Shelter Programs | 401,792 | 134,375 | 155,000 |
| Low Income Energy Assistance Program (LIHEAP) | 0 | 3,231,029 | 5,103,690 |
| Community Services Block Grant (CSBG) | 0 | 827,561 | 800,000 |
| Low-Income Households Water Asst Pgm (LIHWAP) | 0 | 1,000,000 | 0 |
| Chattanooga Neighborhood Enterprise | 0 | 200,000 | 200,000 |
| OFE - State Appropriation | 0 | 25,050 | 25,050 |
| Comm. Assist City General Relief (City Approp) | 0 | 25,000 | 25,000 |
| Community Assist. Admin - (City Approp) | 0 | 46,000 | 30,000 |
| Other Programs | 736,648 | 0 | 0 |
| Transfers | 312,890 | 0 | 0 |
| Total | \$4,273,890 | \$8,641,469 | \$10,138,740 |
| Estimated Incr(Decr) in Fund Balance | \$736,854 | -\$200,000 | -\$200,000 |
| Beginning Fund Balance July 1 | \$2,368,874 | \$3,105,728 | \$2,905,728 |
| Ending Fund Balance June 30 | \$3,105,728 | \$2,905,728 | \$2,705,728 |
| Ending Fund Balance as a % of Total Appropriations | 72.67% | 33.63% | 26.69% |

2070 HOTEL/MOTEL TAX FUND

ESTIMATED REVENUE

| | | | |
|--------------------------------------|---------------------|---------------------|---------------------|
| Occupancy Tax | \$9,003,995 | \$9,068,870 | \$9,166,600 |
| Short Term Vacation Rentals | 1,046,102 | 976,810 | 977,800 |
| Short Term Vacation Rental Int & Pen | 1,316 | 20,368 | 2,600 |
| Interest Revenue | 11,699 | 1,796 | 5,000 |
| Total | \$10,063,112 | \$10,067,844 | \$10,152,000 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|--|--------------------|--------------------|---------------------|
| APPROPRIATIONS | | | |
| PW Cap. Fund or related Waterfront Capital | \$0 | \$4,500,000 | \$5,500,000 |
| Hotelier Collection Fee | 150,830 | 205,014 | 209,200 |
| Hamilton County Accounting Fee | 144,345 | 105,809 | 112,300 |
| Chattanooga Tourism | 0 | 0 | 750,000 |
| Transfer to Capital | 4,815,000 | 0 | 0 |
| Debt Service | 3,943,949 | 4,005,769 | 4,029,700 |
| Total | \$9,054,124 | \$8,816,592 | \$10,601,200 |
| Estimated Incr(Decr) in Fund Balance | \$1,008,988 | \$1,251,252 | -\$449,200 |
| Beginning Fund Balance July 1 | \$9,547,211 | \$10,556,199 | \$11,807,451 |
| Ending Fund Balance June 30 | \$10,556,199 | \$11,807,451 | \$11,358,251 |
| Ending Fund Balance as a % of Total Appropriations | 116.59% | 133.92% | 107.14% |

3100 DEBT SERVICE FUND

ESTIMATED REVENUE

| | | | |
|---------------------------|---------------------|---------------------|---------------------|
| General Fund | \$19,878,455 | \$19,975,645 | \$21,366,399 |
| CDBG (Fannie Mae Loan) | 312,890 | 310,006 | 0 |
| Hotel/Motel Tax | 3,943,949 | 1,001,442 | 4,029,696 |
| Other Sources-Golf Course | 85,566 | 85,566 | 85,566 |
| Total | \$24,220,860 | \$21,372,659 | \$25,481,661 |

APPROPRIATIONS

| | | | |
|----------------------|---------------------|---------------------|---------------------|
| Principal | \$18,026,994 | \$18,326,297 | \$18,615,945 |
| Interest | 5,794,937 | 5,828,266 | 6,766,716 |
| Bank Service Charges | 20,844 | 10,231 | 99,000 |
| Total | \$23,842,775 | \$24,164,794 | \$25,481,611 |

| | | | |
|--|-------------|--------------|-----------|
| Estimated Incr(Decr) in Fund Balance | \$378,085 | -\$2,792,135 | \$0 |
| Beginning Fund Balance July 1 | \$2,671,339 | \$3,049,424 | \$257,289 |
| Ending Fund Balance June 30 | \$3,049,424 | \$257,289 | \$257,289 |
| Ending Fund Balance as a % of Total Appropriations | 12.79% | 1.06% | 1.01% |

6010 WASTE WATER FUND

ESTIMATED REVENUE

| | | | |
|-----------------------|--------------|--------------|---------------|
| Sewer Service Charges | \$94,435,836 | \$94,101,506 | \$102,164,920 |
|-----------------------|--------------|--------------|---------------|

| | FY23 | FY24 | FY25 |
|--------------------------------|---------------|---------------|---------------|
| | Actual | Projected | Proposed |
| Industrial Surcharges | 3,055,167 | 2,523,924 | 2,500,000 |
| Septic Tank Charges | 806,336 | 783,648 | 832,100 |
| Wheelage and Treatment: | | | |
| Hamilton County, TN | 3,528,794 | 2,887,395 | 3,180,000 |
| Lookout Mountain, TN | 260,202 | 159,884 | 185,500 |
| Lookout Mountain, GA | 170,545 | 152,387 | 164,300 |
| Walker County, GA | 2,280,581 | 1,556,270 | 1,696,000 |
| Collegedale, TN | 1,388,065 | 1,390,148 | 1,478,700 |
| Soddy-Daisy, TN | 578,138 | 426,145 | 477,000 |
| East Ridge, TN | 3,686,536 | 2,306,240 | 2,650,000 |
| Windstone | 75,173 | 62,766 | 68,900 |
| Rossville, GA | 913,254 | 650,682 | 689,000 |
| Red Bank, TN | 1,545,650 | 1,071,646 | 1,139,500 |
| Northwest Georgia | 2,881,244 | 1,758,255 | 1,855,000 |
| Catoosa-Ringgold, GA | 936,565 | 1,008,686 | 1,060,000 |
| Dade County, GA | 27,492 | 28,150 | 29,680 |
| Industrial User Permits | 113,093 | 100,000 | 55,000 |
| Industrial User Fines | 6,581 | 500 | 0 |
| Garbage Grinder Fees | 228,945 | 252,204 | 123,278 |
| Other Revenue/Charges | 14,408 | 14,597 | 2,640 |
| Operating Revenue: | \$116,932,605 | \$111,235,033 | \$120,351,518 |
| Interest Earnings | \$1,079,162 | \$2,646,694 | \$500,000 |
| Total Revenues | \$118,011,767 | \$113,881,727 | \$120,851,518 |

APPROPRIATIONS

Operations & Maintenance:

| | | | |
|-----------------------------------|-------------|-------------|-------------|
| Administration | \$5,805,320 | \$7,051,134 | \$8,820,628 |
| Laboratory | 1,140,473 | 1,101,473 | 1,490,617 |
| Engineering | 1,557,937 | 1,892,067 | 3,293,444 |
| Plant Maintenance | 11,601,581 | 11,579,279 | 12,431,042 |
| Sewer Maintenance | 5,923,199 | 6,850,191 | 9,784,988 |
| Moccasin Bend - Liquid Handling | 12,918,134 | 12,815,911 | 15,477,728 |
| Inflow & Infiltration | 2,152,631 | 2,129,097 | 5,194,795 |
| Safety & Training | 301,170 | 343,610 | 439,617 |
| Pretreatment/Monitoring | 832,464 | 915,742 | 1,325,809 |
| Moccasin Bend - Solid Handling | 3,553,336 | 4,462,547 | 4,799,161 |
| Moccasin Bend - Landfill Handling | 2,077,810 | 3,357,473 | 3,000,400 |
| Combined Sewer Overflow | 276,785 | 111,338 | 1,764,250 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|--|----------------|-------------------|------------------|
| Inventory Moc Bend | 380,398 | 0 | 0 |
| Pump Station Operations | 1,314,140 | 1,828,052 | 1,817,412 |
| Equalization Station | 157,683 | 199,105 | 200,000 |
| Contingency | 2,513,044 | 2,668,171 | 2,000,000 |
| Total Operations & Maintenance | \$52,506,105 | \$57,305,190 | \$71,839,891 |
| Pumping Stations: | \$3,028,333 | \$2,317,377 | \$3,193,050 |
| Total Pumping Stations | \$3,028,333 | \$2,317,377 | \$3,193,050 |
| Total Ops, Maint. & Pumping Stations | \$55,534,438 | \$59,622,567 | \$75,032,941 |
| Capital Improvement | | | |
| Appropriation to Capital | \$50,000,000 | \$53,850,000 | \$61,250,000 |
| Debt Service | | | |
| Principal | \$11,741,219 | \$12,787,049 | \$12,583,275 |
| Interest | 3,146,776 | 3,074,044 | 2,986,458 |
| Bank Fees | 154,411 | 185,408 | 183,075 |
| Sub Total Debt Service | \$15,042,406 | \$16,046,501 | \$15,752,808 |
| Total | \$120,576,844 | \$129,519,068 | \$152,035,749 |
| Adjustments Modified to Accrual | | | |
| Principal | -\$11,741,219 | -\$12,787,049 | -\$12,583,275 |
| Depreciation | 15,974,925 | 15,250,000 | 12,583,275 |
| | \$4,233,706 | \$2,462,951 | \$0 |
| Total w/ Adjustments | \$124,810,550 | \$131,982,019 | \$152,035,749 |
| Estimated Incr(Decr) in Fund Balance | -\$6,798,783 | -\$18,100,292 | -\$31,184,231 |
| Beginning Fund Balance July 1 | \$440,473,131 | \$433,674,348 | \$415,574,056 |
| Ending Fund Balance June 30 | \$433,674,348 | \$415,574,056 | \$384,389,825 |
| Ending Fund Balance as a % of Total Appropriations | 347.47% | 314.87% | 252.83% |

6020 SOLID WASTE & SANITATION FUND

ESTIMATED REVENUE

| | | | |
|-----------------------|-------------|-------------|-------------|
| Landfill Tipping Fees | \$1,038,019 | \$1,200,000 | \$1,358,200 |
| City Tipping Fees | 4,429,000 | 4,429,000 | 4,700,000 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|--------------------------|----------------|-------------------|------------------|
| Sale of Property / Scrap | 26,016 | 38,107 | 32,000 |
| Miscellaneous | 31,834 | 35,000 | 35,000 |
| Total | \$5,524,868 | \$5,702,107 | \$6,125,200 |

APPROPRIATIONS

| | | | |
|---|-------------|-------------|-------------|
| Recycling Center | \$1,006,713 | \$1,062,784 | \$1,196,029 |
| Waste Disposal – Birchwood & Summit Monitoring | 1,348 | 1,099 | 126,093 |
| Waste Disposal – City Landfill | 1,614,177 | 2,524,181 | 3,208,973 |
| Compost Waste Center | 814,786 | 680,644 | 794,936 |
| Principal | 618,112 | 636,081 | 614,818 |
| Interest | 106,397 | 81,819 | 56,520 |
| Bank Fees | 459 | 1,155 | 0 |
| Capital Improvement | 88,941 | 203,295 | 0 |
| Household Hazardous Waste | 110,216 | 124,972 | 127,831 |
| Other | 91 | 0 | 0 |
| Total | \$4,361,240 | \$5,316,030 | \$6,125,200 |

| | | | |
|--|-------------|-------------|-------------|
| Estimated Incr(Decr) in Fund Balance | \$1,163,628 | \$386,077 | \$0 |
| Beginning Fund Balance July 1 | \$5,341,507 | \$6,505,135 | \$6,891,212 |
| Ending Fund Balance June 30 | \$6,505,135 | \$6,891,212 | \$6,891,212 |
| Ending Fund Balance as a % of Total Appropriations | 149.16% | 129.63% | 112.51% |

6030 STORM WATER FUND

ESTIMATED REVENUE

| | | | |
|---------------------------------------|--------------|--------------|--------------|
| Stormwater Fee | \$34,399,379 | \$34,960,438 | \$35,000,000 |
| Stormwater Permits | 612,424 | 548,120 | 475,000 |
| Revenue Adjustments/ Bad Debt Expense | 931,999 | 0 | 0 |
| Interests | 816,843 | 0 | 0 |
| Other | 38,114 | 0 | 1,500 |
| Total | \$36,798,759 | \$35,508,558 | \$35,476,500 |

APPROPRIATIONS

| | | | |
|--|-------------|-------------|-------------|
| Stormwater Management Administration | \$4,620,752 | \$4,780,204 | \$6,807,538 |
| Stormwater Maintenance & Operations | 7,958,764 | 63,688 | 11,322,526 |
| Stormwater Site Development | 1,161,591 | 4,000 | 1,592,454 |
| Stormwater Engineering & Project Management | 1,456,503 | 7,681,060 | 2,871,476 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|--|----------------|-------------------|------------------|
| Stormwater Public Education | 101,582 | 1,229,951 | 376,360 |
| Renewal & Replacement | 7,390 | 1,316,410 | 123,600 |
| Brainerd Levee 1, 2, 3 | 21,277 | 126,553 | 65,700 |
| Stormwater Orchard Storm Station | 38,451 | 52,699 | 42,200 |
| Stormwater Mgmt General Fund Subsidy | 98 | 27,484 | 4,000 |
| Minor Storm Stations | 22,313 | 6,385 | 7,400 |
| Stormwater Green Infrastructure Maintenance | 403,104 | 613,710 | 1,238,432 |
| Stormwater Forestry Principal | 0 | 0 | 221,429 |
| Interest | 1,292,249 | 1,296,582 | 1,305,474 |
| Bank Service Charges | 477,480 | 417,864 | 361,342 |
| Appropriation to Capital Project Fund | 349 | 376 | 406 |
| Total | 9,897,937 | 11,042,500 | 10,400,000 |
| Estimated Incr(Decr) in Fund Balance | \$9,338,918 | \$6,849,093 | -\$1,263,837 |
| Beginning Fund Balance July 1 | \$54,183,298 | \$63,522,216 | \$70,371,309 |
| Ending Fund Balance June 30 | \$63,522,216 | \$70,371,309 | \$69,107,472 |
| Ending Fund Balance as a % of Total Appropriations | 231.33% | 245.54% | 188.10% |

6070 TENNESSEE VALLEY REGIONAL COMMUNICATION SYSTEM

ESTIMATED REVENUE

| | | | |
|---|-------------|-------------|-------------|
| Federal Maintenance Fees | \$34,445 | \$40,850 | \$46,731 |
| Ham Co Ops Radio & Electronics | 0 | 279,511 | 272,315 |
| State Maintenance Fee | 18,530 | 27,135 | 29,668 |
| Other Government Maintenance Fee | 1,302,707 | 1,231,604 | 1,242,439 |
| TVRCS Other Government Capital Replacement | 66 | 60,000 | 60,000 |
| Mobile Communications Services | 298,969 | 222,145 | 222,868 |
| Outside Maintenance Fee | 42,899 | 56,391 | 53,667 |
| TVRCS Parts Resale | 15,720 | 10,000 | 0 |
| Miscellaneous Revenue | 2,182 | 7,000 | 0 |
| Total | \$1,715,518 | \$1,934,636 | \$1,927,688 |

APPROPRIATIONS

| | | | |
|------------|-------------|-------------|-------------|
| Operations | \$1,079,598 | \$1,903,684 | \$1,927,688 |
| Total | \$1,079,598 | \$1,903,684 | \$1,927,688 |

| | FY23 Actual | FY24 Projected | FY25 Proposed |
|--|----------------|-------------------|------------------|
| Estimated Incr(Decr) in Fund Balance | \$635,920 | \$30,952 | \$0 |
| Beginning Fund Balance July 1 | \$3,104,623 | \$3,740,543 | \$3,771,495 |
| Ending Fund Balance June 30 | \$3,740,543 | \$3,771,495 | \$3,771,495 |
| Ending Fund Balance as a % of Total Appropriations | 346.48% | 198.12% | 195.65% |

SECTION 6(a). That there be and is hereby authorized the appropriation of all collections and fund balances to the respective funds, other than the General Fund, to be expended for the general public purposes as indicated.

SECTION 6(b). That the City of Chattanooga transfer the net surplus funds received in FY25 from the sale of City of Chattanooga delinquent tax parcels in the Hamilton County surplus property sale to the Chattanooga Land Bank Authority. The gross proceeds from the sale as a whole shall first be applied to each parcel for recovery of any city fees, taxes, liens, penalties, interest, and other costs associated with the sale, after which the net amount remaining will be available for appropriation.

SECTION 7. That all persons under the “City of Chattanooga Classification and Pay System” and covered by the “Pay Plans” on the effective date of this Ordinance shall receive pay within the appropriate range as designed in the City’s Pay Plan. All positions not covered by the City’s Pay Plans shall be assessed and pay determined consistent with the City’s established compensation policy. In the event that a provision within this budget ordinance becomes in conflict with a federal, state, or local law or regulation, the appropriate law or regulation shall prevail.

SECTION 7(a). Any person designated as a City employee shall not be paid less than the rate as defined by the Federal Poverty Guidelines for a family of four (4), except for those employees whose pay is governed by federal formula.

SECTION 7(b). In addition to positions provided for hereinafter, known as positions within the “City of Chattanooga Classification System”, which includes only regular full-time and part-time positions, the City recognizes and authorizes the following types of designation of positions as exempt from the Classification System: Temporary, Elected Officials and Appointed Employees.

SECTION 7(c). Unless otherwise provided, the positions specified hereinafter are hereby authorized at the designated pay grade levels.

SECTION 7(d). In order to achieve efficiencies for all Departments comprising City of Chattanooga, the Mayor is authorized to realign, reclassify or otherwise change positions within the total number of authorized FY25 ordinance positions, consistent with the City’s established Compensation Policy detailed in the Employee Information Guide.

| | | FT/PT | Grade |
|---|------------------------------------|--------------|--------------|
| DEPARTMENT OF GENERAL GOVERNMENT | | | |
| City Council | | | |
| 1 | Administrative Support Assistant 2 | FT | GS.04N |
| 1 | Clerk to Council | FT | GS.11E |

| | | FT/PT | Grade | |
|--------------|------------------|----------------------------|--------------|--------|
| | 1 | Council Chairperson | Elected | *** |
| | 7 | Council Member | Elected | * |
| | 1 | Council Support Specialist | FT | GS.05N |
| | 1 | Council Vice Chairperson | Elected | ** |
| Subtotal | <u>12</u> | | | |
| TOTAL | <u>12</u> | | | |

*Members of the Council shall be paid fifteen percent (15%) of the Mayor's salary.

**The Vice-Chairperson shall be paid fifteen percent (15%) of the Mayor's salary plus an additional \$2,500.

***The Chairperson shall be paid fifteen percent (15%) of the Mayor's salary plus an additional \$5,000.

| City Judge | | | | |
|-------------------|-----------------|---------------------------------|---------|--------|
| | 2 | City Court Officer | FT | GS.04N |
| | 2 | City Court Officer | PT | GS.04N |
| | 1 | City Judge * | Elected | * |
| | 1 | Court Administrative Supervisor | FT | GS.08E |
| | 2 | Judicial Assistant | PT | GS.05N |
| Subtotal | <u>8</u> | | | |
| TOTAL | <u>8</u> | | | |

*The City Judge shall be paid the same salary as the General Sessions Judges of Hamilton County, Tennessee.

| Office of City Attorney | | | | |
|--------------------------------|------------------|----------------------------|----|--------|
| | 1 | Admin Support Specialist | FT | GS.05N |
| | 1 | City Attorney | FT | GS.28E |
| | 1 | Compliance Officer | FT | GS.10E |
| | 1 | Deputy City Attorney | FT | GS.23E |
| | 4 | Legal Assistant | FT | GS.06N |
| | 1 | Public Records Manager | FT | GS.09E |
| | 1 | Special Asst City Attorney | FT | GS.14E |
| | 5 | Staff Attorney 1 | FT | GS.15E |
| | 1 | Staff Attorney 2 | FT | GS.16E |
| Subtotal | <u>16</u> | | | |
| TOTAL | <u>16</u> | | | |

| | | FT/PT | Grade |
|--------------|-----------------------|-----------------------------------|--------------|
| | Internal Audit | | |
| | 1 | Administrative Support Specialist | PT GS.05N |
| | 1 | City Auditor * | FT GS.23E |
| | 4 | Senior Auditor | FT GS.13E |
| Subtotal | <u>6</u> | | |
| TOTAL | <u>6</u> | | |

*The City Auditor salary is set by the Audit Committee pursuant to the Chattanooga City Charter

Technology Services Department
Technology Services

| | | | |
|---|---|----|--------|
| 1 | Accounts Coordinator | FT | GS.09E |
| 1 | Audio Visual Technician | FT | GS.05N |
| 1 | Chief Info Technology Officer | FT | GS.24E |
| 1 | Deputy Chief Info Tech Officer | FT | GS.19E |
| 1 | Digital Experience Development Lead | FT | GS.12E |
| 2 | Digital Experience Engineer | FT | GS.10E |
| 1 | Director IT Infrastructure | FT | GS.16E |
| 1 | Director IT Operations | FT | GS.14E |
| 1 | Director IT Project Management | FT | GS.14E |
| 1 | Director IT Security | FT | GS.16E |
| 1 | Director of Business and Finance Management | FT | GS.15E |
| 1 | Director of Special Projects | FT | GS.14E |
| 1 | Executive Assistant | FT | GS.08N |
| 1 | Fiscal Analyst | FT | GS.10E |
| 1 | Inventory Coordinator | FT | GS.07N |
| 4 | IT Business Project Analyst | FT | GS.10E |
| 3 | IT Project Manager | FT | GS.12E |
| 1 | IT Security Analyst | FT | GS.10E |
| 1 | IT Specialist | FT | GS.08N |
| 1 | IT Technical Architect | FT | GS.11E |
| 2 | IT Technical Trainer | FT | GS.10E |
| 4 | IT Technician | FT | GS.05N |
| 1 | IT UX Designer | FT | GS.11E |
| 1 | Manager Application System | FT | GS.12E |
| 1 | Manager Enterprise Applications | FT | GS.13E |

| | | FT/PT | Grade |
|----------|-----------|------------------------------------|--------------|
| | 1 | Manager IT Operations | FT GS.13E |
| | 1 | Network Engineer Lead | FT GS.12E |
| | 1 | Senior Digital Experience Engineer | FT GS.11E |
| | 1 | Software Development Engineer 1 | FT GS.10E |
| | 1 | Software Development Engineer 2 | FT GS.11E |
| | 1 | Software Engineer Lead | FT GS.12E |
| | 1 | Systems Administrator 1 | FT GS.09E |
| | 1 | Systems Administrator 2 | FT GS.10E |
| | 1 | Systems Administrator Lead | FT GS.12E |
| Subtotal | <u>44</u> | | |

Technology Services - IS Smart Cities

| | | | |
|----------|----------|-----------------------------|-----------|
| | 1 | Civil Engineer 2 | FT GS.13E |
| | 1 | Director Intelligent Cities | FT GS.14E |
| Subtotal | <u>2</u> | | |

Technology Services - GIS

| | | | |
|----------|----------|--------------------------------|-----------|
| | 3 | GIS Analyst 1 | FT GS.10E |
| | 2 | GIS Analyst 2 | FT GS.11E |
| | 1 | GIS Analyst 3 | FT GS.12E |
| | 1 | GIS Systems & Database Manager | FT GS.13E |
| | 1 | GIS Technician | FT GS.08N |
| Subtotal | <u>8</u> | | |

General Fund 54

TOTAL 54

Purchasing

| | | | |
|----------|-----------|-----------------------------------|-----------|
| | 6 | Buyer | FT GS.11E |
| | 1 | Deputy Procurement Officer | FT GS.13E |
| | 2 | Procurement Compliance Specialist | FT GS.07E |
| | 1 | Procurement Officer | FT GS.15E |
| | 1 | Purchasing Requisitioner | FT GS.07E |
| | 1 | Supplier Engagement Coordinator | FT GS.09E |
| Subtotal | <u>12</u> | | |

TOTAL 12

GRAND TOTAL 108

FT/PT Grade

EXECUTIVE DEPARTMENT OF THE MAYOR

Administration

| | | | |
|---|---|----|--------|
| 1 | Admin Support Assistant 1 | FT | GS.03N |
| 1 | Chief of Staff | FT | NP.AP |
| 1 | Chief Operating Officer | FT | NP.AP |
| 1 | Chief Policy Officer | FT | NP.AP |
| 1 | Deputy Chief Operating Officer | FT | NP.AP |
| 1 | Director Intergovernmental & External Affairs | FT | NP.AP |
| 1 | Director Policy Plan & Impl | FT | NP.AP |
| 1 | Executive Assistant to COO | FT | NP.AP |
| 1 | Executive Assistant to COS | FT | GS.09E |
| 1 | Executive Assistant to Mayor | FT | GS.09E |
| 1 | Executive Coordinator | FT | NP.AP |
| 1 | Internal Communications Coordinator | FT | NP.AP |
| 1 | Manager Constituent Services | FT | NP.AP |
| 1 | Mayor* | FT | NG |
| 1 | Policy Analyst | FT | NP.AP |
| 1 | Receptionist | FT | NP.AP |
| 1 | Senior Advisor for Communications | FT | NP.AP |
| 1 | Senior Advisor for Legislative Initiatives | FT | NP.AP |

Subtotal 18

*The salary of the Mayor shall be the same as the salary of the County Mayor of Hamilton County, TN.

Community Health

| | | | |
|---|------------------------------------|----|--------|
| 1 | Administrative Support Coordinator | FT | GS.07N |
| 1 | Deputy Director Community Health | FT | GS.16E |
| 1 | Director Community Health | FT | GS.17E |
| 1 | Lead Registered Nurse Navigator | PT | NG |
| 1 | Program Manager | FT | GS.12E |
| 2 | Registered Nurse Navigator | FT | NG |

Subtotal 7

Community Safety & Gun Violence Prevention

| | | | |
|---|--------------------------|----|--------|
| 1 | Community Outreach Coord | FT | GS.09E |
|---|--------------------------|----|--------|

| | | FT/PT | Grade |
|--------------------|------------------------------|--|--------------|
| | 1 | Executive Director Community Safety and Gun Violence Prevention | FT GS.15E |
| | 3 | Intervention Specialist | FT GS.11E |
| | 2 | Manager of Community Safety and Gun Violence Prevention | FT GS.12E |
| | 1 | Public Safety Coordinator | FT GS.11E |
| Subtotal | 8 | | |
| | Family Justice Center | | |
| | 1 | Administrative Support Specialist Assistant Director of Outreach, | FT GS.05N |
| | 1 | Training, and Volunteer | FT GS.13E |
| | 1 | Asst Director Clinical Coord Svcs | FT GS.13E |
| | 1 | Client Services Supervisor | FT GS.10E |
| | 1 | Family Justice Center Executive Director | FT GS.15E |
| | 2 | Family Justice Center Navigator | FT GS.06N |
| Subtotal | 7 | | |
| | Mayor Communications | | |
| | 1 | Civic Engagement & Comm Coord | FT GS.10E |
| | 1 | Communications Coordinator | FT GS.10E |
| | 1 | Digital Specialist | FT GS.06N |
| | 1 | Manager Communications | FT GS.12E |
| | 1 | Senior Advisor for Public Affairs | FT GS.25E |
| Subtotal | 5 | | |
| GRAND TOTAL | 45 | | |

DEPARTMENT OF FINANCE & ADMINISTRATION

Finance Office

| | | | |
|--|---|-----------------------------|-----------|
| | 4 | Accountant 1 | FT GS.11E |
| | 2 | Accountant 2 | FT GS.12E |
| | 1 | Accountant 3 | FT GS.13E |
| | 1 | Accounting Manager | FT GS.14E |
| | 4 | Accounting Technician 1 | FT GS.04N |
| | 2 | Accounting Technician 2 | FT GS.05N |
| | 1 | Accounts Payable Supervisor | FT GS.09E |
| | 2 | Admin Support Assistant 2 | FT GS.04N |

| | | FT/PT | Grade |
|----------|-----------|------------------------------|--------------|
| | 1 | Assistant Payroll Manager | FT GS.09E |
| | 1 | Budget Manager | FT GS.14E |
| | 1 | Budget Officer | FT GS.15E |
| | 1 | Business Systems Manager | FT GS.13E |
| | 1 | City Finance Officer | FT GS.26E |
| | 1 | Deputy Administrator Finance | FT GS.19E |
| | 1 | Executive Assistant to CFO | FT GS.09N |
| | 3 | Management Budget Analyst 1 | FT GS.11E |
| | 1 | Management Budget Analyst 2 | FT GS.12E |
| | 1 | Management Budget Analyst 3 | FT GS.13E |
| | 1 | Manager Financial Operations | FT GS.15E |
| | 1 | Manager Payroll | FT GS.11E |
| | 3 | Payroll Technician | FT GS.06N |
| Subtotal | <u>34</u> | | |

Grants & Opportunities

| | | | |
|----------|----------|------------------------------------|-----------|
| | 1 | Accountant 2 | FT GS.12E |
| | 1 | Director of Grants & Opportunities | FT GS.14E |
| | 2 | Grants Coordinator | FT GS.10E |
| | 1 | Grants Writer | FT GS.09E |
| Subtotal | <u>5</u> | | |

Office of City Treasurer

| | | | |
|----------|-----------|-----------------------------|-----------|
| | 1 | Assistant City Treasurer | FT GS.14E |
| | 1 | City Treasurer | FT GS.15E |
| | 1 | Coordinator Senior Programs | FT GS.07N |
| | 2 | Property Tax Clerk II | PT GS.04N |
| | 1 | Property Tax Clerk III | PT GS.04N |
| | 6 | Revenue Specialist 2 | FT GS.05N |
| | 1 | Tax Manager | FT GS.12E |
| | 1 | Treasury Analyst | FT GS.11E |
| Subtotal | <u>14</u> | | |

City Court Clerk's Office

| | | | |
|--|---|------------------------------------|-----------|
| | 1 | Administrative Support Coordinator | FT GS.07N |
| | 1 | City Court Clerk | FT GS.14E |
| | 4 | Court Operations Assistant | FT GS.03N |
| | 3 | Court Operations Technician 1 | FT GS.04N |
| | 1 | Court Operations Technician 2 | FT GS.05N |
| | 1 | Operations Manager | FT GS.13E |

| | | FT/PT | Grade |
|--------------------|-----------|--------------|--------------|
| Subtotal | 11 | | |
| GRAND TOTAL | <u>64</u> | | |

DEPARTMENT OF HUMAN RESOURCES

Human Resources Administration

| | | | | |
|----------|-----------|---------------------------------|----|--------|
| | 1 | Chief Human Resources Officer | FT | GS.24E |
| | 1 | Deputy Chief HR Officer | FT | GS.19E |
| | 1 | Director HR Operations | FT | GS.14E |
| | 1 | Director HRMS & Employment Svcs | FT | GS.14E |
| | 1 | Executive Assistant | FT | GS.08N |
| | 5 | HR Business Partner | FT | GS.11E |
| | 4 | Human Resource Analyst | FT | GS.10E |
| | 2 | Human Resource Technician | FT | GS.06N |
| | 1 | Manager Recruiting | FT | GS.13E |
| | 1 | Manager Total Rewards | FT | GS.13E |
| | 1 | Senior HR Business Partner | FT | GS.12E |
| Subtotal | <u>19</u> | | | |

Employee Training

| | | | | |
|----------|----------|--------------------------------|----|--------|
| | 1 | Director Leadership & Prof Dev | FT | GS.14E |
| | 1 | Human Resource Technician | FT | GS.06N |
| Subtotal | <u>2</u> | | | |

Employees Insurance Office

| | | | | |
|----------|----------|-------------------------------|----|--------|
| | 2 | Benefits Specialist | FT | GS.06N |
| | 1 | Director Total Rewards | FT | GS.14E |
| | 1 | Human Resource Analyst | FT | GS.10E |
| | 1 | Manager Pension & Benefits | FT | GS.13E |
| | 1 | Manager Wellness & Occ Health | FT | GS.13E |
| Subtotal | <u>6</u> | | | |

Employees Safety Program

| | | | | |
|----------|----------|----------------------------------|----|--------|
| | 1 | Claims & Risk Analyst | FT | GS.12E |
| | 1 | Risk Investigator | FT | GS.09E |
| | 1 | Safety and Compliance Specialist | FT | GS.09E |
| Subtotal | <u>3</u> | | | |

Risk Management

| | | | | |
|--|---|-----------------------------------|----|--------|
| | 1 | Director Safety, Compl & Risk Mgt | FT | GS.14E |
|--|---|-----------------------------------|----|--------|

| | | FT/PT | Grade | |
|--------------------|------------------|--------------|--------------|--------|
| | 1 | Manager Risk | FT | GS.13E |
| Subtotal | <u>2</u> | | | |
| GRAND TOTAL | <u>32</u> | | | |

DEPARTMENT OF COMMUNITY DEVELOPMENT

Administration

| | | | | |
|----------|-----------|--|----|--------|
| | 1 | Accounting Technician 2 | FT | GS.05N |
| | 1 | Admin Support Assistant 2 | FT | GS.04N |
| | 1 | Administrator Community Development | FT | GS.24E |
| | 1 | Deputy Administrator CD | FT | GS.19E |
| | 1 | Director Assistance Programs | FT | GS.14E |
| | 1 | Director Operations | FT | GS.14E |
| | 1 | Executive Assistant | FT | GS.08N |
| | 1 | Finance Manager | FT | GS.13E |
| | 1 | Fiscal Analyst | FT | GS.10E |
| | 1 | Office Supervisor | FT | GS.08N |
| | 1 | Program Specialist | FT | GS.05N |
| Subtotal | <u>11</u> | | | |

CD Public Communication

| | | | | |
|----------|----------|--------------------------------|----|--------|
| | 1 | Public Relations Coordinator 2 | FT | GS.11E |
| Subtotal | <u>1</u> | | | |

CD Office of Family Empowerment

| | | | | |
|----------|----------|------------------------------------|----|--------|
| | 1 | Assistant Director OFE | FT | GS.12E |
| | 1 | Director Office Family Empowerment | FT | GS.14E |
| Subtotal | <u>2</u> | | | |

CD Community Centers Admin

| | | | | |
|----------|----------|----------------------------|----|--------|
| | 1 | Admin Support Specialist | FT | GS.05N |
| | 1 | Crew Worker 2 | FT | GS.04N |
| | 2 | Director Community Centers | FT | GS.14E |
| Subtotal | <u>4</u> | | | |

CD Community Center Staffing

| | | | | |
|--|----|------------------|----|--------|
| | 13 | Custodian | FT | GS.03N |
| | 1 | Custodian | PT | GS.03N |
| | 5 | Front Desk Clerk | PT | GS.03N |

| | | FT/PT | Grade |
|--------------------|-------------------|------------------------------|--------------|
| | 20 | Manager Community Center | FT GS.12E |
| | 14 | Program Tutor | PT GS.04N |
| | 31 | Specialist Community Centers | FT GS.05N |
| | 19 | Specialist Community Centers | PT GS.05N |
| Subtotal | <u>103</u> | | |
| GRAND TOTAL | <u>121</u> | | |

POLICE DEPARTMENT

SWORN

| | | | |
|----------|------------|------------------------|-----------|
| | 2 | Assistant Police Chief | FT GS.21E |
| | 91 | Master Police Officer | FT PD.5 |
| | 7 | Police Captain | FT PD.8 |
| | 1 | Police Chief | FT GS.27E |
| | 1 | Police Chief of Staff | FT GS.22E |
| | 2 | Police Executive Chief | FT GS.22E |
| | 17 | Police Lieutenant | FT PD.7 |
| | 4 | Police Major | FT GS.20E |
| | 292 | Police Officer | FT PD.2 |
| | 83 | Police Sergeant | FT PD.6 |
| Subtotal | <u>500</u> | | |

NON-SWORN

| | | | |
|--|----|---|-----------|
| | 1 | Admin Support Assistant 1 | FT GS.03N |
| | 10 | Admin Support Assistant 2 | FT GS.04N |
| | 1 | Admin Support Coordinator | FT GS.07N |
| | 7 | Admin Support Specialist | FT GS.05N |
| | 1 | Building Maint Mechanic 1 | FT GS.06N |
| | 1 | Building Maint Mechanic 2 | FT GS.07N |
| | 1 | Co-Responder Manager | FT GS.12E |
| | 2 | Crime Analyst | FT GS.10E |
| | 1 | Crime Analyst Supervisor | FT GS.12E |
| | 7 | Crime Scene Investigator | FT GS.09N |
| | 2 | Crisis Response Advocate | FT GS.09E |
| | 1 | Data Analyst | FT GS.09E |
| | 1 | Digital Forensics Unit Technician | FT GS.09N |
| | 1 | Director of Finance, Facilities and Fleet | FT GS.14E |
| | | Director Organizational Development | |
| | 1 | Training | FT GS.18E |
| | 1 | Director Public Affairs | FT GS.14E |

| | | FT/PT | Grade |
|--------------------|--------------------------------|--------------|--------------|
| 1 | Director Victim Svcs Chaplain | FT | GS.14E |
| 1 | Executive Assistant | FT | GS.08N |
| 3 | Fiscal Technician | FT | GS.06N |
| 1 | Gang Intelligence Analyst | FT | GS.10E |
| 1 | HR Business Partner | FT | GS.11E |
| 3 | Intelligence Analyst | FT | GS.10E |
| 1 | Inventory Clerk | FT | GS.04N |
| 1 | LE Victim Coordinator I | FT | GS.09E |
| 1 | LE Victim Coordinator II | FT | GS.10E |
| 3 | Mental Health Co-Responder | FT | GS.11E |
| 1 | Occupational Safety Specialist | FT | GS.11E |
| 2 | Pawn Technician | FT | GS.04N |
| 2 | Photographic Lab Technician | FT | GS.05N |
| 1 | Police Fleet & Fac Manager | FT | GS.11E |
| 1 | Police Info Center Manager | FT | GS.11E |
| 13 | Police Info Center Tech 1 | FT | GS.04N |
| 2 | Police Info Center Tech 2 | FT | GS.05N |
| 6 | Police Property Technician | FT | GS.04N |
| 1 | Police Technician | PT | GS.04N |
| 1 | Polygraph Examiner | PT | GS.05N |
| 1 | Reporting Agency Coordinator | FT | GS.06N |
| 1 | RTIC Systems Technician | FT | GS.05N |
| 3 | School Patrol Lieutenant | PT | GS.06N |
| 28 | School Patrol Officer | PT | GS.04N |
| 1 | School Patrol Supervisor | FT | GS.08N |
| 1 | Social Media Coordinator | FT | GS.11E |
| 1 | Terminal Agency Coordinator | FT | GS.06N |
| Subtotal | | 121 | |
| GRAND TOTAL | | 621 | |

DEPARTMENT OF FIRE

SWORN

| | | | |
|----|------------------------|----|--------|
| 3 | Assistant Fire Chief | FT | FD.6C |
| 1 | Deputy Fire Chief | FT | GS.21E |
| 1 | Executive Deputy Chief | FT | GS.22E |
| 9 | Fire Battalion Chief | FT | FD.5A |
| 81 | Fire Captain | FT | FD.4A |
| 1 | Fire Chief | FT | GS.27E |

| | | FT/PT | Grade |
|-----------------------|--|--------------|--------------|
| | 81 Fire Lieutenant | FT | FD.3A |
| | 1 Fire Marshal | FT | GS.21E |
| | 81 Firefighter | FT | FD.1A |
| | 165 Senior Firefighter | FT | FD.2A |
| | 15 Staff Captain | FT | FD.4C |
| | 4 Staff Lieutenant | FT | FD.3C |
| | 2 Staff Senior Firefighter | FT | FD.2C |
| | 4 Staff Chief | FT | FD.5A |
| Subtotal | 449 | | |
| | NON-SWORN | | |
| | 2 Admin Support Assistant 2 | FT | GS.04N |
| | 2 Admin Support Specialist | FT | GS.05N |
| | 3 Building Maint Mechanic 1 | FT | GS.06N |
| | 1 Building Maint Mechanic 2 | FT | GS.07N |
| | 3 Fire Equipment Specialist | FT | GS.06N |
| | 1 Fiscal Analyst | FT | GS.10E |
| | 1 General Supervisor | FT | GS.10E |
| | 1 HR Business Partner | FT | GS.11E |
| | 1 Inventory Technician | FT | GS.06N |
| | 1 Public Relations Coordinator 2 | FT | GS.11E |
| Subtotal | 16 | | |
| GENERAL FUND TOTAL | 465 | | |
| | TN Valley Regional Communications | | |
| | 1 Admin Support Assistant 2 | FT | GS.04N |
| | 1 Deputy Director Wireless Comm | FT | GS.12E |
| | 1 Director Wireless Comm | FT | GS.14E |
| | 1 Radio Network Analyst | FT | GS.08N |
| | 3 Radio Network Engineer | FT | GS.07N |
| | 2 Radio Network Specialist | FT | GS.06N |
| Subtotal | 9 | | |
| TVRCS TOTAL | 9 | | |
| GRAND TOTAL | 474 | | |

DEPARTMENT OF PUBLIC WORKS

| | | FT/PT | Grade |
|-----------------|------------------------------------|-----------------------------------|--------------|
| | Public Works Administration | | |
| | 1 | Admin Support Assistant 2 | FT GS.04N |
| | 1 | Administrator Public Works | FT GS.24E |
| | 1 | City Engineer | FT GS.23E |
| | 1 | Deputy Administrator Public Works | FT NP.AP |
| | 1 | Director Operations | FT GS.14E |
| | 1 | Executive Assistant | FT GS.08N |
| | 1 | Finance Manager | FT GS.13E |
| Subtotal | <u>7</u> | | |

| | | | |
|-----------------|----------------------|-------------------------------|-----------|
| | City Engineer | | |
| | 1 | Accounts Coordinator | FT GS.09E |
| | 1 | Assistant City Engineer | FT GS.16E |
| | 2 | Civil Engineer 1 | FT GS.12E |
| | 5 | Civil Engineer 2 | FT GS.13E |
| | 1 | Civil Engineer 3 | FT GS.14E |
| | 1 | Civil Engineer 4 | FT GS.15E |
| | 1 | Construction Inspector 2 | FT GS.08N |
| | 1 | Engineering Division Director | FT GS.17E |
| | 1 | Engineering Technician | FT GS.08N |
| Subtotal | <u>14</u> | | |

| | | | |
|-----------------|------------------------|-------------------------------|-----------|
| | Field Surveyors | | |
| | 1 | Survey Instrument Technician | FT GS.04N |
| | 1 | Survey Party Chief Supervisor | FT GS.08N |
| Subtotal | <u>2</u> | | |

| | | | |
|-----------------|------------------------------|--------------------------------|-----------|
| | Facilities Management | | |
| | 1 | Admin Support Specialist | FT GS.05N |
| | 1 | Asset Mgmt Systems Coord | FT GS.09E |
| | 1 | Division Manager of Facilities | FT GS.14E |
| | 1 | Fiscal Analyst | FT GS.10E |
| | 1 | Manager Facilities Operations | FT GS.13E |
| Subtotal | <u>5</u> | | |

| | | | |
|-----------------|------------------|---------------------------|-----------|
| | Mail Room | | |
| | 2 | Admin Support Assistant 2 | FT GS.04N |
| Subtotal | <u>2</u> | | |

Downtown Campuses Building Maintenance

| | | FT/PT | Grade |
|-----------------|-------------------------------------|-----------------------------------|--------------|
| | 6 | Building Maint Mechanic 1 | FT GS.06N |
| | 4 | Building Maint Mechanic 2 | FT GS.07N |
| | 3 | City Laborer | FT GS.03N |
| | 2 | Crew Chief | FT GS.08N |
| | 2 | Crew Worker | FT GS.05N |
| | 2 | General Supervisor | FT GS.10E |
| Subtotal | 19 | | |
| | CWS Administration/SM Admin | | |
| | 2 | Accounting Technician 2 | FT GS.05N |
| | 2 | Admin Support Specialist | FT GS.05N |
| | 1 | Administrative Manager | FT GS.13E |
| | 1 | City Laborer | FT GS.03N |
| | 1 | Data Analyst | FT GS.09E |
| | 1 | Deputy Director Citywide Services | FT GS.14E |
| | 1 | Director Citywide Services | FT GS.15E |
| | 1 | Inventory Coordinator | FT GS.07N |
| | 1 | Inventory Technician | FT GS.06N |
| | 1 | Supervisor Safety and Risk | FT GS.12E |
| Subtotal | 12 | | |
| | SM Emergency | | |
| | 2 | Crew Worker | FT GS.05N |
| | 1 | General Supervisor | FT GS.10E |
| | 6 | Truck Driver | FT GS.08N |
| Subtotal | 9 | | |
| | SM Central Business District | | |
| | 2 | City Laborer | FT GS.03N |
| | 1 | Crew Chief | FT GS.08N |
| | 1 | Crew Worker | FT GS.05N |
| Subtotal | 4 | | |
| | SM Street Cleaning Crews | | |
| | 2 | City Laborer | FT GS.03N |
| | 4 | Crew Chief | FT GS.08N |
| | 1 | General Supervisor | FT GS.10E |
| | 1 | Truck Driver | FT GS.08N |
| Subtotal | 8 | | |

| | | FT/PT | Grade |
|----------|---|--------------|--------------|
| | SM Mowing Tractors and Leaf Collection | | |
| | 1 Crew Foreman CDL | FT | GS.09N |
| | 6 Truck Driver | FT | GS.08N |
| Subtotal | 7 | | |
| | SM Street Sweeping | | |
| | 6 Truck Driver | FT | GS.08N |
| Subtotal | 6 | | |
| | Brush Pick up | | |
| | 1 Crew Foreman CDL | FT | GS.09N |
| | 1 General Supervisor | FT | GS.10E |
| | 9 Truck Driver | FT | GS.08N |
| Subtotal | 11 | | |
| | Garbage Pick up | | |
| | 1 Admin Support Specialist | FT | GS.05N |
| | 5 City Laborer | FT | GS.03N |
| | 2 Code Enforcement Inspector 1 | FT | GS.06N |
| | 1 Crew Foreman CDL | FT | GS.09N |
| | 1 Crew Worker | FT | GS.05N |
| | 1 General Supervisor | FT | GS.10E |
| | 1 Manager Sanitation | FT | GS.13E |
| | 23 Truck Driver | FT | GS.08N |
| Subtotal | 35 | | |
| | Trash Flash Pick up | | |
| | 4 Truck Driver | FT | GS.08N |
| Subtotal | 4 | | |
| | Recycle Pick up | | |
| | 2 City Laborer | FT | GS.03N |
| | 1 Crew Foreman CDL | FT | GS.09N |
| | 1 General Supervisor | FT | GS.10E |
| | 1 Solid Waste Coordinator | FT | GS.10E |
| | 3 Truck Driver | FT | GS.08N |
| Subtotal | 8 | | |
| | Refuse Collection Centers | | |
| | 1 Truck Driver | FT | GS.08N |
| | 1 | | |

| | | | FT/PT | Grade |
|----------|-----------|--|--------------|--------------|
| Subtotal | 1 | | | |
| | | Container Management | | |
| | 1 | Crew Foreman CDL | FT | GS.09N |
| | 2 | Crew Worker | FT | GS.05N |
| Subtotal | <u>3</u> | | | |
| | | Municipal Forestry | | |
| | 3 | Crew Foreman | FT | GS.09N |
| | 1 | General Supervisor | FT | GS.10E |
| | 1 | Municipal Forester | FT | GS.13E |
| | 6 | Truck Driver | FT | GS.08N |
| Subtotal | <u>11</u> | | | |
| | | Development Review & Permitting | | |
| | 2 | Admin Support Assistant 2 | FT | GS.04N |
| | 1 | Applications Analyst | FT | GS.10E |
| | 1 | Assistant Director Development Services | FT | GS.13E |
| | 1 | Assistant Director of Land Use | FT | GS.08N |
| | 3 | Code Enforcement Inspector 2 | FT | GS.07N |
| | 2 | Construction Inspector 1 | FT | GS.07N |
| | 1 | Development Ombudsman | FT | GS.09E |
| | 2 | Development Review Planner | FT | GS.11E |
| | 1 | Director Land Development | FT | GS.15E |
| | 5 | Inspector 1 | FT | GS.08N |
| | 7 | Inspector 2 | FT | GS.09N |
| | 3 | Inspector 3 | FT | GS.11E |
| | 1 | Office Supervisor | FT | GS.08N |
| | 5 | Permit Clerk | FT | GS.05N |
| | 1 | Planner 1 | FT | GS.09E |
| | 3 | Plans Review Specialist 1 | FT | GS.06N |
| | 1 | Plans Review Specialist 2 | FT | GS.07N |
| | 2 | Plans Review Specialist 3 | FT | GS.08N |
| Subtotal | <u>42</u> | | | |
| | | DRP Code Enforcement | | |
| | 3 | Admin Support Assistant 2 | FT | GS.04N |
| | 10 | Code Enforcement Inspector 1 | FT | GS.06N |
| | 2 | Code Enforcement Inspector 2 | FT | GS.07N |

| | | FT/PT | Grade |
|----------|----|--|--------------|
| | 2 | Code Enforcement Inspector Supervisor | FT GS.08E |
| | 2 | Demolition Abatement Specialist | FT GS.06N |
| | 1 | Manager Code Enforcement | FT GS.13E |
| Subtotal | 20 | | |

STVR Inspections

| | | | |
|----------|---|------------------------------|-----------|
| | 2 | Code Enforcement Inspector 1 | FT GS.06N |
| Subtotal | 2 | | |

Street & Traffic Administration

| | | | |
|----------|---|-------------------------------------|-----------|
| | 1 | Executive Assistant | FT GS.08N |
| | 1 | Transportation Accounts Coordinator | FT GS.09E |
| Subtotal | 2 | | |

Traffic Operations

| | | | |
|----------|----|-----------------------------------|-----------|
| | 2 | Admin Support Specialist | FT GS.05N |
| | 5 | City Laborer | FT GS.03N |
| | 1 | Crew Foreman | FT GS.09N |
| | 5 | Crew Worker | FT GS.05N |
| | 1 | General Supervisor | FT GS.10E |
| | 3 | Transportation Equipment Operator | FT GS.08N |
| | 1 | Transportation Operations Manager | FT GS.13E |
| Subtotal | 18 | | |

PW Smart Cities

| | | | |
|----------|----|-------------------------------------|-----------|
| | 1 | Crew Supervisor 3 | FT GS.08N |
| | 3 | Crew Worker 3 | FT GS.05N |
| | 3 | Electrician 1 | FT GS.08N |
| | 1 | Equipment Operator 4 | FT GS.08N |
| | 1 | Manager Intelligent Trans Systems | FT GS.13E |
| | 1 | Senior OMBUDSMAN | FT GS.14E |
| | 1 | Smart Electrician | FT NG |
| | 1 | Traffic Signal Design Specialist | FT GS.10E |
| | 1 | Traffic Signal Systems Engineer | FT GS.12E |
| | 1 | Transportation Accounts Coordinator | FT GS.09E |
| Subtotal | 14 | | |

Street & Traffic Design and Engineering

| | | | |
|--|---|------------------------------|-----------|
| | 2 | City Transportation Engineer | FT GS.15E |
| | 1 | Civil Engineer 1 | FT GS.12E |

| | | FT/PT | Grade |
|-------------------------------|------------|----------------------------------|--------------|
| | 5 | Civil Engineer 2 | FT GS.13E |
| | 2 | Civil Engineer 3 | FT GS.14E |
| | 1 | Civil Engineer 4 | FT GS.15E |
| | 2 | Construction Inspector 1 | FT GS.07N |
| | 1 | Construction Inspector 2 | FT GS.08N |
| | 1 | Engineering Technician | FT GS.08N |
| | 1 | Pothole Inspector | FT GS.05N |
| | 1 | Public Space Coordinator | FT GS.10E |
| | 2 | Traffic Engineering Technician | FT GS.08N |
| | 2 | Transportation Inspector 1 | FT GS.07N |
| | 2 | Transportation Review Specialist | FT GS.10E |
| Subtotal | 23 | | |
| GENERAL FUND TOTAL | 289 | | |

| DRC Building Operations | | | |
|--------------------------------|----------|---------------------------|-----------|
| | 1 | Building Maint Mechanic 2 | FT GS.07N |
| | 1 | City Laborer | FT GS.03N |
| | 1 | Crew Worker | FT GS.05N |
| Subtotal | 3 | | |
| DRC TOTAL | 3 | | |

| Rep & Maint Amnicola Garage | | | |
|--|----|----------------------------------|-----------|
| | 2 | Automotive Mechanic 1* | FT GS.07N |
| | 4 | Automotive Mechanic 2* | FT GS.08N |
| | 2 | Automotive Mechanic 3* | FT GS.09N |
| | 2 | Automotive Mechanic 4* | FT GS.10N |
| | 1 | Crew Worker | FT GS.05N |
| | 1 | Deputy Director Fleet Management | FT GS.12E |
| | 2 | Fleet Maint Shift Supervisor* | FT GS.11N |
| | 1 | Fleet Service Writer | FT GS.06N |
| | 4 | Heavy Equipment Mechanic 1* | FT GS.08N |
| | 2 | Heavy Equipment Mechanic 2* | FT GS.09N |
| | 1 | Heavy Equipment Mechanic 3* | FT GS.10N |
| | 1 | Inventory Technician | FT GS.06N |
| Subtotal | 23 | | |

*denotes positions authorized to receive a tool allowance based on City of Chattanooga policy

| | | FT/PT | Grade |
|---|----|---------------------------|--------------|
| Rep & Maint Amnicola Garage Overhead | | | |
| | 1 | Admin Support Assistant 1 | FT GS.03N |
| | 1 | Admin Support Specialist | FT GS.05N |
| | 1 | City Laborer | FT GS.03N |
| | 1 | Crew Worker 2 | FT GS.04N |
| | 1 | Data Analyst | FT GS.09E |
| | 1 | Director Fleet Management | FT GS.14E |
| | 1 | Fiscal Analyst | FT GS.10E |
| | 1 | Inventory Coordinator | FT GS.07N |
| | 2 | Inventory Technician | FT GS.06N |
| Subtotal | 10 | | |

| | | | |
|---|----|-------------------------------|-----------|
| Rep & Maint 12th & Park Garage | | | |
| | 1 | Admin Support Assistant 1 | FT GS.03N |
| | 2 | City Laborer | FT GS.03N |
| | 2 | Fleet Maint Shift Supervisor* | FT GS.11N |
| | 1 | Fleet Service Writer | FT GS.06N |
| | 12 | Heavy Equipment Mechanic 1* | FT GS.08N |
| | 3 | Heavy Equipment Mechanic 2* | FT GS.09N |
| | 2 | Heavy Equipment Mechanic 3* | FT GS.10N |
| | 1 | Inventory Coordinator | FT GS.07N |
| | 3 | Inventory Technician | FT GS.06N |
| Subtotal | 27 | | |

| | | | |
|---|---|--------------|-----------|
| Rep & Maint 12th & Pk Gar Overhead | | | |
| | 1 | Truck Driver | FT GS.08N |
| Subtotal | 1 | | |

*denotes positions authorized to receive a tool allowance based on City of Chattanooga policy

| | | | |
|--------------------|-----------|--|--|
| FLEET TOTAL | 61 | | |
|--------------------|-----------|--|--|

**SOLID WASTE OPERATIONS
Waste Disposal City Landfill**

| Recycling Center | | | |
|-------------------------|---|--------------------------|-----------|
| | 1 | Truck Driver | FT GS.08N |
| Subtotal | 1 | | |
| | 1 | Admin Support Specialist | FT GS.05N |
| | 1 | Crew Foreman CDL | FT GS.09N |

| | | FT/PT | Grade |
|----------------------|---|--------------|--------------|
| | 1 Crew Worker | FT | GS.05N |
| | 1 Equipment Mechanic 3 | FT | GS.08N |
| | 5 Heavy Equipment Operator | FT | GS.08N |
| | 2 Landfill Technician | FT | GS.06N |
| | 1 Manager Landfill | FT | GS.13E |
| | 1 Scale Operator | FT | GS.03N |
| | 1 Solid Waste Director | FT | GS.14E |
| Subtotal | 14 | | |
| | Compost Waste Center Recycling | | |
| | 1 Heavy Equipment Operator | FT | GS.08N |
| | 1 Scale Operator | FT | GS.03N |
| Subtotal | 2 | | |
| | Household Hazardous Waste Disposal Recycling | | |
| | 1 HHW Technician | FT | GS.05N |
| Subtotal | 1 | | |
| SOLID WASTE TOTAL | 18 | | |

STORM WATER MANAGEMENT FUND

Storm Water Management

| | | | |
|---|---|----|--------|
| 1 | Admin Support Specialist | FT | GS.05N |
| 1 | Assistant City Engineer | FT | GS.16E |
| 1 | Civil Engineer 2 | FT | GS.13E |
| 1 | Engineering Technician | FT | GS.08N |
| 1 | Fiscal Analyst | FT | GS.10E |
| 1 | Floodplain Coordinator | FT | NEW |
| 1 | Floodplain Manager | FT | NEW |
| 1 | Inventory Coordinator | FT | GS.07N |
| 1 | Landscape Architect 1 | FT | GS.10E |
| 1 | Landscape Architect 2 | FT | GS.11E |
| 1 | Manager Water Quality | FT | GS.13E |
| 1 | Public Information Specialist | FT | GS.09E |
| 1 | Stormwater Landscape Project Coordinator | FT | GS.10E |
| 1 | Stormwater Landscape Project Manager | FT | GS.11E |
| 3 | Water Quality Specialist 1 | FT | GS.10E |

| | | FT/PT | Grade |
|----------|-----------|----------------------------|--------------|
| | 4 | Water Quality Specialist 2 | FT GS.11E |
| | 3 | Water Quality Supervisor | FT GS.12E |
| | 1 | Water Quality Technician | FT GS.08N |
| | 2 | Water Quality Technician 1 | FT GS.08N |
| | 3 | Water Quality Trainee | FT GS.04N |
| Subtotal | <u>30</u> | | |

Storm Water Maintenance & Operations

| | | | |
|----------|-----------|----------------------------|-----------|
| | 1 | Accounting Technician 2 | FT GS.05N |
| | 1 | Admin Support Assistant 2 | FT GS.04N |
| | 26 | City Laborer | FT GS.03N |
| | 7 | Crew Chief | FT GS.08N |
| | 10 | Crew Foreman | FT GS.09N |
| | 1 | Crew Foreman CDL | FT GS.09N |
| | 20 | Crew Worker | FT GS.05N |
| | 3 | General Supervisor | FT GS.10E |
| | 10 | Heavy Equipment Operator | FT GS.08N |
| | 1 | Manager Sewer Construction | FT GS.13E |
| | 1 | Trainer | FT GS.10E |
| | 18 | Truck Driver | FT GS.08N |
| Subtotal | <u>99</u> | | |

Stormwater Site Devel & Construction & Inspection

| | | | |
|----------|-----------|-------------------------------------|-----------|
| | 1 | Applications Analyst | FT GS.10E |
| | 1 | Assistant Director Site Development | FT GS.14E |
| | 1 | Civil Engineer 2 | FT GS.13E |
| | 1 | Construction Program Supervisor | FT GS.13E |
| | 1 | Landscape Architect 2 | FT GS.11E |
| | 2 | Landscape Inspector | FT GS.09E |
| | 2 | Plans Review Specialist 1 | FT GS.06N |
| | 1 | Civil Engineer 3 | FT GS.14E |
| | 5 | Soil Engineering Specialist | FT GS.11E |
| Subtotal | <u>15</u> | | |

Storm Water Engineering & Project Management

| | | | |
|--|---|---------------------------------|-----------|
| | 4 | Civil Engineer 1 | FT GS.12E |
| | 3 | Civil Engineer 2 | FT GS.13E |
| | 3 | Civil Engineer 3 | FT GS.14E |
| | 1 | Civil Engineer 4 | FT GS.15E |
| | 1 | Construction Program Supervisor | FT GS.13E |

| | | FT/PT | Grade |
|---|------------|---------------------------------|--------------|
| | 1 | Engineering Technician | FT GS.08N |
| | 1 | Survey Instrument Technician | FT GS.04N |
| | 1 | Survey Party Chief | FT GS.07N |
| Subtotal | <u>15</u> | | |
| Storm Water Green Infrastructure Maintenance | | | |
| | 2 | Environmental Specialist | FT GS.06N |
| | 2 | Field Team Leader | FT GS.08N |
| | 1 | Manager Natural Resources | FT GS.13E |
| | 1 | Natural Resources Project Coord | FT GS.09E |
| | 1 | Natural Resources Supervisor | FT GS.11E |
| Subtotal | <u>7</u> | | |
| Stormwater Forestry | | | |
| | 1 | Coordinator Tree Canopy | FT GS.10E |
| | 1 | Forestry Inspector | FT GS.09E |
| Subtotal | <u>2</u> | | |
| STORM WATER TOTAL | <u>168</u> | | |
| STATE STREET AID | | | |
| SSA - Street Maintenance | | | |
| | 15 | City Laborer | FT GS.03N |
| | 3 | Crew Chief | FT GS.08N |
| | 3 | Crew Foreman | FT GS.09N |
| | 10 | Crew Worker | FT GS.05N |
| | 1 | General Supervisor | FT GS.10E |
| | 6 | Heavy Equipment Operator | FT GS.08N |
| | 1 | Manager Street Maint | FT GS.13E |
| | 14 | Truck Driver | FT GS.08N |
| Subtotal | <u>53</u> | | |
| SSA TOTAL | <u>53</u> | | |
| WASTE WATER OPERATIONS | | | |
| Waste Water Administration | | | |
| | 3 | Accounting Technician 2 | FT WWFG.04N |
| | 3 | Accounts Coordinator | FT WWFG.09E |
| | 3 | Admin Support Specialist | FT WWFG.05N |

| | | FT/PT | Grade |
|----------|-----------|---|--------------|
| | 1 | Administrative Manager | FT WWFG.12E |
| | 1 | Administrator Wastewater Systems | FT GS.24E |
| | 1 | Asset Mgmt Systems Coord | FT WWFG.09E |
| | 1 | Deputy Administrator Wastewater Systems | FT GS.19E |
| | 1 | Director Administration Waste Water | FT WWFG.15E |
| | 1 | Fiscal Analyst | FT WWFG.09E |
| | 1 | HR Business Partner | FT GS.11E |
| | 1 | Inventory Clerk | FT WWFG.04N |
| | 2 | Inventory Specialist | FT WWFG.06N |
| | 1 | Inventory Technician | FT WWFG.05N |
| | 1 | Plant Maint Planner | FT WWFG.05N |
| | 1 | Public Relations Coordinator 2 | FT GS.11E |
| | 1 | Utility Financial Srvcs Manager | FT WWFG.12E |
| | 1 | Warehouse Supervisor | FT WWFG.09E |
| Subtotal | <u>24</u> | | |

Waste Water Laboratory

| | | | |
|----------|-----------|-----------------------------|-------------|
| | 1 | Chemist | FT WWFG.10E |
| | 3 | Laboratory Analyst | FT WWFG.09E |
| | 4 | Laboratory Technician | FT WWFG.08N |
| | 1 | Laboratory Technician 3 | FT WWFG.11E |
| | 1 | Manager Laboratory Services | FT WWFG.12E |
| Subtotal | <u>10</u> | | |

Waste Water Engineering

| | | | |
|--|---|----------------------------------|-------------|
| | 1 | Assistant Director Engineering | FT WWFG.14E |
| | 1 | Construction Insp Team Lead | FT WWFG.08N |
| | 1 | Director Engineering Waste Water | FT WWFG.15E |
| | 2 | Engineering Coordinator | FT WWFG.09E |
| | 3 | Engineering Manager | FT WWFG.12E |
| | 1 | Engineering Technician | FT WWFG.07N |
| | 1 | Manager Energy | FT WWFG.11E |
| | 1 | Process Engineer | FT WWFG.10E |
| | 1 | Project Engineer | FT WWFG.10E |
| | 1 | RPR Inspector | FT WWFG.09E |
| | 1 | Senior Engineer | FT WWFG.11E |
| | 2 | Sewer Construction Inspector | FT WWFG.07N |
| | 2 | Sewer Project Coordinator | FT WWFG.09N |
| | 1 | Waste Resources Plant Engineer | FT WWFG.11E |

| | | FT/PT | Grade |
|----------|-----------|------------------------------|--------------|
| | 1 | Waste Resources Sys Engineer | FT WWFG.12E |
| Subtotal | <u>20</u> | | |

Waste Water Plant Maintenance

| | | | |
|----------|-----------|-----------------------------------|-------------|
| | 1 | Administrative Support Specialist | FT WWFG.05N |
| | 2 | Building Maint Mechanic 1* | FT WWFG.05N |
| | 1 | Building Maint Mechanic 2* | FT WWFG.06N |
| | 2 | Chief Electrical Instrum Tech* | FT WWFG.09N |
| | 1 | Crew Supervisor 3 | FT WWFG.08N |
| | 1 | Crew Supervisor CDL | FT WWFG.08N |
| | 5 | Crew Worker | FT WWFG.03N |
| | 2 | Custodian | FT WWFG.03N |
| | 1 | Director Maintenance Waste Water | FT WWFG.15E |
| | 3 | Engineering Coordinator | FT WWFG.09E |
| | 1 | Equipment Operator 4 | FT WWFG.05N |
| | 6 | Indust Maint Mechanic 1* | FT WWFG.05N |
| | 7 | Indust Maint Mechanic 2* | FT WWFG.06N |
| | 10 | Industrial Electrician 1* | FT WWFG.07N |
| | 2 | Industrial Electrician 2* | FT WWFG.08N |
| | 2 | Maint Mechanic Supervisor | FT WWFG.09N |
| | 3 | Plant Maint Lubricator* | FT WWFG.05N |
| | 1 | Plant Maintenance Coordinator | FT WWFG.09E |
| | 1 | Waste Resource Maint Manager* | FT WWFG.12E |
| Subtotal | <u>52</u> | | |

*denotes positions authorized to receive a tool allowance based on City of Chattanooga, Dept of Public Works, Interceptor Sewer System policy

Waste Water Sewer Maintenance

| | | | |
|----------|-----------|--------------------------------------|-------------|
| | 1 | Admin Support Assistant 2 | FT WWFG.04N |
| | 1 | Assistant Director Collection System | FT WWFG.14E |
| | 2 | Crew Supervisor 3 | FT WWFG.08N |
| | 3 | Crew Supervisor CDL | FT WWFG.08N |
| | 9 | Crew Worker | FT WWFG.03N |
| | 1 | General Supervisor | FT WWFG.09E |
| | 4 | Heavy Equipment Operator | FT WWFG.05N |
| | 1 | Manager Sewer Construction | FT WWFG.12E |
| | 4 | Truck Driver | FT WWFG.05N |
| Subtotal | <u>26</u> | | |

| | | FT/PT | Grade |
|----------|--|--|-------------|
| | Waste Water Liquid Handling | | |
| | 1 | Administrative Support Specialist | FT WWFG.05N |
| | 4 | Chief Plant Operator | FT WWFG.09N |
| | 1 | Engineering Coordinator | FT WWFG.09E |
| | 1 | Liquid Operations Supervisor | FT WWFG.09E |
| | 1 | OT Project Manager | FT WWFG.11E |
| | 1 | OT Systems Manager | FT WWFG.12E |
| | 1 | Plant Manager | FT WWFG.12E |
| | 4 | Plant Operator 1 | FT WWFG.04N |
| | 8 | Plant Operator 2 | FT WWFG.05N |
| | 8 | Plant Operator 3 | FT WWFG.06N |
| | 1 | SCADA Analyst | FT WWFG.09N |
| | 1 | Sewer Project Coordinator | FT WWFG.09N |
| Subtotal | 32 | | |
| | Waste Water Inflow and Infiltration | | |
| | 2 | Crew Scheduler | FT WWFG.04N |
| | 3 | Crew Supervisor 3 | FT WWFG.08N |
| | 2 | Crew Worker | FT WWFG.03N |
| | 3 | Equipment Operator 4 | FT WWFG.05N |
| | 1 | General Supervisor | FT WWFG.09E |
| | 3 | Truck Driver | FT WWFG.05N |
| Subtotal | 14 | | |
| | Waste Water Safety & Training | | |
| | 1 | Admin Support Assistant 2 | FT WWFG.04N |
| | 1 | Industrial Occ Safety Specialist | FT WWFG.07N |
| | 1 | Industrial Occ Safety Supervisor | FT WWFG.09E |
| Subtotal | 3 | | |
| | Waste Water Pretreatment Monitoring | | |
| | 1 | Administrative Coordinator | FT WWFG.09N |
| | 1 | Administrative Support Specialist | FT WWFG.05N |
| | 1 | Assistant Environmental Compliance Manager | FT WWFG.11E |
| | 1 | Environmental Compliance Manager | FT WWFG.12E |
| | 4 | Environmental Compliance Specialist 1 | FT WWFG.09E |
| | 2 | Environmental Compliance Specialist 2 | FT WWFG.10E |
| Subtotal | 10 | | |

| | | FT/PT | Grade |
|----------------------|--|---------------------------------|--------------|
| | Waste Water Solid Handling | | |
| | 1 | Director Operations Waste Water | FT WWFG.15E |
| | 4 | Plant Operator 1 | FT WWFG.04N |
| | 4 | Plant Operator 2 | FT WWFG.05N |
| | 5 | Plant Operator 3 | FT WWFG.06N |
| | 1 | Scale Operator | FT WWFG.03N |
| | 1 | Sewer Project Coordinator | FT WWFG.09N |
| | 1 | Solid Operations Supervisor | FT WWFG.09E |
| | 1 | Truck Driver | FT WWFG.05N |
| Subtotal | 18 | | |
| | Waste Water Pump Station Operations | | |
| | 2 | Chief Plant Operator | FT WWFG.09N |
| | 2 | Plant Operator 1 | FT WWFG.04N |
| | 9 | Plant Operator 2 | FT WWFG.05N |
| | 2 | Plant Operator 3 | FT WWFG.06N |
| | 1 | Pump Station Opr Supervisor | FT WWFG.09E |
| Subtotal | 16 | | |
| WASTE WATER TOTAL | 225 | | |
| GRAND TOTAL | 817 | | |

DEPARTMENT OF PARKS & OUTDOORS

Administration

| | | | |
|----------|---|----------------------------------|-----------|
| | 1 | Accounting Technician | PT GS.04N |
| | 1 | Admin Support Specialist | FT GS.05N |
| | 1 | Administrator Parks & Outdoors | FT GS.24E |
| | 1 | Deputy Administrator PO | FT GS.19E |
| | 1 | Director Design and Connectivity | FT GS.14E |
| | 1 | Executive Assistant | FT GS.08N |
| | 1 | Finance Manager | FT GS.13E |
| | 1 | Fiscal Analyst | FT GS.10E |
| | 1 | Parks Planner | FT GS.10E |
| Subtotal | 9 | | |

Parks & Outdoors Supportive Services

| | | FT/PT | Grade | |
|----------|----------|--------------------|--------------|--------|
| | 2 | Crew Worker 1 | FT | GS.03N |
| | 4 | Crew Worker 1 | PT | GS.03N |
| | 2 | Crew Worker 3 | FT | GS.05N |
| | 1 | General Supervisor | FT | GS.10E |
| Subtotal | <u>9</u> | | | |

Parks & Outdoors Sports

| | | | | |
|----------|-----------|-------------------------------|----|--------|
| | 12 | Program Driver | PT | GS.03N |
| | 1 | Recreation Division Manager | FT | GS.13E |
| | 1 | Recreation Facility Manager 1 | FT | GS.11E |
| | 1 | Recreation Specialist | FT | GS.05N |
| | 43 | Recreation Specialist | PT | GS.05N |
| Subtotal | <u>58</u> | | | |

Parks & Outdoors Aquatics

| | | | | |
|----------|-----------|--------------------------|----|--------|
| | 1 | Aquatics Assistant | PT | GS.04N |
| | 1 | Aquatics Program Manager | FT | GS.13E |
| | 2 | Head Lifeguard | PT | GS.05N |
| | 2 | Lifeguard 1 | PT | GS.03N |
| | 5 | Lifeguard 2 | PT | GS.04N |
| | 1 | Recreation Specialist | FT | GS.05N |
| | 2 | Swim Lesson Instructor | PT | GS.03N |
| | 5 | Water Fitness Instructor | PT | GS.04N |
| Subtotal | <u>19</u> | | | |

Parks & Outdoors Champions Club

| | | | | |
|----------|----------|-------------------------------|----|--------|
| | 1 | Manager Tennis Programs | FT | GS.13E |
| | 1 | Recreation Program Specialist | FT | GS.05N |
| | 1 | Recreation Specialist | FT | GS.05N |
| | 3 | Recreation Specialist | PT | GS.05N |
| Subtotal | <u>6</u> | | | |

Parks & Outdoors Summit of Softball

| | | | | |
|----------|-----------|--------------------|----|--------|
| | 4 | Crew Worker 1 | PT | GS.03N |
| | 5 | Crew Worker 3 | FT | GS.05N |
| | 1 | General Supervisor | FT | GS.10E |
| Subtotal | <u>10</u> | | | |

Parks & Outdoors Communication

| | | | | |
|--|---|-------------------------|----|--------|
| | 1 | Development Coordinator | FT | GS.10E |
|--|---|-------------------------|----|--------|

| | | FT/PT | Grade |
|----------|----------|---------------------------------------|--------------|
| | 1 | Director Marketing and Communications | FT GS.14E |
| | 1 | Parks Outreach Coordinator | FT GS.09E |
| Subtotal | <u>3</u> | | |

Parks & Outdoors Recreation Admin

| | | | |
|----------|-----------|-----------------------------|-----------|
| | 1 | Admin Support Specialist | FT GS.05N |
| | 2 | Crew Worker 3 | FT GS.05N |
| | 1 | Director Recreation | FT GS.14E |
| | 3 | Recreation Division Manager | FT GS.13E |
| | 4 | Recreation Specialist | PT GS.05N |
| Subtotal | <u>11</u> | | |

Therapeutic Programs

| | | | |
|----------|----------|--|-----------|
| | 1 | Therapeutic Program Manager | FT GS.13E |
| | 2 | Therapeutic Recreation Assistant | PT GS.04N |
| | 1 | Therapeutic Recreation Program Coordinator | FT GS.10E |
| | 2 | Therapeutic Recreation Specialist | FT GS.05N |
| Subtotal | <u>6</u> | | |

Fitness Center

| | | | |
|----------|-----------|-------------------------------|-----------|
| | 1 | Admin Support Assistant 1 | FT GS.03N |
| | 1 | Fitness Center Spec | PT GS.04N |
| | 3 | Fitness Center Specialist | PT GS.04N |
| | 1 | Front Desk Clerk | PT GS.03N |
| | 4 | Group Fitness Instructor | PT GS.04N |
| | 1 | Recreation Division Manager | FT GS.13E |
| | 4 | Recreation Program Specialist | PT GS.05N |
| Subtotal | <u>15</u> | | |

Recreation Specialist

| | | | |
|----------|----------|---------------|-----------|
| | 2 | Crew Worker 2 | PT GS.04N |
| Subtotal | <u>2</u> | | |

Outdoor Chattanooga

| | | | |
|--|---|--|-----------|
| | 1 | Community Activator, Outdoor Chattanooga | PT GS.05N |
| | 1 | Customer Relations Specialist | FT GS.06N |
| | 1 | Director Outdoor Chattanooga | FT GS.14E |

| | | FT/PT | Grade |
|----------|-----------|--------------------------------|--------------|
| | 1 | Outdoor Program Specialist | FT GS.06N |
| | 1 | Outdoor Recreation Specialist | FT GS.05N |
| | 3 | Outdoor Recreation Specialist | PT GS.05N |
| | 1 | Program Driver | PT GS.03N |
| | 1 | Recreation Program Coordinator | FT GS.10E |
| Subtotal | <u>10</u> | | |

Special Events

| | | | |
|----------|----------|---|-----------|
| | 1 | Community Events Manager | FT GS.12E |
| | 1 | Director Special Events and Parks Programming | FT GS.14E |
| | 1 | Guest Services Specialist | FT GS.05N |
| | 1 | Manager Special Events | FT GS.13E |
| Subtotal | <u>4</u> | | |

Parks Admin

| | | | |
|----------|----------|-----------------------------------|-----------|
| | 1 | Asset Mgmt Systems Coord | FT GS.09E |
| | 1 | Director Park Stewardship & Maint | FT GS.14E |
| | 1 | Inventory Coordinator | FT GS.07N |
| Subtotal | <u>3</u> | | |

Parks Maintenance Playgrounds and Facilities

| | | | |
|----------|----------|---------------------------------|-----------|
| | 1 | Building Maintenance Mechanic 1 | FT GS.06N |
| | 1 | General Supervisor | FT GS.10E |
| Subtotal | <u>2</u> | | |

Parks Maint Buildings and Structures

| | | | |
|----------|----------|---------------|-----------|
| | 3 | Crew Worker 1 | FT GS.03N |
| Subtotal | <u>3</u> | | |

Parks Maint City Wide Park Maintenance

| | | | |
|----------|-----------|-----------------------------------|-----------|
| | 1 | Crew Supervisor 2 | FT GS.07N |
| | 2 | Crew Worker 1 | FT GS.03N |
| | 2 | Crew Worker 1 | PT GS.03N |
| | 8 | Crew Worker 2 | FT GS.04N |
| | 1 | General Supervisor | FT GS.10E |
| | 1 | Grounds Maintenance Tech Lead | FT GS.08N |
| | 1 | Park Maintenance Technician | FT GS.06N |
| | 3 | Parks Maintenance Technician Lead | FT GS.08N |
| Subtotal | <u>19</u> | | |

| | | FT/PT | Grade |
|--------------|---|---|--------------|
| | Parks Maintenance Buildings and Structures | | |
| | 1 | Building Maint Mechanic 1 | FT GS.06N |
| | 2 | Crew Supervisor 1 | FT GS.06N |
| | 2 | Crew Supervisor 2 | FT GS.07N |
| | 5 | Crew Worker 1 | FT GS.03N |
| | 6 | Crew Worker 2 | FT GS.04N |
| | 1 | Deputy Director Parks Maintenance | FT GS.13E |
| | 1 | Equipment Operator 1 | FT GS.04N |
| | 2 | Horticulturist | FT GS.09E |
| | 1 | Park Maintenance Technician | FT GS.06N |
| | 1 | Parks Maintenance Technician Lead | FT GS.08N |
| | 1 | Superintendent Downtown Riverpark | FT GS.10E |
| Subtotal | <u>23</u> | | |
| | Shared Maint Carousel Operations | | |
| | 1 | Carousel Assistant | PT GS.03N |
| Subtotal | <u>1</u> | | |
| | Shared Maint TN Riverpark Security | | |
| | 4 | Crew Worker 2 | FT GS.04N |
| Subtotal | <u>4</u> | | |
| | Shared Maint Arts Culture & Creative Economy | | |
| | 1 | City Artist | PT GS.04N |
| | 1 | Manager Public Art | FT GS.13E |
| | 1 | Public Art Collections Specialist | PT GS.09N |
| | 1 | Senior Director Arts Culture Creative Economy | FT GS.14E |
| Subtotal | <u>4</u> | | |
| GENERAL FUND | <u>221</u> | | |
| TOTAL | <u>221</u> | | |

Municipal Golf Courses

Brainerd Golf Course

| | | | |
|---|---------------------------|----|--------|
| 1 | Admin Support Assistant 2 | FT | GS.04N |
| 1 | Crew Worker 1 | FT | GS.03N |
| 2 | Crew Worker 2 | FT | GS.04N |
| 1 | Equipment Mechanic 2 | FT | GS.07N |

| | | FT/PT | Grade | |
|--------------------|------------|-------------------------------------|--------------|--------|
| | 19 | Golf Assistant | PT | GS.03N |
| | 1 | Golf Operations Coordinator | FT | GS.09E |
| | 1 | Manager Golf Courses | FT | GS.13E |
| | 1 | Superintendent Golf Course | FT | GS.10E |
| Subtotal | 27 | | | |
| | | Brainerd Golf Concessions | | |
| | 1 | Golf Assistant | PT | GS.03N |
| Subtotal | 1 | | | |
| | | Brown Acres Golf Course | | |
| | 1 | Crew Worker 1 | PT | GS.03N |
| | 2 | Crew Worker 2 | FT | GS.04N |
| | 1 | Equipment Mechanic 2 | FT | GS.07N |
| | 18 | Golf Assistant | PT | GS.03N |
| | 1 | Golf Operations Coordinator | FT | GS.09E |
| | 1 | Superintendent Golf Course | FT | GS.10E |
| Subtotal | 24 | | | |
| | | Brown Acres Golf Concessions | | |
| | 1 | Golf Assistant | PT | GS.03N |
| Subtotal | 1 | | | |
| GOLF TOTAL | 53 | | | |
| GRAND TOTAL | 274 | | | |

DEPARTMENT OF EARLY LEARNING

Administration

| | | | | |
|-----------------|----------|--|----|--------|
| | 1 | Administrator Early Learning | FT | GS.24E |
| | 1 | Crew Supervisor 2 | FT | GS.07N |
| | 1 | Deputy Administrator EL | FT | GS.19E |
| | 1 | Fiscal Analyst | FT | GS.10E |
| | 1 | Office Coordinator | FT | GS.09E |
| | 1 | Parent Family Community Engagement Coordinator | FT | GS.11E |
| Subtotal | 6 | | | |

Office of Early Learning

| | | | | |
|--|---|-----------------------------------|----|--------|
| | 1 | Director Early Learning | FT | GS.14E |
| | 1 | Early Learning Business Navigator | FT | GS.10E |

| | | | FT/PT | Grade |
|--------------------|------------------|----------------------------------|--------------|--------------|
| Subtotal | 2 | | | |
| | | Community Forward | | |
| | 8 | Community Forward School Coord | FT | GS.11E |
| | 1 | Director Community Forward Prgrm | FT | GS.14E |
| Subtotal | <u>9</u> | | | |
| GRAND TOTAL | <u>17</u> | | | |

DEPARTMENT OF CITY PLANNING

Administration

| | | | | |
|--------------------|-----------------|--------------------------------------|----|--------|
| | 1 | Director Capital Planning & Projects | FT | GS.15E |
| | 1 | Director Sustainability | FT | GS.14E |
| | 1 | Manager Strategic Capital Planning | FT | GS.12E |
| | 2 | Principal Planner | FT | GS.11E |
| | 1 | Project Liaison | FT | GS.11E |
| | 1 | Transportation Design Manager | FT | GS.13E |
| | 1 | Transportation Designer | FT | GS.11E |
| Subtotal | <u>8</u> | | | |
| GRAND TOTAL | <u>8</u> | | | |

DEPARTMENT OF EQUITY & COMMUNITY ENGAGEMENT

Administration

| | | | | |
|----------|----------|---|----|--------|
| | 1 | Chief Equity Officer | FT | GS.24E |
| | 1 | Community Program Specialist | FT | GS.09E |
| | 1 | Director Community Engagement | FT | GS.14E |
| | 1 | Director New Americans | FT | GS.14E |
| | 1 | Director Supplier Diversity | FT | GS.14E |
| | 1 | Equity & Community Engagement Specialist | FT | GS.09E |
| | 1 | Executive Assistant to Chief Equity Officer | FT | GS.09E |
| Subtotal | <u>7</u> | | | |

Neighborhood Services

| | | | | |
|--|----------|--|----|--------|
| | 1 | Manager Neighborhood Service and Development | FT | GS.13E |
| | 1 | Neighborhood Program Specialist | FT | GS.09E |
| | <u>3</u> | Neighborhood Relations Specialist | FT | GS.09E |

| | | FT/PT | Grade |
|--------------------|------------------|--------------|--------------|
| Subtotal | 5 | | |
| GRAND TOTAL | <u>12</u> | | |

DEPARTMENT OF ECONOMIC DEVELOPMENT

Administration

| | | | | |
|----------|-----------|---|----|--------|
| | 1 | Administrator Economic Development | FT | GS.24E |
| | 1 | Brownsfield Coordinator | FT | GS.11E |
| | 1 | Chief Housing Officer | FT | GS.25E |
| | 1 | Community Development Specialist | FT | GS.09E |
| | 1 | Coordinator Entrepreneurship | FT | GS.12E |
| | 1 | Director Entrepreneurship | FT | GS.14E |
| | 1 | Director Housing Finance | FT | GS.14E |
| | 1 | Director Housing Policy | FT | GS.14E |
| | 1 | Economic Development Coord | FT | GS.10N |
| | 1 | Fiscal Analyst | FT | GS.10E |
| | 1 | Manager Strategic Initiative Program | FT | GS.12E |
| | 1 | Real Property Coordinator | FT | GS.09E |
| | 1 | Real Property Manager | FT | GS.10E |
| | 1 | Senior Advisor for Economic and Workforce Opportunity | FT | GS.25E |
| Subtotal | <u>14</u> | | | |

Workforce Development

| | | | | |
|----------|----------|---------------------------------|----|--------|
| | 1 | Director Workforce Dev Strategy | FT | GS.14E |
| Subtotal | <u>1</u> | | | |

Homeless & Supportive Housing

| | | | | |
|----------|-----------|-----------------------------------|----|--------|
| | 1 | Director Homeless Initiatives | FT | GS.14E |
| | 1 | Fiscal Analyst | FT | GS.10E |
| | 2 | Homeless Outreach Coordinator | FT | GS.09E |
| | 1 | Homeless Outreach Specialist | PT | GS.06N |
| | 4 | Homeless Services Coordinator | FT | GS.09E |
| | 1 | Homeless and Supportive Housing | FT | GS.11E |
| | 4 | Housing Coordinator | FT | GS.09E |
| | 1 | Intake Coordinator | FT | GS.09E |
| | 1 | Lead Homeless Service Coordinator | FT | GS.11E |
| | 1 | Lead Housing Coordinator | FT | GS.11E |
| | 1 | Lead Outreach Coordinator | FT | GS.11E |
| | 1 | Office Coordinator | FT | GS.09E |
| Subtotal | <u>19</u> | | | |

| | | FT/PT | Grade |
|--------------------|-----------|-------|-------|
| GRAND TOTAL | <u>34</u> | | |

DEPARTMENT OF INNOVATION & DELIVERY PERFORMANCE

Innovation Delivery and Performance Administration

| | | | | |
|----------|----------|----------------------------|----|--------|
| | 1 | Administrator IDP | FT | GS.24E |
| | 1 | Director Innovation | FT | GS.14E |
| | 1 | Manager Innovation Program | FT | GS.12E |
| Subtotal | <u>3</u> | | | |

Office of Performance Mgmt & Open Data

| | | | | |
|----------|----------|--------------------------------|----|--------|
| | 1 | Director Open Data & Perf Mngt | FT | GS.14E |
| | 3 | Senior Data Analyst | FT | GS.11E |
| Subtotal | <u>4</u> | | | |

311 Call Center

| | | | | |
|----------|-----------|-----------------------------------|----|--------|
| | 1 | Customer Service Performance Spec | FT | GS.08N |
| | 13 | Customer Service Representative 1 | FT | GS.04N |
| | 3 | Customer Service Representative 2 | FT | GS.05N |
| | 1 | Customer Service Supervisor | FT | GS.09E |
| | 1 | Customer Svc Team Lead | FT | GS.08N |
| | 1 | Director 311 Operations | FT | GS.14E |
| Subtotal | <u>20</u> | | | |

| | |
|--------------------|-----------|
| GRAND TOTAL | <u>27</u> |
|--------------------|-----------|

| <u>GRAND TOTALS</u> | |
|-------------------------|--------------|
| GENERAL FUND | <u>2,064</u> |
| NON-GENERAL FUND | <u>590</u> |
| GRAND TOTAL | <u>2,654</u> |

NP - Non Plan

NG - Positions Not Graded

SECTION 7(e). This ordinance further provides longevity bonus pay for regular full-time classified service employees who have five (5) or more years of continuous service as of October 31, 2024. The longevity pay shall be seventy-five dollars (\$75.00) for each full year of continuous service up to a maximum of thirty (30) years or two thousand two hundred fifty dollars (\$2,250). Employees terminated prior to October 31, 2024 shall not qualify for the longevity bonus pay.

SECTION 8. That the City Finance Officer is authorized to pay a uniform and equipment maintenance allowance of five hundred dollars (\$500.00) for all sworn police officers and firefighters as of July 1, 2024, except for those new employees who have received from the city a new uniform since July 1, 2023. Further, the City Finance Officer is authorized to pay a supplemental tool allowance of one thousand two hundred dollars (\$1,200.00) for certain employees as set forth in Resolution No. 31312, dated September 27, 2022, as amended; and is authorized to pay a supplemental uniform allowance of two hundred fifty dollars (\$250.00) for City Court Officers. It shall be the duty of employees receiving these supplements to use the funds for the specified purpose and retain receipts to that effect.

SECTION 9. That the City Finance Officer is authorized to make contributions to the Pension and Other Post-Employment Benefits (OPEB) Trust funds on behalf of all participants as specified in the most recent actuarial valuation for each plan.

SECTION 9(a). That the City Finance Officer is authorized to match the total salaries of all participants in the Fire and Police Pension Fund with a contribution not to exceed the greater

of fifty and thirty-three hundredths percent (50.33%) or the rate as specified in the most recent actuarial valuation.

SECTION 9(b). That the City Finance Officer is authorized to match the total salaries of all participants in the General Pension Plan with a contribution not to exceed the greater of twenty and ninety-four hundredths percent (20.94%) or the rate as specified in the most recent actuarial valuation.

SECTION 9(c). That the City Finance Officer is authorized to pay the following Union Pension Plan the specified amounts per participation agreements

Central Pension Fund 2.28 - per hour

SECTION 9(d). That the City Finance Officer is authorized to contribute to the Other Post- Employment Benefit Trust Fund a percentage of all participants' salaries as specified in the most recent actuarial study.

SECTION 10. That the City Finance Officer is authorized to reimburse officials and employees for use of personal vehicles on official business at the current rate per mile recognized and established by the Internal Revenue Service.

SECTION 11. That all salaries and wages and other expenditures shall be paid only upon the authorization of the official who has the responsibility of expending the appropriation against which the salaries or wages or other expenditures are charged, pursuant to Private Acts of 1953,

Chapter 105, Section 2 (4). That all funds appropriated in this Ordinance for payment of salaries and/or wages shall be spent for salaries and wages only unless proper authorization is given to do otherwise.

SECTION 12. That the City Finance Officer is authorized to pay the payroll and/or costs of personal services, whether on the payroll, voucher or otherwise, of the Air Pollution Control Bureau, Chattanooga Public Library, Regional Planning Agency, Scenic Cities Beautiful, and any other department, agency, board, commission, office, division, or branch of Municipal Government heretofore or hereafter established, notwithstanding that same is not specified hereinbefore, as certified to him by the respective administrative official.

SECTION 13. That employees called to active duty and deployed outside the continental United States (“OCONUS”) to a combat zone or a qualified hazardous duty area, as those terms are defined by federal law, shall be paid the difference that their City pay exceeds their total military base pay, up to \$850.00 per month, from the time called to active duty until relieved from active duty status or until June 30, 2025, whichever occurs first. Payments beyond the current fiscal year shall be subject to future appropriations by City Council. The City Finance Officer is authorized to appropriate the necessary money from other available funds. The difference in pay shall be calculated without regard to any payment of combat pay. Further, with the concurrence of the General Pension Fund and the Fire and Police Pension Fund, or any union fund participation agreement, the City shall pay such contributions necessary, both the employee’s and the employer’s share, based on their pension-eligible salary at the time of call-up (not counting overtime pay) to ensure the continued enrollment and pension-eligibility of

employees while called-up for deployment OCONUS for the same period as referenced above. In this manner, the affected employees shall not be penalized nor incur financial hardship as relates to their pension eligibility.

If the City's medical insurance provider will extend medical coverage to families affected by the call-up of reservists for deployment OCONUS beyond the customary six (6) month period, the City shall pay the employer share of the premium for any employee called-up to active duty. The employee's share of the coverage shall remain the responsibility of the employee and may be paid in the most convenient method by the employee. During the time of active duty, the employee may request the City to make such payments on his/her behalf and reconcile the amounts paid upon his/her return to City employment.

SECTION 14. As provided by the Employee Information Guide, Policy 12.5,

Military Pay:

Employees shall be granted twenty (20) scheduled work days of paid leave each calendar year for active-duty service, inactive duty service, and required annual training. After the twenty (20) days of military pay has been exhausted, the employee activated for military service may elect to use accrued PTO balance (all or in part) or immediately commence leave without pay. Every employee returning from military leave shall submit to his/her Department Head proof of the number of days spent on duty.

SECTION 15. Pursuant to Tenn. Code Ann. § 8-4-604(a)(1), the Office of Open Records Counsel ("OORC") is required to establish a schedule of reasonable charges a records custodian may use as a guideline to charge citizens requesting copies of public records. Additionally, Tenn. Code Ann. § 10-7-503(g) requires each governmental entity subject to the Tennessee Public Records Act ("TPRA") to establish a written public records policy that includes a statement of

any fees charged for copies of public records and the procedures for billing and payment. Accordingly, the following policy sets forth general guidelines for records custodians when assessing reasonable charges associated with record requests under the TPRA.

POLICY:

I. General Considerations

- (A.) Records custodians may not charge for inspection of public records except as provided by law.
- (B.) The following schedule of reasonable charges should not be interpreted as requiring records custodians to impose charges for copies of public records. Charges for copies of public records must be pursuant to a public records policy properly adopted by the governing authority of a governmental entity. See Tenn. Code Ann. § 10-7-503(g) and § 10-7-506(a).
- (C.) Application of an adopted schedule of charges shall not be arbitrary. Additionally, excessive fees and other rules shall not be used to hinder access to public records.
- (D.) A records custodian may reduce or waive charges, in whole or in part, in accordance with the governmental entity's public records policy.
- (E.) A records custodian may require payment for copies before producing copies of the records.
- (F.) The TPRA does not distinguish requests for inspection of records based on intended use, be it for research, personal, or commercial purposes. Likewise, this Schedule of Reasonable Charges does not make a distinction in the charges assessed based on the purpose of a record request. However, other statutory provisions, such as Tenn. Code Ann. § 10-7-506(c), enumerate fees that may be assessed when specific documents are

requested for a specific use. Any distinctions made, or waiver of charges permitted, based upon the type of records requested should be expressly set forth and permitted in the adopted public records policy.

(G.) Records custodians shall provide a requestor an estimate of reasonable costs to provide copies of requested records.

II. Per Page Copying Charges

(A.) For each standard 8½” x 11” or 8½” x 14” copy produced, a records custodian may assess a per page charge of up to 15 cents (\$0.15) for black and white copies and up to 50 cents (\$0.50) for color copies. If producing duplex (front and back) copies, a charge for two separate pages may be imposed for each single duplex copy.

(B.) If the charge for color copies is higher than for black and white copies, and a public record is maintained in color but can be produced in black and white, the records custodian shall advise the requestor that the record can be produced in color if the the requestor is willing to pay a charge higher than that of a black and white copy.

(C.) If a governmental entity’s actual costs are higher than those reflected above, or if the requested records are produced on a medium other than 8½” x 11” or 8½” x 14” paper, the governmental entity may develop its own charges. The governmental entity must establish a schedule of charges documenting “actual cost” and state the calculation and reasoning for its charges in a properly adopted policy. A governmental entity may charge less than those charges reflected above. Charges greater than 15 cents (\$0.15) for black and white copies and 50 cents (\$0.50) for color copies can be assessed or collected only when there is documented analysis of the fact that the higher charges represent the

governmental entity's actual cost of producing such material, unless there exists another basis in law for such charges.

III. Additional Charges

(A.) When assessing a fee for items covered under this section, records custodians shall utilize the most economical and efficient method of producing the requested records.

(B.) A records custodian may charge its actual out-of-pocket costs for flash drives or similar storage devices on which electronic copies are provided. When providing electronic records, a records custodian may charge per-page costs only when paper copies that did not already exist are required to be produced in responding to the request, such as when a record must be printed to be redacted.

(C.) It is presumed copies of requested records will be provided in person to a requestor when the requestor returns to the records custodian's office to retrieve the records.

(D.) If a requestor chooses not to personally retrieve records and the actual cost of delivering the copies, in addition to any other permitted charges, have been paid by the requestor or otherwise waived pursuant to the public records policy, then a records custodian is obligated to deliver the copies via USPS First-Class Mail. It is within the discretion of a records custodian to agree to deliver copies of records through other means, including electronically, and to assess the costs related to such delivery.

(E.) If it is not practicable or feasible for the records custodian to produce copies internally, the records custodian may use an outside vendor and charge the costs to the requester.

(F.) If a records custodian is assessed a charge to retrieve requested records from archives or any other entity having possession of requested records, the records custodian may recover from the requestor the costs assessed for retrieval.

IV. Labor Charges

(A.) A records custodian shall utilize the most cost efficient method of producing requested records. Accordingly, a records custodian should strive to utilize current employees at the lowest practicable hourly wage to fulfill public records requests for copies.

(B.) “Labor” is the time (in hours) reasonably necessary to produce requested records, including the time spent locating, retrieving, reviewing, redacting, and reproducing records.

(C.) “Labor threshold” is the first (1st) hour of labor reasonably necessary to produce requested material(s). A governmental entity may adopt a higher labor threshold than one (1) hour. A records custodian is only permitted to charge for labor exceeding the labor threshold established by the governmental entity.

D. “Hourly wage of an employee” is based upon the base salary of the employee and does not include benefits. If an employee is not paid on an hourly basis, the hourly wage shall be determined by dividing the employee’s annual salary by the required hours to be worked per year. For example, an employee who is expected to work a 37.5 hour workweek and receives \$39,000 in salary on an annual basis will be deemed to be paid \$20 per hour.

E. In calculating labor charges, a records custodian should determine the total amount of labor for each employee and subtract the labor threshold from the labor of the highest

paid employee(s). The records custodian should then multiply the amount of labor for each employee by each employee's hourly wage to calculate the total amount of labor charges associated with the request.

Example:

The hourly wage of Employee A is \$15.00. The hourly wage of Employee B is \$20.00. Employee A spends two (2) hours on a request. Employee B spends two (2) hours on the same request. The labor threshold is established at one (1) hour. Since Employee B is the highest paid employee, the labor threshold will be applied to the time Employee B spent producing the request. For this request, \$50.00 could be charged for labor. This is calculated by taking the number of hours each employee spent producing the request, subtracting the threshold amount, multiplying that number by the employee's hourly wage, and then adding the amounts together (i.e. Employee A (2 x \$15.00) + Employee B (1 x \$20.00) = \$50.00).

SECTION 16. That, pursuant to the Charter, it shall not be lawful for any department, agency, or branch of the Government to expend any money other than the purpose for which it was appropriated, nor shall the expenditures for a purpose exceed the appropriation for said purpose.

SECTION 17. If at any time the actual receipt of revenues is projected to be less than the estimated revenues, it shall be the duty of the Mayor to forthwith initiate an ordinance amending this budget ordinance so as to appropriately reduce or otherwise change the various appropriations made herein which, in the judgment of the City Council, should be made.

SECTION 18. The City Finance Officer is hereby authorized to transfer money from one appropriation to another within the same fund as may be necessary to meet expenditures for the fiscal year 2025.

SECTION 19. In addition to FY25 appropriations for current year expenditures, funds shall be appropriated to meet obligations carried forward from prior year open purchase order balances in each fund. Such appropriation shall be from the fund balance of each respective fund.

SECTION 20. That Ordinance 11941 dated March 14, 2007, amended the Chattanooga City Code, Part II, Chapter 24 relative to parking, per Section 24-335, the City delegated the Management responsibilities for parking meters within the Special Parking Management Districts to the Chattanooga Area Regional Transportation Authority. By this Budget Ordinance, any revenue in excess of the cost to CARTA for operation of metered parking spaces within the Special Parking Management Districts be appropriated to CARTA to be utilized for CARTA's parking management operations, including the costs of acquiring and maintaining parking equipment and systems and enforcement of these ordinances, as well as the acquisition, construction, and maintenance of off-street parking facilities and the provision of passenger shuttle services in downtown Chattanooga area.

SECTION 21. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-36 (a), be and the same is hereby deleted and the following substituted in lieu thereof:

- (a) Enumeration of charges; quantity of water used. Sewer service charges shall be based upon the quantity of water used as shown by water meter readings and shall be the dollar amount derived by applying the total charge in dollars per one thousand

(1,000) gallons for the quantities of water shown in the following table:

| User Class (gallons) | FY25 Total Charges (\$/1,000 gallons) |
|-------------------------|---|
| First 100,000 | \$15.14 |
| Next 650,000 | 11.27 |
| Next 1,250,000 | 9.16 |
| Next 30,000,000 | 7.73 |
| Over 32,000,000 | 7.52 |

In addition, the total charges derived from the above chart for residential users will be multiplied by ninety (90) percent to compensate for water use not going to the sewer such as lawn and garden watering. Any residential location where a separate water meter has been installed for the purpose of lawn and garden watering shall not be entitled to have the multiplier applied to any water consumed through the primary water meter. Each residence or apartment unit shall have a maximum monthly sewer service charge for a volume of no more than 12,000 gallons water used; unless the minimum charge due to water meter size exceeds the 12,000 gallon limit, and then the monthly sewer service charge shall be at least the minimum for that particular size water meter.

SECTION 22. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-36

(c) as relates to sewer service charges and fees be and the same is hereby deleted and the following substituted in lieu thereof:

(c) Billable flow. The amount due from the regional user shall be the dollar amount derived by applying the total charge shown in the table below per one thousand (1,000) gallons of water sold.

| | Regional Operation & Maintenance Charge (\$/1,000 gallons) | Regional Debt Charge (\$/1,000 gallons) | Total Regional Charge (Wheelage and Treatment) (\$/1,000 gallons) |
|---------------------------|--|--|--|
| Wheelage and Treatment | \$4.1362 | \$ 0.8550 | \$ 4.9912 |

If regional customers are billed directly through the water company, the rate to be charged shall be five dollars and zero cents (\$5.00) per one thousand (1,000) gallons.

SECTION 23. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-36

(d), be and the same hereby deleted and the following substituted in lieu thereof:

- (d) Total flow. The amount due from the regional user shall be the dollar amount derived by applying the total charge shown in the table below applied to the quantity of water measured by a flow meter installed and maintained at or near the point of connection between the system of the regional user and the Chattanooga system. In the event of any malfunction of said meters, flow shall be estimated, interpolated and/or projected in the most equitable manner possible. Such estimates, along with available readings for periods where there was no malfunction, shall be the basis for billing.

| | Regional Operation & Maintenance Charge (\$/1,000 gallons) | Regional Debt Charge (\$/1,000 gallons) | Total Regional Charge (Wheelage and Treatment) (\$/1,000 gallons) |
|---------------------------|--|--|--|
| Wheelage and Treatment | \$ 2.4730 | \$ 0.5610 | \$ 3.0340 |

SECTION 24. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-37,

be and the same is hereby deleted and the following substituted in lieu thereof:

Minimum sewer service charges based upon water meter connection size shall be as follows:

Monthly Minimum Sewer Service Charges

| <u>Meter Size</u> (inches) | FY25 10/1/2024 <u>Charge per Month</u> |
|-------------------------------|--|
| 5/8 | 31.10 |

| | |
|-------|-----------|
| 3/4 | 110.95 |
| 1 | 193.84 |
| 1-1/2 | 433.84 |
| 2 | 768.16 |
| 3 | 1,800.62 |
| 4 | 3,327.58 |
| 6 | 7,925.77 |
| 8 | 14,019.24 |

The minimum sewer service charge for residential users with various meter sizes shall be multiplied by ninety (90) percent to compensate for water use not going to the sewer such as lawn and garden watering. Any residential location where a separate water meter has been installed for the purpose of lawn and garden watering shall not be entitled to have the multiplier applied to any water consumed through the primary water meter.

SECTION 25. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-41(c), be and the same is hereby deleted and the following substituted in lieu thereof:

- (c) Rates. Based upon the current cost of treating wastewater containing constituents with concentrations in excess of “normal wastewater,” numerical rates are hereby established for Bc and Sc as follows:

Bc = \$0.1303 per pound of BOD for concentrations in excess of three hundred (300) milligrams per liter.

Sc = \$0.0903 per pound of total suspended solids for concentrations in excess of four hundred (400) milligrams per liter.

SECTION 26. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-43 (b), (f), (g), (h), and (i) be and the same are hereby deleted and the following substituted in lieu thereof:

- (b) *Fees for garbage grinders.* Any user of a garbage grinder, except users in a premise used exclusively for an individual

residence, shall be charged at a rate of four hundred sixty seven dollars (\$467.00) per month. The superintendent shall bill users on a quarterly basis and the bills shall be due and payable within fifteen (15) days following the last day of the billing period.

(f) *Fees for septic tank discharge.* All persons discharging concentrated, domestic septic tank sewage waste from a truck under the provisions of Article III of this Chapter shall be charged at the rate of one hundred eighty dollars (\$180.00) per one thousand (1,000) gallons of such waste. The minimum charge for septic tank discharges shall be one half (1/2) of the rate for one thousand (1,000) gallons of the rate in effect at the time of such discharge.

(g) *Fees for holding tank wastes.* All persons discharging any holding tank waste authorized pursuant to division 6 of this article shall be charged at the rate of fifteen dollars and fourteen cents (\$15.14) per one thousand (1,000) gallons of such discharge, plus any surcharge rate authorized by Article III of this chapter for concentrations of pollutants in excess of normal waste water without regard to the definition of the industrial user or other limitations set forth in such section. The Plant Manager may also require a chemical analysis of such waste and charge therefore.

(h) Late fees of 10% (ten percent) shall be applied to all amounts billed but not received by the due date indicated on the invoice.

(i) An applicable disconnect fee may be assessed for delinquent accounts.

SECTION 27. Notwithstanding any other provision of this Ordinance to the contrary, water providers within the City of Chattanooga shall bill according to the new Chattanooga sewer service charges effective on the 1st day of October 2024 until further notice.

SECTION 28. That per Ordinance 12377 Section 2 Amending City Code, Part II, Chapter 31, Article VIII, Division 7, Fees, Section 31-354 the annual City of Chattanooga Water Quality fee for bills issued on or about October 1, 2024 for calendar year 2024 will be One hundred

eighty-three dollars and fifty-four cents (\$183.54) per Equivalent Residential Unit (ERU) for Residential and Non-residential Properties.

SECTION 29. That Chattanooga City Code, Part II, Chapter 31, Article VIII, Division 3, Land Disturbing Activity and Erosion and Sedimentation Control, Section 31-322, be and the same is hereby deleted and the following substituted in lieu thereof:

No Land Disturbing Activity or associated activity in this Article, whether temporary or permanent, shall be conducted within the City of Chattanooga until a land disturbing permit has been issued by the City. Such permit shall be available for inspection by the City on the job site at all times during which land disturbing activities are in progress. Such permit shall be required in addition to any building permit or other permit required upon the site.

Each application for the issuance of a land disturbing permit under this article shall be accompanied by a nonrefundable permit fee subject to the following fee schedule:

| Permit | Fee |
|---|--|
| Simple residential | \$250 min. (up to 1 acre disturbed area) |
| Complex | \$250 per acre or part thereof |
| Revision after second review (each) | \$1,000 |
| Post-issued revision (each) | \$1,000 |
| Variance or Infeasibility Request | \$1,375 |
| Bonds/Letter of credit (each) | \$675 |
| Driveway Tile/Culvert Sized by City (each) | \$500 |
| As-Built Survey/Certification Review (each) | \$675 |
| Grading only | \$250 per acre or part thereof |
| Timber Removal Permit | \$250 per acre or part thereof |
| Tree Ordinance (each) | \$500 |

SECTION 30. That this Ordinance shall be operative, as distinguished from its effective date, on and after July 1, 2024.

SECTION 31. That if any section, sentence, word or figures contained in this Ordinance should be declared invalid by a final decree of a Court of competent jurisdiction, such holding shall not affect the remaining sentences, sections, words or figures contained in this Ordinance, but the same shall remain in full force and effect.

SECTION 32. That this Ordinance shall take effect immediately from and after its passage.

PASSED on Second and Final Reading: June XX, 2024

CHAIRPERSON

APPROVED: _____ DISAPPROVED: _____

DATE _____, 2024

MAYOR

Public Hearing Took Place DATE: June XX, 2024

| CITY OF CHATTANOOGA | | | |
|---|----------------|-----------------|----------------|
| General Pay Structure FY25 | | | |
| Grade | Minimum | Midpoint | Maximum |
| **GS.03 | \$33,435 | \$40,393 | \$49,287 |
| **GS.04 | \$33,984 | \$41,056 | \$50,097 |
| **GS.05 | \$36,171 | \$43,699 | \$53,320 |
| **GS.06 | \$38,583 | \$46,612 | \$56,876 |
| **GS.07 | \$41,916 | \$50,639 | \$61,789 |
| **GS.08 | \$46,373 | \$56,024 | \$68,359 |
| **GS.09 | \$50,477 | \$60,982 | \$74,409 |
| **GS.10 | \$54,005 | \$65,244 | \$79,610 |
| **GS.11 | \$57,755 | \$69,774 | \$85,138 |
| **GS.12 | \$62,769 | \$75,832 | \$92,529 |
| **GS.13 | \$69,240 | \$83,649 | \$102,068 |
| **GS.14 | \$75,021 | \$90,634 | \$110,590 |
| **GS.15 | \$79,890 | \$96,516 | \$117,768 |
| GS.16 | \$84,982 | \$102,668 | \$125,274 |
| GS.17 | \$91,673 | \$110,751 | \$135,137 |
| *GS.18 | \$99,237 | \$119,889 | \$146,287 |
| GS.19 | \$100,157 | \$121,001 | \$147,644 |
| *GS.20 | \$101,589 | \$122,731 | \$149,755 |
| *GS.21 | \$105,988 | \$128,045 | \$156,239 |
| *GS.22 | \$106,668 | \$128,867 | \$157,242 |
| GS.23 | \$107,619 | \$130,015 | \$158,644 |
| GS.24 | \$113,828 | \$137,517 | \$167,796 |
| GS.25 | \$120,261 | \$145,288 | \$177,279 |
| GS.26 | \$128,631 | \$155,400 | \$189,618 |
| *GS.27 | \$129,655 | \$156,637 | \$191,127 |
| GS.28 | \$139,129 | \$168,083 | \$205,093 |
| GS.29 | \$155,819 | \$188,246 | \$229,696 |
| *Public Safety Management Grade | | | |
| **These Grades May Contain FES Jobs | | | |
| Each Step progression is equal to 1% added to the previous step | | | |

| CITY OF CHATTANOOGA | | | |
|--------------------------------------|------------|------------|------------|
| Wastewater Pay Structure FY25 | | | |
| Grade | MIN | MID | MAX |
| WWFG.03-N | \$40,800 | \$48,960 | \$57,120 |
| WWFG.04-N | \$43,248 | \$51,898 | \$60,547 |
| WWFG.05-N | \$45,843 | \$55,011 | \$64,180 |
| WWFG.06-N | \$48,593 | \$58,312 | \$68,031 |
| WWFG.07-N | \$51,509 | \$61,811 | \$72,113 |
| WWFG.08-N | \$54,600 | \$65,520 | \$76,439 |
| WWFG.09-N | \$57,876 | \$69,451 | \$81,026 |
| WWFG.09-E | \$64,821 | \$77,785 | \$90,749 |
| WWFG.10-E | \$68,710 | \$82,452 | \$96,194 |
| WWFG.11-E | \$72,833 | \$87,399 | \$101,966 |
| WWFG.12-E | \$77,203 | \$92,643 | \$108,084 |
| WWFG.13-E | \$81,835 | \$98,202 | \$114,569 |
| WWFG.14-E | \$86,745 | \$104,094 | \$121,443 |
| WWFG.15-E | \$91,950 | \$110,340 | \$128,730 |
| WWFG.16-E | \$97,467 | \$116,960 | \$136,454 |
| WWFG.17-E | \$100,391 | \$120,469 | \$140,547 |
| WWFG.18-E | \$103,403 | \$124,083 | \$144,764 |
| WWFG.19-E | \$106,505 | \$127,806 | \$149,107 |
| WWFG.20-E | \$109,700 | \$131,640 | \$153,580 |
| WWFG.21-E | \$112,991 | \$135,589 | \$158,187 |
| WWFG.22-E | \$116,381 | \$139,657 | \$162,933 |
| WWFG.23-E | \$119,872 | \$143,846 | \$167,821 |
| WWFG.24-E | \$123,468 | \$148,162 | \$172,855 |

Each Step progression is equal to the step # as a % added to the minimum of the range

| CITY OF CHATTANOOGA | | | | | | | | | | | | | | | |
|-----------------------------|-------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| FIRE PAY STRUCTURE --FY25 | | | | | | | | | | | | | | | |
| Rank | Grade | Entry | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 | Year 8 | Year 9 | Year 10 | Year 11 | Year 12 | Year 13 | Year 14 |
| Step # For Reference | | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 |
| Cadet | FD.0C | \$41,540.04 | | | | | | | | | | | | | |
| Firefighter | FD.1A | \$42,197.80 | \$43,463.74 | \$44,767.65 | \$46,110.68 | \$47,494.01 | \$48,918.82 | \$49,652.61 | \$50,386.39 | \$51,142.18 | \$51,897.97 | \$52,676.45 | \$53,454.92 | \$54,256.75 | \$55,058.57 |
| Staff Firefighter* | FD.1C | \$46,197.80 | \$47,463.74 | \$48,767.65 | \$50,110.68 | \$51,494.01 | \$52,918.82 | \$53,652.61 | \$54,386.39 | \$55,142.18 | \$55,897.97 | \$56,676.45 | \$57,454.92 | \$58,256.75 | \$59,058.57 |
| Senior Firefighter | FD.2A | | | \$46,110.68 | \$47,494.01 | \$48,918.82 | \$50,386.39 | \$51,142.18 | \$51,897.97 | \$52,676.45 | \$53,454.92 | \$54,256.74 | \$55,058.56 | \$55,884.45 | \$56,710.33 |
| Staff Senior Firefighter* | FD.2C | | | \$50,110.68 | \$51,494.01 | \$52,918.82 | \$54,386.39 | \$55,142.18 | \$55,897.97 | \$56,676.45 | \$57,454.92 | \$58,256.74 | \$59,058.56 | \$59,884.45 | \$60,710.33 |
| Lieutenant | FD.3A | | | | | | \$56,710.33 | \$57,560.98 | \$58,411.63 | \$59,287.81 | \$60,163.98 | \$61,066.44 | \$61,968.90 | \$62,898.44 | \$63,827.97 |
| Staff Lieutenant* | FD.3C | | | | | | \$60,710.33 | \$61,560.98 | \$62,411.63 | \$63,287.81 | \$64,163.98 | \$65,066.44 | \$65,968.90 | \$66,898.44 | \$67,827.97 |
| Captain | FD.4A | | | | | | | | | | \$65,742.81 | \$66,728.96 | \$67,715.10 | \$68,730.82 | \$69,746.54 |
| Staff Captain* | FD.4C | | | | | | | | | | \$69,742.81 | \$70,728.96 | \$71,715.10 | \$72,730.82 | \$73,746.54 |
| Battalion Chief/Staff Chief | FD.5A | | | | | | | | | | | | \$78,500.35 | \$79,677.86 | \$80,855.37 |
| Assistant Chief | FD.6C | | | | | | | | | | | | \$85,779.46 | \$87,066.14 | \$88,352.82 |

| CITY OF CHATTANOOGA | | | | | | | | | | | | | | | |
|-----------------------------|-------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|--------------|--------------|--------------|--------------|
| FIRE PAY STRUCTURE --FY25 | | | | | | | | | | | | | | | |
| Rank | Grade | Year 15 | Year 16 | Year 17 | Year 18 | Year 19 | Year 20 | Year 21 | Year 22 | Year 23 | Year 24 | Year 25 | Year 26 | Year 27 | Year 28 |
| Step # For Reference | | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 |
| Cadet | FD.0C | | | | | | | | | | | | | | |
| Firefighter | FD.1A | \$55,884.45 | \$56,710.33 | \$57,560.98 | \$58,411.63 | \$59,287.81 | \$60,163.98 | | | | | | | | |
| Staff Firefighter* | FD.1C | \$59,884.45 | \$60,710.33 | \$61,560.98 | \$62,411.63 | \$63,287.81 | \$64,163.98 | | | | | | | | |
| Senior Firefighter | FD.2A | \$57,560.98 | \$58,411.63 | \$59,287.81 | \$60,163.98 | \$61,066.44 | \$61,968.89 | \$62,898.43 | \$63,827.96 | \$64,785.38 | \$65,742.80 | | | | |
| Staff Senior Firefighter* | FD.2C | \$61,560.98 | \$62,411.63 | \$63,287.81 | \$64,163.98 | \$65,066.44 | \$65,968.89 | \$66,898.43 | \$67,827.96 | \$68,785.38 | \$69,742.80 | | | | |
| Lieutenant | FD.3A | \$64,785.39 | \$65,742.81 | \$66,728.96 | \$67,715.10 | \$68,730.82 | \$69,746.54 | \$70,792.75 | \$71,838.95 | \$72,916.53 | \$73,994.11 | \$75,104.02 | \$76,213.93 | | |
| Staff Lieutenant* | FD.3C | \$68,785.39 | \$69,742.81 | \$70,728.96 | \$71,715.10 | \$72,730.82 | \$73,746.54 | \$74,792.75 | \$75,838.95 | \$76,916.53 | \$77,994.11 | \$79,104.02 | \$80,213.93 | | |
| Captain | FD.4A | \$70,792.75 | \$71,838.95 | \$72,916.53 | \$73,994.11 | \$75,104.02 | \$76,213.93 | \$77,357.14 | \$78,500.35 | \$79,677.86 | \$80,855.37 | \$82,068.19 | \$83,281.01 | \$84,530.24 | \$85,779.46 |
| Staff Captain* | FD.4C | \$74,792.75 | \$75,838.95 | \$76,916.53 | \$77,994.11 | \$79,104.02 | \$80,213.93 | \$81,357.14 | \$82,500.35 | \$83,677.86 | \$84,855.37 | \$86,068.19 | \$87,281.01 | \$88,530.24 | \$89,779.46 |
| Battalion Chief/Staff Chief | FD.5A | \$82,068.19 | \$83,281.01 | \$84,530.24 | \$85,779.46 | \$87,066.14 | \$88,352.82 | \$89,678.13 | \$91,003.43 | \$92,368.48 | \$93,733.53 | \$95,139.54 | \$96,545.54 | \$97,993.72 | \$99,441.90 |
| Assistant Chief | FD.6C | \$89,678.13 | \$91,003.43 | \$92,368.48 | \$93,733.53 | \$95,139.54 | \$96,545.54 | \$97,993.72 | \$99,441.90 | \$100,933.53 | \$102,425.16 | \$103,961.53 | \$105,497.90 | \$107,080.38 | \$108,662.85 |

*Staff positions up to and including Captain receive an additional \$4,000 per year for shift supplement.

| CITY OF CHATTANOOGA | | | | | | | | | | | | | | | |
|------------------------------|-------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| POLICE PAY STRUCTURE -- FY25 | | | | | | | | | | | | | | | |
| Rank | Grade | Entry | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 | Year 8 | Year 9 | Year 10 | Year 11 | Year 12 | Year 13 | Year 14 |
| Step # For Reference | | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 |
| Police Cadet | PD.1 | \$44,882.78 | | | | | | | | | | | | | |
| Police Officer | PD.2 | \$47,244.12 | \$48,661.45 | \$50,121.29 | \$51,624.93 | \$53,173.68 | \$54,768.89 | \$55,590.43 | \$56,411.96 | \$57,258.14 | \$58,104.32 | \$58,975.89 | \$59,847.45 | | |
| Master Police Officer | PD.5 | | | | | | | | | | \$59,847.44 | \$60,745.15 | \$61,642.86 | \$62,567.51 | \$63,492.15 |
| Police Sergeant | PD.6 | | | | | \$59,847.44 | \$61,642.86 | \$62,567.51 | \$63,492.15 | \$64,444.53 | \$65,396.91 | \$66,377.87 | \$67,358.82 | \$68,369.20 | \$69,379.58 |
| Police Lieutenant | PD.7 | | | | | | | | | | \$75,812.94 | \$76,950.14 | \$78,087.34 | \$79,258.65 | \$80,429.96 |
| Police Captain | PD.8 | | | | | | | | | | | | \$85,328.14 | \$86,608.06 | \$87,887.98 |

| CITY OF CHATTANOOGA | | | | | | | | | | | | | | | |
|------------------------------|-------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|--------------|--------------|--------------|--------------|
| POLICE PAY STRUCTURE -- FY25 | | | | | | | | | | | | | | | |
| Rank | Grade | Year 15 | Year 16 | Year 17 | Year 18 | Year 19 | Year 20 | Year 21 | Year 22 | Year 23 | Year 24 | Year 25 | Year 26 | Year 27 | Year 28 |
| Step # For Reference | | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 |
| Police Cadet | PD.1 | | | | | | | | | | | | | | |
| Police Officer | PD.2 | | | | | | | | | | | | | | |
| Master Police Officer | PD.5 | \$64,444.53 | \$65,396.91 | \$66,377.87 | \$67,358.82 | \$68,369.20 | \$69,379.58 | \$70,420.28 | \$71,460.98 | | | | | | |
| Police Sergeant | PD.6 | \$70,420.28 | \$71,460.98 | \$72,532.89 | \$73,604.80 | \$74,708.87 | \$75,812.94 | \$76,950.14 | \$78,087.34 | \$79,258.65 | \$80,429.96 | | | | |
| Police Lieutenant | PD.7 | \$81,636.41 | \$82,842.86 | \$84,085.50 | \$85,328.14 | \$86,608.06 | \$87,887.98 | \$89,206.30 | \$90,524.62 | \$91,882.49 | \$93,240.36 | \$94,638.97 | \$96,037.57 | | |
| Police Captain | PD.8 | \$89,206.30 | \$90,524.62 | \$91,882.49 | \$93,240.36 | \$94,638.97 | \$96,037.57 | \$97,478.14 | \$98,918.70 | \$100,402.48 | \$101,886.26 | \$103,414.56 | \$104,942.85 | \$106,517.00 | \$108,091.14 |



City of Chattanooga
 Proposed Revenues
 Fiscal Year 2025

| Account Description | Actual FY23 | Budget FY24 | Projected Thru EO FY24 | City Proposed FY25 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Proj FY24 | Prop Budget FY25 vs Proj FY24 |
|---|--------------------|--------------------|---------------------------|-----------------------|---------------------------------------|---------------------------------------|-------------------------------------|-------------------------------------|
| Property Taxes | 192,661,387 | 191,573,790 | 193,532,201 | 191,988,000 | 414,210 | 0.22% | (1,544,201) | -0.80% |
| Other Local Taxes | 23,835,807 | 21,399,700 | 19,724,380 | 19,769,200 | (1,630,500) | -7.62% | 44,820 | 0.23% |
| Licenses, Permits | 7,715,236 | 6,543,450 | 7,353,834 | 7,404,500 | 861,050 | 13.16% | 50,666 | 0.69% |
| Other Intergovernmental Revenues | 10,307,402 | 9,663,700 | 9,910,730 | 9,917,000 | 253,300 | 2.62% | 6,270 | 0.06% |
| State Sales Tax | 21,492,897 | 21,020,000 | 21,795,710 | 21,796,000 | 776,000 | 3.69% | 290 | 0.00% |
| State Income Tax | 14,654 | - | - | - | - | 0.00% | - | 0.00% |
| Local Option Sales Tax | 69,157,283 | 67,036,000 | 70,192,428 | 70,193,000 | 3,157,000 | 4.71% | 572 | 0.00% |
| Charges for Services | 1,612,373 | 1,291,300 | 1,448,408 | 1,375,700 | 84,400 | 6.54% | (72,708) | -5.02% |
| Fines, Forfeitures & Penalties | 610,519 | 508,300 | 646,913 | 551,600 | 43,300 | 8.52% | (95,313) | -14.73% |
| Use Of Property/Interest | 6,621,784 | 3,165,600 | 10,286,118 | 6,791,000 | 3,625,400 | 114.52% | (3,495,118) | -33.98% |
| Miscellaneous Revenue | 7,527,771 | 6,798,160 | 7,178,299 | 6,679,000 | (119,160) | -1.75% | (499,299) | -6.96% |
| General Fund (1100) Only | 341,557,112 | 329,000,000 | 342,069,021 | 336,465,000 | 7,465,000 | 2.27% | (5,604,021) | -1.64% |
| | | | | | | | | |
| | | | | | | | | |





City of Chattanooga
 Proposed Revenues
 Fiscal Year 2025

| Account Description | Actual FY23 | Budget FY24 | Projected Thru EO FY24 | City Proposed FY25 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Proj FY24 | Prop Budget FY25 vs Proj FY24 |
|---|-------------|-------------|------------------------|--------------------|---------------------------------|---------------------------------|-------------------------------|-------------------------------|
| Property Taxes: | | | | | | | | |
| Property Tax Current | 155,103,467 | 155,278,000 | 155,320,711 | 155,321,000 | 43,000 | 0.03% | 289 | 0.00% |
| Personalty Tax | 16,670,504 | 16,700,000 | 14,254,099 | 14,254,000 | (2,446,000) | -14.65% | (99) | 0.00% |
| Public Utility Tax | - | - | 4,034,934 | 4,035,000 | 4,035,000 | 0.00% | 66 | 0.00% |
| Delinquent Property Tax | 5,048,291 | 4,609,000 | 5,113,601 | 5,114,000 | 505,000 | 10.96% | 399 | 0.01% |
| Property Tax Penalty & Int CY (Past Due) | (21,395) | - | 673 | - | - | 0.00% | (673) | -100.00% |
| Interest and penalty-Prior year | 1,492,820 | 1,463,800 | 1,416,683 | 1,416,700 | (47,100) | -3.22% | 17 | 0.00% |
| City fee & Atty fee-collect of delinquent taxes | 238,150 | 184,700 | 184,700 | 184,700 | - | 0.00% | - | 0.00% |
| CHA - In Lieu of Taxes | 222,531 | 191,900 | 225,396 | 225,400 | 33,500 | 17.46% | 4 | 0.00% |
| TVA - In Lieu of Taxes | 2,220,419 | 2,246,700 | 2,262,401 | 2,273,700 | 27,000 | 1.20% | 11,299 | 0.50% |
| Good Neighbors - In Lieu of Taxes | 2,808 | 2,800 | 2,808 | 2,800 | - | 0.00% | (8) | -0.28% |
| Orchard Knob Dev Corp - In Lieu of Taxes | 1,402 | 470 | 455 | 460 | (10) | -2.13% | 5 | 1.05% |
| UnumProvident Corporation - In Lieu of Taxes | 83,445 | 83,440 | 83,440 | 83,440 | - | 0.00% | - | 0.00% |
| Wm Wrigley Jr Co - In Lieu of Taxes | 26,171 | 26,170 | - | - | (26,170) | -100.00% | - | 0.00% |
| BlueCrossBlueShield - In Lieu of Taxes | 1,185,546 | 1,185,546 | 1,162,076 | 1,161,200 | (24,346) | -2.05% | (876) | -0.08% |
| Southern Champion Tray - In Lieu of Taxes | 78,463 | - | - | - | - | 0.00% | - | 0.00% |
| Gestamp Chattanooga, LLC - In Lieu of Taxes | 1,214,597 | 466,040 | 424,160 | 424,200 | (41,840) | -8.98% | 40 | 0.01% |
| Transfers In-EPB-Electric - In Lieu of Taxes | 7,751,832 | 7,866,109 | 7,866,109 | 6,505,120 | (1,360,989) | -17.30% | (1,360,989) | -17.30% |



City of Chattanooga
Proposed Revenues
Fiscal Year 2025

| Account Description | Actual FY23 | Budget FY24 | Projected Thru EO FY24 | City Proposed FY25 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Proj FY24 | Prop Budget FY25 vs Proj FY24 |
|--|--------------------|--------------------|------------------------|--------------------|---------------------------------|---------------------------------|-------------------------------|-------------------------------|
| Transfers In-EPB-Telecom - In Lieu of Taxes | 328,870 | 320,448 | 320,448 | 294,930 | (25,518) | -7.96% | (25,518) | -7.96% |
| Transfers In-EPB-Internet - In Lieu of Taxes | 406,718 | 382,857 | 382,857 | 275,380 | (107,477) | -28.07% | (107,477) | -28.07% |
| Coca-Cola Bottling - In Lieu of Taxes | 204,485 | 204,400 | 198,589 | 198,590 | (5,810) | -2.84% | 1 | 0.00% |
| Plastic Omnium Auto Exteriors - In Lieu of Taxes | 183,415 | 183,410 | 143,740 | 143,740 | (39,670) | -21.63% | - | 0.00% |
| UTC Two - In Lieu of Taxes | 10,148 | 10,150 | 10,148 | 10,150 | - | 0.00% | 2 | 0.02% |
| UTC Three - In Lieu of Taxes | 5,790 | 5,790 | 5,790 | 5,790 | - | 0.00% | - | 0.00% |
| Alco Woodlawn Partners | 33,078 | 33,080 | 6,607 | 6,610 | (26,470) | -80.02% | 3 | 0.04% |
| Yangeng US Automotive Interior Systems LLC | 45,714 | 5,210 | 30,832 | - | (5,210) | -100.00% | (30,832) | -100.00% |
| Ridgeway Housing Partners | - | 23,930 | - | - | (23,930) | -100.00% | - | 0.00% |
| M & M Industries Inc. | 99,837 | 99,840 | 77,704 | - | (99,840) | -100.00% | (77,704) | -100.00% |
| HomeServe USA Corp | - | - | 3,241 | 3,240 | 3,240 | 0.00% | (1) | -0.02% |
| Walnut Commons | 24,284 | - | - | 47,850 | 47,850 | 0.00% | 47,850 | 0.00% |
| Total Property Taxes: | 192,661,387 | 191,573,790 | 193,532,201 | 191,988,000 | 414,210 | 0.22% | (1,544,201) | -0.80% |
| Other Local Taxes: | | | | | | | | |
| Liquor taxes | 3,324,653 | 2,997,100 | 3,378,162 | 3,378,200 | 381,100 | 12.72% | 38 | 0.00% |
| Beer taxes | 5,510,327 | 5,593,000 | 4,944,821 | 4,945,000 | (648,000) | -11.59% | 179 | 0.00% |
| Local litigation taxes-City Court | 2,633 | 2,300 | 2,834 | 2,600 | 300 | 13.04% | (234) | -8.27% |
| Gross Receipts Tax | 8,414,802 | 7,714,000 | 6,797,270 | 6,899,200 | (814,800) | -10.56% | 101,930 | 1.50% |
| Corporate excise tx-intangible prop | 1,149,776 | 947,200 | 947,200 | 947,200 | - | 0.00% | - | 0.00% |
| Corporate excise tx-Non Depository | 18,987 | 33,900 | 33,900 | 33,900 | - | 0.00% | - | 0.00% |
| Franchise Taxes - Application Fee | - | 25,700 | 18,046 | 18,000 | (7,700) | -29.96% | (46) | -0.26% |
| Franchise taxes-Chatt Gas | 3,417,247 | 2,126,600 | 1,782,632 | 1,782,600 | (344,000) | -16.18% | (32) | 0.00% |
| Franchise taxes-Comcast Cable TV | 693,006 | 631,000 | 627,847 | 574,500 | (56,500) | -8.95% | (53,347) | -8.50% |
| Franchise taxes-KMC (CenturyTel) | 6,565 | 5,900 | 2,031 | 2,000 | (3,900) | -66.10% | (31) | -1.55% |



City of Chattanooga
 Proposed Revenues
 Fiscal Year 2025

| Account Description | Actual FY23 | Budget FY24 | Projected Thru EO FY24 | City Proposed FY25 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Proj FY24 | Prop Budget FY25 vs Proj FY24 |
|-------------------------------------|-------------------|-------------------|---------------------------|-----------------------|---------------------------------------|---------------------------------------|-------------------------------------|-------------------------------------|
| Franchise taxes-AT&T Mobility | 32,949 | 35,000 | 27,190 | 24,000 | (11,000) | -31.43% | (3,190) | -11.73% |
| Franchise taxes-EPB Fiber Optics | 1,264,861 | 1,288,000 | 1,162,446 | 1,162,000 | (126,000) | -9.78% | (446) | -0.04% |
| Total Other Local Taxes: | 23,835,807 | 21,399,700 | 19,724,380 | 19,769,200 | (1,630,500) | -7.62% | 44,820 | 0.23% |
| Licenses, Permits, Etc: | | | | | | | | |
| Wrecker Business License | 2,500 | 2,500 | 700 | 700 | (1,800) | -72.00% | - | 0.00% |
| Liquor by drink licenses | 142,775 | 144,400 | 131,190 | 131,200 | (13,200) | -9.14% | 10 | 0.01% |
| Liquor by drink, interest & penalty | 1,130 | 1,000 | 825 | 1,000 | - | 0.00% | 175 | 21.21% |
| Transient Vendor License | 150 | 150 | 300 | 300 | 150 | 100.00% | - | 0.00% |
| Motor Vehicle Licenses | 408,860 | 375,000 | 342,495 | 342,500 | (32,500) | -8.67% | 5 | 0.00% |
| Wrecker Contractor License | 1,000 | 400 | 400 | 400 | - | 0.00% | - | 0.00% |
| Original Business License Fee | 24,695 | 22,800 | 23,085 | 23,300 | 500 | 2.19% | 215 | 0.93% |
| Special Gathering Permit | 180 | - | 120 | - | - | 0.00% | (120) | -100.00% |
| Building permits | 3,409,572 | 2,910,700 | 3,207,366 | 3,271,500 | 360,800 | 12.40% | 64,134 | 2.00% |
| Electrical permits | 580,403 | 501,430 | 571,280 | 582,700 | 81,270 | 16.21% | 11,420 | 2.00% |
| Plumbing fixtures connection permit | 347,514 | 297,410 | 382,721 | 390,370 | 92,960 | 31.26% | 7,650 | 2.00% |
| Street cut-in permits | 416,820 | 358,300 | 474,536 | 484,000 | 125,700 | 35.08% | 9,464 | 1.99% |
| Mechanical code permits | 330,805 | 334,240 | 400,874 | 400,870 | 66,630 | 19.93% | (4) | 0.00% |
| Hotel permits | 1,650 | 1,400 | 198 | 200 | (1,200) | -85.71% | 2 | 1.01% |
| Gas permits | 48,301 | 46,600 | 31,200 | 29,300 | (17,300) | -37.12% | (1,900) | -6.09% |
| Sign permits | 90,480 | 78,000 | 92,170 | 83,000 | 5,000 | 6.41% | (9,170) | -9.95% |
| Taxicab driver permit | 3,115 | 1,000 | 3,004 | 2,000 | 1,000 | 100.00% | (1,004) | -33.42% |
| Temporary Use Permit | 430 | - | - | - | - | 0.00% | - | 0.00% |
| Moving Permit Investigation Fee | 215 | 220 | 220 | - | (220) | -100.00% | (220) | -100.00% |
| Traffic Eng Special Events Permit | 6,490 | 4,000 | 12,026 | 12,000 | 8,000 | 200.00% | (26) | -0.22% |
| Push Cart Permits | 75 | - | 50 | - | - | 0.00% | (50) | -100.00% |
| Mobile Food Unit | 700 | 400 | 400 | 400 | - | 0.00% | - | 0.00% |
| Tree Ordinance Permit | 7,222 | 14,000 | 18,500 | 19,000 | 5,000 | 35.71% | 500 | 2.70% |
| Tire Haulers Permit | 25 | - | 175 | - | - | 0.00% | (175) | -100.00% |



City of Chattanooga
 Proposed Revenues
 Fiscal Year 2025

| Account Description | Actual FY23 | Budget FY24 | Projected Thru EO FY24 | City Proposed FY25 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Proj FY24 | Prop Budget FY25 vs Proj FY24 |
|---|------------------|------------------|---------------------------|-----------------------|---------------------------------------|---------------------------------------|-------------------------------------|-------------------------------------|
| Short Term Vacation Rental Permit | 66,450 | 107,000 | 115,288 | 138,000 | 31,000 | 28.97% | 22,712 | 19.70% |
| Business License Issuance Fees | 82,910 | 61,000 | 61,000 | 61,000 | - | 0.00% | - | 0.00% |
| Plumbing examiners fees | 56,445 | 27,100 | 29,520 | 44,300 | 17,200 | 63.47% | 14,780 | 50.07% |
| Electrical examiners fees | 176,740 | 110,600 | 48,665 | 146,000 | 35,400 | 32.01% | 97,335 | 200.01% |
| Gas examiners fees | 36,994 | 30,400 | 30,400 | 30,400 | - | 0.00% | - | 0.00% |
| Beer Board Application Fee | 17,250 | 23,000 | 23,000 | 23,000 | - | 0.00% | - | 0.00% |
| Mechanical exam fee & activity | 17,100 | 113,000 | 131,123 | 20,000 | (93,000) | -82.30% | (111,123) | -84.75% |
| Permit issuance fees | 71,830 | 78,000 | 66,204 | 70,000 | (8,000) | -10.26% | 3,796 | 5.73% |
| Exhibitor's fees | 59 | - | 210 | 210 | 210 | 0.00% | - | 0.00% |
| Subdivision rev/inspection fee | 26,620 | 29,900 | 27,024 | 27,600 | (2,300) | -7.69% | 576 | 2.13% |
| Adult Entertain Application Fee | 7,899 | 5,000 | 5,924 | 5,000 | - | 0.00% | (924) | -15.60% |
| Zoning Letter Fee | 33,895 | 29,000 | 40,818 | 37,000 | 8,000 | 27.59% | (3,818) | -9.35% |
| Variance Request Fees | 12,690 | 10,900 | 11,572 | 10,400 | (500) | -4.59% | (1,172) | -10.13% |
| Certificates of Occupancy | 32,530 | 20,000 | 33,100 | 35,000 | 15,000 | 75.00% | 1,900 | 5.74% |
| Sewer Verification Letter Fee | 50 | - | - | - | - | 0.00% | - | 0.00% |
| Code Compliance Letter Fee | 3,750 | 3,000 | 1,628 | 2,000 | (1,000) | -33.33% | 372 | 22.88% |
| ModularHome site investigation | 150 | - | 300 | - | - | 0.00% | (300) | -100.00% |
| Plan Checking Fee | 753,650 | 490,100 | 526,744 | 526,700 | 36,600 | 7.47% | (44) | -0.01% |
| Phased Construction Plan Rev | 17,403 | 10,400 | 15,124 | 15,100 | 4,700 | 45.19% | (24) | -0.16% |
| Construction Bd of Appeals Fee | 1,800 | 1,300 | 1,300 | 1,200 | (100) | -7.69% | (100) | -7.69% |
| Sign Board of Appeals Fee | 1,050 | 800 | 800 | 800 | - | 0.00% | - | 0.00% |
| Historic Zone Construction Fee | 12,500 | - | 10,625 | - | - | 0.00% | (10,625) | -100.00% |
| Northshore Design Appeal Fee | 5,019 | 1,000 | 4,525 | 2,000 | 1,000 | 100.00% | (2,525) | -55.80% |
| Fire Department Permits | 386,087 | 240,000 | 400,047 | 360,000 | 120,000 | 50.00% | (40,047) | -10.01% |
| Fire Re-Inspection of Business & Hotels | 50 | - | 100 | 100 | 100 | 0.00% | - | 0.00% |
| Wine In Grocery Store Application | 100 | - | 700 | - | - | 0.00% | (700) | -100.00% |
| Beer Permit Fees | 65,183 | 58,000 | 72,311 | 72,000 | 14,000 | 24.14% | (311) | -0.43% |
| Misc. licenses and permits | 3,925 | - | 1,950 | 1,950 | 1,950 | 0.00% | 0 | 0.00% |
| Total Licenses, Permits, Etc: | 7,715,236 | 6,543,450 | 7,353,834 | 7,404,500 | 861,050 | 13.16% | 50,666 | 0.69% |



City of Chattanooga
 Proposed Revenues
 Fiscal Year 2025

| Account Description | Actual FY23 | Budget FY24 | Projected Thru EO FY24 | City Proposed FY25 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Proj FY24 | Prop Budget FY25 vs Proj FY24 |
|--|--------------------|-------------------|------------------------|--------------------|---------------------------------|---------------------------------|-------------------------------|-------------------------------|
| Intergovernmental Revenues: | | | | | | | | |
| State - specialized training funds | 650,400 | 696,000 | 696,000 | 696,000 | - | 0.00% | - | 0.00% |
| State maintenance of streets | 79,748 | 60,000 | 60,000 | 60,000 | - | 0.00% | - | 0.00% |
| City allocation-state sales tax | 21,492,897 | 21,020,000 | 21,795,710 | 21,796,000 | 776,000 | 3.69% | 290 | 0.00% |
| City allocation-state income tax / HALL | 14,654 | - | - | - | - | 0.00% | - | 0.00% |
| City allocation-state beer tax | 82,693 | 85,000 | 80,208 | 80,000 | (5,000) | -5.88% | (208) | -0.26% |
| Mixed drink tax | 5,679,701 | 5,657,700 | 5,805,689 | 5,805,700 | 148,000 | 2.62% | 11 | 0.00% |
| State - Telecommunication Sales Tax | 260,805 | 319,000 | 249,493 | 249,000 | (70,000) | -21.94% | (493) | -0.20% |
| State alcoholic beverage taxes | 193,922 | 188,000 | 188,000 | 188,000 | - | 0.00% | - | 0.00% |
| State gas inspection fees | 331,775 | 332,000 | 331,776 | 332,000 | - | 0.00% | 224 | 0.07% |
| Commission from State of TN/Gross Receipts | 785,831 | 417,000 | 417,000 | 417,000 | - | 0.00% | - | 0.00% |
| State Shared Sports Gambling TCA 4-51-304 | 295,367 | 313,000 | 342,999 | 350,000 | 37,000 | 11.82% | 7,001 | 2.04% |
| Hamilton County-Ross's Landing | 1,748,004 | 1,596,000 | 1,714,274 | 1,714,000 | 118,000 | 7.39% | (274) | -0.02% |
| Local Option sales tax | 68,473,283 | 66,452,000 | 69,508,754 | 69,509,000 | 3,057,000 | 4.60% | 246 | 0.00% |
| Local Option sales tax - Out of State | 716,155 | 584,000 | 683,675 | 684,000 | 100,000 | 17.12% | 325 | 0.05% |
| Other Local Governments | 167,003 | - | 25,291 | 25,300 | 25,300 | 0.00% | 9 | 0.04% |
| Total Intergovernmental Revenues: | 100,972,236 | 97,719,700 | 101,898,869 | 101,906,000 | 4,186,300 | 4.28% | 7,131 | 0.01% |
| Service Charges: | | | | | | | | |
| Current City Court Cost | 143,052 | 123,000 | 133,696 | 127,000 | 4,000 | 3.25% | (6,696) | -5.01% |
| Court commissions | 4,717 | 4,000 | 5,296 | 5,000 | 1,000 | 25.00% | (296) | -5.59% |
| Clerk's Fee | 460,669 | 419,000 | 445,920 | 446,000 | 27,000 | 6.44% | 80 | 0.02% |
| Service of Process | 74 | - | 26 | - | - | 0.00% | (26) | -100.00% |
| Processing of Release Forms | 8,387 | 8,000 | 8,448 | 8,000 | - | 0.00% | (448) | -5.30% |
| Court Administrative Cost | 640 | - | 371 | - | - | 0.00% | (371) | -100.00% |
| Current State Court Cost | 2,395 | 1,000 | 3,148 | 3,000 | 2,000 | 200.00% | (148) | -4.71% |



City of Chattanooga
 Proposed Revenues
 Fiscal Year 2025

| Account Description | Actual FY23 | Budget FY24 | Projected Thru EO FY24 | City Proposed FY25 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Proj FY24 | Prop Budget FY25 vs Proj FY24 |
|---------------------------------|-------------|-------------|------------------------|--------------------|---------------------------------|---------------------------------|-------------------------------|-------------------------------|
| Court Translation Service Fee | 35 | - | 70 | 100 | 100 | 0.00% | 30 | 42.86% |
| Other Facility Rent | 52,141 | - | | - | - | 0.00% | - | 0.00% |
| Land & Building Rents | 223,859 | 167,700 | 170,133 | 153,100 | (14,600) | -8.71% | (17,033) | -10.01% |
| Ballfield Income | 34,733 | 22,000 | 38,675 | 43,000 | 21,000 | 95.45% | 4,325 | 11.18% |
| Carousel Ridership | 125,997 | 102,000 | 104,594 | 105,000 | 3,000 | 2.94% | 407 | 0.39% |
| Walker Pavilion Rents | 35,411 | 34,700 | 23,841 | 23,800 | (10,900) | -31.41% | (41) | -0.17% |
| Heritage Park House Rent | 17,560 | 10,000 | 11,720 | 11,700 | 1,700 | 17.00% | (20) | -0.17% |
| Renaissance Park Rent | 1,879 | 2,200 | 2,200 | 2,200 | - | 0.00% | - | 0.00% |
| Greenway facilities rent | 39,191 | 25,900 | 25,900 | 25,900 | - | 0.00% | - | 0.00% |
| Fitness Center Fees | 5,008 | 5,300 | - | - | (5,300) | -100.00% | - | 0.00% |
| Dock rental | 47,924 | 30,800 | 36,705 | 36,700 | 5,900 | 19.16% | (5) | -0.01% |
| Ross' Landing Rent | 8,350 | 3,000 | 300 | 300 | (2,700) | -90.00% | - | 0.00% |
| Champion's Club | 28,912 | 30,200 | 31,025 | 31,000 | 800 | 2.65% | (25) | -0.08% |
| Recreation Center Rental | 25,086 | 17,500 | 45,945 | 46,400 | 28,900 | 165.14% | 455 | 0.99% |
| Carousel Room Rental | 18,645 | 19,300 | 17,764 | 17,800 | (1,500) | -7.77% | 36 | 0.20% |
| Coolidge Park Rental | 26,500 | 20,300 | 23,276 | 23,300 | 3,000 | 14.78% | 24 | 0.10% |
| Park Event Fee | 28,226 | 26,000 | 23,643 | 24,000 | (2,000) | -7.69% | 357 | 1.51% |
| Kidz Kamp | 22,240 | - | 1,370 | 1,400 | 1,400 | 0.00% | 30 | 2.19% |
| Sports Program Fees | 4,700 | - | 10,154 | 10,200 | 10,200 | 0.00% | 46 | 0.45% |
| OutVenture Fees | 14,930 | 11,000 | 11,000 | 11,000 | - | 0.00% | - | 0.00% |
| Swimming pools | 82,660 | 78,000 | 92,728 | 93,000 | 15,000 | 19.23% | 272 | 0.29% |
| Police Reports: Accident, et Fe | 3,837 | 4,000 | 2,087 | 2,100 | (1,900) | -47.50% | 13 | 0.61% |
| Credit Card Processing Fee | 4,862 | 4,000 | 4,215 | 4,000 | - | 0.00% | (215) | -5.11% |
| Other Concessions | 14,343 | 14,000 | 14,000 | 14,000 | - | 0.00% | - | 0.00% |
| Financial Service-EPB | 6,000 | 7,200 | 7,200 | 7,200 | - | 0.00% | - | 0.00% |
| General Pension Admin Cost | 47,474 | 46,500 | 46,500 | 46,500 | - | 0.00% | - | 0.00% |
| Other Service Charges | 1,852 | - | (5,900) | - | - | 0.00% | 5,900 | -100.00% |
| Returned Check Fee | 5,033 | 600 | 3,985 | 4,000 | 3,400 | 566.67% | 15 | 0.38% |



City of Chattanooga
Proposed Revenues
Fiscal Year 2025

| Account Description | Actual FY23 | Budget FY24 | Projected Thru EO FY24 | City Proposed FY25 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Proj FY24 | Prop Budget FY25 vs Proj FY24 |
|---|------------------|------------------|------------------------|--------------------|---------------------------------|---------------------------------|-------------------------------|-------------------------------|
| Waste Container Purchases (includes recycle) | 43,875 | 45,400 | 39,308 | 40,100 | (5,300) | -11.67% | 792 | 2.02% |
| Non Profit Request Fee | 250 | - | 50 | - | - | 0.00% | (50) | -100.00% |
| E-citation fee TCA 55-10-207 (sunset 202 | 40 | - | 10 | - | - | 0.00% | (10) | -100.00% |
| Treasurer's Commission BID 2% | 16,668 | 8,700 | 8,700 | 8,900 | 200 | 2.30% | 200 | 2.30% |
| C-Pacer Admin Fee | - | - | 59,707 | - | - | 0.00% | (59,707) | -100.00% |
| Over & Under and Misc | 4,218 | - | 599 | - | - | 0.00% | (599) | -100.00% |
| Total Service Charges: | 1,612,373 | 1,291,300 | 1,448,408 | 1,375,700 | 84,400 | 6.54% | (72,708) | -5.02% |
| Fines, Forfeitures, & Penalties: | | | | | | | | |
| Current city court fines | 6,649 | 5,000 | 8,786 | 8,000 | 3,000 | 60.00% | (786) | -8.94% |
| City Fines - Speeding | 45,698 | 40,000 | 44,116 | 42,000 | 2,000 | 5.00% | (2,116) | -4.80% |
| City Fines - Other Driving Offenses | 383,308 | 352,000 | 388,268 | 369,000 | 17,000 | 4.83% | (19,268) | -4.96% |
| City Fines - Non-Driving Offenses | 15,301 | 15,000 | 23,115 | 23,000 | 8,000 | 53.33% | (115) | -0.50% |
| Criminal court fines | 91,864 | 73,000 | 73,703 | 74,000 | 1,000 | 1.37% | 297 | 0.40% |
| Parking ticket fines | 41,631 | 20,000 | 31,960 | 32,000 | 12,000 | 60.00% | 40 | 0.12% |
| Delinquent Parking Tickets | 1,979 | 1,900 | 986 | 1,000 | (900) | -47.37% | 14 | 1.43% |
| Delinquent ticket-court cost | 2,831 | 1,400 | 2,593 | 2,600 | 1,200 | 85.71% | 7 | 0.26% |
| Air pollution penalties | 19,133 | - | 73,363 | - | - | 0.00% | (73,363) | -100.00% |
| Misc forfe. & pen.(beer lic.violation/boot fee) | 2,125 | - | 22 | - | - | 0.00% | (22) | -100.00% |
| Total Fines, Forfeitures, & Penalties: | 610,519 | 508,300 | 646,913 | 551,600 | 43,300 | 8.52% | (95,313) | -14.73% |
| Use of Property Income: | | | | | | | | |
| Interest Earned | 5,996,369 | 2,898,000 | 9,792,034 | 6,531,000 | 3,633,000 | 125.36% | (3,261,034) | -33.30% |
| Sale of Back Tax Lots | 439,578 | - | 145,026 | - | - | 0.00% | (145,026) | -100.00% |
| Sale of Equipment | 185,837 | 267,600 | 346,613 | 260,000 | (7,600) | -2.84% | (86,613) | -24.99% |
| Sale of Scrap | - | - | 2,445 | - | - | 0.00% | (2,445) | -100.00% |
| Total Use of Property Income: | 6,621,784 | 3,165,600 | 10,286,118 | 6,791,000 | 3,625,400 | 114.52% | (3,495,118) | -33.98% |



City of Chattanooga
 Proposed Revenues
 Fiscal Year 2025

| Account Description | Actual FY23 | Budget FY24 | Projected Thru EO FY24 | City Proposed FY25 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Budget FY24 | Prop Budget FY25 vs Proj FY24 | Prop Budget FY25 vs Proj FY24 |
|-------------------------------------|--------------------|--------------------|---------------------------|-----------------------|---------------------------------------|---------------------------------------|-------------------------------------|-------------------------------------|
| Miscellaneous Revenue: | | | | | | | | |
| Miscellaneous Donations | 6,697 | 1,000 | 84,117 | 84,000 | 83,000 | 8300.00% | (117) | -0.14% |
| Damage Settlement | - | - | 3,198 | - | - | 0.00% | (3,198) | -100.00% |
| Indirect cost | 6,958,564 | 6,521,170 | 6,437,170 | 6,187,000 | (334,170) | -5.12% | (250,170) | -3.89% |
| Misc Rev | 52,262 | 23,990 | 94,314 | 55,000 | 31,010 | 129.26% | (39,314) | -41.68% |
| Payroll deduction charges | 62 | - | 174 | - | - | 0.00% | (174) | -100.00% |
| Plans and specification deposits | 8,980 | 4,000 | 5,175 | 3,000 | (1,000) | -25.00% | (2,175) | -42.03% |
| Municipal Lien | 303,650 | 168,000 | 313,894 | 220,000 | 52,000 | 30.95% | (93,894) | -29.91% |
| Purchase Card Rebate | 64,706 | - | 117,998 | 50,000 | 50,000 | 0.00% | (67,998) | -57.63% |
| Other Income | 5,285 | - | 11,684 | - | - | 0.00% | (11,684) | -100.00% |
| Take Home Vehicle Fee | 24,510 | - | - | - | - | 0.00% | - | 0.00% |
| Delinquent Tax cost recovery | 103,055 | 80,000 | 108,674 | 80,000 | - | 0.00% | (28,674) | -26.39% |
| Other misc. revenue | - | - | 1,900 | - | - | 0.00% | (1,900) | -100.00% |
| Total Miscellaneous Revenue: | 7,527,771 | 6,798,160 | 7,178,299 | 6,679,000 | (119,160) | -1.75% | (499,299) | -6.96% |
| General Fund TOTAL | 341,557,112 | 329,000,000 | 342,069,021 | 336,465,000 | 7,465,000 | 2.27% | (5,604,021) | -1.64% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---------------------------------------|--------------------|--------------------|--------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 1100 - General Fund | | | | | |
| A-General Gov't & Agencies | 30,408,375 | 35,809,825 | 37,810,302 | 2,000,477 | 5.59% |
| A1 - City Council | 853,000 | 931,179 | 931,179 | - | 0.00% |
| A2 - Judges | 658,622 | 636,140 | 605,553 | (30,587) | -4.81% |
| A3 - City Attorney | 1,774,606 | 1,979,240 | 2,102,494 | 123,254 | 6.23% |
| A4 - Internal Audit | 791,733 | 862,154 | 856,888 | (5,266) | -0.61% |
| A5 - Information Technology | 18,004,178 | 19,432,147 | 15,598,662 | (3,833,486) | -19.73% |
| A7 - Purchasing | 1,088,550 | 1,282,456 | 1,205,343 | (77,113) | -6.01% |
| AA - Agencies | 7,712,414 | 7,632,724 | 8,108,635 | 475,911 | 6.24% |
| AQ - Quasi Agencies | 10,688,100 | 11,174,440 | 10,901,340 | (273,100) | -2.44% |
| B-Executive Branch | 5,972,660 | 6,495,249 | 6,625,672 | 130,423 | 2.01% |
| C-Finance & Admin | 6,722,902 | 7,432,826 | 7,264,692 | (168,134) | -2.26% |
| E-Human Resources | 3,334,910 | 3,565,890 | 4,117,592 | 551,702 | 15.47% |
| G-Community Development | 14,517,423 | 9,799,347 | 9,714,667 | (84,680) | -0.86% |
| H-Police | 87,181,052 | 87,173,664 | 88,872,638 | 1,698,974 | 1.95% |
| J-Fire | 59,199,532 | 62,445,934 | 62,941,693 | 495,758 | 0.79% |
| K-Public Works | 37,766,548 | 41,703,949 | 47,837,449 | 6,133,500 | 14.71% |
| L-Parks and Outdoors | 16,396,393 | 16,949,697 | 17,035,232 | 85,535 | 0.50% |
| Q-Early Learning | 2,652,833 | 3,161,294 | 3,219,048 | 57,754 | 1.83% |
| R-City Planning | 854,736 | 997,216 | 957,074 | (40,142) | -4.03% |
| S-Equity and Community Engagement | 761,576 | 1,631,376 | 1,679,737 | 48,361 | 2.96% |
| U-Economic Development | 1,664,154 | 5,629,717 | 5,804,845 | 175,128 | 3.11% |
| V-Innovation Delivery and Performance | 2,323,465 | 2,273,536 | 2,274,265 | 729 | 0.03% |
| 1100 - General Fund Total | 311,327,764 | 329,000,000 | 336,465,000 | 7,465,000 | 2.27% |
| 1100 - Capital Reserves | | | | | |
| A-General Gov't & Agencies | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| 1100 - Capital Reserves Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| Grand Total | 331,439,988 | 339,000,000 | 356,465,000 | 17,465,000 | 5.15% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--------------------------------------|--------------------|--------------------|--------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 1100 - General Fund | | | | | |
| Personnel | | | | | |
| Salary and Wages | 106,663,499 | 117,068,188 | 120,618,547 | 3,550,358 | 3.03% |
| Fringe Benefits | 77,151,574 | 86,116,590 | 84,588,697 | (1,527,893) | -1.77% |
| Personnel Total | 183,815,073 | 203,184,778 | 205,207,244 | 2,022,466 | 1.00% |
| Operations | | | | | |
| Services | 50,875,288 | 54,978,320 | 59,388,678 | 4,410,358 | 8.02% |
| Materials & Supplies | 4,269,567 | 3,431,094 | 4,272,316 | 841,221 | 24.52% |
| Travel Expense | 572,588 | 404,385 | 660,210 | 255,825 | 63.26% |
| Vehicle Operating | 16,688,773 | 13,065,528 | 16,316,721 | 3,251,193 | 24.88% |
| Insurance, Claims, and Damages | 2,120,767 | 3,992,302 | 2,084,903 | (1,907,399) | -47.78% |
| Capital Assets | 228,828 | 1,964,000 | 622,200 | (1,341,800) | -68.32% |
| Capital Outlay | 4,596,304 | 1,402,450 | 1,126,250 | (276,200) | -19.69% |
| Other Expenses | 15,030,115 | 12,856,475 | 14,450,374 | 1,593,900 | 12.40% |
| Operations Total | 94,382,230 | 92,094,554 | 98,921,652 | 6,827,098 | 7.41% |
| Transfers To | | | | | |
| Other Financing Uses | 33,130,461 | 33,720,668 | 32,336,104 | (1,384,564) | -4.11% |
| Transfers To Total | 33,130,461 | 33,720,668 | 32,336,104 | (1,384,564) | -4.11% |
| 1100 - General Fund Total | 311,327,764 | 329,000,000 | 336,465,000 | 7,465,000 | 2.27% |
| 1100 - Capital Reserves | | | | | |
| Transfers To | | | | | |
| Other Financing Uses | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| Transfers To Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| 1100 - Capital Reserves Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| Grand Total | 331,439,988 | 339,000,000 | 356,465,000 | 17,465,000 | 5.15% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|--------------------|--------------------|--------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| 1100 - General Fund | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 82,936,792 | 107,686,555 | 112,485,933 | 4,799,378 | 4.46% |
| 601102-Temporary Staffing | 388,703 | 345,000 | 25,000 | (320,000) | -92.75% |
| 601103-Part Time Employees | 1,576,776 | 2,334,215 | 2,484,660 | 150,445 | 6.45% |
| 601104-State Training Wages | 649,000 | 732,800 | 759,200 | 26,400 | 3.60% |
| 601105-Injured On Duty Pay | 121,883 | - | - | - | 0.00% |
| 601199-Budget - Attrition (Salary) | - | (2,689,798) | (5,949,244) | (3,259,446) | 121.18% |
| 601201-Overtime | 3,824,926 | 2,559,650 | 2,431,803 | (127,847) | -4.99% |
| 601202-Compensatory Time | 235,965 | 2,402 | 2,000 | (402) | -16.74% |
| 602101-Uniform Allowance | 408,161 | 458,000 | 474,500 | 16,500 | 3.60% |
| 602102-Tool Allowance | (461) | - | - | - | 0.00% |
| 602105-Cellphone Allowance | 358,581 | 365,736 | 247,574 | (118,162) | -32.31% |
| 602201-Incentive Awards | 21,425 | - | 63,000 | 63,000 | 0.00% |
| 602301-Personal Leave | 13,629,427 | - | - | - | 0.00% |
| 602304-Longevity | 1,253,631 | 1,382,528 | 1,403,096 | 20,568 | 1.49% |
| 602306-Call Back Pay | 142,878 | 83,450 | 147,708 | 64,258 | 77.00% |
| 602307-On Call Pay | 143,141 | 100,830 | 129,539 | 28,709 | 28.47% |
| 602308-Bereavement Pay | 83,686 | - | 10,500 | 10,500 | 0.00% |
| 602309-Holiday Pay | 888,985 | - | - | - | 0.00% |
| 602311-Special Assignment CFD | - | 225,000 | 255,000 | 30,000 | 13.33% |
| 609999-Budget - Salaries & Wages | 0 | 3,481,820 | 5,648,278 | 2,166,458 | 62.22% |
| Salary and Wages Total | 106,663,499 | 117,068,188 | 120,618,547 | 3,550,358 | 3.03% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 2,875,543 | 3,264,223 | 3,443,492 | 179,269 | 5.49% |
| 611102-Medicare | 1,467,104 | 1,637,084 | 1,707,639 | 70,555 | 4.31% |
| 611199-Budget - Attrition (Benefits) | - | (1,751,760) | (5,598,065) | (3,846,305) | 219.57% |
| 611201-General Pension | 9,164,545 | 10,593,809 | 11,128,015 | 534,206 | 5.04% |
| 611202-Fire & Police Pension | 28,436,836 | 30,187,090 | 31,194,529 | 1,007,439 | 3.34% |
| 611204-Union Pension | 4,010 | - | - | - | 0.00% |
| 611205-Other Pensions | 27,204 | - | - | - | 0.00% |
| 611206-Other Post-employment Benefits (Civilian) | 7,455,679 | 2,769,440 | 2,917,489 | 148,049 | 5.35% |
| 611207-OPEB (Grants) | 356 | 4,205 | - | (4,205) | -100.00% |
| 611208-Other Post-employment Benefits (Sworn) | 6,717,515 | 12,151,570 | 12,571,412 | 419,842 | 3.46% |
| 611301-Hospitalization | 16,345,230 | 21,138,968 | 21,828,407 | 689,439 | 3.26% |
| 611302-Life Insurance Benefit | 71,651 | 82,333 | 85,025 | 2,692 | 3.27% |
| 611303-Long-Term Disability | 55,498 | 165,361 | 174,103 | 8,742 | 5.29% |
| 611304-Health Savings Accounts | 1,987,001 | 1,929,121 | 1,988,412 | 59,291 | 3.07% |
| 611402-Employee Health Savings Acct | 5,335 | 122 | 1,557 | 1,435 | 1176.23% |
| 611403-On-site Medical Program | 2,538,067 | 2,831,710 | 2,899,870 | 68,160 | 2.41% |
| 611404-On-site Facility | - | 244,680 | 246,812 | 2,132 | 0.87% |
| 619999-Budget - Fringe Benefits | - | 868,634 | - | (868,634) | -100.00% |
| Fringe Benefits Total | 77,151,574 | 86,116,590 | 84,588,697 | (1,527,893) | -1.77% |
| Personnel Total | 183,815,073 | 203,184,778 | 205,207,244 | 2,022,466 | 1.00% |
| Operations | | | | | |
| Services | | | | | |
| 701102-Auditing & Accounting Services | 120,448 | 180,320 | 182,950 | 2,630 | 1.46% |
| 701103-Consultant Fees | 498,887 | 861,450 | 1,036,530 | 175,080 | 20.32% |
| 701104-Court Reporter & Transcriber Fees | 400 | 200 | 200 | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------|-------------|------------------|------------------------|----------|
| | | | | Proposed vs. Budget | % Change |
| 701105-Engineering Non-construction Consulting | 41,239 | 75,000 | - | (75,000) | -100.00% |
| 701107-Investigative Services | 28,399 | 28,900 | 59,100 | 30,200 | 104.50% |
| 701109-Legal Services | 195,866 | 30,000 | 3,200 | (26,800) | -89.33% |
| 701110-Veterinary Services | 5,684 | 4,000 | 4,301 | 301 | 7.53% |
| 701111-IT Hosting & Managed Services | 20,531 | 117,000 | - | (117,000) | -100.00% |
| 701113-Technology Development and Design | 29,443 | - | - | - | 0.00% |
| 701114-Contracted Design | 10,000 | - | - | - | 0.00% |
| 701208-On-the-Job Injury Claims | 2,630,582 | 1,806,750 | 1,519,870 | (286,880) | -15.88% |
| 701210-Psychological Exam | 16,549 | 15,000 | 60,000 | 45,000 | 300.00% |
| 701211-Diagnostic Testing | - | 1,750 | 1,750 | - | 0.00% |
| 701213-On-the-Job Injury Settlement Claims | 197,911 | 73,000 | 52,615 | (20,385) | -27.92% |
| 702101-Carpentry | 24,301 | - | 40,000 | 40,000 | 0.00% |
| 702102-Electrical | 285,676 | 196,600 | 161,725 | (34,875) | -17.74% |
| 702103-Exterminating Service | 35,081 | 43,901 | 59,555 | 15,654 | 35.66% |
| 702104-Masonry | 371 | 300 | 500 | 200 | 66.67% |
| 702105-Painting | 97,922 | 61,000 | 87,000 | 26,000 | 42.62% |
| 702106-Plumbing | 184,630 | 122,340 | 128,510 | 6,170 | 5.04% |
| 702107-Mechanical Trades | 43,109 | 17,420 | 27,420 | 10,000 | 57.41% |
| 702108-Locksmith | 1,551 | 3,550 | 2,500 | (1,050) | -29.58% |
| 702109-Custodial Services | 522,110 | 362,295 | 435,156 | 72,861 | 20.11% |
| 702110-Tree Maintenance & Planting | 34,986 | 24,500 | 33,000 | 8,500 | 34.69% |
| 702111-Irrigation | 45,212 | 25,000 | 19,825 | (5,175) | -20.70% |
| 702201-Alarm System Repair | 12,275 | 2,750 | 3,250 | 500 | 18.18% |
| 702202-Bldg & Grounds Maintenance | 38,309 | 31,250 | 129,400 | 98,150 | 314.08% |
| 702203-Circuit Board Repair | 8,428 | - | - | - | 0.00% |
| 702204-Contracted Repair Service | 73,588 | 42,125 | 289,750 | 247,625 | 587.83% |
| 702206-Elevator Maintenance | 89,656 | 24,000 | 32,000 | 8,000 | 33.33% |
| 702207-Maintenance Services | 165,170 | 98,700 | 280,129 | 181,429 | 183.82% |
| 702208-Fire Prevention Measures | 45,470 | 50,300 | 55,904 | 5,604 | 11.14% |
| 702210-Furniture Repair | - | 600 | - | (600) | -100.00% |
| 702211-Grounds | 8,513 | 6,000 | 9,600 | 3,600 | 60.00% |
| 702212-HVAC | 151,499 | 160,850 | 202,405 | 41,555 | 25.83% |
| 702213-Labor | 2,564 | - | - | - | 0.00% |
| 702214-Landscaping | 136,226 | 102,331 | 83,000 | (19,331) | -18.89% |
| 702215-Building Repairs or Renovations under \$5000 | 27,085 | 23,000 | 19,248 | (3,752) | -16.31% |
| 702216-Roof Repair | 20,977 | 15,000 | 19,000 | 4,000 | 26.67% |
| 702217-Valve Repairs | 8,300 | 5,000 | 5,000 | - | 0.00% |
| 702218-Pump Repairs | - | 15,000 | 15,000 | - | 0.00% |
| 702219-Street Light Maintenance | 272,664 | 200,450 | 250,500 | 50,050 | 24.97% |
| 702220-Major Repair | 9,420 | 3,000 | 6,000 | 3,000 | 100.00% |
| 702221-IT Maintenance | 819,660 | 15,849 | 1,420,800 | 1,404,951 | 8864.60% |
| 702222-Cabling & Installation | 19,448 | 7,500 | - | (7,500) | -100.00% |
| 702223-Fire Fighter Equipment Repair | 14,313 | 8,000 | 11,278 | 3,278 | 40.98% |
| 702224-Equipment Inspection and Calibration | 15,865 | 28,000 | 20,000 | (8,000) | -28.57% |
| 702225-IT Maintenance - Licensing | 3,102,515 | 3,476,621 | 3,679,621 | 203,000 | 5.84% |
| 702226-IT Maintenance - Hosting | 939,418 | 2,332,365 | 3,221,774 | 889,409 | 38.13% |
| 702227-IT Maintenance - Support Maintenance | 666,220 | 1,462,329 | 1,231,997 | (230,332) | -15.75% |
| 702228-Generator Maintenance | 9,964 | 7,250 | 5,500 | (1,750) | -24.14% |
| 702229-Contract Mowing | 722,908 | 876,500 | 602,324 | (274,176) | -31.28% |
| 702230-Technology Repair Services | 28,025 | 3,000 | 27,000 | 24,000 | 800.00% |
| 702232-Fence Repairs | 14,564 | 18,700 | 12,200 | (6,500) | -34.76% |
| 702233-Door Repairs | 42,741 | 9,000 | 11,000 | 2,000 | 22.22% |
| 702234-Access Control Repairs | 13,476 | 8,500 | 19,603 | 11,103 | 130.62% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------|-------------|------------------|------------------------|----------|
| | | | | Proposed vs. Budget | % Change |
| 702235-Aquatics Repairs | 19,576 | 35,000 | 50,000 | 15,000 | 42.86% |
| 702236-Flooring Repairs | 14,150 | - | - | - | 0.00% |
| 702298-GASB SBITA Rental Offset | 2,248,219 | - | - | - | 0.00% |
| 703101-Electricity | 1,844,700 | 1,689,823 | 1,768,795 | 78,972 | 4.67% |
| 703102-Natural Gas | 424,390 | 302,588 | 277,891 | (24,697) | -8.16% |
| 703103-Water | 670,216 | 745,415 | 825,380 | 79,965 | 10.73% |
| 703105-Street Lighting | 2,973,624 | 2,800,000 | 2,900,000 | 100,000 | 3.57% |
| 703106-Traffic Lighting | 74,458 | 115,000 | 115,000 | - | 0.00% |
| 703107-Electricity Plant Charges Acct # 30-0039.000 Line 1 | 128,449 | 140,000 | 150,000 | 10,000 | 7.14% |
| 703109-Sewer | 834,654 | 915,352 | 855,626 | (59,726) | -6.52% |
| 703201-Telephone Service | 1,011 | - | - | - | 0.00% |
| 703202-Cellular Phone Service | (25,160) | 14,730 | 149,762 | 135,032 | 916.71% |
| 703204-Internet & Cable Services | 5,555 | 2,749 | 4,850 | 2,101 | 76.43% |
| 703206-Air Cards | 432,594 | 331,551 | 399,012 | 67,461 | 20.35% |
| 703207-Digital Connectivity | 1,324,012 | 1,379,760 | 1,543,500 | 163,740 | 11.87% |
| 704101-Box Rental | 855 | - | - | - | 0.00% |
| 704102-Clothing & Linen Service | 31,178 | 37,889 | 30,400 | (7,489) | -19.77% |
| 704103-Demurrage | 6,250 | 3,150 | 1,550 | (1,600) | -50.79% |
| 704104-Equipment Rental | 178,918 | 158,267 | 175,465 | 17,198 | 10.87% |
| 704105-Property Rental | 593,383 | 782,820 | 249,766 | (533,054) | -68.09% |
| 704106-Dumpster Rental | 7,628 | 57,292 | 15,515 | (41,777) | -72.92% |
| 704107-Floor Mat / Scrapper Rental | 12,866 | 11,350 | 18,256 | 6,906 | 60.85% |
| 704108-Office Machine Rental | 135,492 | 230,551 | 252,268 | 21,717 | 9.42% |
| 704109-Traffic Control - Rental | 43,942 | 53,995 | 66,000 | 12,005 | 22.23% |
| 704198-GASB Lease Rental Offset | (522,411) | - | - | - | 0.00% |
| 704201-Advertising | 120,041 | 252,803 | 293,829 | 41,026 | 16.23% |
| 704202-Municipal Advertising TCA 6-54-201 | 279 | 1,000 | 3,000 | 2,000 | 200.00% |
| 704203-Publicity | - | 1,000 | 1,000 | - | 0.00% |
| 704204-Alarm Monitoring | 51,609 | 17,500 | 30,516 | 13,016 | 74.38% |
| 704205-Applicant & Promotional Testing | 50 | - | 205,000 | 205,000 | 0.00% |
| 704207-Collection Expense | 20,443 | 23,000 | 21,000 | (2,000) | -8.70% |
| 704208-Contracted Repair | 53,127 | 34,155 | 40,100 | 5,945 | 17.41% |
| 704209-Copying | 3,764 | 7,200 | 3,900 | (3,300) | -45.83% |
| 704210-Printing | 80,929 | 133,760 | 106,260 | (27,500) | -20.56% |
| 704211-Court Costs | 1,467 | 3,500 | 3,500 | - | 0.00% |
| 704212-Data Processing Service | 191 | 2,000 | 1,000 | (1,000) | -50.00% |
| 704213-Debris Removal & Cleanup | 555,312 | 524,600 | 617,260 | 92,660 | 17.66% |
| 704214-Lighting Service | 561 | 7,500 | 7,500 | - | 0.00% |
| 704215-Security Services | 398,892 | 207,400 | 261,700 | 54,300 | 26.18% |
| 704217-Photographic Services | 5,024 | 609 | 2,209 | 1,600 | 262.73% |
| 704219-Property Appraisals | 46,460 | - | - | - | 0.00% |
| 704220-Instructors | 525 | - | - | - | 0.00% |
| 704221-Recreation Support Services | 86,820 | 254,100 | 298,176 | 44,076 | 17.35% |
| 704227-Transfer Station Cost | 2,353,736 | 2,465,191 | 2,586,900 | 121,709 | 4.94% |
| 704228-Translation Service | 20,261 | 29,000 | 30,450 | 1,450 | 5.00% |
| 704234-Supplemental Annex Fire Services | 113,756 | 158,864 | 166,808 | 7,944 | 5.00% |
| 704235-Zoo Lease & Management | 695,786 | 750,000 | 750,000 | - | 0.00% |
| 704236-Emergency Services - 911 | 5,250,165 | 5,707,915 | 5,983,599 | 275,684 | 4.83% |
| 704238-Animal Control Contracted Services | 1,928,325 | 2,017,908 | 2,118,803 | 100,895 | 5.00% |
| 704239-Bio-Hazard / Environmental Services | 236,976 | 19,445 | 49,445 | 30,000 | 154.28% |
| 704241-Monitoring Services | 300 | 300 | - | (300) | -100.00% |
| 704242-License Testing | 1,450 | 1,500 | 5,600 | 4,100 | 273.33% |
| 704243-Programmable Logic Controller (PLC) Repairs | 64,785 | - | - | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------|-------------|------------------|------------------------|----------|
| | | | | Proposed vs. Budget | % Change |
| 704245-Crane & Hoist Repair | 397 | 800 | - | (800) | -100.00% |
| 704304-Contractual Personnel Services | - | 100,025 | 100,025 | - | 0.00% |
| 704306-Dues | 185,459 | 99,734 | 119,476 | 19,742 | 19.79% |
| 704307-Employment Agencies | 528,725 | 816,700 | 1,117,514 | 300,814 | 36.83% |
| 704308-Local Transportation | 25,944 | 60,000 | 60,250 | 250 | 0.42% |
| 704309-Meeting Expense | 39,348 | 68,265 | 30,445 | (37,820) | -55.40% |
| 704310-Local Mileage | 13,084 | 18,118 | 17,400 | (718) | -3.96% |
| 704311-Miscellaneous Services | 93,473 | 26,885 | 30,300 | 3,415 | 12.70% |
| 704312-Other Contracted Service | 470,541 | 1,292,729 | 1,471,263 | 178,534 | 13.81% |
| 704313-Recording Documents | 12,912 | 15,120 | 9,300 | (5,820) | -38.49% |
| 704314-Stipends | 40,000 | 7,000 | 6,000 | (1,000) | -14.29% |
| 704315-Waste Disposal | 5,301,108 | 5,206,739 | 5,637,353 | 430,614 | 8.27% |
| 704316-Wrecker Service | 40,765 | 30,000 | 30,000 | - | 0.00% |
| 704317-Contracted Operations | 615,529 | 632,500 | 990,000 | 357,500 | 56.52% |
| 704319-Parking | 49,806 | 74,870 | 37,325 | (37,545) | -50.15% |
| 704320-Link2Gov Internet Fee | 20 | 2,200 | 2,200 | - | 0.00% |
| 704321-County Trustee Collection Fee | 681,738 | 731,500 | 731,500 | - | 0.00% |
| 704329-Radio Maintenance | 1,186,890 | 1,234,177 | 1,225,949 | (8,228) | -0.67% |
| 704330-Demolition Services | 417,260 | 450,000 | 453,000 | 3,000 | 0.67% |
| 704334-Outside Laboratory Services | 120 | 300 | 300 | - | 0.00% |
| 704335-Public Communication | 15,861 | 32,500 | 2,500 | (30,000) | -92.31% |
| 704336-Tire Disposal | 25,985 | 27,600 | 27,600 | - | 0.00% |
| 704337-Title/Escrow Search | 70,400 | 98,000 | 80,000 | (18,000) | -18.37% |
| 704340-Shredding and Recycling Services | 6,279 | 7,849 | 9,589 | 1,740 | 22.17% |
| 704341-Council District Reimbursement | - | 54,000 | 54,000 | - | 0.00% |
| 704342-IT Contracted Personnel | 435,114 | 650,000 | 650,000 | - | 0.00% |
| 704343-FJC - Client Support Services | 2,116 | 2,000 | 4,500 | 2,500 | 125.00% |
| 704344-Window Tinting | 8,539 | 500 | - | (500) | -100.00% |
| 704347-Agency Contracted Services | 3,867,191 | 3,723,000 | 3,732,050 | 9,050 | 0.24% |
| 704388-General Fund Merchandise (NR06 Only) | 142 | - | - | - | 0.00% |
| 704390-Facility Rental (NR06 Only) | 817 | - | - | - | 0.00% |
| 704394-Credit Card Fee (NR06 Only) | 1,042 | - | - | - | 0.00% |
| 704402-Unallocated Purchasing Card Expense | 56,595 | - | - | - | 0.00% |
| 704403-Disputed Purchasing Card Expense | 2,996 | - | - | - | 0.00% |
| 704404-Disputed Credit Card Charges | 312 | - | - | - | 0.00% |
| 704407-Wireless Data Communication | 1,676 | 38,491 | - | (38,491) | -100.00% |
| 704499-Incomplete Expense Allocation | 25,641 | - | - | - | 0.00% |
| 704501-Freight, Express & Drayage | 2,546 | 2,084 | 2,910 | 826 | 39.64% |
| 704502-Postage | 162,303 | 170,317 | 196,172 | 25,855 | 15.18% |
| 704503-Warehouse Storage and Delivery | 85,408 | 55,000 | 63,000 | 8,000 | 14.55% |
| 704504-Load, Delivery, and Installation | 1,950 | - | - | - | 0.00% |
| 704601-Local Registration Fees | 25,104 | 32,805 | 37,995 | 5,190 | 15.82% |
| 704602-Training Costs | 112,655 | 306,904 | 426,434 | 119,530 | 38.95% |
| 704603-Tuition & Books | 8,930 | 34,500 | 32,500 | (2,000) | -5.80% |
| 704701-Lockbox Fee | 64 | 6,000 | 1,000 | (5,000) | -83.33% |
| 704702-Bank Service Charges | 4,072 | 2,800 | 1,800 | (1,000) | -35.71% |
| 704703-Bank Analysis Fee | (4,350) | 5,000 | 5,000 | - | 0.00% |
| 704705-Credit Card Use Charge | 51,311 | 36,700 | 58,650 | 21,950 | 59.81% |
| 705101-Supportive Services | 118,028 | 1,000 | - | (1,000) | -100.00% |
| 705104-Supportive Services Food | 10 | - | - | - | 0.00% |
| 705112-Overnight Relocation Assistance | 1,689 | - | - | - | 0.00% |
| 705201-Client Services - Hotel Rent | (17,990) | - | - | - | 0.00% |
| 709998-Budget - Contingency | - | 3,311,830 | 2,917,797 | (394,033) | -11.90% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------|-------------|------------------|------------------------|----------|
| | | | | Proposed vs. Budget | % Change |
| Services Total | 50,875,288 | 54,978,320 | 59,388,678 | 4,410,358 | 8.02% |
| Materials & Supplies | | | | | |
| 711101-Audio Visual Supplies | 65,195 | 5,065 | 2,515 | (2,550) | -50.35% |
| 711102-Books | 30,621 | 28,177 | 19,705 | (8,472) | -30.07% |
| 711104-Forms & Printed Material | 43,118 | 56,400 | 62,590 | 6,190 | 10.98% |
| 711105-Instructional Materials & Supplies | 5,424 | 5,500 | 5,500 | - | 0.00% |
| 711106-Library Supplies | 40,861 | 50,250 | 43,250 | (7,000) | -13.93% |
| 711107-Newspapers | 2,956 | 2,504 | 3,257 | 753 | 30.07% |
| 711108-Periodicals, Publications | 6,467 | 18,631 | 18,671 | 40 | 0.21% |
| 711109-Office Supplies & Stationery | 206,244 | 187,309 | 216,483 | 29,174 | 15.58% |
| 711110-Technology Accessories & Supplies | 47,709 | 39,975 | 82,242 | 42,267 | 105.73% |
| 711111-Printer Toner Cartridges | 16,293 | 16,470 | 14,970 | (1,500) | -9.11% |
| 712102-Brick & Concrete Blocks | 75 | - | - | - | 0.00% |
| 712103-Cement, Lime, & Plaster | 101 | 1,750 | 3,750 | 2,000 | 114.29% |
| 712104-Concrete, Clay Pipe, & Fittings | 2,919 | 250 | 475 | 225 | 90.00% |
| 712105-Gravel, Sand, Stone, Chert, Salt | 24,795 | 16,000 | 17,200 | 1,200 | 7.50% |
| 712106-Hardware Replacement | 4,563 | 6,000 | 4,500 | (1,500) | -25.00% |
| 712107-Lumber & Wood Products | 83,031 | 44,900 | 52,150 | 7,250 | 16.15% |
| 712108-Other Constr & Bldg Materials | 10,209 | 3,000 | 6,500 | 3,500 | 116.68% |
| 712109-Paint | 56,857 | 90,345 | 97,795 | 7,450 | 8.25% |
| 712110-Pipe & Fittings | 995 | 5,500 | 6,750 | 1,250 | 22.73% |
| 712112-Street Signs & Markings | 118,913 | 80,000 | 80,000 | - | 0.00% |
| 712113-Structural Steel, Iron | 1,895 | 3,500 | 3,500 | - | 0.00% |
| 712114-Plumbing Supplies | 49,648 | 24,100 | 24,875 | 775 | 3.22% |
| 713101-Bearings & Parts | - | 3,500 | 3,140 | (360) | -10.29% |
| 713102-Fasteners | 687 | 2,000 | 2,300 | 300 | 15.00% |
| 713104-Filters, Misc | 9,095 | 15,000 | 17,575 | 2,575 | 17.17% |
| 713108-Pumps & Pump Parts | 6,180 | 450 | 450 | - | 0.00% |
| 713109-Repair Parts | 76,926 | 51,350 | 53,838 | 2,488 | 4.84% |
| 713110-Valve Parts | 24 | - | - | - | 0.00% |
| 713118-Small Equipment Tires | 1,004 | 1,500 | 1,500 | - | 0.00% |
| 713119-Aquatic Repair Parts | 15,797 | 3,500 | 5,000 | 1,500 | 42.86% |
| 713120-Flooring Repair Supplies | 9,243 | - | - | - | 0.00% |
| 713123-Preventative Maintenance and Inspections | - | 4,000 | - | (4,000) | -100.00% |
| 713201-Chemicals & Lab Supplies | 1,739 | 500 | 500 | - | 0.00% |
| 713202-Chlorine | 448 | 550 | 1,500 | 950 | 172.73% |
| 713210-Sewer Line Chemicals | 53 | - | - | - | 0.00% |
| 713211-Water Chemicals | 24,722 | 18,500 | 18,500 | - | 0.00% |
| 714101-Art Prints | 1,500 | 230 | - | (230) | -100.00% |
| 714102-Blue Prints, Plats, Tracing | 140 | - | - | - | 0.00% |
| 714105-Building Maintenance Supplies | 53,293 | 68,000 | 59,159 | (8,841) | -13.00% |
| 714106-Cleaning Supplies | 153,846 | 125,891 | 143,100 | 17,209 | 13.67% |
| 714107-Clothing | 262,408 | 205,239 | 310,800 | 105,561 | 51.43% |
| 714108-Cultural Arts Supplies | 970 | 100 | 100 | - | 0.00% |
| 714111-Electrical Supplies, Bulbs, Etc | 182,595 | 110,950 | 107,125 | (3,825) | -3.45% |
| 714112-Electronic Parts | 17,329 | 31,500 | 11,500 | (20,000) | -63.49% |
| 714115-Fire Code Equipment | 707,592 | 450,850 | 561,285 | 110,435 | 24.49% |
| 714116-Fire Supplies | 52,823 | 35,000 | 45,000 | 10,000 | 28.57% |
| 714117-Food & Ice | 185,927 | 153,955 | 166,162 | 12,207 | 7.93% |
| 714118-Food & Supplies for Animals | 4,959 | 6,200 | 6,200 | - | 0.00% |
| 714119-Fuel | 10,025 | 5,000 | 22,600 | 17,600 | 352.00% |
| 714120-Hardware, Nails, Small Tools | 90,981 | 61,985 | 95,425 | 33,440 | 53.95% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 714122-Kitchen & Dining Room Supplies | 7,311 | 4,900 | 5,579 | 679 | 13.86% |
| 714123-Machine Shop & Garage Supplies | 1,620 | 500 | 500 | - | 0.00% |
| 714124-Medical Supplies (First Aid) | 9,211 | 25,750 | 38,500 | 12,750 | 49.51% |
| 714125-Oil & Lubricants | 1,910 | 2,165 | 4,290 | 2,125 | 98.15% |
| 714126-Other Materials & Supplies | 114,028 | 96,950 | 110,863 | 13,913 | 14.35% |
| 714127-Police Ammunition | 156,440 | 101,000 | 149,000 | 48,000 | 47.52% |
| 714128-Recreational Supplies | 168,831 | 278,205 | 256,167 | (22,038) | -7.92% |
| 714129-Safety Equipment | 66,755 | 59,580 | 55,553 | (4,027) | -6.76% |
| 714130-Safety Shoes | 27,775 | 35,363 | 38,953 | 3,590 | 10.15% |
| 714131-Seeds, Trees, Plants, Hort Supplies | 51,605 | 90,000 | 91,500 | 1,500 | 1.67% |
| 714132-Test Materials | 194 | 200 | 3,275 | 3,075 | 1537.50% |
| 714133-Welding Supplies | 814 | 3,210 | 2,710 | (500) | -15.58% |
| 714135-Locks & Key supplies | 5,449 | 7,350 | 7,650 | 300 | 4.08% |
| 714136-Dirt mix, Mulch, Topsoil | 65,395 | 77,250 | 67,750 | (9,500) | -12.30% |
| 714137-Thermoplastic | 41,545 | 50,000 | 40,000 | (10,000) | -20.00% |
| 714138-Flags Banners and Signage | 32,184 | 14,330 | 12,792 | (1,538) | -10.73% |
| 714139-Parking Meter Parts | 8 | - | - | - | 0.00% |
| 714140-Chain | 960 | 1,350 | 1,650 | 300 | 22.22% |
| 714141-Machine Parts | 725 | - | - | - | 0.00% |
| 714143-Event Planning, Services and Catering | 57,880 | 101,500 | 326,350 | 224,850 | 221.53% |
| 714144-Batteries | 6,389 | 14,275 | 13,875 | (400) | -2.80% |
| 714145-Classroom/Childcare Educational Supplies | 10,705 | 39,274 | 22,000 | (17,274) | -43.98% |
| 714147-Police Evidence Supplies | 22,332 | 15,300 | 26,300 | 11,000 | 71.90% |
| 714148-Security Material & Supplies | 7,833 | 1,500 | 1,500 | - | 0.00% |
| 714149-Waste and Recycle Containers | 636,955 | 319,516 | 522,516 | 203,000 | 63.53% |
| 714150-Promotional Items | 49,570 | 33,250 | 37,926 | 4,676 | 14.06% |
| 714151-Police Supplies | 27,998 | 1,000 | 19,680 | 18,680 | 1868.00% |
| 714152-Police Leather Goods | 7,953 | 16,000 | 16,000 | - | 0.00% |
| Materials & Supplies Total | 4,269,567 | 3,431,094 | 4,272,316 | 841,221 | 24.52% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 12,006 | 5,200 | 9,900 | 4,700 | 90.38% |
| 721102-Transportation | 105,116 | 75,290 | 137,750 | 62,460 | 82.96% |
| 721103-Auto Rental | 6,739 | 2,250 | 7,500 | 5,250 | 233.33% |
| 721201-Hotels | 192,637 | 121,835 | 223,295 | 101,460 | 83.28% |
| 721202-Meals | 83,942 | 72,295 | 105,035 | 32,740 | 45.29% |
| 721301-Registration Fees | 148,545 | 122,075 | 143,298 | 21,223 | 17.39% |
| 721302-Other Travel Expenses | 18,394 | 5,440 | 33,432 | 27,992 | 514.56% |
| 721399-Travel Advance | 5,209 | - | - | - | 0.00% |
| Travel Expense Total | 572,588 | 404,385 | 660,210 | 255,825 | 63.26% |
| Vehicle Operating | | | | | |
| 731101-Diesel Fuel | 1,464,208 | 1,187,483 | 1,175,142 | (12,341) | -1.04% |
| 731102-Gasoline | 1,723,796 | 1,439,750 | 1,792,264 | 352,514 | 24.48% |
| 731103-Propane | 933 | 4,500 | 4,051 | (449) | -9.98% |
| 731201-Contracted Vehicle Repair | 1,220 | 5,000 | 6,000 | 1,000 | 20.00% |
| 731203-Vehicle Labor | 2,189,591 | 1,915,849 | 2,439,081 | 523,232 | 27.31% |
| 731204-Vehicle Parts & Supplies | 2,864,913 | 2,431,418 | 2,841,463 | 410,045 | 16.86% |
| 731206-Bicycle Repair & Maintenance | - | 1,500 | 4,500 | 3,000 | 200.00% |
| 731301-Car Wash | 40,140 | 31,617 | 32,492 | 875 | 2.77% |
| 731302-Licenses & Titles | 581 | 697 | 497 | (200) | -28.69% |
| 731401-Fleet Leased Vehicle | 8,391,892 | 6,032,114 | 8,014,831 | 1,982,717 | 32.87% |
| 731402-Fleet Daily Rental | - | 100 | 100 | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------|-------------|------------------|------------------------|----------|
| | | | | Proposed vs. Budget | % Change |
| 731403-Vehicle rental - local use | 11,499 | 15,500 | 6,300 | (9,200) | -59.35% |
| Vehicle Operating Total | 16,688,773 | 13,065,528 | 16,316,721 | 3,251,193 | 24.88% |
| Insurance, Claims, and Damages | | | | | |
| 741102-Claims & Damages | 48,670 | 700 | 700 | - | 0.00% |
| 741103-Liability Fund Premium | 1,400,000 | 3,000,000 | 1,000,000 | (2,000,000) | -66.67% |
| 741104-Unemployment Compensation | 57,177 | 75,000 | 70,000 | (5,000) | -6.67% |
| 742402-Building & Content Insurance | 413,421 | 475,501 | 551,427 | 75,926 | 15.97% |
| 742403-Vehicle & Equipment Insurance | 15,078 | 19,000 | 19,000 | - | 0.00% |
| 742404-Liability Insurance | 13,191 | 231,800 | 172,800 | (59,000) | -25.45% |
| 742501-Insurance Administrative Cost | 165,575 | 183,501 | 263,501 | 80,000 | 43.60% |
| 742503-Fidelity & Surety Bonds | 7,656 | 6,800 | 7,475 | 675 | 9.93% |
| Insurance, Claims, and Damages Total | 2,120,767 | 3,992,302 | 2,084,903 | (1,907,399) | -47.78% |
| Capital Assets | | | | | |
| 761104-CIP Engineer's Testing | 8,616 | - | - | - | 0.00% |
| 761105-CIP Engineering Construction Consulting | 8,154 | - | - | - | 0.00% |
| 761111-CIP Site Development | 12,241 | - | - | - | 0.00% |
| 761112-CIP Park Development | 48,462 | 510,000 | 510,000 | - | 0.00% |
| 761113-CIP Recreational Construction | 20,453 | - | - | - | 0.00% |
| 761204-Equipment Purchase | 113,495 | 1,404,000 | - | (1,404,000) | -100.00% |
| 761205-Vehicle Purchase | 24,657 | - | - | - | 0.00% |
| 761206-Computer Software over 15000 (Do not use) | 16,160 | - | - | - | 0.00% |
| 761302-Audio Visual Equipment | - | - | 4,000 | 4,000 | 0.00% |
| 761303-Computer Equipment over 5000 | 96,040 | 50,000 | 108,200 | 58,200 | 116.40% |
| 761308-Computer Software over 15000 | (119,450) | - | - | - | 0.00% |
| Capital Assets Total | 228,828 | 1,964,000 | 622,200 | (1,341,800) | -68.32% |
| Capital Outlay | | | | | |
| 771101-Asphalt Resurfacing | 7,184 | - | - | - | 0.00% |
| 771102-Gutter Repairs | 97 | - | - | - | 0.00% |
| 771105-Street Repairs | 1,936 | - | - | - | 0.00% |
| 772101-Boiler Replacement | 240 | - | - | - | 0.00% |
| 772102-Building Equipment | 21,499 | - | - | - | 0.00% |
| 772103-Fire Fighting Equipment | 165,730 | - | - | - | 0.00% |
| 772104-Grounds Equipment | 58,988 | - | - | - | 0.00% |
| 772105-Heating & Cooling Equipment | 3,662 | - | - | - | 0.00% |
| 772106-Mechanical Equipment | 2,558 | - | - | - | 0.00% |
| 772107-Other Equipment (Under 5000) | 126,628 | 140,000 | 144,000 | 4,000 | 2.86% |
| 772108-Recreational Equipment | 524,179 | - | - | - | 0.00% |
| 772109-Office Furniture | 175,095 | 450 | 250 | (200) | -44.44% |
| 772110-Firearms & Police Protection Equip | 1,467,760 | 50,000 | 70,000 | 20,000 | 40.00% |
| 772111-Computer Software under 15000 | 138,795 | - | - | - | 0.00% |
| 772112-Computer equipment under 5000 | 302,327 | 12,000 | 12,000 | - | 0.00% |
| 772115-Security Equipment | 5,749 | - | - | - | 0.00% |
| 772116-Traffic Lights and Equipment | 100,447 | - | - | - | 0.00% |
| 772117-Radio Equipment under \$5,000 | 162 | - | - | - | 0.00% |
| 772118-Medical Equipment | 876 | - | - | - | 0.00% |
| 772122-Office Equipment (under 5000) | 14,589 | - | - | - | 0.00% |
| 772201-Carpeting | 18,666 | - | - | - | 0.00% |
| 772203-Fencing | 77,296 | - | - | - | 0.00% |
| 772204-Field Lighting | 39,988 | - | - | - | 0.00% |
| 772208-GASB 87/96 Lease Expense | 368,108 | - | - | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|--------------------|--------------------|--------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 779999-Budget - Capital Outlay | 973,745 | 1,200,000 | 900,000 | (300,000) | -25.00% |
| Capital Outlay Total | 4,596,304 | 1,402,450 | 1,126,250 | (276,200) | -19.69% |
| Other Expenses | | | | | |
| 781103-Space Costs | 785,814 | 797,053 | 1,186,343 | 389,290 | 48.84% |
| 781104-Allocation of Mixed Drink per TCA 57-4-306 | 2,839,850 | 2,828,850 | 2,902,850 | 74,000 | 2.62% |
| 781203-Property Taxes | - | 250 | - | (250) | -100.00% |
| 781301-Fees, Licenses, & Permits | 111,372 | 62,115 | 75,350 | 13,235 | 21.31% |
| 781306-Stormwater Mgmt Fees | 683,136 | 705,000 | 928,000 | 223,000 | 31.63% |
| 781309-Technology Cost Allocation to TRF Fund 6531 | 650,000 | 100,000 | 750,000 | 650,000 | 650.00% |
| 781398-GASB SBITA Fee Offset | 130,844 | - | - | - | 0.00% |
| 782201-Awards | 27,654 | 33,905 | 38,546 | 4,641 | 13.69% |
| 782202-Donations | (263) | - | - | - | 0.00% |
| 782204-Safety Incentive Awards | 200 | 2,300 | 2,500 | 200 | 8.70% |
| 782207-Pass-through Awards | - | 25,000 | 25,000 | - | 0.00% |
| 782210-Program Expense | 74,946 | 190,778 | 396,500 | 205,722 | 107.83% |
| 782220-Sponsorships | 21,800 | 5,000 | 31,650 | 26,650 | 533.00% |
| 783102-Lease Financing Principal (GASB 87) | 506,975 | - | - | - | 0.00% |
| 783103-SBITA Financing Principal (GASB 96) | 851,866 | - | - | - | 0.00% |
| 783155-Interest Expense (GASB 87) | 15,436 | - | - | - | 0.00% |
| 783156-Interest Expense (GASB 96) | 41,892 | - | - | - | 0.00% |
| 784101-Appropriations | 8,283,138 | 8,106,224 | 8,113,635 | 7,411 | 0.09% |
| 784102-Appropriation to IDB for VW | 5,455 | - | - | - | 0.00% |
| Other Expenses Total | 15,030,115 | 12,856,475 | 14,450,374 | 1,593,900 | 12.40% |
| Operations Total | 94,382,230 | 92,094,554 | 98,921,652 | 6,827,098 | 7.41% |
| Transfers To | | | | | |
| Other Financing Uses | | | | | |
| 811110-Transfer to Heritage Hall | 100,263 | 100,603 | 107,947 | 7,344 | 7.30% |
| 811114-Transfer to Public Library | 7,311,000 | 7,311,000 | 7,435,669 | 124,669 | 1.71% |
| 811203-Transfer to Human Services Program | 350,000 | 765,000 | 492,300 | (272,700) | -35.65% |
| 811206-Transfer to Comm Dev Fund | - | 71,000 | 55,000 | (16,000) | -22.54% |
| 811208-Transfer to Regional Planning | 2,596,669 | 2,596,669 | 2,480,256 | (116,413) | -4.48% |
| 811209-Transfer to Air Pollution Fund | 330,168 | 330,168 | 330,168 | - | 0.00% |
| 811210-Transfer to Scenic Cities Beautiful | 63,906 | 70,583 | 68,365 | (2,218) | -3.14% |
| 811303-Transfer to Police Capital | 600,000 | - | - | - | 0.00% |
| 811304-Transfer to Gen Gvmt Capital | 1,405,000 | - | - | - | 0.00% |
| 811307-Transfer to Public Works Capital | 70,000 | 2,500,000 | - | (2,500,000) | -100.00% |
| 811601-Transfer to Debt Service | 19,878,455 | 19,975,645 | 21,366,399 | 1,390,754 | 6.96% |
| 811315-Transfer to Early Learning Capital | 425,000 | - | - | - | 0.00% |
| Other Financing Uses Total | 33,130,461 | 33,720,668 | 32,336,104 | (1,384,564) | -4.11% |
| Transfers To Total | 33,130,461 | 33,720,668 | 32,336,104 | (1,384,564) | -4.11% |
| 1100 - General Fund Total | 311,327,764 | 329,000,000 | 336,465,000 | 7,465,000 | 2.27% |
| 1100 - Capital Reserves | | | | | |
| Transfers To | | | | | |
| Other Financing Uses | | | | | |
| 811302-Transfer to Fire Capital | - | 800,000 | - | (800,000) | -100.00% |
| 811303-Transfer to Police Capital | - | 675,000 | - | (675,000) | -100.00% |
| 811304-Transfer to Gen Gvmt Capital | (187,775) | 2,617,830 | 20,000,000 | 17,382,170 | 663.99% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|--------------------|--------------------|--------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 811307-Transfer to Public Works Capital | (88,945) | 5,207,170 | - | (5,207,170) | -100.00% |
| 811310-Transfer to Econ Dev Cap Proj | 20,388,945 | 300,000 | - | (300,000) | -100.00% |
| 811311-Transfer to Community Dev Capital | - | 400,000 | - | (400,000) | -100.00% |
| Other Financing Uses Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| Transfers To Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| 1100 - Capital Reserves Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| Grand Total | 331,439,988 | 339,000,000 | 356,465,000 | 17,465,000 | 5.15% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--------------------------------------|-------------------|-------------------|-------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 1100 - General Fund | | | | | |
| A-General Gov't & Agencies | 30,408,375 | 35,809,825 | 37,810,302 | 2,000,477 | 5.59% |
| A1 - City Council | 853,000 | 931,179 | 931,179 | - | 0.00% |
| A2 - Judges | 658,622 | 636,140 | 605,553 | (30,587) | -4.81% |
| A3 - City Attorney | 1,774,606 | 1,979,240 | 2,102,494 | 123,254 | 6.23% |
| A4 - Internal Audit | 791,733 | 862,154 | 856,888 | (5,266) | -0.61% |
| A5 - Information Technology | 18,004,178 | 19,432,147 | 15,598,662 | (3,833,486) | -19.73% |
| A7 - Purchasing | 1,088,550 | 1,282,456 | 1,205,343 | (77,113) | -6.01% |
| AA - Agencies | 7,712,414 | 7,632,724 | 8,108,635 | 475,911 | 6.24% |
| AQ - Quasi Agencies | 10,688,100 | 11,174,440 | 10,901,340 | (273,100) | -2.44% |
| 1100 - General Fund Total | 71,979,578 | 79,740,305 | 78,120,396 | (1,619,910) | -2.03% |
| 1100 - Capital Reserves | | | | | |
| A-General Gov't & Agencies | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| 1100 - Capital Reserves Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| Grand Total | 92,091,803 | 89,740,305 | 98,120,396 | 8,380,090 | 9.34% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--------------------------------------|-------------------|-------------------|-------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 1100 - General Fund | | | | | |
| Personnel | | | | | |
| Salary and Wages | 6,273,449 | 8,163,270 | 12,084,046 | 3,920,776 | 48.03% |
| Fringe Benefits | 3,165,313 | 3,849,213 | 3,367,112 | (482,101) | -12.52% |
| Personnel Total | 9,438,762 | 12,012,483 | 15,451,158 | 3,438,675 | 28.63% |
| Operations | | | | | |
| Services | 12,395,310 | 17,322,316 | 15,343,384 | (1,978,933) | -11.42% |
| Materials & Supplies | 326,486 | 219,739 | 126,389 | (93,350) | -42.48% |
| Travel Expense | 43,154 | 39,005 | 97,255 | 58,250 | 149.34% |
| Vehicle Operating | 244,624 | 221,993 | 37,482 | (184,511) | -83.12% |
| Insurance, Claims, and Damages | 1,473,190 | 3,261,100 | 1,156,450 | (2,104,650) | -64.54% |
| Capital Assets | (33,148) | 50,000 | 20,000 | (30,000) | -60.00% |
| Capital Outlay | 1,616,638 | 1,212,450 | 912,000 | (300,450) | -24.78% |
| Other Expenses | 13,408,007 | 11,751,134 | 12,708,539 | 957,405 | 8.15% |
| Operations Total | 29,474,261 | 34,077,737 | 30,401,499 | (3,676,239) | -10.79% |
| Transfers To | | | | | |
| Other Financing Uses | 33,066,555 | 33,650,085 | 32,267,739 | (1,382,346) | -4.11% |
| Transfers To Total | 33,066,555 | 33,650,085 | 32,267,739 | (1,382,346) | -4.11% |
| 1100 - General Fund Total | 71,979,578 | 79,740,305 | 78,120,396 | (1,619,910) | -2.03% |
| 1100 - Capital Reserves | | | | | |
| Transfers To | | | | | |
| Other Financing Uses | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| Transfers To Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| 1100 - Capital Reserves Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| Grand Total | 92,091,803 | 89,740,305 | 98,120,396 | 8,380,090 | 9.34% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 1100 - General Fund | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 5,448,441 | 7,086,606 | 6,682,407 | (404,199) | -5.70% |
| 601102-Temporary Staffing | 3,388 | - | - | - | 0.00% |
| 601103-Part Time Employees | 20,089 | 37,173 | 38,811 | 1,638 | 4.41% |
| 601199-Budget - Attrition (Salary) | - | (250,000) | (346,267) | (96,267) | 38.51% |
| 601201-Overtime | 32,630 | 2,000 | 2,000 | - | 0.00% |
| 601202-Compensatory Time | 761 | - | - | - | 0.00% |
| 602101-Uniform Allowance | 1,000 | - | - | - | 0.00% |
| 602105-Cellphone Allowance | 34,810 | 46,512 | 22,704 | (23,808) | -51.19% |
| 602301-Personal Leave | 605,267 | - | - | - | 0.00% |
| 602304-Longevity | 53,100 | 53,640 | 45,135 | (8,505) | -15.86% |
| 602306-Call Back Pay | 12,103 | 7,000 | - | (7,000) | -100.00% |
| 602307-On Call Pay | 6,468 | 5,200 | 1,500 | (3,700) | -71.15% |
| 602308-Bereavement Pay | 7,868 | - | - | - | 0.00% |
| 602309-Holiday Pay | 47,523 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 1,175,139 | 5,637,756 | 4,462,617 | 379.75% |
| Salary and Wages Total | 6,273,449 | 8,163,270 | 12,084,046 | 3,920,776 | 48.03% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 365,573 | 440,772 | 415,882 | (24,890) | -5.65% |
| 611102-Medicare | 86,271 | 104,715 | 99,333 | (5,382) | -5.14% |
| 611199-Budget - Attrition (Benefits) | - | (150,000) | (230,845) | (80,845) | 53.90% |
| 611201-General Pension | 1,275,685 | 1,504,312 | 1,408,745 | (95,567) | -6.35% |
| 611206-Other Post-employment Benefits (Civilian) | 390,667 | 394,395 | 369,340 | (25,055) | -6.35% |
| 611301-Hospitalization | 808,952 | 1,179,857 | 1,031,670 | (148,187) | -12.56% |
| 611302-Life Insurance Benefit | 3,911 | 4,894 | 4,452 | (442) | -9.03% |
| 611303-Long-Term Disability | 7,976 | 22,781 | 21,342 | (1,439) | -6.32% |
| 611304-Health Savings Accounts | 89,701 | 106,908 | 86,413 | (20,495) | -19.17% |
| 611402-Employee Health Savings Acct | 257 | 50 | 50 | - | 0.00% |
| 611403-On-site Medical Program | 136,320 | 164,950 | 148,250 | (16,700) | -10.12% |
| 611404-On-site Facility | - | 14,280 | 12,480 | (1,800) | -12.61% |
| 619999-Budget - Fringe Benefits | - | 61,299 | - | (61,299) | -100.00% |
| Fringe Benefits Total | 3,165,313 | 3,849,213 | 3,367,112 | (482,101) | -12.52% |
| Personnel Total | 9,438,762 | 12,012,483 | 15,451,158 | 3,438,675 | 28.63% |
| Operations | | | | | |
| Services | | | | | |
| 701102-Auditing & Accounting Services | 120,448 | 175,320 | 175,450 | 130 | 0.07% |
| 701103-Consultant Fees | 53,581 | 50,000 | 203,540 | 153,540 | 307.08% |
| 701104-Court Reporter & Transcriber Fees | 400 | - | - | - | 0.00% |
| 701105-Engineering Non-construction Consulting | 19,939 | - | - | - | 0.00% |
| 701109-Legal Services | 189,304 | - | - | - | 0.00% |
| 701110-Veterinary Services | (245) | - | - | - | 0.00% |
| 701111-IT Hosting & Managed Services | 20,531 | 117,000 | - | (117,000) | -100.00% |
| 701208-On-the-Job Injury Claims | 943 | - | - | - | 0.00% |
| 702103-Exterminating Service | - | 750 | - | (750) | -100.00% |
| 702204-Contracted Repair Service | 42 | 5,000 | 76,000 | 71,000 | 1420.00% |
| 702219-Street Light Maintenance | 272,439 | 200,000 | - | (200,000) | -100.00% |
| 702221-IT Maintenance | 35,776 | 10,000 | 10,000 | - | 0.00% |
| 702222-Cabling & Installation | 3,661 | 7,500 | - | (7,500) | -100.00% |
| 702225-IT Maintenance - Licensing | 2,633,585 | 3,474,951 | 3,674,619 | 199,668 | 5.75% |
| 702226-IT Maintenance - Hosting | 812,955 | 2,332,365 | 3,215,774 | 883,409 | 37.88% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | | % Change |
|--|-------------|-------------|------------------|------------------------|--------|----------|
| | | | | Proposed vs. Budget | Budget | |
| 702227-IT Maintenance - Support Maintenance | 514,738 | 1,454,649 | 1,230,997 | (223,652) | | -15.38% |
| 702230-Technology Repair Services | 743 | 3,000 | 27,000 | 24,000 | | 800.00% |
| 702298-GASB SBITA Rental Offset | 2,156,238 | - | - | - | | 0.00% |
| 703101-Electricity | 36,897 | 29,800 | 1,800 | (28,000) | | -93.96% |
| 703102-Natural Gas | 1,646 | 1,300 | 1,300 | - | | 0.00% |
| 703103-Water | 761 | 600 | 613 | 13 | | 2.17% |
| 703105-Street Lighting | 2,973,624 | 2,800,000 | - | (2,800,000) | | -100.00% |
| 703106-Traffic Lighting | 74,458 | 115,000 | - | (115,000) | | -100.00% |
| 703107-Electricity Plant Charges Acct # 30-0039.000 Line 1 | 128,449 | 140,000 | - | (140,000) | | -100.00% |
| 703109-Sewer | 976 | 1,100 | 1,100 | - | | 0.00% |
| 703201-Telephone Service | 10 | - | - | - | | 0.00% |
| 703202-Cellular Phone Service | (38,079) | 3,400 | 3,040 | (360) | | -10.59% |
| 703206-Air Cards | 48,478 | 28,200 | 30,480 | 2,280 | | 8.09% |
| 703207-Digital Connectivity | 1,184,080 | 1,279,760 | 1,343,500 | 63,740 | | 4.98% |
| 704104-Equipment Rental | - | 7,500 | 7,500 | - | | 0.00% |
| 704105-Property Rental | 176,725 | 182,400 | 185,671 | 3,271 | | 1.79% |
| 704106-Dumpster Rental | 731 | 1,000 | - | (1,000) | | -100.00% |
| 704108-Office Machine Rental | 15,617 | 16,200 | 14,900 | (1,300) | | -8.02% |
| 704198-GASB Lease Rental Offset | (176,725) | - | - | - | | 0.00% |
| 704201-Advertising | 52,682 | 60,253 | 53,053 | (7,200) | | -11.95% |
| 704205-Applicant & Promotional Testing | 50 | - | - | - | | 0.00% |
| 704209-Copying | 3,861 | 2,200 | 3,900 | 1,700 | | 77.27% |
| 704210-Printing | 1,811 | 15,660 | 10,660 | (5,000) | | -31.93% |
| 704211-Court Costs | 210 | 1,000 | 1,000 | - | | 0.00% |
| 704215-Security Services | 1,500 | 1,500 | 1,500 | - | | 0.00% |
| 704217-Photographic Services | - | 609 | 609 | - | | 0.00% |
| 704228-Translation Service | - | - | 350 | 350 | | 0.00% |
| 704304-Contractual Personnel Services | - | 100,000 | 100,000 | - | | 0.00% |
| 704306-Dues | 113,719 | 17,520 | 31,353 | 13,833 | | 78.96% |
| 704307-Employment Agencies | 3,947 | - | - | - | | 0.00% |
| 704308-Local Transportation | - | - | 250 | 250 | | 0.00% |
| 704309-Meeting Expense | 11,884 | 13,200 | 10,950 | (2,250) | | -17.05% |
| 704310-Local Mileage | 1,502 | 1,250 | 1,500 | 250 | | 20.00% |
| 704311-Miscellaneous Services | 20,489 | - | - | - | | 0.00% |
| 704312-Other Contracted Service | 213,441 | 496,529 | 675,963 | 179,434 | | 36.14% |
| 704313-Recording Documents | 414 | 600 | 600 | - | | 0.00% |
| 704315-Waste Disposal | (0) | - | 250 | 250 | | 0.00% |
| 704317-Contracted Operations | - | - | 467,500 | 467,500 | | 0.00% |
| 704319-Parking | 2,955 | 5,650 | 3,550 | (2,100) | | -37.17% |
| 704320-Link2Gov Internet Fee | 20 | 1,800 | 1,800 | - | | 0.00% |
| 704340-Shredding and Recycling Services | 336 | 590 | 2,890 | 2,300 | | 389.83% |
| 704341-Council District Reimbursement | - | 54,000 | 54,000 | - | | 0.00% |
| 704342-IT Contracted Personnel | 435,114 | 650,000 | 650,000 | - | | 0.00% |
| 704347-Agency Contracted Services | 129,950 | - | - | - | | 0.00% |
| 704394-Credit Card Fee (NR06 Only) | 4 | - | - | - | | 0.00% |
| 704402-Unallocated Purchasing Card Expense | (14) | - | - | - | | 0.00% |
| 704403-Disputed Purchasing Card Expense | 119 | - | - | - | | 0.00% |
| 704499-Incomplete Expense Allocation | (336) | - | - | - | | 0.00% |
| 704501-Freight, Express & Drayage | 6 | 350 | 1,275 | 925 | | 264.29% |
| 704502-Postage | 27,122 | 34,030 | 34,200 | 170 | | 0.50% |
| 704503-Warehouse Storage and Delivery | 82,246 | 50,000 | 55,000 | 5,000 | | 10.00% |
| 704601-Local Registration Fees | 10,632 | 6,400 | 5,750 | (650) | | -10.16% |
| 704602-Training Costs | 13,096 | 30,500 | 29,350 | (1,150) | | -3.77% |
| 704603-Tuition & Books | 5,823 | 30,000 | 25,000 | (5,000) | | -16.67% |
| 704705-Credit Card Use Charge | 1 | 50 | 50 | - | | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------|-------------|------------------|------------------------|----------|
| | | | | Proposed vs. Budget | % Change |
| 709998-Budget - Contingency | - | 3,311,830 | 2,917,797 | (394,033) | -11.90% |
| Services Total | 12,395,310 | 17,322,316 | 15,343,384 | (1,978,933) | -11.42% |
| Materials & Supplies | | | | | |
| 711101-Audio Visual Supplies | 54,231 | 590 | 590 | - | 0.00% |
| 711102-Books | - | 85 | 85 | - | 0.00% |
| 711104-Forms & Printed Material | 3,898 | 12,500 | 12,700 | 200 | 1.60% |
| 711106-Library Supplies | 40,861 | 50,250 | 43,250 | (7,000) | -13.93% |
| 711107-Newspapers | 1,617 | 1,420 | 1,420 | - | 0.00% |
| 711108-Periodicals, Publications | 4,479 | 3,650 | 3,650 | - | 0.00% |
| 711109-Office Supplies & Stationery | 15,565 | 17,714 | 16,014 | (1,700) | -9.60% |
| 711110-Technology Accessories & Supplies | 24,838 | 21,750 | 23,500 | 1,750 | 8.05% |
| 711111-Printer Toner Cartridges | 993 | 2,820 | 2,470 | (350) | -12.41% |
| 712104-Concrete, Clay Pipe, & Fittings | 1,108 | - | - | - | 0.00% |
| 712109-Paint | 317 | 1,000 | - | (1,000) | -100.00% |
| 712112-Street Signs & Markings | (142) | - | - | - | 0.00% |
| 713104-Filters, Misc | 905 | 3,600 | - | (3,600) | -100.00% |
| 713109-Repair Parts | 48 | - | - | - | 0.00% |
| 714106-Cleaning Supplies | 7 | 110 | 110 | - | 0.00% |
| 714107-Clothing | 1,199 | 2,250 | 2,750 | 500 | 22.22% |
| 714108-Cultural Arts Supplies | 81 | 100 | 100 | - | 0.00% |
| 714111-Electrical Supplies, Bulbs, Etc | 51,206 | 50,000 | - | (50,000) | -100.00% |
| 714112-Electronic Parts | 6,046 | 30,000 | 5,000 | (25,000) | -83.33% |
| 714117-Food & Ice | 38,816 | 12,150 | 10,800 | (1,350) | -11.11% |
| 714120-Hardware, Nails, Small Tools | 4,989 | 1,200 | - | (1,200) | -100.00% |
| 714122-Kitchen & Dining Room Supplies | 789 | 300 | 300 | - | 0.00% |
| 714126-Other Materials & Supplies | 62,653 | 3,450 | 400 | (3,050) | -88.41% |
| 714129-Safety Equipment | 578 | 1,000 | 750 | (250) | -25.00% |
| 714130-Safety Shoes | 404 | 1,200 | 400 | (800) | -66.67% |
| 714138-Flags Banners and Signage | 181 | - | - | - | 0.00% |
| 714143-Event Planning, Services and Catering | 10,387 | 1,000 | 1,000 | - | 0.00% |
| 714144-Batteries | - | 600 | 100 | (500) | -83.33% |
| 714150-Promotional Items | 434 | 1,000 | 1,000 | - | 0.00% |
| Materials & Supplies Total | 326,486 | 219,739 | 126,389 | (93,350) | -42.48% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 1,789 | 1,700 | 1,950 | 250 | 14.71% |
| 721102-Transportation | 6,397 | 6,350 | 26,200 | 19,850 | 312.60% |
| 721103-Auto Rental | 502 | 400 | 400 | - | 0.00% |
| 721201-Hotels | 16,268 | 12,535 | 33,535 | 21,000 | 167.53% |
| 721202-Meals | 5,849 | 6,655 | 16,405 | 9,750 | 146.51% |
| 721301-Registration Fees | 11,268 | 10,400 | 15,350 | 4,950 | 47.60% |
| 721302-Other Travel Expenses | 1,080 | 965 | 3,415 | 2,450 | 253.89% |
| Travel Expense Total | 43,154 | 39,005 | 97,255 | 58,250 | 149.34% |
| Vehicle Operating | | | | | |
| 731101-Diesel Fuel | 1,036 | 1,500 | - | (1,500) | -100.00% |
| 731102-Gasoline | 40,175 | 43,500 | 1,900 | (41,600) | -95.63% |
| 731203-Vehicle Labor | 15,856 | 7,800 | 300 | (7,500) | -96.15% |
| 731204-Vehicle Parts & Supplies | 9,197 | 2,800 | 300 | (2,500) | -89.29% |
| 731301-Car Wash | 20 | 100 | 200 | 100 | 100.00% |
| 731401-Fleet Leased Vehicle | 178,259 | 166,193 | 34,682 | (131,511) | -79.13% |
| 731402-Fleet Daily Rental | - | 100 | 100 | - | 0.00% |
| 731403-Vehicle rental - local use | 81 | - | - | - | 0.00% |
| Vehicle Operating Total | 244,624 | 221,993 | 37,482 | (184,511) | -83.12% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|-------------------|-------------------|-------------------|-------------------------------------|----------------|
| Insurance, Claims, and Damages | | | | | |
| 741102-Claims & Damages | 14,380 | - | - | - | 0.00% |
| 741103-Liability Fund Premium | 1,400,000 | 3,000,000 | 1,000,000 | (2,000,000) | -66.67% |
| 741104-Unemployment Compensation | 57,177 | 75,000 | 70,000 | (5,000) | -6.67% |
| 742402-Building & Content Insurance | 34 | - | - | - | 0.00% |
| 742404-Liability Insurance | - | 185,000 | 85,000 | (100,000) | -54.05% |
| 742501-Insurance Administrative Cost | 200 | - | - | - | 0.00% |
| 742503-Fidelity & Surety Bonds | 1,400 | 1,100 | 1,450 | 350 | 31.82% |
| Insurance, Claims, and Damages Total | 1,473,190 | 3,261,100 | 1,156,450 | (2,104,650) | -64.54% |
| Capital Assets | | | | | |
| 761303-Computer Equipment over 5000 | 86,302 | 50,000 | 20,000 | (30,000) | -60.00% |
| 761308-Computer Software over 15000 | (119,450) | - | - | - | 0.00% |
| Capital Assets Total | (33,148) | 50,000 | 20,000 | (30,000) | -60.00% |
| Capital Outlay | | | | | |
| 772109-Office Furniture | 1,326 | 450 | - | (450) | -100.00% |
| 772111-Computer Software under 15000 | 1,155 | - | - | - | 0.00% |
| 772112-Computer equipment under 5000 | 175,913 | 12,000 | 12,000 | - | 0.00% |
| 772116-Traffic Lights and Equipment | 96,392 | - | - | - | 0.00% |
| 772208-GASB 87/96 Lease Expense | 368,108 | - | - | - | 0.00% |
| 779999-Budget - Capital Outlay | 973,745 | 1,200,000 | 900,000 | (300,000) | -25.00% |
| Capital Outlay Total | 1,616,638 | 1,212,450 | 912,000 | (300,450) | -24.78% |
| Other Expenses | | | | | |
| 781104-Allocation of Mixed Drink per TCA 57-4-306 | 2,839,850 | 2,828,850 | 2,902,850 | 74,000 | 2.62% |
| 781301-Fees, Licenses, & Permits | 828 | 4,670 | 5,370 | 700 | 14.99% |
| 781306-Stormwater Mgmt Fees | 683,136 | 705,000 | 928,000 | 223,000 | 31.63% |
| 781309-Technology Cost Allocation to TRF Fund 6531 | 650,000 | 100,000 | 750,000 | 650,000 | 650.00% |
| 782201-Awards | 2,906 | 1,390 | 3,684 | 2,294 | 165.04% |
| 782210-Program Expense | 140 | - | - | - | 0.00% |
| 782220-Sponsorships | 11,300 | 5,000 | 5,000 | - | 0.00% |
| 783102-Lease Financing Principal (GASB 87) | 175,656 | - | - | - | 0.00% |
| 783103-SBITA Financing Principal (GASB 96) | 714,851 | - | - | - | 0.00% |
| 783155-Interest Expense (GASB 87) | 1,068 | - | - | - | 0.00% |
| 783156-Interest Expense (GASB 96) | 39,678 | - | - | - | 0.00% |
| 784101-Appropriations | 8,283,138 | 8,106,224 | 8,113,635 | 7,411 | 0.09% |
| 784102-Appropriation to IDB for VW | 5,455 | - | - | - | 0.00% |
| Other Expenses Total | 13,408,007 | 11,751,134 | 12,708,539 | 957,405 | 8.15% |
| Operations Total | 29,474,261 | 34,077,737 | 30,401,499 | (3,676,239) | -10.79% |
| Transfers To | | | | | |
| Other Financing Uses | | | | | |
| 811110-Transfer to Heritage Hall | 100,263 | 100,603 | 107,947 | 7,344 | 7.30% |
| 811114-Transfer to Public Library | 7,311,000 | 7,311,000 | 7,435,669 | 124,669 | 1.71% |
| 811203-Transfer to Human Services Program | 350,000 | 765,000 | 492,300 | (272,700) | -35.65% |
| 811206-Transfer to Comm Dev Fund | - | 71,000 | 55,000 | (16,000) | -22.54% |
| 811208-Transfer to Regional Planning | 2,596,669 | 2,596,669 | 2,480,256 | (116,413) | -4.48% |
| 811209-Transfer to Air Pollution Fund | 330,168 | 330,168 | 330,168 | - | 0.00% |
| 811303-Transfer to Police Capital | 600,000 | - | - | - | 0.00% |
| 811304-Transfer to Gen Gvmt Capital | 1,405,000 | - | - | - | 0.00% |
| 811307-Transfer to Public Works Capital | 70,000 | 2,500,000 | - | (2,500,000) | -100.00% |
| 811601-Transfer to Debt Service | 19,878,455 | 19,975,645 | 21,366,399 | 1,390,754 | 6.96% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------------|-------------------|-------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 811315-Transfer to Early Learning Capital | 425,000 | - | - | - | 0.00% |
| Other Financing Uses Total | 33,066,555 | 33,650,085 | 32,267,739 | (1,382,346) | -4.11% |
| Transfers To Total | 33,066,555 | 33,650,085 | 32,267,739 | (1,382,346) | -4.11% |
| 1100 - General Fund Total | 71,979,578 | 79,740,305 | 78,120,396 | (1,619,910) | -2.03% |
| 1100 - Capital Reserves | | | | | |
| Transfers To | | | | | |
| Other Financing Uses | | | | | |
| 811302-Transfer to Fire Capital | - | 800,000 | - | (800,000) | -100.00% |
| 811303-Transfer to Police Capital | - | 675,000 | - | (675,000) | -100.00% |
| 811304-Transfer to Gen Gvmt Capital | (187,775) | 2,617,830 | 20,000,000 | 17,382,170 | 663.99% |
| 811307-Transfer to Public Works Capital | (88,945) | 5,207,170 | - | (5,207,170) | -100.00% |
| 811310-Transfer to Econ Dev Cap Proj | 20,388,945 | 300,000 | - | (300,000) | -100.00% |
| 811311-Transfer to Community Dev Capital | - | 400,000 | - | (400,000) | -100.00% |
| Other Financing Uses Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| Transfers To Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| 1100 - Capital Reserves Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| Grand Total | 92,091,803 | 89,740,305 | 98,120,396 | 8,380,090 | 9.34% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------------|-------------------|-------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 1100 - General Fund | | | | | |
| A-General Gov't & Agencies | | | | | |
| CC_A10056 - Approp United Way of Greater Chattanooga | 517,954 | 467,500 | 467,500 | - | 0.00% |
| CC_A12002 - Approp Debt Service Fund | 19,878,455 | 19,975,645 | 21,366,399 | 1,390,754 | 6.96% |
| CC_A12003 - Approp Capital Improvements | 2,500,000 | 2,500,000 | - | (2,500,000) | -100.00% |
| CC_A20001 - Election Expense | 67,917 | 50,000 | 280,000 | 230,000 | 460.00% |
| CC_A20201 - City Code Revision | - | 15,000 | 10,000 | (5,000) | -33.33% |
| CC_A20301 - Unemployment Insurance | 57,177 | 75,000 | 70,000 | (5,000) | -6.67% |
| CC_A20401 - Contingency Fund Appropriation | 216,111 | 4,311,830 | 8,555,553 | 4,243,723 | 98.42% |
| CC_A20407 - Agency Contracted Services | 80,000 | - | - | - | 0.00% |
| CC_A20501 - R&R Finance | 779,755 | 18,000 | 900,000 | 882,000 | 4900.00% |
| CC_A20502 - R&R Police | - | 120,000 | - | (120,000) | -100.00% |
| CC_A20503 - R&R Public Works | - | 140,000 | - | (140,000) | -100.00% |
| CC_A20506 - R&R Community Development | - | 105,000 | - | (105,000) | -100.00% |
| CC_A20507 - R&R Human Resources | - | 30,000 | - | (30,000) | -100.00% |
| CC_A20508 - R&R Fire | - | 480,000 | - | (480,000) | -100.00% |
| CC_A20510 - R&R Information Technology | - | 80,000 | - | (80,000) | -100.00% |
| CC_A20518 - R&R Purchasing | - | 4,000 | - | (4,000) | -100.00% |
| CC_A20520 - R&R Parks & Outdoors | 193,989 | 213,000 | - | (213,000) | -100.00% |
| CC_A20524 - R&R Economic Development | - | 7,000 | - | (7,000) | -100.00% |
| CC_A20525 - R&R Executive Branch | - | 3,000 | - | (3,000) | -100.00% |
| CC_A20601 - Audits & Dues & Surveys | 125,815 | 175,000 | 175,000 | - | 0.00% |
| CC_A20602 - Intergovernmental Relations | 409,623 | 375,000 | 375,000 | - | 0.00% |
| CC_A20603 - City Stormwater Mgmt Fees | 683,136 | 705,000 | 928,000 | 223,000 | 31.63% |
| CC_A20604 - Liability Insurance Premiums | 1,400,000 | 3,000,000 | 1,000,000 | (2,000,000) | -66.67% |
| CC_A20607 - Education per TCA 57 4 306 | 2,839,850 | 2,828,850 | 2,902,850 | 74,000 | 2.62% |
| CC_A20609 - ESIP Administration | 2,770 | 6,000 | 5,000 | (1,000) | -16.67% |
| CC_A20611 - Technology Replacement Fund (TRF) Allocation | 650,000 | 100,000 | 750,000 | 650,000 | 650.00% |
| CC_A20901 - TAP General Government | 5,823 | 25,000 | 25,000 | - | 0.00% |
| A-General Gov't & Agencies Total | 30,408,375 | 35,809,825 | 37,810,302 | 2,000,477 | 5.59% |
| 1100 - General Fund Total | 30,408,375 | 35,809,825 | 37,810,302 | 2,000,477 | 5.59% |
| 1100 - Capital Reserves | | | | | |
| A-General Gov't & Agencies | | | | | |
| CC_A12010 - Approp Capital Improvements {Reserves} | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| A-General Gov't & Agencies Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| 1100 - Capital Reserves Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| Grand Total | 50,520,600 | 45,809,825 | 57,810,302 | 12,000,477 | 26.20% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|---|-------------------|-------------------|-------------------|-------------------------------------|----------------|
| 1100 - General Fund | | | | | |
| A-General Gov't & Agencies | | | | | |
| Operations | | | | | |
| Capital Outlay | 1,125,476 | 1,200,000 | 900,000 | (300,000) | -25.00% |
| Insurance, Claims, and Damages | 1,471,757 | 3,075,000 | 1,070,000 | (2,005,000) | -65.20% |
| Materials & Supplies | 20,284 | - | - | - | 0.00% |
| Other Expenses | 4,760,965 | 4,107,350 | 4,585,850 | 478,500 | 11.65% |
| Services | 651,439 | 3,951,830 | 4,250,297 | 298,467 | 7.55% |
| Operations Total | 8,029,920 | 12,334,180 | 10,806,147 | (1,528,033) | -12.39% |
| Personnel | | | | | |
| Salary and Wages | - | 1,000,000 | 5,637,756 | 4,637,756 | 463.78% |
| Personnel Total | - | 1,000,000 | 5,637,756 | 4,637,756 | 463.78% |
| Transfers To | | | | | |
| Other Financing Uses | 22,378,455 | 22,475,645 | 21,366,399 | (1,109,246) | -4.94% |
| Transfers To Total | 22,378,455 | 22,475,645 | 21,366,399 | (1,109,246) | -4.94% |
| A-General Gov't & Agencies Total | 30,408,375 | 35,809,825 | 37,810,302 | 2,000,477 | 5.59% |
| 1100 - General Fund Total | 30,408,375 | 35,809,825 | 37,810,302 | 2,000,477 | 5.59% |
| 1100 - Capital Reserves | | | | | |
| A-General Gov't & Agencies | | | | | |
| Transfers To | | | | | |
| Other Financing Uses | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| Transfers To Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| A-General Gov't & Agencies Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| 1100 - Capital Reserves Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| Grand Total | 50,520,600 | 45,809,825 | 57,810,302 | 12,000,477 | 26.20% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|---|------------------|-------------------|-------------------|-------------------------------------|----------------|
| 1100 - General Fund | | | | | |
| A-General Gov't & Agencies | | | | | |
| Operations | | | | | |
| Capital Outlay | | | | | |
| 772112-Computer equipment under 5000 | 151,731 | - | - | - | 0.00% |
| 779999-Budget - Capital Outlay | 973,745 | 1,200,000 | 900,000 | (300,000) | -25.00% |
| Capital Outlay Total | 1,125,476 | 1,200,000 | 900,000 | (300,000) | -25.00% |
| Insurance, Claims, and Damages | | | | | |
| 741102-Claims & Damages | 14,380 | - | - | - | 0.00% |
| 741103-Liability Fund Premium | 1,400,000 | 3,000,000 | 1,000,000 | (2,000,000) | -66.67% |
| 741104-Unemployment Compensation | 57,177 | 75,000 | 70,000 | (5,000) | -6.67% |
| 742501-Insurance Administrative Cost | 200 | - | - | - | 0.00% |
| Insurance, Claims, and Damages Total | 1,471,757 | 3,075,000 | 1,070,000 | (2,005,000) | -65.20% |
| Materials & Supplies | | | | | |
| 714117-Food & Ice | 18,854 | - | - | - | 0.00% |
| 714143-Event Planning, Services and Catering | 1,430 | - | - | - | 0.00% |
| Materials & Supplies Total | 20,284 | - | - | - | 0.00% |
| Other Expenses | | | | | |
| 781104-Allocation of Mixed Drink per TCA 57-4-306 | 2,839,850 | 2,828,850 | 2,902,850 | 74,000 | 2.62% |
| 781306-Stormwater Mgmt Fees | 683,136 | 705,000 | 928,000 | 223,000 | 31.63% |
| 781309-Technology Cost Allocation to TRF Fund 653 | 650,000 | 100,000 | 750,000 | 650,000 | 650.00% |
| 782201-Awards | 500 | - | - | - | 0.00% |
| 782220-Sponsorships | 11,300 | - | - | - | 0.00% |
| 784101-Appropriations | 570,724 | 473,500 | 5,000 | (468,500) | -98.94% |
| 784102-Appropriation to IDB for VW | 5,455 | - | - | - | 0.00% |
| Other Expenses Total | 4,760,965 | 4,107,350 | 4,585,850 | 478,500 | 11.65% |
| Services | | | | | |
| 701102-Auditing & Accounting Services | 120,160 | 175,000 | 175,000 | - | 0.00% |
| 701105-Engineering Non-construction Consulting | 19,939 | - | - | - | 0.00% |
| 701109-Legal Services | 189,304 | - | - | - | 0.00% |
| 704210-Printing | - | 15,000 | 10,000 | (5,000) | -33.33% |
| 704306-Dues | 97,947 | - | - | - | 0.00% |
| 704311-Miscellaneous Services | 20,399 | - | - | - | 0.00% |
| 704312-Other Contracted Service | 67,917 | 425,000 | 655,000 | 230,000 | 54.12% |
| 704317-Contracted Operations | - | - | 467,500 | 467,500 | 0.00% |
| 704347-Agency Contracted Services | 129,950 | - | - | - | 0.00% |
| 704603-Tuition & Books | 5,823 | 25,000 | 25,000 | - | 0.00% |
| 709998-Budget - Contingency | - | 3,311,830 | 2,917,797 | (394,033) | -11.90% |
| Services Total | 651,439 | 3,951,830 | 4,250,297 | 298,467 | 7.55% |
| Operations Total | 8,029,920 | 12,334,180 | 10,806,147 | (1,528,033) | -12.39% |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 609999-Budget - Salaries & Wages | - | 1,000,000 | 5,637,756 | 4,637,756 | 463.78% |
| Salary and Wages Total | - | 1,000,000 | 5,637,756 | 4,637,756 | 463.78% |
| Personnel Total | - | 1,000,000 | 5,637,756 | 4,637,756 | 463.78% |
| Transfers To | | | | | |
| Other Financing Uses | | | | | |

City of Chattanooga
Operational Budget
Fiscal Year 2025

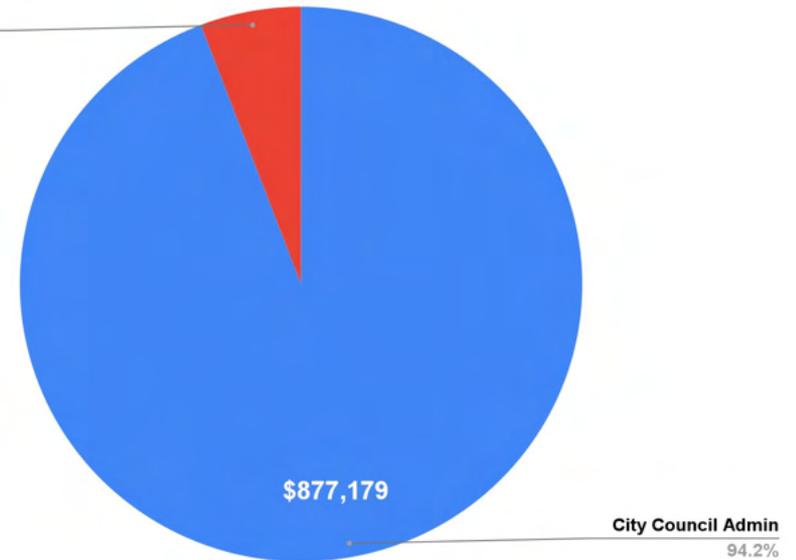
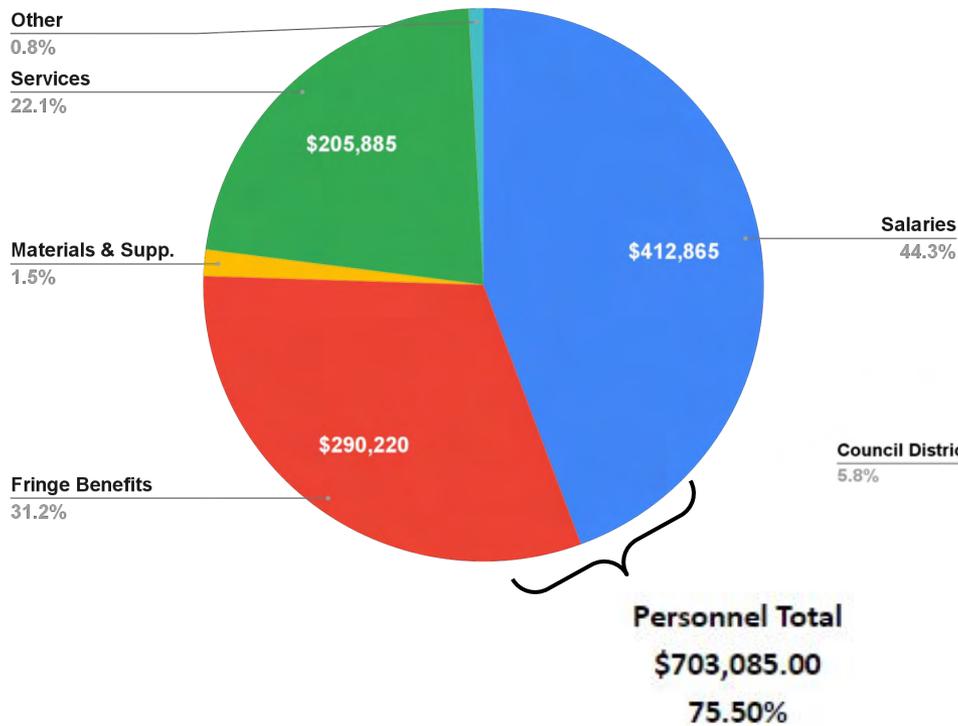
| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------------|-------------------|-------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 811303-Transfer to Police Capital | 600,000 | - | - | - | 0.00% |
| 811304-Transfer to Gen Gvmt Capital | 1,405,000 | - | - | - | 0.00% |
| 811307-Transfer to Public Works Capital | 70,000 | 2,500,000 | - | (2,500,000) | -100.00% |
| 811315-Transfer to Early Learning Capital | 425,000 | - | - | - | 0.00% |
| 811601-Transfer to Debt Service | 19,878,455 | 19,975,645 | 21,366,399 | 1,390,754 | 6.96% |
| Other Financing Uses Total | 22,378,455 | 22,475,645 | 21,366,399 | (1,109,246) | -4.94% |
| Transfers To Total | 22,378,455 | 22,475,645 | 21,366,399 | (1,109,246) | -4.94% |
| A-General Gov't & Agencies Total | 30,408,375 | 35,809,825 | 37,810,302 | 2,000,477 | 5.59% |
| 1100 - General Fund Total | 30,408,375 | 35,809,825 | 37,810,302 | 2,000,477 | 5.59% |
| 1100 - Capital Reserves | | | | | |
| A-General Gov't & Agencies | | | | | |
| Transfers To | | | | | |
| Other Financing Uses | | | | | |
| 811302-Transfer to Fire Capital | - | 800,000 | - | (800,000) | -100.00% |
| 811303-Transfer to Police Capital | - | 675,000 | - | (675,000) | -100.00% |
| 811304-Transfer to Gen Gvmt Capital | (187,775) | 2,617,830 | 20,000,000 | 17,382,170 | 663.99% |
| 811307-Transfer to Public Works Capital | (88,945) | 5,207,170 | - | (5,207,170) | -100.00% |
| 811310-Transfer to Econ Dev Cap Proj | 20,388,945 | 300,000 | - | (300,000) | -100.00% |
| 811311-Transfer to Community Dev Capital | - | 400,000 | - | (400,000) | -100.00% |
| Other Financing Uses Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| Transfers To Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| A-General Gov't & Agencies Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| 1100 - Capital Reserves Total | 20,112,225 | 10,000,000 | 20,000,000 | 10,000,000 | 100.00% |
| Grand Total | 50,520,600 | 45,809,825 | 57,810,302 | 12,000,477 | 26.20% |

FY 2025 Budget

City Council

Chip Henderson - Council Chair
Jenny Hill - Council Vice Chair

FY25 Expenditures by Category



| | |
|------------------|-----------|
| FY24 | \$931,180 |
| FY25 | \$931,180 |
| Inc/(Dec) | \$0 |
| Change % | 0.00% |

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--------------------------------|----------------|----------------|------------------|-------------------------------------|----------------|
| A1 - City Council | | | | | |
| Personnel | | | | | |
| Salary and Wages | 412,664 | 405,286 | 412,865 | 7,579 | 1.87% |
| Fringe Benefits | 248,045 | 249,433 | 290,220 | 40,787 | 16.35% |
| Personnel Total | 660,709 | 654,719 | 703,085 | 48,366 | 7.39% |
| Services | 139,815 | 254,451 | 205,885 | -48,566 | -19.09% |
| Materials & Supplies | 30,809 | 14,299 | 14,299 | - | 0.00% |
| Travel Expense | 13,471 | 2,240 | 2,240 | - | 0.00% |
| Vehicle Operating | 81 | 100 | 100 | - | 0.00% |
| Insurance, Claims, and Damages | 700 | 300 | 500 | 200 | 66.67% |
| Capital Assets | 7,274 | | - | - | - |
| Other Expenses | 140 | 5,070 | 5,070 | - | 0.00% |
| Operations Total | 192,291 | 276,461 | 228,094 | -48,366 | -17.49% |
| A1 - City Council Total | 853,000 | 931,180 | 931,180 | - | 0.00% |

Recommendation Increase: \$0

- Salaries & Benefits \$48,366
 - Medical election changes \$38,190
- Operations -\$48,366
 - Other Contracted Services -\$48,366



City Council

FY25 Executive Summary

Description

The City Council is the legislative branch of City government, having both legislative and quasi-judicial authority and responsibilities as defined by Title 8 of the City Charter.

Vision

The Council's vision for the City of Chattanooga is to be the regional center for economic development, accomplished through innovation, sustainability, and partnerships, creating a dynamic environment in which to live, work, and play.

Mission

The mission of the Chattanooga City Council is to promote an ethical, inclusive environment that enhances and sustains the well-being of all the people, by encouraging citizen input and participation at all levels of City government, and by providing high-quality, professional public service that addresses community needs.

Trends

The work of the City Council includes committees, educational sessions, and district engagements necessary for exercising its legislative function. The Council's goal is to implement legislative strategies conducive to the Mayor's One Chattanooga plan, such as legislation increasing housing, local infrastructure and early learning.

Budget Overview

The City Council uses the legislative process to pursue its strategic goals and mission. For instance, during the first two quarters of FY24, the City Council passed 83 ordinances and 241 resolutions in support of FY24 goals. Likewise, the City Council's FY25 budget will enable this body to enact legislation that meets the needs of the City, fulfills its FY25 goals, and reaffirms the Mayor's One Chattanooga plan.

Our FY25 total budget request will remain flat. The personnel costs requested for FY25 is \$703,085, which covers funding for 12 positions: nine elected councilpersons, whose salaries are established by City Code, and three administrative staff positions.

The administrative staff, under the supervision of the state-certified Clerk to Council, ensure the dissemination of public notices and other communications mandated by the State of Tennessee and Chattanooga City Code (e.g., meeting notices, minutes, public hearing advertisements). The administrative staff ensures the management and dissemination of records information as governed by Tennessee Open Records law, prepares

and executes public meetings in compliance with Tennessee Open Meetings law, and offers specialized administrative and office support to the legislative body.

The non-personnel costs for the City Council's FY25 budget request are \$174,094. These non-personnel costs include operations of the Council's Administrative Office as well as the Council's district expenses (as specified in Resolution 31479).

Budget Highlights

- **FY25 Budget Requested: \$931,179**
- **FY25 Costs: \$931,179**

Position Requests

- (No additional positions requested in FY25)

Future Challenges and Opportunities

The City Council has a critical role in advancing the well-being of the Chattanooga region and improving the quality of life for residents in the nine Council districts and throughout the entire city. Through a strong partnership with the Administration and community partners, this legislative body will continue setting future goals and benchmarks to improve Chattanooga. The Council's FY25 budget proposal provides an opportunity to align with the ONE Chattanooga Strategic Plan and address future challenges in the following ways:

- **BUILD A UNIVERSAL PATH TO EARLY LEARNING:** The Council focuses on early learning partnerships and strives to help the Department of Early Learning increase early childhood seats. The Council receives information, presentations, and recommendations to make the best legislative decisions when reviewing the Mayor's annual budget and hearing comments from residents on funding for early learning.
- **CATALYZE THE RESURGENCE OF BLACK COMMUNITIES:** The Council reviews and discusses city policies that impact diversity, equity, inclusion, workforce development, and multicultural affairs. The Council works to ensure the necessary information, presentations, and recommendations to make the best legislative decisions when reviewing the Mayor's annual budget and hearing from residents on the needs of the black communities. In addition, the Council continues to support the Department of Equity and Community Engagement in its goals to help minority-owned businesses compete for business opportunities with the City.
- **ACCESSIBLE HOUSING CHOICES FOR ALL CHATTANOOGANS:** The Council supports the Mayor in creating accessible housing and facilitates the development of a shared, data-driven understanding of affordable housing issues in Chattanooga. The Council works to prevent the spread of neighborhood blight and decay by fostering a community's ability to stabilize its

housing market, encourages development of workforce housing in all segments of the community, and helps put vacant real properties back on the tax rolls.

- **IMPROVE LOCAL INFRASTRUCTURE:** The Council has a legislative and budgetary focus to establish well-maintained infrastructure, including street and sidewalk repairs, and multi-modal connectivity. The Council receives information, presentations, and public comments to make the best legislative decisions regarding roads, sidewalks, sewers, parks, greenways, waterways, trails, transportation, and sustainable communities.
- **BUILD A COMPETITIVE REGIONAL ECONOMY:** The Council works towards economic empowerment and community stability, stimulating a vibrant economy, and alleviating economic disparity. The Council works to support programs that promote workforce development, new business recruitment, and small business retention. The Council also works to create workforce housing, including encouraging evaluation of PILOT and TIF initiatives that bolster housing and job development.
- **CLOSE THE GAPS IN PUBLIC HEALTH:** The Council has a legislative and budgetary focus of making Chattanooga a safer place to work, live, and play. The Council works to strengthen positive relationships between community policing and neighborhood watch programs and ensure state-of-the-art equipment and trained staff to assure public safety.
- **RESPONSIVE AND EFFECTIVE LOCAL GOVERNMENT:** The Council seeks to be responsive, fair, and accessible to all residents of the city. The Council complies with City Code in holding public hearings and public input sessions where residents may give input before, during, and after the fiscal year budget process and amendments thereof. The Council uses its legislative powers to satisfy and meet the needs of residents, even in emergency situations. Through the work of standing and ad hoc committees, the Council seeks increased opportunities for community feedback regarding citywide matters. Through district-specific board appointments, the Council enables residents from their districts to participate and make recommendations in the lawmaking process.



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---------------------------------------|----------------|----------------|------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| A1 - City Council | | | | | |
| CC_A00101 - City Council | 811,828 | 877,179 | 877,179 | - | 0.00% |
| CC_A00102 - Council District Expenses | 41,172 | 54,000 | 54,000 | - | 0.00% |
| A1 - City Council Total | 853,000 | 931,179 | 931,179 | - | 0.00% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--------------------------------|----------------|----------------|------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| A1 - City Council | | | | | |
| Personnel | | | | | |
| Salary and Wages | 412,664 | 405,286 | 412,865 | 7,579 | 1.87% |
| Fringe Benefits | 248,045 | 249,433 | 290,220 | 40,787 | 16.35% |
| Personnel Total | 660,709 | 654,719 | 703,085 | 48,366 | 7.39% |
| Operations | | | | | |
| Services | 139,815 | 254,451 | 205,885 | (48,566) | -19.09% |
| Materials & Supplies | 30,809 | 14,299 | 14,299 | - | 0.00% |
| Travel Expense | 13,471 | 2,240 | 2,240 | - | 0.00% |
| Vehicle Operating | 81 | 100 | 100 | - | 0.00% |
| Insurance, Claims, and Damages | 700 | 300 | 500 | 200 | 66.67% |
| Capital Outlay | 7,274 | - | - | - | 0.00% |
| Other Expenses | 140 | 5,070 | 5,070 | - | 0.00% |
| Operations Total | 192,291 | 276,460 | 228,094 | (48,366) | -17.49% |
| A1 - City Council Total | 853,000 | 931,179 | 931,179 | - | 0.00% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|----------------|----------------|------------------|-------------------------------------|--------------|
| A1 - City Council | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 380,288 | 399,887 | 411,440 | 11,553 | 2.89% |
| 601102-Temporary Staffing | 3,388 | - | - | - | 0.00% |
| 602105-Cellphone Allowance | 360 | - | - | - | 0.00% |
| 602301-Personal Leave | 23,818 | - | - | - | 0.00% |
| 602304-Longevity | 1,725 | 1,350 | 1,425 | 75 | 5.56% |
| 602309-Holiday Pay | 3,085 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 4,049 | - | (4,049) | -100.00% |
| Salary and Wages Total | 412,664 | 405,286 | 412,865 | 7,579 | 1.87% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 23,561 | 24,874 | 25,600 | 726 | 2.92% |
| 611102-Medicare | 5,510 | 5,817 | 5,989 | 172 | 2.96% |
| 611201-General Pension | 83,085 | 84,022 | 86,450 | 2,428 | 2.89% |
| 611206-Other Post-employment Benefits (Civilian) | 25,628 | 22,029 | 22,665 | 636 | 2.89% |
| 611301-Hospitalization | 87,365 | 84,394 | 118,774 | 34,380 | 40.74% |
| 611302-Life Insurance Benefit | 340 | 369 | 379 | 10 | 2.71% |
| 611303-Long-Term Disability | 516 | 1,391 | 1,433 | 42 | 3.02% |
| 611304-Health Savings Accounts | 7,536 | 10,048 | 10,450 | 402 | 4.00% |
| 611402-Employee Health Savings Acct | 20 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 14,484 | 13,632 | 17,040 | 3,408 | 25.00% |
| 611404-On-site Facility | - | 1,440 | 1,440 | - | 0.00% |
| 619999-Budget - Fringe Benefits | - | 1,417 | - | (1,417) | -100.00% |
| Fringe Benefits Total | 248,045 | 249,433 | 290,220 | 40,787 | 16.35% |
| Personnel Total | 660,709 | 654,719 | 703,085 | 48,366 | 7.39% |
| Operations | | | | | |
| Services | | | | | |
| 701208-On-the-Job Injury Claims | 67 | - | - | - | 0.00% |
| 702225-IT Maintenance - Licensing | 39 | - | - | - | 0.00% |
| 703202-Cellular Phone Service | (38,572) | 2,500 | 2,500 | - | 0.00% |
| 703206-Air Cards | 3,265 | 500 | 500 | - | 0.00% |
| 704104-Equipment Rental | - | 7,500 | 7,500 | - | 0.00% |
| 704108-Office Machine Rental | 3,964 | 3,500 | 3,500 | - | 0.00% |
| 704201-Advertising | 4,460 | 3,353 | 3,353 | - | 0.00% |
| 704210-Printing | 556 | 60 | 60 | - | 0.00% |
| 704215-Security Services | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 704217-Photographic Services | - | 609 | 609 | - | 0.00% |
| 704304-Contractual Personnel Services | - | 100,000 | 100,000 | - | 0.00% |
| 704306-Dues | 70 | 300 | 300 | - | 0.00% |
| 704309-Meeting Expense | 10,584 | 10,000 | 10,000 | - | 0.00% |
| 704310-Local Mileage | 1,322 | 200 | 200 | - | 0.00% |
| 704311-Miscellaneous Services | 90 | - | - | - | 0.00% |
| 704312-Other Contracted Service | 145,414 | 66,529 | 17,963 | (48,566) | -73.00% |
| 704319-Parking | 2,657 | 3,400 | 3,400 | - | 0.00% |
| 704341-Council District Reimbursement | - | 54,000 | 54,000 | - | 0.00% |
| 704502-Postage | 42 | - | - | - | 0.00% |
| 704601-Local Registration Fees | 4,358 | 500 | 500 | - | 0.00% |
| Services Total | 139,815 | 254,451 | 205,885 | (48,566) | -19.09% |
| Materials & Supplies | | | | | |
| 711101-Audio Visual Supplies | - | 250 | 250 | - | 0.00% |

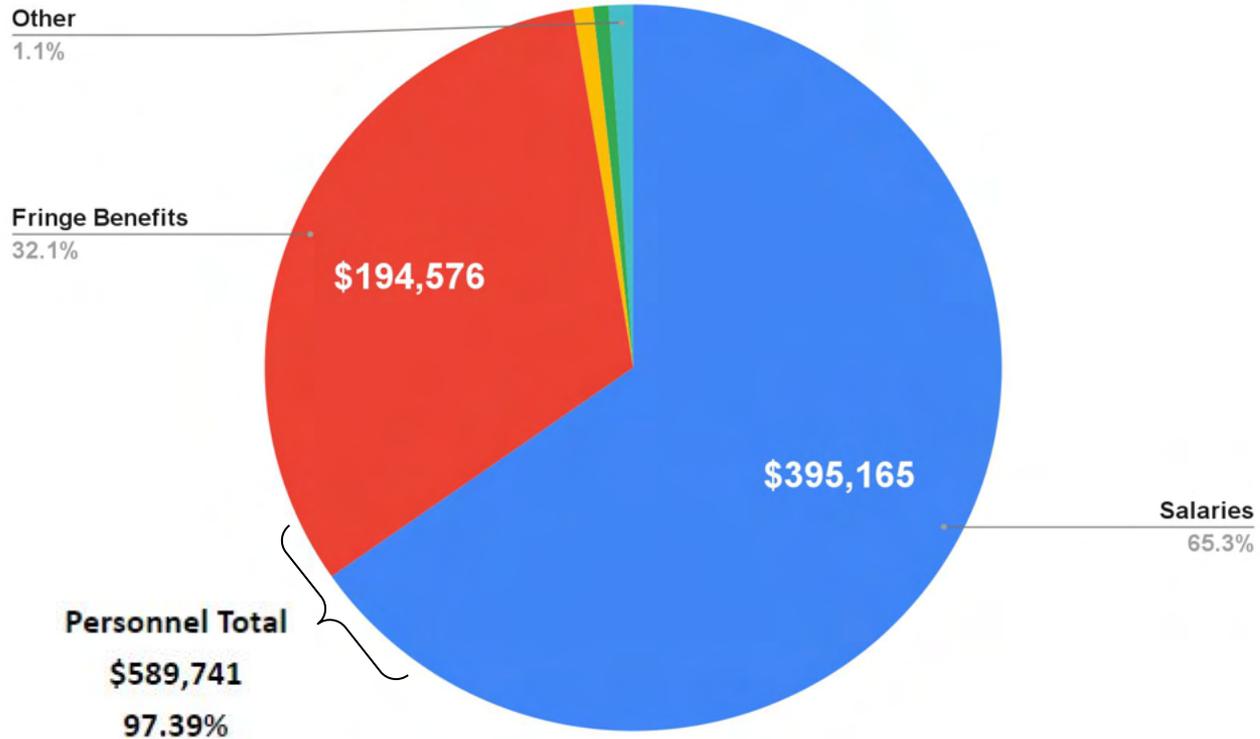
City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|----------------|----------------|------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 711102-Books | - | 85 | 85 | - | 0.00% |
| 711107-Newspapers | 423 | 700 | 700 | - | 0.00% |
| 711108-Periodicals, Publications | - | 50 | 50 | - | 0.00% |
| 711109-Office Supplies & Stationery | 2,514 | 2,214 | 2,214 | - | 0.00% |
| 711111-Printer Toner Cartridges | - | 600 | 600 | - | 0.00% |
| 714106-Cleaning Supplies | 7 | - | - | - | 0.00% |
| 714108-Cultural Arts Supplies | 81 | 100 | 100 | - | 0.00% |
| 714117-Food & Ice | 18,765 | 10,000 | 10,000 | - | 0.00% |
| 714122-Kitchen & Dining Room Supplies | 789 | 300 | 300 | - | 0.00% |
| 714143-Event Planning, Services and Catering | 7,796 | - | - | - | 0.00% |
| 714150-Promotional Items | 434 | - | - | - | 0.00% |
| Materials & Supplies Total | 30,809 | 14,299 | 14,299 | - | 0.00% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 335 | 300 | 300 | - | 0.00% |
| 721102-Transportation | 26 | - | - | - | 0.00% |
| 721103-Auto Rental | 502 | 400 | 400 | - | 0.00% |
| 721201-Hotels | 5,432 | 535 | 535 | - | 0.00% |
| 721202-Meals | 1,873 | 305 | 305 | - | 0.00% |
| 721301-Registration Fees | 4,824 | 600 | 600 | - | 0.00% |
| 721302-Other Travel Expenses | 479 | 100 | 100 | - | 0.00% |
| Travel Expense Total | 13,471 | 2,240 | 2,240 | - | 0.00% |
| Vehicle Operating | | | | | |
| 731402-Fleet Daily Rental | - | 100 | 100 | - | 0.00% |
| 731403-Vehicle rental - local use | 81 | - | - | - | 0.00% |
| Vehicle Operating Total | 81 | 100 | 100 | - | 0.00% |
| Insurance, Claims, and Damages | | | | | |
| 742503-Fidelity & Surety Bonds | 700 | 300 | 500 | 200 | 66.67% |
| Insurance, Claims, and Damages Total | 700 | 300 | 500 | 200 | 66.67% |
| Capital Outlay | | | | | |
| 772109-Office Furniture | 368 | - | - | - | 0.00% |
| 772112-Computer equipment under 5000 | 6,906 | - | - | - | 0.00% |
| Capital Outlay Total | 7,274 | - | - | - | 0.00% |
| Other Expenses | | | | | |
| 781301-Fees, Licenses, & Permits | - | 70 | 70 | - | 0.00% |
| 782210-Program Expense | 140 | - | - | - | 0.00% |
| 782220-Sponsorships | - | 5,000 | 5,000 | - | 0.00% |
| Other Expenses Total | 140 | 5,070 | 5,070 | - | 0.00% |
| Operations Total | 192,291 | 276,460 | 228,094 | (48,366) | -17.49% |
| A1 - City Council Total | 853,000 | 931,179 | 931,179 | - | 0.00% |

FY 2025 Budget City Judge

The Honorable Sherry Paty - City Court Judge

FY25 Expenditures by Category



| | |
|------------------|-----------|
| FY24 | \$636,140 |
| FY25 | \$605,553 |
| Inc/(Dec) | -\$30,587 |
| Change % | -4.81% |

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--------------------------------|----------------|----------------|------------------|-------------------------------------|---------------|
| A2 - Judge | | | | | |
| Personnel | | | | | |
| Salary and Wages | 435,047 | 420,143 | 395,165 | -24,978 | -5.95% |
| Fringe Benefits | 208,480 | 201,992 | 194,576 | -7,416 | -3.67% |
| Personnel Total | 643,527 | 622,135 | 589,741 | -32,394 | -5.21% |
| Operations | | | | | |
| Services | 5,756 | 4,850 | 4,113 | -737 | -15.20% |
| Materials & Supplies | 5,556 | 5,240 | 5,240 | - | 0.00% |
| Travel Expense | - | 3,415 | 3,415 | - | 0.00% |
| Vehicle Operating | 2,511 | - | - | - | 0.00% |
| Insurance, Claims, and Damages | | 300 | 300 | - | 0.00% |
| Other Expenses | 1,272 | 200 | 2,744 | 2,544 | 1272.00% |
| Operations Total | 15,095 | 14,005 | 15,812 | 1,807 | 12.90% |
| A2 - Judge Total | | | | | |
| | 658,621 | 636,140 | 605,553 | (30,587) | -4.81% |

Recommendation Decrease: **-\$30,587**

- **Salaries & Benefits -\$32,394**
 - o **Reduced hours for Part-Time (on call positions)**
- **Operations \$1,807**
 - o **Increase in Awards \$2,544**
 - o **Reduce Services -\$737**



Judges

FY2025 Executive Summary

Description

Sherry Paty is the City Court Judge for the City of Chattanooga. This will be Judge Paty's 20th year serving as City Court Judge. Judge Paty hears all dockets which involve traffic, speed camera, red light camera, parking, environmental issues, animal issues, fire codes, storm water and zoning matters as well as other ordinances issued by a City Officer or Inspector.

City Court citations are generally brought before the Court by the Chattanooga Police Department, Fire Department, Department of Economic and Community Development, McKamey Animal Services and NovaGlobal.

The goal of the elected Judge is to hear violations and administer justice in a fair, impartial and timely manner.

Vision

To conduct Court in accordance with the laws of the State of Tennessee and the ordinances of the City of Chattanooga.

Mission

Serve the citizens of the City of Chattanooga as duly sworn to uphold the laws of the State of Tennessee and Ordinances of the City of Chattanooga.

Trends

Hears cases daily that include traffic, speed camera, red light camera, parking, environmental issues, animal issues, fire codes, storm water and zoning matters. Judge Paty has implemented a payment plan to allow defendants to make payments unpaid fines and court costs to get their license reinstated with the State of Tennessee as required by the Department of Safety and Homeland Security. Judge Paty reviews requests for a lump sum payment to resolve delinquent fines and court costs.

Budget Overview

Continue to hear all cases for the City Court of Chattanooga. Continues to approve payment plans for the purpose of reinstating suspended driver's licenses in accordance with the requirements of the Department of Safety and Homeland Security.

Budget Highlights

- **Judge Paty** hears citations issued by the Chattanooga Police Department, Fire Department, Department of Economic and Community Development, McKamey Animal Services and NovaGlobal. Each case is heard by

an in-person hearing, requests for waiver of court appearance and by default judgment. The maximum amount allowed for fine is \$50.00 plus court costs.

- City Court has been working with the Tennessee Department of Safety to allow defendants an opportunity to get on a payment plan for their unpaid court costs and fines. This allows a defendant's driving privileges to be restored so long as they do not default on their payment plan.
- Judge Paty's staff consists of: Stacie Peardon (Court Administrator), Gregory Beck (Court Officer), Samuel Blakemore (Court Officer), and temporary staff: Rita Haskew, Debbie Phillips, Manny Rico and Pat Brown. Each temporary staff member has a minimum of ten (10) years experience. The temporary staff fill in during times that Judge Paty's staff are off. This allows a seamless transition and court operations are not interrupted.

Position Requests

- There are 2 new positions. Pat Brown and Debbie Phillips are currently being paid through 22nd Centuries Technologies. They will remain there until their contracts are completed.

Future Challenges and Opportunities

Judge Paty strives to fulfill her duties as the elected Judge of City Court. She continues to maintain integrity in the courtroom and upholds the ordinances of the City of Chattanooga. She received the Sharon G. Lee Award of Excellence, Municipal Judge of the Year, by her peers with the Tennessee Municipal Judges Conference.

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|------------------------------------|----------------|----------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| A2 - Judges | | | | | |
| CC_A00201 - City Judges Division 1 | 558,905 | 636,140 | 605,553 | (30,587) | -4.81% |
| CC_A00202 - City Judges Division 2 | 99,717 | - | - | - | 0.00% |
| A2 - Judges Total | 658,622 | 636,140 | 605,553 | (30,587) | -4.81% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--------------------------------|----------------|----------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| A2 - Judges | | | | | |
| Personnel | | | | | |
| Salary and Wages | 435,047 | 420,143 | 395,165 | (24,978) | -5.95% |
| Fringe Benefits | 208,480 | 201,992 | 194,576 | (7,416) | -3.67% |
| Personnel Total | 643,527 | 622,135 | 589,741 | (32,394) | -5.21% |
| Operations | | | | | |
| Services | 5,756 | 4,850 | 4,113 | (737) | -15.20% |
| Materials & Supplies | 5,556 | 5,240 | 5,240 | - | 0.00% |
| Travel Expense | - | 3,415 | 3,415 | - | 0.00% |
| Vehicle Operating | 2,511 | - | - | - | 0.00% |
| Insurance, Claims, and Damages | - | 300 | 300 | - | 0.00% |
| Other Expenses | 1,272 | 200 | 2,744 | 2,544 | 1272.00% |
| Operations Total | 15,095 | 14,005 | 15,812 | 1,807 | 12.90% |
| A2 - Judges Total | 658,622 | 636,140 | 605,553 | (30,587) | -4.81% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|----------------|----------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| A2 - Judges | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 379,316 | 393,921 | 372,519 | (21,402) | -5.43% |
| 601103-Part Time Employees | 8,084 | 16,066 | 17,096 | 1,030 | 6.41% |
| 602101-Uniform Allowance | 1,000 | - | - | - | 0.00% |
| 602105-Cellphone Allowance | 1,650 | 1,200 | 1,200 | - | 0.00% |
| 602301-Personal Leave | 36,292 | - | - | - | 0.00% |
| 602304-Longevity | 3,825 | 4,125 | 4,350 | 225 | 5.45% |
| 602309-Holiday Pay | 4,879 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 4,831 | - | (4,831) | -100.00% |
| Salary and Wages Total | 435,047 | 420,143 | 395,165 | (24,978) | -5.95% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 23,274 | 21,658 | 21,626 | (32) | -0.15% |
| 611102-Medicare | 5,983 | 6,020 | 5,713 | (307) | -5.10% |
| 611201-General Pension | 84,976 | 83,352 | 78,916 | (4,436) | -5.32% |
| 611206-Other Post-employment Benefits (Civilian) | 26,119 | 21,853 | 20,689 | (1,164) | -5.33% |
| 611301-Hospitalization | 59,793 | 58,500 | 58,822 | 322 | 0.55% |
| 611302-Life Insurance Benefit | 205 | 192 | 192 | - | 0.00% |
| 611303-Long-Term Disability | 462 | 950 | 842 | (108) | -11.37% |
| 611403-On-site Medical Program | 7,668 | 6,816 | 6,816 | - | 0.00% |
| 611404-On-site Facility | - | 960 | 960 | - | 0.00% |
| 619999-Budget - Fringe Benefits | - | 1,691 | - | (1,691) | -100.00% |
| Fringe Benefits Total | 208,480 | 201,992 | 194,576 | (7,416) | -3.67% |
| Personnel Total | 643,527 | 622,135 | 589,741 | (32,394) | -5.21% |
| Operations | | | | | |
| Services | | | | | |
| 702103-Exterminating Service | - | 750 | - | (750) | -100.00% |
| 703103-Water | - | - | 13 | 13 | 0.00% |
| 704108-Office Machine Rental | 745 | 1,000 | 1,000 | - | 0.00% |
| 704306-Dues | 1,320 | 1,750 | 1,750 | - | 0.00% |
| 704307-Employment Agencies | 3,947 | - | - | - | 0.00% |
| 704309-Meeting Expense | - | 200 | 200 | - | 0.00% |
| 704310-Local Mileage | - | 1,000 | 1,000 | - | 0.00% |
| 704319-Parking | 14 | 100 | 100 | - | 0.00% |
| 704499-Incomplete Expense Allocation | (398) | - | - | - | 0.00% |
| 704502-Postage | - | 50 | 50 | - | 0.00% |
| 704601-Local Registration Fees | 129 | - | - | - | 0.00% |
| Services Total | 5,756 | 4,850 | 4,113 | (737) | -15.20% |
| Materials & Supplies | | | | | |
| 711101-Audio Visual Supplies | - | 340 | 340 | - | 0.00% |
| 711106-Library Supplies | 1,531 | 1,250 | 1,250 | - | 0.00% |
| 711107-Newspapers | 276 | 270 | 270 | - | 0.00% |
| 711109-Office Supplies & Stationery | 673 | 1,000 | 1,000 | - | 0.00% |
| 711111-Printer Toner Cartridges | 588 | 520 | 520 | - | 0.00% |
| 714106-Cleaning Supplies | - | 110 | 110 | - | 0.00% |
| 714107-Clothing | 539 | 250 | 250 | - | 0.00% |
| 714117-Food & Ice | 73 | 100 | 100 | - | 0.00% |
| 714126-Other Materials & Supplies | 715 | 400 | 400 | - | 0.00% |
| 714143-Event Planning, Services and Catering | 1,161 | 1,000 | 1,000 | - | 0.00% |
| Materials & Supplies Total | 5,556 | 5,240 | 5,240 | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|----------------|----------------|------------------|------------------------|-----------------|
| | | | | Proposed vs. Budget | % Change |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | - | 400 | 400 | - | 0.00% |
| 721102-Transportation | - | 800 | 800 | - | 0.00% |
| 721201-Hotels | - | 1,100 | 1,100 | - | 0.00% |
| 721202-Meals | - | 350 | 350 | - | 0.00% |
| 721301-Registration Fees | - | 700 | 700 | - | 0.00% |
| 721302-Other Travel Expenses | - | 65 | 65 | - | 0.00% |
| Travel Expense Total | - | 3,415 | 3,415 | - | 0.00% |
| Vehicle Operating | | | | | |
| 731401-Fleet Leased Vehicle | 2,511 | - | - | - | 0.00% |
| Vehicle Operating Total | 2,511 | - | - | - | 0.00% |
| Insurance, Claims, and Damages | | | | | |
| 742503-Fidelity & Surety Bonds | - | 300 | 300 | - | 0.00% |
| Insurance, Claims, and Damages Total | - | 300 | 300 | - | 0.00% |
| Other Expenses | | | | | |
| 781301-Fees, Licenses, & Permits | - | 200 | 200 | - | 0.00% |
| 782201-Awards | 1,272 | - | 2,544 | 2,544 | 0.00% |
| Other Expenses Total | 1,272 | 200 | 2,744 | 2,544 | 1272.00% |
| Operations Total | 15,095 | 14,005 | 15,812 | 1,807 | 12.90% |
| A2 - Judges Total | 658,622 | 636,140 | 605,553 | (30,587) | -4.81% |

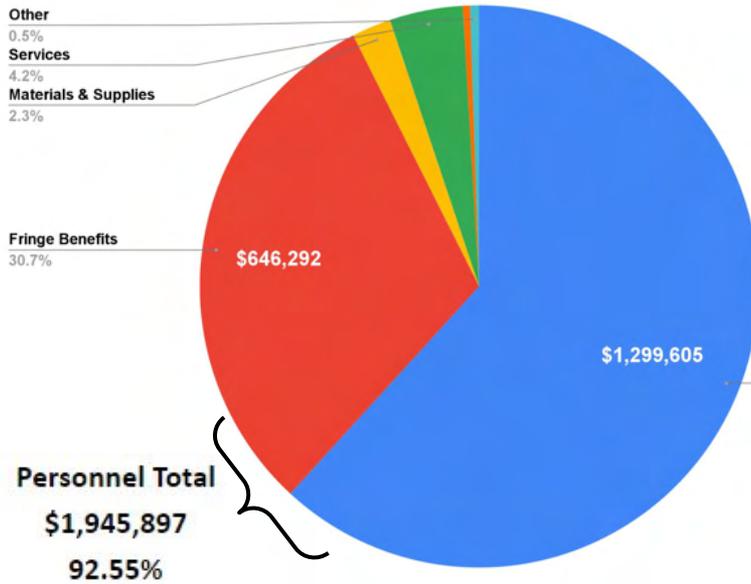
FY 2025 Budget City Attorney

Phil Noblett - City Attorney

Divisions

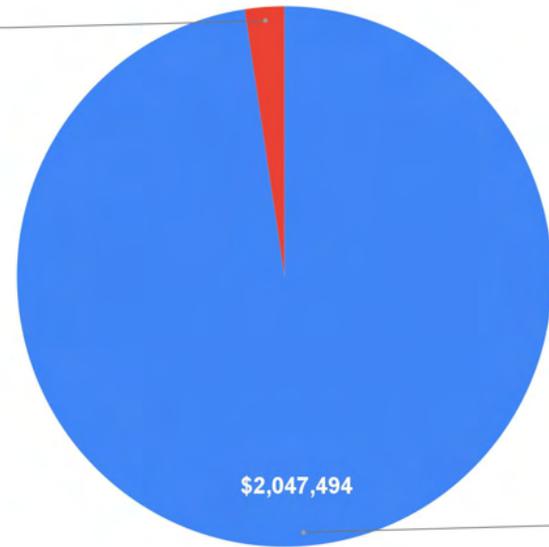
- **Office of City Attorney**
- **Records Retention Management**

FY25 Expenditures by Category



Salaries
61.8%

Records Retention
2.4%



Operations
97.6%

| | |
|------------------|-------------|
| FY24 | \$1,979,240 |
| FY25 | \$2,102,494 |
| Inc/(Dec) | \$123,254 |
| Change % | 6.23% |

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|---------------------------------|------------------|------------------|------------------|-------------------------------|--------------|
| A3 - City Attorney | | | | | |
| Personnel | | | | | |
| Salary and Wages | 1,079,831 | 1,251,870 | 1,299,605 | 47,735 | 3.81% |
| Fringe Benefits | 498,392 | 580,136 | 646,292 | 66,156 | 11.40% |
| Personnel Total | 1,578,223 | 1,832,006 | 1,945,897 | 113,891 | 6.22% |
| Operations | | | | | |
| Services | 134,607 | 79,920 | 89,100 | 9,180 | 11.49% |
| Materials & Supplies | 46,529 | 54,650 | 47,850 | -6,800 | -12.44% |
| Travel Expense | 4,153 | 3,350 | 6,050 | 2,700 | 80.60% |
| Vehicle Operating | 8,529 | 5,264 | 8,697 | 3,433 | 65.22% |
| Insurance, Claims, and Damages | 700 | 350 | 500 | 150 | 42.86% |
| Capital Assets | 1,576 | | - | - | - |
| Other Expenses | 289 | 3,700 | 4,400 | 700 | 18.92% |
| Operations Total | 196,383 | 147,234 | 156,597 | 9,363 | 6.36% |
| A3 - City Attorney Total | 1,774,606 | 1,979,240 | 2,102,494 | 123,254 | 6.23% |

Recommendation Increase: \$123,254

- Salaries & Benefits \$113,891
 - o Transfer of Special Assistant Attorney from Police \$122,490
- Operations \$9,363
 - o Warehouse Storage \$5,000



City Attorney Operations

FY2025 Executive Summary

Description

The City Attorney's Office handles all in-house legal matters for the City of Chattanooga. The eight (8) attorneys in this office handle and provide legal advice and expertise regarding civil litigation, contracts, real estate, public information requests, employment matters, claims, compliance, federal and state regulations, environmental matters, and other legal matters that involve the City and its employees. This offer will have an impact on citizen satisfaction with services.

Vision

The City Attorney's Office is a forward-thinking and dynamic department that strives to be a proactive legal and compliance resource of the highest quality.

Mission

The mission of the City Attorney's Office is to deliver high-quality legal services to the City of Chattanooga in a responsive, proactive, creative, and timely manner so that the Mayor and City Council can lawfully govern and provide the community the highest level of service effectively. The City Charter describes the duties of the City Attorney as follows:

It shall be the duty of the City Attorney to give legal advice to the Mayor and City Council, and all other officers and boards of the City in the discharge of their official duties. If required, the City Attorney shall give opinions in writing, and they shall be preserved for reference. It shall be the City Attorney's duty to prosecute or defend all suits for or against the City and to attend to such other legal business as may be prescribed by the Mayor and/or City Council. It shall also be the City Attorney's duty, either in person or by an assistant, to appear and prosecute cases in the City Court when called upon by the Mayor or any Council Member, or the City Judge. The City Attorney shall prepare all contracts, bonds and instruments in writing when called upon by the Mayor or any Council Member. The City Attorney's Office shall give its first-time attention to the City's legal business.

In fulfilling these duties, the City Attorney's Office will provide its core functions in each of the following areas: (1) Litigation; (2) Administrative/Transactional; (3) Claims; (4) Open Records; and (5) Compliance:

(1) Litigation Division: Attorneys in this office represent the City in matters pending in various forums, including matters involving civil rights and employee claims, contracts and construction disputes, environmental issues, and First Amendment matters in federal and state courts. Additionally, the City Attorney's office defends the City and its employees in state court governmental negligence actions and pursues claims where the City is a victim of property damage. This office has recently filled the position of Deputy City Attorney, Attorney 2 and now has four Attorney 1

positions to avoid outside counsel costs where possible and to provide continued exemplary representation of the City and its employees.

(2) Administrative/Transactional Division: Attorneys in this office handle all corporate, commercial, tax, and real estate matters involving the City. It also approves all contracts entered into by the City and provides formal and informal legal opinions of how the law affects various agencies of the City. This Office provides legal support for multiple governmental entities such as the Industrial Development Board, the Health, Educational, and Housing Facilities Board, the Sports Authority for the City and County, the Land Bank Authority, the Chattanooga Downtown Development Resource Corporation, among others. This office also handles delinquent tax and tax sale advice involving properties and potential housing resources in the City.

(3) Claims: This Office no longer has a Claims investigator in this budget as that position has been transferred to Risk Management in Human Resources. This Office continues to be responsible for investigating all pre-litigation claims for damages against the City of Chattanooga and resolving settlement of such claims under the direction of the City Attorney. In addition, Risk Management is also responsible for pursuing claims resulting from damage to City-owned property by third parties and maintaining records on risk and needs for insurance protection for City-owned properties.

(4) Open Records: The Public Records Manager is responsible for responding to, researching, and gathering all information, data, and documents requested through an in person and/or electronic open records request. Additionally, the Public Records Manager provides guidance on document retention and e-discovery during litigation and provides for offsite and electronic storage of governmental records.

(5) Compliance: The Compliance Officer currently works with the City Attorney to ensure that the City remains in compliance with Title VI of the 1964 Civil Rights Act and LEP goals for communication. This role provides additional compliance support as needed by the Human Resources Department and Equity and Community Engagement, with the goal of having a centralized point of contact to report all compliance matters.

Trends

This FY25 Budget will continue to involve municipal growth opportunities that will utilize this office for advice on housing challenges for its citizens, transition of several areas in the community from manufacturing facilities with environmental issues to different uses in our community which will continue growth in opportunities in our community.

This Fiscal Year will continue to require defense of multiple governmental litigation matters and evaluation of potential claims, contractual and purchasing advice on drafting and legal support for the City and its governmental entities on bond issuances and PILOT matters for the benefit of this community as allowed by current law. This year this office will continue to handle and pursue claims that can be resolved more quickly where warranted.

The Public Records Manager handled almost 7,000 public records requests in FY24, and it can be expected that this number will increase due to the assistance of electronic resources and requests in the next Budget for FY25. The Compliance Officer has also attempted to engage translation services to better achieve LEP goals to respond to persons of different languages and cultures in our community during the fiscal year.

Budget Overview

The City Attorney's Office has clearly needed to get back to full strength this fiscal year (FY24) since it has been understaffed for the past 2 years, even though positions were vacant. These newly filled positions (as of January 2024) have saved money on professional and benefits costs for this office which were needed.

The coming FY25 Budget will include increases for these positions but no additional overtime since these positions are exempt. These positions are required to pay professional privilege taxes and professional dues and continuing legal training expenses. The City has paid such amounts previously due to the limitations on any other employment by these professional staff members.

This office has not had any elevator access for the past two years, which has limited the cleaning or replacement of carpeting in the Annex building for our second-floor offices. This office desperately needs new carpeting (and other upgrades) if possible, during FY25 since all has been in place since 2009.

Budget Highlights

- **In FY24, 2 additional staff attorneys were added after a long-term vacancy for those positions.**
- **The addition of these positions will cause an elevation (for FY25) in the following categories:**
 - **Personnel and Benefits**
 - **Training Costs**
 - **Dues/Registration/Fees, Licenses and Permits**

Position Requests

- **Due to the transfer of the position, Special Assistant City Attorney (from Police Department), personnel costs will be adjusted accordingly in FY25.**

Future Challenges and Opportunities

Due to the professional requirements for our staff and the exempt status of our professional employees it has been incredibly difficult to maintain staff at our current rate of pay. We will continue to monitor and provide input on comparable rates of professional services which are often seen in outside counsel rates for our professional employees in conflict of interest situations.



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| A3 - City Attorney | | | | | |
| CC_A00301 - City Attorney Operations | 1,691,402 | 1,929,240 | 2,047,494 | 118,254 | 6.13% |
| CC_A00302 - Records Retention Management | 83,204 | 50,000 | 55,000 | 5,000 | 10.00% |
| A3 - City Attorney Total | 1,774,606 | 1,979,240 | 2,102,494 | 123,254 | 6.23% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---------------------------------|------------------|------------------|------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| A3 - City Attorney | | | | | |
| Personnel | | | | | |
| Salary and Wages | 1,079,831 | 1,251,870 | 1,299,605 | 47,735 | 3.81% |
| Fringe Benefits | 498,392 | 580,136 | 646,292 | 66,156 | 11.40% |
| Personnel Total | 1,578,222 | 1,832,006 | 1,945,897 | 113,891 | 6.22% |
| Operations | | | | | |
| Services | 134,607 | 79,920 | 89,100 | 9,180 | 11.49% |
| Materials & Supplies | 46,529 | 54,650 | 47,850 | (6,800) | -12.44% |
| Travel Expense | 4,153 | 3,350 | 6,050 | 2,700 | 80.60% |
| Vehicle Operating | 8,529 | 5,264 | 8,697 | 3,433 | 65.22% |
| Insurance, Claims, and Damages | 700 | 350 | 500 | 150 | 42.86% |
| Capital Outlay | 1,576 | - | - | - | 0.00% |
| Other Expenses | 289 | 3,700 | 4,400 | 700 | 18.92% |
| Operations Total | 196,383 | 147,234 | 156,597 | 9,363 | 6.36% |
| A3 - City Attorney Total | 1,774,606 | 1,979,240 | 2,102,494 | 123,254 | 6.23% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| A3 - City Attorney | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 932,825 | 1,213,981 | 1,290,095 | 76,114 | 6.27% |
| 601201-Overtime | 1,373 | - | - | - | 0.00% |
| 601202-Compensatory Time | 724 | - | - | - | 0.00% |
| 602105-Cellphone Allowance | 1,860 | 1,440 | 2,160 | 720 | 50.00% |
| 602301-Personal Leave | 126,609 | - | - | - | 0.00% |
| 602304-Longevity | 5,775 | 6,750 | 7,350 | 600 | 8.89% |
| 602306-Call Back Pay | 215 | - | - | - | 0.00% |
| 602309-Holiday Pay | 10,450 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 29,699 | - | (29,699) | -100.00% |
| Salary and Wages Total | 1,079,831 | 1,251,870 | 1,299,605 | 47,735 | 3.81% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 63,950 | 73,830 | 79,609 | 5,779 | 7.83% |
| 611102-Medicare | 15,190 | 17,734 | 20,030 | 2,296 | 12.95% |
| 611201-General Pension | 218,338 | 256,092 | 271,686 | 15,594 | 6.09% |
| 611206-Other Post-employment Benefits (Civilian) | 67,226 | 67,141 | 71,228 | 4,087 | 6.09% |
| 611301-Hospitalization | 99,392 | 114,657 | 163,711 | 49,054 | 42.78% |
| 611302-Life Insurance Benefit | 597 | 694 | 747 | 53 | 7.64% |
| 611303-Long-Term Disability | 1,321 | 3,504 | 3,837 | 333 | 9.50% |
| 611304-Health Savings Accounts | 10,617 | 12,087 | 6,210 | (5,877) | -48.62% |
| 611402-Employee Health Savings Acct | 34 | 50 | 50 | - | 0.00% |
| 611403-On-site Medical Program | 21,726 | 22,152 | 27,264 | 5,112 | 23.08% |
| 611404-On-site Facility | - | 1,800 | 1,920 | 120 | 6.67% |
| 619999-Budget - Fringe Benefits | - | 10,395 | - | (10,395) | -100.00% |
| Fringe Benefits Total | 498,392 | 580,136 | 646,292 | 66,156 | 11.40% |
| Personnel Total | 1,578,222 | 1,832,006 | 1,945,897 | 113,891 | 6.22% |
| Operations | | | | | |
| Services | | | | | |
| 701102-Auditing & Accounting Services | 288 | 320 | 450 | 130 | 40.63% |
| 701104-Court Reporter & Transcriber Fees | 400 | - | - | - | 0.00% |
| 701208-On-the-Job Injury Claims | 43 | - | - | - | 0.00% |
| 702221-IT Maintenance | 26,581 | - | - | - | 0.00% |
| 702222-Cabling & Installation | 2,662 | - | - | - | 0.00% |
| 702225-IT Maintenance - Licensing | 78 | - | - | - | 0.00% |
| 702226-IT Maintenance - Hosting | 875 | - | - | - | 0.00% |
| 703206-Air Cards | 1,694 | 1,200 | 2,000 | 800 | 66.67% |
| 704108-Office Machine Rental | 3,820 | 4,700 | 4,700 | - | 0.00% |
| 704201-Advertising | 3,605 | 4,700 | 4,700 | - | 0.00% |
| 704209-Copying | 2,200 | 2,200 | 2,200 | - | 0.00% |
| 704210-Printing | - | 300 | 300 | - | 0.00% |
| 704211-Court Costs | 210 | 1,000 | 1,000 | - | 0.00% |
| 704228-Translation Service | - | - | 350 | 350 | 0.00% |
| 704306-Dues | 7,403 | 8,000 | 8,000 | - | 0.00% |
| 704309-Meeting Expense | - | 500 | 750 | 250 | 50.00% |
| 704310-Local Mileage | 180 | 50 | 300 | 250 | 500.00% |
| 704313-Recording Documents | 414 | 600 | 600 | - | 0.00% |
| 704319-Parking | 21 | 50 | 50 | - | 0.00% |
| 704320-Link2Gov Internet Fee | 20 | 1,800 | 1,800 | - | 0.00% |
| 704340-Shredding and Recycling Services | 162 | 200 | 200 | - | 0.00% |
| 704394-Credit Card Fee (NR06 Only) | 4 | - | - | - | 0.00% |

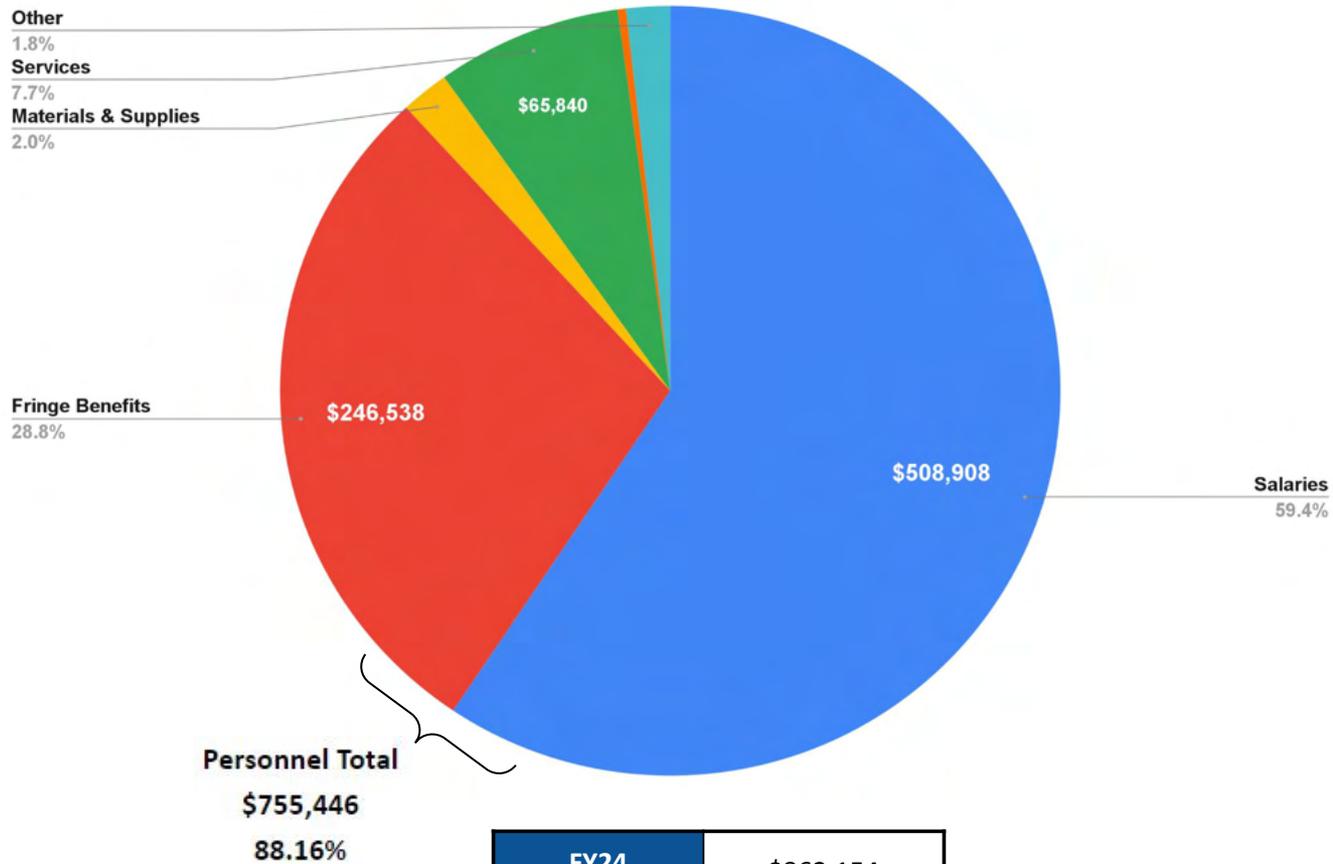
City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 704501-Freight, Express & Drayage | - | 250 | 250 | - | 0.00% |
| 704502-Postage | 762 | 2,000 | 2,400 | 400 | 20.00% |
| 704503-Warehouse Storage and Delivery | 82,246 | 50,000 | 55,000 | 5,000 | 10.00% |
| 704601-Local Registration Fees | 937 | 1,500 | 2,500 | 1,000 | 66.67% |
| 704602-Training Costs | - | 500 | 1,500 | 1,000 | 200.00% |
| 704705-Credit Card Use Charge | 1 | 50 | 50 | - | 0.00% |
| Services Total | 134,607 | 79,920 | 89,100 | 9,180 | 11.49% |
| Materials & Supplies | | | | | |
| 711104-Forms & Printed Material | 379 | 1,000 | 1,000 | - | 0.00% |
| 711106-Library Supplies | 39,330 | 49,000 | 42,000 | (7,000) | -14.29% |
| 711107-Newspapers | 510 | - | - | - | 0.00% |
| 711109-Office Supplies & Stationery | 5,360 | 3,500 | 4,000 | 500 | 14.29% |
| 711110-Technology Accessories & Supplies | - | 150 | 100 | (50) | -33.33% |
| 711111-Printer Toner Cartridges | 405 | 500 | 350 | (150) | -30.00% |
| 714117-Food & Ice | 545 | 500 | 400 | (100) | -20.00% |
| Materials & Supplies Total | 46,529 | 54,650 | 47,850 | (6,800) | -12.44% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 373 | 500 | 500 | - | 0.00% |
| 721102-Transportation | - | 250 | 300 | 50 | 20.00% |
| 721201-Hotels | 1,627 | 1,500 | 3,000 | 1,500 | 100.00% |
| 721202-Meals | 863 | 250 | 750 | 500 | 200.00% |
| 721301-Registration Fees | 1,290 | 750 | 1,200 | 450 | 60.00% |
| 721302-Other Travel Expenses | - | 100 | 300 | 200 | 200.00% |
| Travel Expense Total | 4,153 | 3,350 | 6,050 | 2,700 | 80.60% |
| Vehicle Operating | | | | | |
| 731102-Gasoline | 33 | 200 | 200 | - | 0.00% |
| 731401-Fleet Leased Vehicle | 8,497 | 5,064 | 8,497 | 3,433 | 67.79% |
| Vehicle Operating Total | 8,529 | 5,264 | 8,697 | 3,433 | 65.22% |
| Insurance, Claims, and Damages | | | | | |
| 742503-Fidelity & Surety Bonds | 700 | 350 | 500 | 150 | 42.86% |
| Insurance, Claims, and Damages Total | 700 | 350 | 500 | 150 | 42.86% |
| Capital Outlay | | | | | |
| 772109-Office Furniture | 958 | - | - | - | 0.00% |
| 772111-Computer Software under 15000 | 618 | - | - | - | 0.00% |
| Capital Outlay Total | 1,576 | - | - | - | 0.00% |
| Other Expenses | | | | | |
| 781301-Fees, Licenses, & Permits | 121 | 3,500 | 4,200 | 700 | 20.00% |
| 782201-Awards | 167 | 200 | 200 | - | 0.00% |
| Other Expenses Total | 289 | 3,700 | 4,400 | 700 | 18.92% |
| Operations Total | 196,383 | 147,234 | 156,597 | 9,363 | 6.36% |
| A3 - City Attorney Total | 1,774,606 | 1,979,240 | 2,102,494 | 123,254 | 6.23% |

FY 2025 Budget Internal Audit

Stan Sewell – City Auditor

FY25 Expenditures by Category



| | |
|-----------|-----------|
| FY24 | \$862,154 |
| FY25 | \$856,888 |
| Inc/(Dec) | -\$5,266 |
| Change % | -0.61% |

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|----------------------------------|----------------|----------------|------------------|-------------------------------------|---------------|
| A4 - Internal Audit | | | | | |
| Personnel | | | | | |
| Salary and Wages | 481,655 | 513,958 | 508,908 | -5,050 | -0.98% |
| Fringe Benefits | 238,220 | 247,254 | 246,538 | -716 | -0.29% |
| Personnel Total | 719,875 | 761,212 | 755,446 | -5,766 | -0.76% |
| Operations | | | | | |
| Services | 43,706 | 65,340 | 65,840 | 500 | 0.77% |
| Materials & Supplies | 9,854 | 17,100 | 17,100 | - | 0.00% |
| Travel Expense | 13,153 | 14,550 | 14,550 | - | 0.00% |
| Vehicle Operating | 4,396 | 2,912 | 2,912 | - | 0.00% |
| Insurance, Claims, and Damages | - | - | - | - | - |
| Capital Assets | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - |
| Other Expenses | 748 | 1,040 | 1,040 | - | 0.00% |
| Operations Total | 71,857 | 100,942 | 101,442 | 500 | 0.50% |
| A4 - Internal Audit Total | 791,732 | 862,154 | 856,888 | -5,266 | -0.61% |

Recommendation Decrease: -\$5,266

- Salaries & Benefits -\$5,766
- Operations \$500
 - o Increase in Annual Dues



Internal Audit

FY25 Executive Summary

Description

Pursuant to Article IV of the City's Charter, the Office of Internal Audit (OIA) conducts audits, special projects and investigations (Hotline), as well as provides staffing support for the City's Audit Committee. OIA also provides technical, reference or research information to personnel throughout the City on an informal basis. These services promote transparency and accountability by providing an independent and objective evaluation of the performance of various operations in the City. Various projects/reviews assure governing bodies (Mayor and Council) and the public that the government is managing resources well, complying with laws and regulations, providing services effectively, efficiently, ethically and equitably. Audit findings, survey information and special project reports provide data to support the decision making process. This information promotes the efficient and effective use of resources and prevents/limits fraud, waste and abuse. The internal audit function is itself an internal control that evaluates other internal controls within the City. Although the internal audit function often identifies specific areas for improvement, the most fundamental aspect is the presence of the function in the City. The presence of an active internal audit function encourages high performance by City managers and staff.

The City's Internal Audit function supports all aspects of the ONE Chattanooga Strategic Plan by promoting a responsive government. Internal Audit encourages effectiveness and efficiency in all aspects of the City's operations.

Vision

Government functions best when its citizens have trust in those charged with governance and management. Internal Audit functions provide a level of objective review enhancing citizen trust. In addition, those charged with governance are often removed from detailed activities taking place throughout the City. Internal Audit provides objective information to those charged with governance about various activities occurring within the City government. Government must strive to maximize benefits from the limited resources it has available. Internal Audit serves as a mechanism to increase effectiveness and efficiency, as well as to reduce waste. The presence of an active internal audit function encourages managers and staff throughout the City to operate in an effective manner, regardless of whether the specific area or activity is or has been audited.

Mission

To provide an independent appraisal function within the City and to assist members of the management team, as well as those charged with governance, in the effective discharge of their responsibilities.

Trends

We continue to see an enhanced level of comfort from many City employees contacting Internal Audit with comments or concerns about opportunities to improve processes and/or to address problems.

Budget Overview

This is a continuation budget with no new staff. Since inception, the office has operated with a City Auditor, four professional auditors and a part-time administrative support position. A new city-wide contract was used last year to change copy machine providers, which resulted in a slight cost savings. However, the account string for this contract is split between office machine rental and copying. \$1,700 was shifted from office machine rental expense to copying expense. There was no overall change in budget when compared to FYE24.

Budget Highlights

- **This is a continuation budget with no requested increases.**
-

Position Requests

- **No changes.**
-

Future Challenges and Opportunities

The U.S. Government Accountability Office has issued an update to Generally Accepted Government Auditing Standards. We will be working over the next year to review and update our policies and procedures to ensure compliance with the new standards.

A Senior Auditor is very near retirement. With only four such auditors, this will have a significant impact on our operations when it happens. In the past, it has proven very difficult to find individuals meeting the standards for our Senior Auditor position within the constraints of our budget.

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|----------------------------------|----------------|----------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| A4 - Internal Audit | | | | | |
| CC_A00401 - Internal Audit | 791,733 | 862,154 | 856,888 | (5,266) | -0.61% |
| A4 - Internal Audit Total | 791,733 | 862,154 | 856,888 | (5,266) | -0.61% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|----------------------------------|----------------|----------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| A4 - Internal Audit | | | | | |
| Personnel | | | | | |
| Salary and Wages | 481,655 | 513,958 | 508,908 | (5,050) | -0.98% |
| Fringe Benefits | 238,220 | 247,254 | 246,538 | (716) | -0.29% |
| Personnel Total | 719,875 | 761,212 | 755,446 | (5,766) | -0.76% |
| Operations | | | | | |
| Services | 43,706 | 65,340 | 65,840 | 500 | 0.77% |
| Materials & Supplies | 9,854 | 17,100 | 17,100 | - | 0.00% |
| Travel Expense | 13,153 | 14,550 | 14,550 | - | 0.00% |
| Vehicle Operating | 4,396 | 2,912 | 2,912 | - | 0.00% |
| Other Expenses | 748 | 1,040 | 1,040 | - | 0.00% |
| Operations Total | 71,858 | 100,942 | 101,442 | 500 | 0.50% |
| A4 - Internal Audit Total | 791,733 | 862,154 | 856,888 | (5,266) | -0.61% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|----------------|----------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| A4 - Internal Audit | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 428,705 | 472,834 | 478,643 | 5,809 | 1.23% |
| 601103-Part Time Employees | 12,005 | 21,107 | 21,715 | 608 | 2.88% |
| 602105-Cellphone Allowance | 3,660 | 3,600 | 3,600 | - | 0.00% |
| 602301-Personal Leave | 32,346 | - | - | - | 0.00% |
| 602304-Longevity | 4,125 | 4,725 | 4,950 | 225 | 4.76% |
| 602309-Holiday Pay | 814 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 11,692 | - | (11,692) | -100.00% |
| Salary and Wages Total | 481,655 | 513,958 | 508,908 | (5,050) | -0.98% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 27,990 | 30,036 | 31,329 | 1,293 | 4.30% |
| 611102-Medicare | 6,546 | 7,230 | 7,328 | 98 | 1.36% |
| 611201-General Pension | 97,408 | 100,001 | 101,264 | 1,263 | 1.26% |
| 611206-Other Post-employment Benefits (Civilian) | 30,283 | 26,219 | 26,549 | 330 | 1.26% |
| 611301-Hospitalization | 43,182 | 45,463 | 44,909 | (554) | -1.22% |
| 611302-Life Insurance Benefit | 237 | 240 | 240 | - | 0.00% |
| 611303-Long-Term Disability | 675 | 1,408 | 1,421 | 13 | 0.92% |
| 611304-Health Savings Accounts | 23,325 | 23,325 | 24,258 | 933 | 4.00% |
| 611402-Employee Health Savings Acct | 54 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 8,520 | 8,520 | 8,520 | - | 0.00% |
| 611404-On-site Facility | - | 720 | 720 | - | 0.00% |
| 619999-Budget - Fringe Benefits | - | 4,092 | - | (4,092) | -100.00% |
| Fringe Benefits Total | 238,220 | 247,254 | 246,538 | (716) | -0.29% |
| Personnel Total | 719,875 | 761,212 | 755,446 | (5,766) | -0.76% |
| Operations | | | | | |
| Services | | | | | |
| 701103-Consultant Fees | 500 | 25,000 | 25,000 | - | 0.00% |
| 702221-IT Maintenance | 5,720 | - | - | - | 0.00% |
| 704108-Office Machine Rental | 935 | 2,600 | 900 | (1,700) | -65.38% |
| 704209-Copying | 1,661 | - | 1,700 | 1,700 | 0.00% |
| 704306-Dues | 3,645 | 3,200 | 3,700 | 500 | 15.63% |
| 704340-Shredding and Recycling Services | 30 | 90 | 90 | - | 0.00% |
| 704502-Postage | 26,170 | 31,700 | 31,700 | - | 0.00% |
| 704601-Local Registration Fees | 5,045 | 2,750 | 2,750 | - | 0.00% |
| Services Total | 43,706 | 65,340 | 65,840 | 500 | 0.77% |
| Materials & Supplies | | | | | |
| 711104-Forms & Printed Material | 3,455 | 11,300 | 11,300 | - | 0.00% |
| 711108-Periodicals, Publications | 4,479 | 3,600 | 3,600 | - | 0.00% |
| 711109-Office Supplies & Stationery | 1,920 | 1,800 | 1,800 | - | 0.00% |
| 711110-Technology Accessories & Supplies | - | 400 | 400 | - | 0.00% |
| Materials & Supplies Total | 9,854 | 17,100 | 17,100 | - | 0.00% |
| Travel Expense | | | | | |
| 721102-Transportation | 3,343 | 2,100 | 2,100 | - | 0.00% |
| 721201-Hotels | 4,446 | 4,400 | 4,400 | - | 0.00% |
| 721202-Meals | 1,436 | 2,000 | 2,000 | - | 0.00% |
| 721301-Registration Fees | 3,750 | 5,850 | 5,850 | - | 0.00% |
| 721302-Other Travel Expenses | 178 | 200 | 200 | - | 0.00% |
| Travel Expense Total | 13,153 | 14,550 | 14,550 | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|----------------------------------|----------------|----------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| Vehicle Operating | | | | | |
| 731102-Gasoline | 92 | 200 | 200 | - | 0.00% |
| 731401-Fleet Leased Vehicle | 4,305 | 2,712 | 2,712 | - | 0.00% |
| Vehicle Operating Total | 4,396 | 2,912 | 2,912 | - | 0.00% |
| Other Expenses | | | | | |
| 781301-Fees, Licenses, & Permits | 683 | 900 | 900 | - | 0.00% |
| 782201-Awards | 65 | 140 | 140 | - | 0.00% |
| Other Expenses Total | 748 | 1,040 | 1,040 | - | 0.00% |
| Operations Total | 71,858 | 100,942 | 101,442 | 500 | 0.50% |
| A4 - Internal Audit Total | 791,733 | 862,154 | 856,888 | (5,266) | -0.61% |

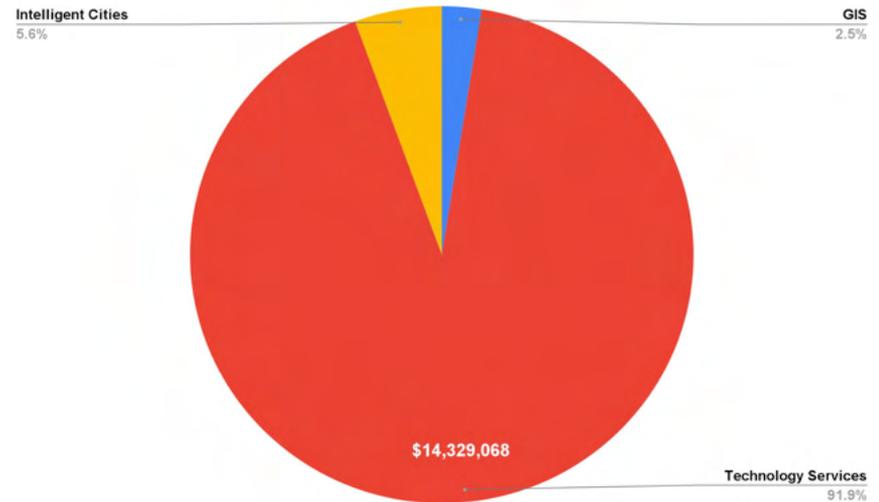
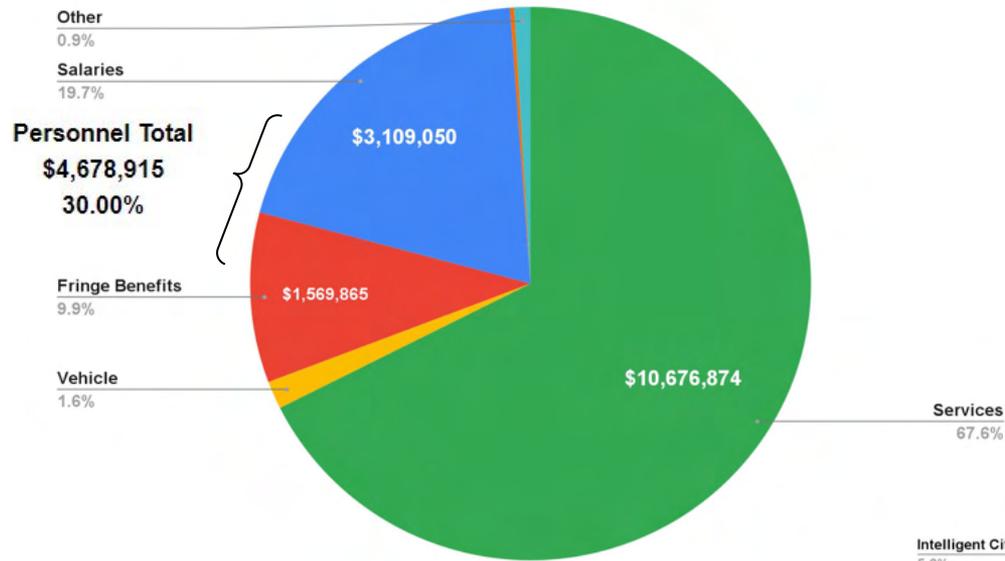
FY 2025 Budget Technology Services

Jerele Neeld - (Interim) Chief Information Officer

Divisions

- Technology Services
- GIS
- Intelligent Cities

FY25 Expenditures by Category



| | |
|------------------|--------------|
| FY24 | \$19,432,147 |
| FY25 | \$15,598,662 |
| Inc/(Dec) | -\$3,833,485 |
| Change % | -19.73% |

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|---------------------------------------|-------------------|-------------------|-------------------|-------------------------------------|----------------|
| A5 Technology Services | | | | | |
| Personnel | | | | | |
| Salary and Wages | 3,177,257 | 3,784,041 | 3,109,050 | -674,991 | -17.84% |
| Fringe Benefits | 1,625,548 | 2,140,264 | 1,569,865 | -570,399 | -26.65% |
| Personnel Total | 4,802,805 | 5,924,305 | 4,678,915 | -1,245,390 | -21.02% |
| Operations | | | | | |
| Services | 11,372,654 | 12,911,875 | 10,676,874 | -2,235,001 | -17.31% |
| Materials & Supplies | 211,071 | 123,950 | 36,750 | -87,200 | -70.35% |
| Travel Expense | 7,524 | 10,450 | 62,750 | 52,300 | 500.48% |
| Vehicle Operating | 229,106 | 213,717 | 25,773 | -187,944 | -87.94% |
| Insurance, Claims, and Damages | 34 | 185,000 | 85,000 | -100,000 | -54.05% |
| Capital Assets | (33,148) | 50,000 | 20,000 | -30,000 | -60.00% |
| Capital Outlay | 482,312 | 12,000 | 12,000 | 0 | 0.00% |
| Other Expenses | 931,819 | 850 | 600 | -250 | -29.41% |
| Operations Total | 13,201,372 | 13,507,842 | 10,919,747 | -2,588,095 | -19.16% |
| A5 - Technology Services Total | 18,004,177 | 19,432,147 | 15,598,662 | -3,833,485 | -19.73% |

Recommendation Decrease: -\$3,833,485

- **Salaries & Benefits -\$1,245,390**
 - **Movement of 14 positions to Public Works from Intelligent Cities -\$1,273,163**
- **Operations -\$2,588,096**
 - **Movement of Intelligent Cities operations to Public Works -\$3,545,944**



Technology Services

FY25 Executive Summary

Description

The Department of Technology Services (DTS) is responsible for all network infrastructure, hosted applications, custom and web development, resident-facing digital interactions, city-wide cameras, technical project delivery, cyber-security, mobility-related technology, service desk management for all city employees, technical training, enterprise management of citywide applications, and technology purchasing of all software and hardware across the city government.

Vision

- In FY25, the Department of Technology Services will be a model of innovation and efficiency, empowering the city to deliver exceptional services to its residents.
- We will “double down” on our commitment to cybersecurity, ensuring that our systems and data are safe from harm. We will have successfully migrated to the cloud, realizing the benefits of scalability, cost savings, and increased agility.
- Our robust governance framework will ensure that technology spending is optimized, and our applications are standardized and scalable across the enterprise. We will have harnessed the power of data analytics to make better decisions, improve service delivery, and identify areas for cost savings.
- The digital workplace will be a reality, with employees able to work from anywhere, with the right tools, and with self-service training, enhancing productivity and collaboration. We will have embraced artificial intelligence to automate tasks, improve customer service, and predict future events.
- Our aging infrastructure will have been consistently evaluated, replaced, or modernized, keeping the city operating efficiently and securely.
- Our commitment to digital transformation will be evident in our established multi-year digital roadmaps for departments outlining the technology initiatives and projects that will be undertaken to support the department's strategic goals and the commitment to “One Chattanooga.”. The roadmaps are designed to ensure that the department's technology investments are well-positioned to take advantage of emerging technologies.
- Our sustainability strategy represents a comprehensive approach to reducing its environmental impact while enhancing operational efficiency. By implementing this strategy, DTS can make significant progress toward achieving its sustainability goals and contribute to a more sustainable future for Chattanooga. Regular monitoring and evaluation will ensure continuous improvement and alignment with evolving sustainability

standards.

- We will be a trusted partner to all city departments, providing them with the technology and support they need to succeed. Our team will be highly skilled, motivated, and committed to delivering the best possible service to the city.

Mission

“To Serve with Excellence, Lead through Innovation, and use Technology to make a Positive Difference in Chattanooga.”

Trends

The Department of Technology Services is continually monitoring the industry trends as they are constantly evolving. These trends are the drive to our vision and the mission of making a positive difference in Chattanooga. With tools the city has now, we are evaluating how we can take them to the next level whether that is enabling a new module or utilizing Generative AI where it makes sense. Last year, DTS enhanced communication internally and externally via the use of Hubspot. And we are currently in the process of pushing out a citizen engagement tool as well as dashboards to provide citizens information about projects going on in their geographical area. All great information and good the city is doing will soon be accessed by the revamped chattanooga.gov.

Budget Overview

The 2024 fiscal year was a huge transition for the Department of Technology Services by bringing all citywide technology requests under the General Government Fund 1100. Over the course of the year, DTS has been able to fully evaluate the technology portfolio for the entire city, and with the assistance from the city departments in building out a roadmap for their department. Every year, DTS has planned for a 5% increase in annual maintenance and support fees. However, there has been a trend in the industry of seeing the increase as high as 10%. DTS will continue to strive in being good stewards of taxpayer dollars by evaluating all new requests and existing technology contracts to keep the annual increase to a minimum.

Budget Highlights

The Department of Technology Services budget comprises three areas: Technology Services (A00501), Intelligent Cities (A00505), and GIS (A00506). As mentioned previously in the overview, there is a trend in increases of maintenance renewals. In some cases, there is a significant jump in hosting as vendors are changing the services that are provided.

With the change in administration and the new vision for Intelligent Cities as it supports the Department of Public Works (DPW) Transportation division, Intelligent Cities will be divided between the two departments once again. Starting July 1st, the traffic operational side will be transitioning back to DPW. The projects have been split and assigned based on whom the project oversight will be. As seen in the budget there is a huge percentage decrease in the A00505 cost center for the transferring of positions, traffic signals and city lighting.

In the 2024 fiscal year, GIS was transitioned from the Department of Public Works to DTS. With that division move there was an increase in operational budget from positions being transferred over. When GIS transitioned over, the division came with zero requests of technology nor training. After a year of evaluating the division's needs, operating requests have increased due to a need for managed services over the Esri application used by multiple departments, equipment for the drone, and training for maintaining certifications. As seen below there is one position request for this division that will be jointly funded by the Department of Wastewater.

Position Requests

- HR Org name: TS Technology Services:
 - The request for Technology Services is for a **Director of Special Projects (GS.14)**. This position will be responsible for leading the city branding and design project. They will be responsible for creating and maintaining the visual identity of the city's internal products and communications.
 - HR Org name: TS GIS:
 - The request for a **GIS Analyst 3 (GS.12)** position is 100% funded by the Department of Wastewater. This position will be taking on the work that has been contracted out to Jacobs Engineering. The forward plan for Wastewater is to transition duties from the vendor to the new analyst in order to offboard Jacobs Engineering.
-

Future Challenges and Opportunities

The Department of Technology Services is planning to use the 2025 fiscal year to address challenges and opportunities. Many of the items below are challenges that DTS have been trying to address for several years now on a limited budget. The urgency is growing and the need to address these has come to a point that the city will not be able to grow innovatively and technically until these are rectified.

- **Cybersecurity:** Cyberattacks are increasingly targeted by local governments, so cybersecurity is a top priority. Governments are investing in security measures such as firewalls, intrusion detection systems, “zero trust” architecture, increases in staffing and skills, and continuous employee training.
- **Cloud computing:** Cloud computing offers local governments several benefits, such as scalability, cost savings, and increased agility. The budget will go towards executing year 1 of a proposed 3-year calculated effort.
- **Governance:** Technology governance must be enforced to ensure technology spending is utilized efficiently and applications can be standardized and scalable across the enterprise.
- **Data analytics:** Local governments are collecting more data than ever before. Data analytics can help governments make better decisions, improve service delivery, and identify areas for cost savings.
- **Digital Workplace:** Local governments need the ability to work from anywhere, with the right tools, with self-service training, improving productivity and collaboration.
- **Artificial intelligence (AI):** AI is used to automate tasks, improve customer service, and predict future events. Local governments are using AI to improve their operations, and Chattanooga needs to make an investment in the tools and knowledge to harness it effectively.
- **Technical Debt:** Aging infrastructure needs to be consistently evaluated, replaced, or modernized wherever possible. This is an ongoing task that keeps the city operating efficiently and securely.
- **Digital Transformation:** A continual evaluation and replacement of analog, manual processes into mobile-first, inclusive, digitally enabled solutions. This ongoing conversion will allow the City of Chattanooga to operate more efficiently and modernly while eliminating wasted actions and perpetuating a lack of digital transactions. Vital City Operational departments will be enabled with modern solutions to better serve and protect.
- **Internet of Things (IoT):** IoT devices are being used to collect data from sensors and other devices. This data can be used to improve public safety, transportation, public works operations, and other city services. This technology investment also relates to connected vehicle-to-everything (CV2X) technology which Chattanooga is poised to be a national leader for innovation in this space. It aligns with an emerging pedestrian safety strategy labeled “Vision Zero” to eliminate all traffic fatalities.

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------------|-------------------|-------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| A5 - Information Technology | | | | | |
| CC_A00501 - Information Technology | 12,553,726 | 13,718,297 | 14,329,068 | 610,770 | 4.45% |
| CC_A00505 - GG IS Smart Cities | 5,449,961 | 5,422,998 | 873,737 | (4,549,261) | -83.89% |
| CC_A00506 - DTS - GIS | 491 | 290,852 | 395,857 | 105,005 | 36.10% |
| A5 - Information Technology Total | 18,004,178 | 19,432,147 | 15,598,662 | (3,833,486) | -19.73% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------------|-------------------|-------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| A5 - Information Technology | | | | | |
| Personnel | | | | | |
| Salary and Wages | 3,177,257 | 3,784,041 | 3,109,050 | (674,991) | -17.84% |
| Fringe Benefits | 1,625,548 | 2,140,264 | 1,569,865 | (570,399) | -26.65% |
| Personnel Total | 4,802,806 | 5,924,305 | 4,678,915 | (1,245,390) | -21.02% |
| Operations | | | | | |
| Services | 11,372,654 | 12,911,875 | 10,676,874 | (2,235,002) | -17.31% |
| Materials & Supplies | 211,071 | 123,950 | 36,750 | (87,200) | -70.35% |
| Travel Expense | 7,524 | 10,450 | 62,750 | 52,300 | 500.48% |
| Vehicle Operating | 229,106 | 213,717 | 25,773 | (187,944) | -87.94% |
| Insurance, Claims, and Damages | 34 | 185,000 | 85,000 | (100,000) | -54.05% |
| Capital Assets | (33,148) | 50,000 | 20,000 | (30,000) | -60.00% |
| Capital Outlay | 482,312 | 12,000 | 12,000 | - | 0.00% |
| Other Expenses | 931,819 | 850 | 600 | (250) | -29.41% |
| Operations Total | 13,201,373 | 13,507,842 | 10,919,747 | (2,588,096) | -19.16% |
| A5 - Information Technology Total | 18,004,178 | 19,432,147 | 15,598,662 | (3,833,486) | -19.73% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| A5 - Information Technology | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 2,728,298 | 3,846,607 | 3,371,266 | (475,341) | -12.36% |
| 601199-Budget - Attrition (Salary) | - | (250,000) | (300,000) | (50,000) | 20.00% |
| 601201-Overtime | 31,189 | 2,000 | 2,000 | - | 0.00% |
| 601202-Compensatory Time | 37 | - | - | - | 0.00% |
| 602105-Cellphone Allowance | 25,360 | 38,832 | 15,024 | (23,808) | -61.31% |
| 602301-Personal Leave | 308,787 | - | - | - | 0.00% |
| 602304-Longevity | 30,000 | 29,340 | 19,260 | (10,080) | -34.36% |
| 602306-Call Back Pay | 11,888 | 7,000 | - | (7,000) | -100.00% |
| 602307-On Call Pay | 6,468 | 5,200 | 1,500 | (3,700) | -71.15% |
| 602308-Bereavement Pay | 7,228 | - | - | - | 0.00% |
| 602309-Holiday Pay | 28,003 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 105,062 | - | (105,062) | -100.00% |
| Salary and Wages Total | 3,177,257 | 3,784,041 | 3,109,050 | (674,991) | -17.84% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 186,316 | 242,558 | 210,211 | (32,347) | -13.34% |
| 611102-Medicare | 43,574 | 56,732 | 49,164 | (7,568) | -13.34% |
| 611199-Budget - Attrition (Benefits) | - | (150,000) | (200,000) | (50,000) | 33.33% |
| 611201-General Pension | 650,139 | 819,351 | 709,979 | (109,372) | -13.35% |
| 611206-Other Post-employment Benefits (Civilian) | 197,770 | 214,814 | 186,142 | (28,672) | -13.35% |
| 611301-Hospitalization | 424,674 | 739,684 | 481,087 | (258,597) | -34.96% |
| 611302-Life Insurance Benefit | 2,078 | 2,850 | 2,342 | (508) | -17.82% |
| 611303-Long-Term Disability | 4,041 | 13,049 | 11,283 | (1,766) | -13.53% |
| 611304-Health Savings Accounts | 48,222 | 61,448 | 45,495 | (15,953) | -25.96% |
| 611402-Employee Health Savings Acct | 149 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 68,586 | 95,086 | 68,162 | (26,924) | -28.32% |
| 611404-On-site Facility | - | 7,920 | 6,000 | (1,920) | -24.24% |
| 619999-Budget - Fringe Benefits | - | 36,772 | - | (36,772) | -100.00% |
| Fringe Benefits Total | 1,625,548 | 2,140,264 | 1,569,865 | (570,399) | -26.65% |
| Personnel Total | 4,802,806 | 5,924,305 | 4,678,915 | (1,245,390) | -21.02% |
| Operations | | | | | |
| Services | | | | | |
| 701103-Consultant Fees | 53,081 | 25,000 | 178,540 | 153,540 | 614.16% |
| 701110-Veterinary Services | (245) | - | - | - | 0.00% |
| 701111-IT Hosting & Managed Services | 20,531 | 117,000 | - | (117,000) | -100.00% |
| 701208-On-the-Job Injury Claims | 811 | - | - | - | 0.00% |
| 702204-Contracted Repair Service | 42 | 5,000 | 76,000 | 71,000 | 1420.00% |
| 702219-Street Light Maintenance | 272,439 | 200,000 | - | (200,000) | -100.00% |
| 702221-IT Maintenance | 2,835 | 10,000 | 10,000 | - | 0.00% |
| 702222-Cabling & Installation | 999 | 7,500 | - | (7,500) | -100.00% |
| 702225-IT Maintenance - Licensing | 2,633,467 | 3,474,951 | 3,674,619 | 199,668 | 5.75% |
| 702226-IT Maintenance - Hosting | 812,080 | 2,332,365 | 3,215,774 | 883,409 | 37.88% |
| 702227-IT Maintenance - Support Maintenance | 514,738 | 1,454,649 | 1,230,997 | (223,652) | -15.38% |
| 702230-Technology Repair Services | 743 | 3,000 | 27,000 | 24,000 | 800.00% |
| 702298-GASB SBITA Rental Offset | 2,156,238 | - | - | - | 0.00% |
| 703101-Electricity | 36,897 | 29,800 | 1,800 | (28,000) | -93.96% |
| 703102-Natural Gas | 1,646 | 1,300 | 1,300 | - | 0.00% |
| 703103-Water | 761 | 600 | 600 | - | 0.00% |
| 703105-Street Lighting | 2,973,624 | 2,800,000 | - | (2,800,000) | -100.00% |
| 703106-Traffic Lighting | 74,458 | 115,000 | - | (115,000) | -100.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------------|-------------------|-------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 703107-Electricity Plant Charges Acct # 30-0039.000 Lin | 128,449 | 140,000 | - | (140,000) | -100.00% |
| 703109-Sewer | 976 | 1,100 | 1,100 | - | 0.00% |
| 703201-Telephone Service | 10 | - | - | - | 0.00% |
| 703202-Cellular Phone Service | 492 | 900 | 540 | (360) | -40.00% |
| 703206-Air Cards | 43,306 | 26,500 | 27,980 | 1,480 | 5.58% |
| 703207-Digital Connectivity | 1,184,080 | 1,279,760 | 1,343,500 | 63,740 | 4.98% |
| 704105-Property Rental | 176,725 | 182,400 | 185,671 | 3,271 | 1.79% |
| 704106-Dumpster Rental | 731 | 1,000 | - | (1,000) | -100.00% |
| 704108-Office Machine Rental | 4,524 | 2,600 | 3,000 | 400 | 15.38% |
| 704198-GASB Lease Rental Offset | (176,725) | - | - | - | 0.00% |
| 704201-Advertising | 3,030 | 4,200 | - | (4,200) | -100.00% |
| 704205-Applicant & Promotional Testing | 50 | - | - | - | 0.00% |
| 704210-Printing | 178 | - | - | - | 0.00% |
| 704306-Dues | 1,950 | 2,600 | 15,603 | 13,003 | 500.12% |
| 704308-Local Transportation | - | - | 250 | 250 | 0.00% |
| 704309-Meeting Expense | 1,300 | 2,500 | - | (2,500) | -100.00% |
| 704312-Other Contracted Service | 110 | 5,000 | 3,000 | (2,000) | -40.00% |
| 704315-Waste Disposal | (0) | - | 250 | 250 | 0.00% |
| 704319-Parking | 263 | 2,100 | - | (2,100) | -100.00% |
| 704340-Shredding and Recycling Services | 66 | 200 | 2,500 | 2,300 | 1150.00% |
| 704342-IT Contracted Personnel | 435,114 | 650,000 | 650,000 | - | 0.00% |
| 704402-Unallocated Purchasing Card Expense | 0 | - | - | - | 0.00% |
| 704403-Disputed Purchasing Card Expense | 105 | - | - | - | 0.00% |
| 704499-Incomplete Expense Allocation | 62 | - | - | - | 0.00% |
| 704501-Freight, Express & Drayage | - | - | 1,000 | 1,000 | 0.00% |
| 704502-Postage | 142 | 200 | - | (200) | -100.00% |
| 704601-Local Registration Fees | 164 | 1,650 | - | (1,650) | -100.00% |
| 704602-Training Costs | 12,408 | 28,000 | 25,850 | (2,150) | -7.68% |
| 704603-Tuition & Books | - | 5,000 | - | (5,000) | -100.00% |
| Services Total | 11,372,654 | 12,911,875 | 10,676,874 | (2,235,002) | -17.31% |
| Materials & Supplies | | | | | |
| 711101-Audio Visual Supplies | 54,231 | - | - | - | 0.00% |
| 711109-Office Supplies & Stationery | 3,232 | 6,700 | 4,000 | (2,700) | -40.30% |
| 711110-Technology Accessories & Supplies | 24,838 | 21,200 | 23,000 | 1,800 | 8.49% |
| 711111-Printer Toner Cartridges | - | 1,200 | 1,000 | (200) | -16.67% |
| 712104-Concrete, Clay Pipe, & Fittings | 1,108 | - | - | - | 0.00% |
| 712109-Paint | 317 | 1,000 | - | (1,000) | -100.00% |
| 712112-Street Signs & Markings | (142) | - | - | - | 0.00% |
| 713104-Filters, Misc | 905 | 3,600 | - | (3,600) | -100.00% |
| 713109-Repair Parts | 48 | - | - | - | 0.00% |
| 714107-Clothing | 660 | 2,000 | 2,500 | 500 | 25.00% |
| 714111-Electrical Supplies, Bulbs, Etc | 51,206 | 50,000 | - | (50,000) | -100.00% |
| 714112-Electronic Parts | 6,046 | 30,000 | 5,000 | (25,000) | -83.33% |
| 714117-Food & Ice | 532 | 1,250 | - | (1,250) | -100.00% |
| 714120-Hardware, Nails, Small Tools | 4,989 | 1,200 | - | (1,200) | -100.00% |
| 714126-Other Materials & Supplies | 61,938 | 3,000 | - | (3,000) | -100.00% |
| 714129-Safety Equipment | 578 | 1,000 | 750 | (250) | -25.00% |
| 714130-Safety Shoes | 404 | 1,200 | 400 | (800) | -66.67% |
| 714138-Flags Banners and Signage | 181 | - | - | - | 0.00% |
| 714144-Batteries | - | 600 | 100 | (500) | -83.33% |
| Materials & Supplies Total | 211,071 | 123,950 | 36,750 | (87,200) | -70.35% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 76 | - | - | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

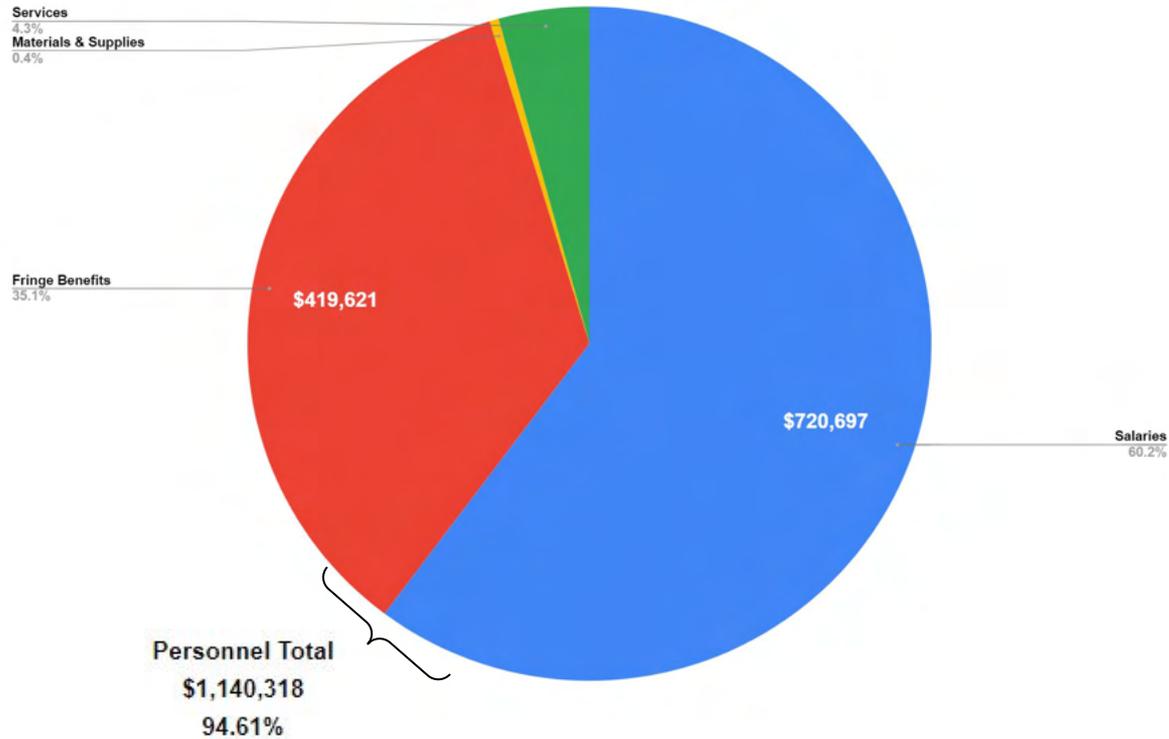
| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | | % Change |
|---|-------------------|-------------------|-------------------|------------------------|--|----------------|
| | | | | Proposed vs. Budget | | |
| 721102-Transportation | 2,431 | 3,200 | 23,000 | 19,800 | | 618.75% |
| 721201-Hotels | 3,068 | 3,000 | 20,500 | 17,500 | | 583.33% |
| 721202-Meals | 795 | 2,750 | 11,500 | 8,750 | | 318.18% |
| 721301-Registration Fees | 779 | 1,000 | 5,000 | 4,000 | | 400.00% |
| 721302-Other Travel Expenses | 375 | 500 | 2,750 | 2,250 | | 450.00% |
| Travel Expense Total | 7,524 | 10,450 | 62,750 | 52,300 | | 500.48% |
| Vehicle Operating | | | | | | |
| 731101-Diesel Fuel | 1,036 | 1,500 | - | (1,500) | | -100.00% |
| 731102-Gasoline | 40,050 | 43,100 | 1,500 | (41,600) | | -96.52% |
| 731203-Vehicle Labor | 15,856 | 7,800 | 300 | (7,500) | | -96.15% |
| 731204-Vehicle Parts & Supplies | 9,197 | 2,800 | 300 | (2,500) | | -89.29% |
| 731301-Car Wash | 20 | 100 | 200 | 100 | | 100.00% |
| 731401-Fleet Leased Vehicle | 162,947 | 158,417 | 23,473 | (134,944) | | -85.18% |
| Vehicle Operating Total | 229,106 | 213,717 | 25,773 | (187,944) | | -87.94% |
| Insurance, Claims, and Damages | | | | | | |
| 742402-Building & Content Insurance | 34 | - | - | - | | 0.00% |
| 742404-Liability Insurance | - | 185,000 | 85,000 | (100,000) | | -54.05% |
| Insurance, Claims, and Damages Total | 34 | 185,000 | 85,000 | (100,000) | | -54.05% |
| Capital Assets | | | | | | |
| 761303-Computer Equipment over 5000 | 86,302 | 50,000 | 20,000 | (30,000) | | -60.00% |
| 761308-Computer Software over 15000 | (119,450) | - | - | - | | 0.00% |
| Capital Assets Total | (33,148) | 50,000 | 20,000 | (30,000) | | -60.00% |
| Capital Outlay | | | | | | |
| 772111-Computer Software under 15000 | 536 | - | - | - | | 0.00% |
| 772112-Computer equipment under 5000 | 17,276 | 12,000 | 12,000 | - | | 0.00% |
| 772116-Traffic Lights and Equipment | 96,392 | - | - | - | | 0.00% |
| 772208-GASB 87/96 Lease Expense | 368,108 | - | - | - | | 0.00% |
| Capital Outlay Total | 482,312 | 12,000 | 12,000 | - | | 0.00% |
| Other Expenses | | | | | | |
| 782201-Awards | 566 | 850 | 600 | (250) | | -29.41% |
| 783102-Lease Financing Principal (GASB 87) | 175,656 | - | - | - | | 0.00% |
| 783103-SBITA Financing Principal (GASB 96) | 714,851 | - | - | - | | 0.00% |
| 783155-Interest Expense (GASB 87) | 1,068 | - | - | - | | 0.00% |
| 783156-Interest Expense (GASB 96) | 39,678 | - | - | - | | 0.00% |
| Other Expenses Total | 931,819 | 850 | 600 | (250) | | -29.41% |
| Operations Total | 13,201,373 | 13,507,842 | 10,919,747 | (2,588,096) | | -19.16% |
| A5 - Information Technology Total | 18,004,178 | 19,432,147 | 15,598,662 | (3,833,486) | | -19.73% |



FY 2025 Budget Purchasing

Steve Ballew - Chief Procurement Officer

FY25 Expenditures by Category



| | |
|------------------|-------------|
| FY24 | \$1,282,456 |
| FY25 | \$1,205,343 |
| Inc/(Dec) | -\$77,113 |
| Change % | -6.01% |

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--------------------------------|------------------|------------------|------------------|-------------------------------------|---------------|
| A7 - Purchasing | | | | | |
| Personnel | | | | | |
| Salary and Wages | 686,995 | 787,972 | 720,697 | (67,275.00) | -8.54% |
| Fringe Benefits | 346,627 | 430,134 | 419,621 | (10,513) | -2.44% |
| Personnel Total | 1,033,622 | 1,218,106 | 1,140,318 | (77,788) | -6.39% |
| Operations | | | | | |
| Services | 47,332 | 54,050 | 51,275 | (2,775) | -5.13% |
| Materials & Supplies | 2,384 | 4,500 | 5,150 | 650 | 14.44% |
| Travel Expense | 4,853 | 5,000 | 8,250 | 3,250 | 65.00% |
| Insurance, Claims, and Damages | - | 150 | 150 | - | 0.00% |
| Capital Outlay | - | 450 | - | (450) | -100.00% |
| Other Expenses | 360 | 200 | 200 | - | 0.00% |
| Operations Total | 54,928 | 64,350 | 65,025 | 675 | 1.05% |
| A7 - Purchasing Total | 1,088,550 | 1,282,456 | 1,205,343 | (77,113) | -6.01% |

Recommendation Decrease: **-\$77,113**

- **Salaries & Benefits -\$77,788**
 - o **No new positions**
 - o **Attrition -\$77,112**
- **Operations \$675**



Purchasing

FY25 Executive Summary

Description

The Purchasing Division of Finance currently has 12 FTEs with the goal of procuring the best quality products and services available for our customers (the City and its taxpayers) in the most economical, efficient, ethical, responsible, environmentally friendly, and timely manner by:

Procuring materials at the lowest cost consistent with quality and service

Obtaining the most suitable materials for the intended use

Providing maximum utilization of resources and avoiding duplication, waste, and obsolescence with respect to supplies and equipment

We also ensure the disposal of all obsolete or excess City personal property is accomplished in a professional, uniform, environmentally responsible, and ethical manner while securing fair prices through acceptable surplus sales methods.

Vision

To improve the efficiency and quality of the Purchasing Process. Standardize, measure, evaluate, and innovate operations to improve the purchasing process.

Mission

Our mission is to provide efficient, timely, and responsible procurement services to acquire goods and services that provide the best value to the citizens of Chattanooga.

Trends

We are seeing a reluctance by vendors to bid with the City of Chattanooga. Many vendors that we have spoken with have expressed the difficulty to do business with some of our internal departments, some have stated the difficulty in our solicitation process, and many have expressed concern over or delayed payment issues. In many situations a solicitation is having to be extended or rebid due to this lack of participation.

Underutilization of our MWOBE vendors is still an issue with the purchases conducted by the City. With the increase of the P-Card threshold we have seen an increase on the P-Card spend to precovid levels and we believe that this trend will continue as this is a focus area for purchasing.

Budget Overview

Effective and efficient use of the citizens tax dollars for the best value procurement of goods and services is always a top priority. We will continue to focus on process improvements in the requisition to payment process, within the functionality of Oracle through E-Procurement, and both internally with departments and externally with our vendors.

In an effort to attract and retain talent we have reallocated funds from areas where we no longer have as great of a need in order to increase the funding for training and development for the department. Historically, Purchasing has not budgeted for these types of services and it is reflected in the lack of industry best practice thoughts and ideas. With this reallocation we hope to train employees to become better procurement professionals, leaders, and innovators for the City and its residents.

Budget Highlights

- **In FY25, we have included attrition for the Purchasing Requisitioner position.**
- **Budget is almost net neutral by simply reallocating funds from areas with lesser needs for funding to allow for an increase in the training and development of the employees to be more efficient and effective in their purchasing roles.**

Position Requests

- **no new positions**

Future Challenges and Opportunities

There will need to be a continued focus on our bid process and ways that we can simplify the process. We will need to develop more supportive services in conjunction with the Department of Equity and Community Engagement to equip these MWOBE vendors with a better understanding of our processes. We will need to continue to review our bid specifications to ensure they are written in a manner that allows full and open competition for everyone.

Through our purchase card program we will continue providing opportunities for new and existing MWOBE businesses to work with the city. By increasing the single transaction threshold we have reduced some of the barrier of entry to doing business with the city which is a win-win for both the MWOBE vendors and the city.

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|------------------------------|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| A7 - Purchasing | | | | | |
| CC_A00701 - Purchasing | 1,088,550 | 1,282,456 | 1,205,343 | (77,113) | -6.01% |
| A7 - Purchasing Total | 1,088,550 | 1,282,456 | 1,205,343 | (77,113) | -6.01% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--------------------------------|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| A7 - Purchasing | | | | | |
| Personnel | | | | | |
| Salary and Wages | 686,995 | 787,972 | 720,697 | (67,275) | -8.54% |
| Fringe Benefits | 346,627 | 430,134 | 419,621 | (10,513) | -2.44% |
| Personnel Total | 1,033,622 | 1,218,106 | 1,140,318 | (77,788) | -6.39% |
| Operations | | | | | |
| Services | 47,332 | 54,050 | 51,275 | (2,775) | -5.13% |
| Materials & Supplies | 2,384 | 4,500 | 5,150 | 650 | 14.44% |
| Travel Expense | 4,853 | 5,000 | 8,250 | 3,250 | 65.00% |
| Insurance, Claims, and Damages | - | 150 | 150 | - | 0.00% |
| Capital Outlay | - | 450 | - | (450) | -100.00% |
| Other Expenses | 360 | 200 | 200 | - | 0.00% |
| Operations Total | 54,928 | 64,350 | 65,025 | 675 | 1.05% |
| A7 - Purchasing Total | 1,088,550 | 1,282,456 | 1,205,343 | (77,113) | -6.01% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| A7 - Purchasing | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 599,008 | 759,376 | 758,444 | (932) | -0.12% |
| 601199-Budget - Attrition (Salary) | - | - | (46,267) | (46,267) | 0.00% |
| 601201-Overtime | 69 | - | - | - | 0.00% |
| 602105-Cellphone Allowance | 1,920 | 1,440 | 720 | (720) | -50.00% |
| 602301-Personal Leave | 77,415 | - | - | - | 0.00% |
| 602304-Longevity | 7,650 | 7,350 | 7,800 | 450 | 6.12% |
| 602308-Bereavement Pay | 641 | - | - | - | 0.00% |
| 602309-Holiday Pay | 292 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 19,806 | - | (19,806) | -100.00% |
| Salary and Wages Total | 686,995 | 787,972 | 720,697 | (67,275) | -8.54% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 40,483 | 47,816 | 47,507 | (309) | -0.65% |
| 611102-Medicare | 9,468 | 11,182 | 11,109 | (73) | -0.65% |
| 611199-Budget - Attrition (Benefits) | - | - | (30,845) | (30,845) | 0.00% |
| 611201-General Pension | 141,740 | 161,494 | 160,450 | (1,044) | -0.65% |
| 611206-Other Post-employment Benefits (Civilian) | 43,640 | 42,339 | 42,067 | (272) | -0.64% |
| 611301-Hospitalization | 94,546 | 137,159 | 164,367 | 27,208 | 19.84% |
| 611302-Life Insurance Benefit | 455 | 549 | 552 | 3 | 0.55% |
| 611303-Long-Term Disability | 960 | 2,479 | 2,526 | 47 | 1.90% |
| 611403-On-site Medical Program | 15,336 | 18,744 | 20,448 | 1,704 | 9.09% |
| 611404-On-site Facility | - | 1,440 | 1,440 | - | 0.00% |
| 619999-Budget - Fringe Benefits | - | 6,932 | - | (6,932) | -100.00% |
| Fringe Benefits Total | 346,627 | 430,134 | 419,621 | (10,513) | -2.44% |
| Personnel Total | 1,033,622 | 1,218,106 | 1,140,318 | (77,788) | -6.39% |
| Operations | | | | | |
| Services | | | | | |
| 701208-On-the-Job Injury Claims | 22 | - | - | - | 0.00% |
| 702221-IT Maintenance | 640 | - | - | - | 0.00% |
| 703206-Air Cards | 213 | - | - | - | 0.00% |
| 704108-Office Machine Rental | 1,629 | 1,800 | 1,800 | - | 0.00% |
| 704201-Advertising | 41,588 | 48,000 | 45,000 | (3,000) | -6.25% |
| 704210-Printing | 1,077 | 300 | 300 | - | 0.00% |
| 704306-Dues | 1,385 | 1,670 | 2,000 | 330 | 19.76% |
| 704340-Shredding and Recycling Services | 78 | 100 | 100 | - | 0.00% |
| 704402-Unallocated Purchasing Card Expense | (14) | - | - | - | 0.00% |
| 704403-Disputed Purchasing Card Expense | 14 | - | - | - | 0.00% |
| 704501-Freight, Express & Drayage | 6 | 100 | 25 | (75) | -75.00% |
| 704502-Postage | 6 | 80 | 50 | (30) | -37.50% |
| 704602-Training Costs | 689 | 2,000 | 2,000 | - | 0.00% |
| Services Total | 47,332 | 54,050 | 51,275 | (2,775) | -5.13% |
| Materials & Supplies | | | | | |
| 711104-Forms & Printed Material | 64 | 200 | 400 | 200 | 100.00% |
| 711107-Newspapers | 408 | 450 | 450 | - | 0.00% |
| 711109-Office Supplies & Stationery | 1,865 | 2,500 | 3,000 | 500 | 20.00% |
| 714117-Food & Ice | 47 | 300 | 300 | - | 0.00% |
| 714126-Other Materials & Supplies | - | 50 | - | (50) | -100.00% |
| 714150-Promotional Items | - | 1,000 | 1,000 | - | 0.00% |
| Materials & Supplies Total | 2,384 | 4,500 | 5,150 | 650 | 14.44% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|------------------|------------------------|-----------------|
| | | | | Proposed vs. Budget | % Change |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 1,005 | 500 | 750 | 250 | 50.00% |
| 721102-Transportation | 596 | - | - | - | 0.00% |
| 721201-Hotels | 1,695 | 2,000 | 4,000 | 2,000 | 100.00% |
| 721202-Meals | 884 | 1,000 | 1,500 | 500 | 50.00% |
| 721301-Registration Fees | 625 | 1,500 | 2,000 | 500 | 33.33% |
| 721302-Other Travel Expenses | 48 | - | - | - | 0.00% |
| Travel Expense Total | 4,853 | 5,000 | 8,250 | 3,250 | 65.00% |
| Insurance, Claims, and Damages | | | | | |
| 742503-Fidelity & Surety Bonds | - | 150 | 150 | - | 0.00% |
| Insurance, Claims, and Damages Total | - | 150 | 150 | - | 0.00% |
| Capital Outlay | | | | | |
| 772109-Office Furniture | - | 450 | - | (450) | -100.00% |
| Capital Outlay Total | - | 450 | - | (450) | -100.00% |
| Other Expenses | | | | | |
| 781301-Fees, Licenses, & Permits | 24 | - | - | - | 0.00% |
| 782201-Awards | 336 | 200 | 200 | - | 0.00% |
| Other Expenses Total | 360 | 200 | 200 | - | 0.00% |
| Operations Total | 54,928 | 64,350 | 65,025 | 675 | 1.05% |
| A7 - Purchasing Total | 1,088,550 | 1,282,456 | 1,205,343 | (77,113) | -6.01% |

FY 2025 Budget Agencies/External Entities

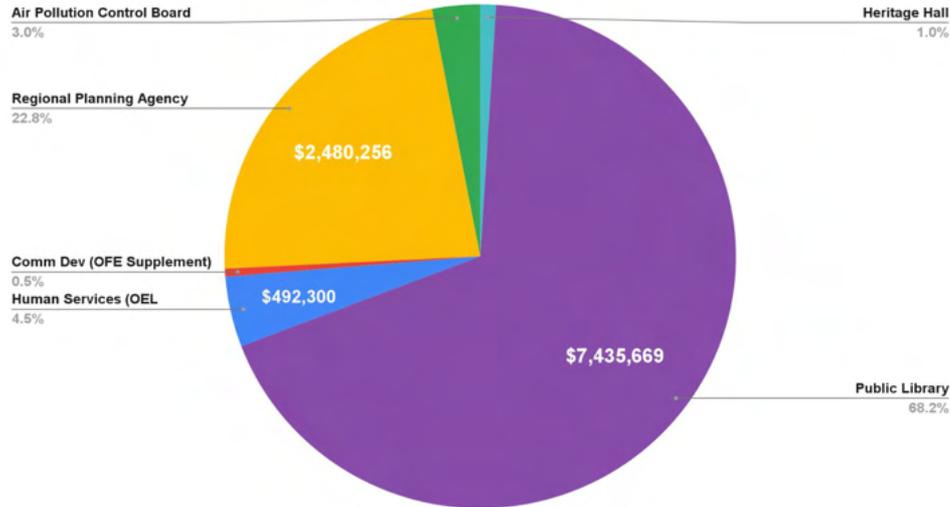
Divisions

- General Fund

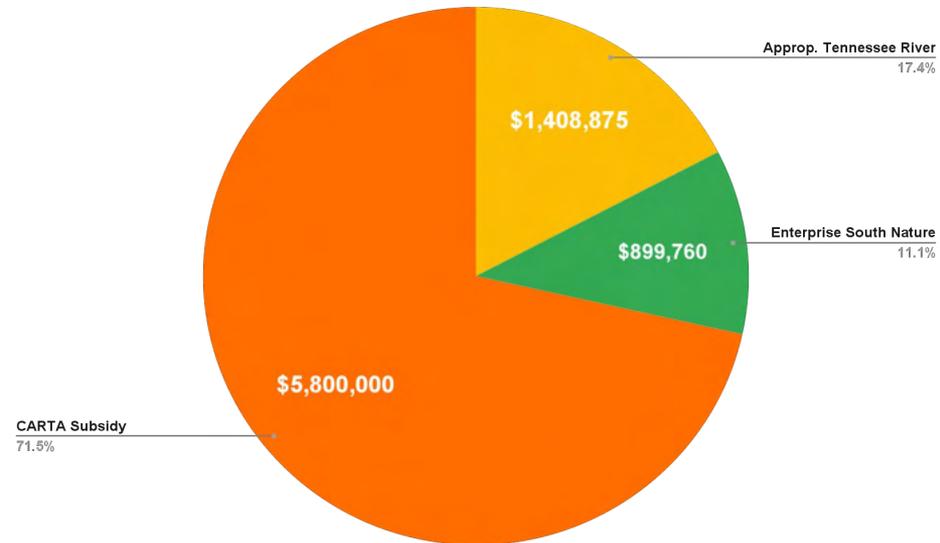
- Economic Development Fund

FY25 General Fund Appropriations

Quasi Agencies



External Entities



| | |
|------------------|--------------|
| FY24 | \$18,736,164 |
| FY25 | \$19,009,975 |
| Inc/(Dec) | \$273,811 |
| Change % | 1.46% |

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------------------------|---------------|
| 1100 - General Fund | | | | | |
| AA - Agencies | | | | | |
| Approp Tennessee River Park | 1,235,297 | 1,326,050 | 1,408,875 | 82,825 | 6.25% |
| Approp Enterprise South Nature Park | 662,492 | 506,674 | 899,760 | 393,086 | 77.58% |
| Approp Joe Johnson Mental Health | 14,625 | - | - | 0 | 0.00% |
| CARTA Subsidy | 5,800,000 | 5,800,000 | 5,800,000 | 0 | 0.00% |
| AA - Agencies Total | 7,712,414 | 7,632,724 | 8,108,635 | 475,911 | 6.24% |
| AQ - Quasi Agencies | | | | | |
| Approp Chattanooga Public Library | 7,311,000 | 7,311,000 | 7,435,669 | 124,669 | 1.71% |
| Approp Human Services | 350,000 | 765,000 | 492,300 | -272,700 | -35.65% |
| Approp Air Pollution Control Bureau | 330,168 | 330,168 | 330,168 | - | 0.00% |
| Approp Regional Planning Agency | 2,596,669 | 2,596,669 | 2,480,256 | -116,413 | -4.48% |
| Approp Heritage Hall Fund | 100,263 | 100,603 | 107,947 | 7,344 | 7.30% |
| Approp Community Development | - | - | 55,000 | 55,000 | 0.00% |
| AQ - Quasi Agencies Total | 10,688,100 | 11,103,440 | 10,901,340 | -202,100 | -1.82% |
| 1100 - General Fund Total | 18,400,514 | 18,736,164 | 19,009,975 | 273,811 | 1.46% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 1100 - General Fund | | | | | |
| AA - Agencies | 7,712,414 | 7,632,724 | 8,108,635 | 475,911 | 6.24% |
| AQ - Quasi Agencies | 10,688,100 | 11,174,440 | 10,901,340 | (273,100) | -2.44% |
| 1100 - General Fund Total | 18,400,514 | 18,807,164 | 19,009,975 | 202,811 | 1.08% |
| 1111 - Economic Development | | | | | |
| AA - Agencies | 2,587,000 | 2,598,350 | 2,500,000 | (98,350) | -3.79% |
| 1111 - Economic Development Total | 2,587,000 | 2,598,350 | 2,500,000 | (98,350) | -3.79% |
| Grand Total | 20,987,514 | 21,405,514 | 21,509,975 | 104,461 | 0.49% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 1100 - General Fund | | | | | |
| AA - Agencies | | | | | |
| CARTA Subsidy | 5,800,000 | 5,800,000 | 5,800,000 | - | 0.00% |
| Joe Johnson Mental Health | 14,625 | - | - | - | 0.00% |
| Tennessee River Park (Hamilton County) | 1,235,297 | 1,326,050 | 1,408,875 | 82,825 | 6.25% |
| Enterprise South Nature Park (Hamilton County) | 662,492 | 506,674 | 899,760 | 393,086 | 77.58% |
| AA - Agencies Total | 7,712,414 | 7,632,724 | 8,108,635 | 475,911 | 6.24% |
| AQ - Quasi Agencies | | | | | |
| Air Pollution Control Board Fund | 330,168 | 330,168 | 330,168 | - | 0.00% |
| Chattanooga Public Library | 7,311,000 | 7,311,000 | 7,435,669 | 124,669 | 1.71% |
| Heritage Hall Fund | 100,263 | 100,603 | 107,947 | 7,344 | 7.30% |
| Regional Planning Agency | 2,596,669 | 2,596,669 | 2,480,256 | (116,413) | -4.48% |
| Human Services Program (OEL Grant Supplement) | 350,000 | 765,000 | 492,300 | (272,700) | -35.65% |
| Comm. Development Fund (OFE Grant Supplement) | - | 71,000 | 55,000 | (16,000) | -22.54% |
| AQ - Quasi Agencies Total | 10,688,100 | 11,174,440 | 10,901,340 | (273,100) | -2.44% |
| 1100 - General Fund Total | 18,400,514 | 18,807,164 | 19,009,975 | 202,811 | 1.08% |
| 1111 - Economic Development | | | | | |
| AA - Agencies | | | | | |
| Chattanooga Chamber Foundation | 650,000 | 600,000 | 600,000 | - | 0.00% |
| UTC Center for Regional Economic Research | | | 80,000 | 80,000 | 0.00% |
| Carter Street Corp. | 200,000 | 200,000 | - | (200,000) | -100.00% |
| Enterprise Center | 1,562,000 | 1,623,350 | 1,690,000 | 66,650 | 4.11% |
| Public Education Foundation | 75,000 | 75,000 | 50,000 | (25,000) | -33.33% |
| Thrive | 100,000 | 100,000 | 80,000 | (20,000) | -20.00% |
| AA - Agencies Total | 2,587,000 | 2,598,350 | 2,500,000 | (98,350) | -3.79% |
| 1111 - Economic Development Total | 2,587,000 | 2,598,350 | 2,500,000 | (98,350) | -3.79% |



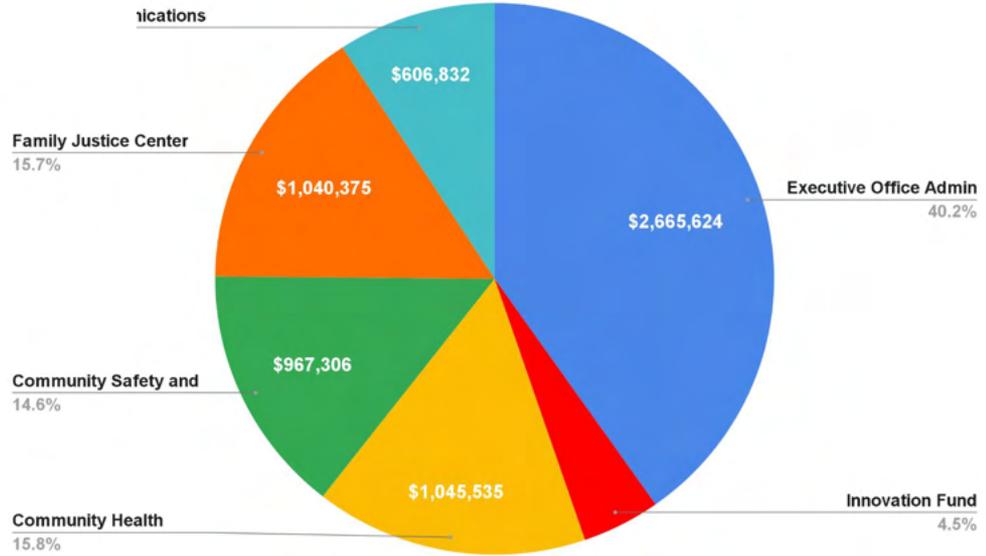
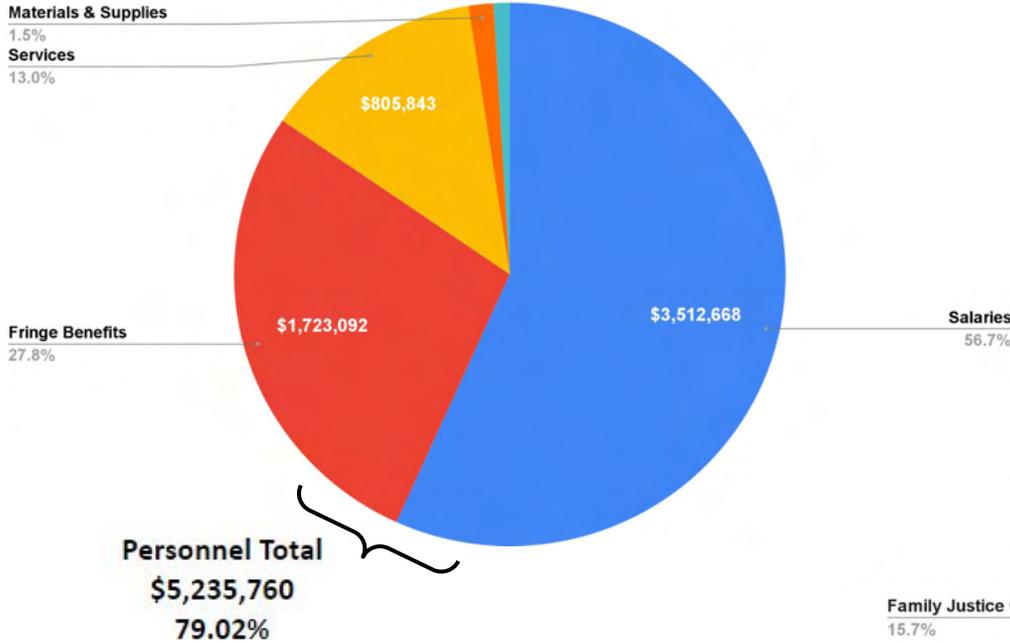
FY 2025 Budget Executive Branch

Tim Kelly – Mayor
Jermaine Freeman – Chief of Staff

Divisions

- Executive Office Admin (Mayor's Office)
- Community Health
- Family Justice Center
- Mayor Communications
- Community Safety and Gun Violence Prevention
- Innovation Fund

FY25 Expenditures by Category



| | |
|-----------|-------------|
| FY24 | \$6,495,249 |
| FY25 | \$6,625,672 |
| Inc/(Dec) | \$130,423 |
| Change % | 2.01% |

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|-----------------------------------|------------------|------------------|------------------|-------------------------------------|---------------|
| B - Executive Branch | | | | | |
| Personnel Expenses | | | | | |
| Salary and Wages | 3,391,508 | 3,608,056 | 3,512,668 | (95,388) | -2.64% |
| Fringe Benefits | 1,556,123 | 1,744,618 | 1,723,092 | (21,526) | -1.23% |
| Personnel Expenses Total | 4,947,631 | 5,352,674 | 5,235,760 | (116,914) | -2.18% |
| Operating Expenses | | | | | |
| Services | 524,335 | 844,683 | 805,843 | (38,840) | -4.60% |
| Materials & Supplies | 121,901 | 68,080 | 90,050 | 21,970 | 32.27% |
| Travel Expense | 50,552 | 9,000 | 22,500 | 13,500 | 150.00% |
| Vehicle Operating | 55,345 | 15,312 | 58,654 | 43,342 | 283.06% |
| Insurance, Claims, and Damages | 100 | | - | - | 0.00% |
| Capital Outlay | 51,506 | | - | - | 0.00% |
| Other Expenses | 221,289 | 205,500 | 412,865 | 207,365 | 100.91% |
| Operating Expenses Total | 1,025,028 | 1,142,575 | 1,389,912 | 247,337 | 21.65% |
| B - Executive Branch Total | 5,972,660 | 6,495,249 | 6,625,672 | 130,423 | 2.01% |

Recommendation Increase: \$130,423

- **Salaries & Benefits -\$116,914**
 - Reduction of 5 existing positions -\$486,383
 - Addition of 3 Prior Grant Funded Positions \$236,016
 - Reduced Attrition (Increase to Budget) \$148,375
- **Operations 247,337**
 - FJC Custodial Services Contract \$23,000
 - Vehicle Operating Increase due to City wide Reduction in FY24 (Capital Component) \$43,342
 - Space Cost for Midtown Campus will now be allocated to Departments. Increase of \$92,565
 - Program Expenses increased \$105,000 (\$55K related to initiatives no longer covered by the expired Grant)



Executive Branch

FY25 Executive Summary

Description

The Executive Branch comprises the Mayor's Office, Office of Community Health, Family Justice Center, and Communications. The Mayor is elected at-large to a four year term and serves as the chief executive officer and oversees the operations of all city departments. The Mayor sets administrative vision, strategy, policies, and procedures for all departments to carry out services for the citizens of Chattanooga.

Vision

To be a city where everyone has access to opportunity and prosperity is plentiful.

Mission

To break down the barriers that prevent people from living the life they want in our community.

Trends

Cities across America are operating in a challenging financial environment characterized by inflationary pressures and other external complexities. Despite our own challenges, Chattanooga remains an unique and resilient community with the promise of becoming America's best city. The Mayor's Office remains committed to fulfilling the strategic vision outlined in the One Chattanooga Plan, and the Executive Branch budget for Fiscal Year 2025 (FY25) will enable it to continue to lead citywide efforts to ensure departmental operations are aligned with priorities and streamlined to be more efficient and effective. City government is a network of services, places, and relationships embedded in neighborhoods across Chattanooga, and resources continue to be invested there. The goal of this administration is to make sure Chattanooga lives up to its potential to become a city that works for everyone, as ONE Chattanooga, together.

Budget Overview

The FY25 budget reflects a steadfast focus on ensuring that we have better government for all Chattanoogaans. In order to accomplish the goals detailed in our strategic framework, we will continue investing resources through a prioritized approach. This budget maintains our commitment to fiscal responsibility, transparency, accountability, affordable housing, public safety, economic opportunity, community investment, customer service, and a common-sense approach to solving the problems that face our city.

Future Challenges and Opportunities

Mayor Kelly's ONE Chattanooga strategic plan serves as a framework that guides the work of all departments throughout City government. Following is an outline of the key values, goals, and strategic initiatives that Chattanooga will undertake under Mayor Kelly's leadership to realize ONE Chattanooga. Our strategy, which puts Chattanooga on a path to shared prosperity and common purpose, includes the following key priorities:

- Build a universal path to early learning
- Catalyze economic vitality in the Black community
- Ensure affordable housing choices for all Chattanoogaans
- Improve local infrastructure and public transit
- Build a competitive regional economy
- Close the gaps in public health
- Provide responsive and effective local government

This strategic framework represents both the opportunities and challenges that are driving how our city government operates and is the basis for the preparation of this FY25 budget.

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| B-Executive Branch | | | | | |
| CC_B00101 - Executive Office Admin | 3,147,516 | 2,624,457 | 2,665,624 | 41,167 | 1.57% |
| CC_B00102 - Multicultural Affairs | 1 | - | - | - | 0.00% |
| CC_B00107 - Innovation Funding | 90,823 | 300,000 | 300,000 | - | 0.00% |
| CC_B00201 - MAYOR Community Health | 1,380,033 | 1,906,170 | 1,045,535 | (860,635) | -45.15% |
| CC_B00202 - Community Safety and Gun Violence Prevention | - | - | 967,306 | 967,306 | 0.00% |
| CC_B00301 - Family Justice Center | 874,004 | 993,384 | 1,040,375 | 46,991 | 4.73% |
| CC_B00401 - Mayor Communications | 480,283 | 671,238 | 606,832 | (64,406) | -9.60% |
| B-Executive Branch Total | 5,972,660 | 6,495,249 | 6,625,672 | 130,423 | 2.01% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---------------------------------|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| B-Executive Branch | | | | | |
| Personnel | | | | | |
| Salary and Wages | 3,391,508 | 3,608,056 | 3,512,668 | (95,388) | -2.64% |
| Fringe Benefits | 1,556,123 | 1,744,618 | 1,723,092 | (21,526) | -1.23% |
| Personnel Total | 4,947,631 | 5,352,674 | 5,235,760 | (116,914) | -2.18% |
| Operations | | | | | |
| Services | 524,335 | 844,683 | 805,843 | (38,840) | -4.60% |
| Materials & Supplies | 121,901 | 68,080 | 90,050 | 21,970 | 32.27% |
| Travel Expense | 50,552 | 9,000 | 22,500 | 13,500 | 150.00% |
| Vehicle Operating | 55,345 | 15,312 | 58,654 | 43,342 | 283.06% |
| Insurance, Claims, and Damages | 100 | - | - | - | 0.00% |
| Capital Outlay | 51,506 | - | - | - | 0.00% |
| Other Expenses | 221,289 | 205,500 | 412,865 | 207,365 | 100.91% |
| Operations Total | 1,025,029 | 1,142,575 | 1,389,912 | 247,337 | 21.65% |
| B-Executive Branch Total | 5,972,660 | 6,495,249 | 6,625,672 | 130,423 | 2.01% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| B-Executive Branch | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 3,033,541 | 3,760,819 | 3,620,668 | (140,151) | -3.73% |
| 601102-Temporary Staffing | 3,195 | - | - | - | 0.00% |
| 601103-Part Time Employees | - | - | 29,107 | 29,107 | 0.00% |
| 601199-Budget - Attrition (Salary) | - | (243,861) | (164,414) | 79,447 | -32.58% |
| 601201-Overtime | 2,941 | - | - | - | 0.00% |
| 602105-Cellphone Allowance | 12,040 | 11,520 | 12,686 | 1,166 | 10.12% |
| 602301-Personal Leave | 319,834 | - | - | - | 0.00% |
| 602304-Longevity | 7,800 | 10,275 | 14,621 | 4,346 | 42.30% |
| 602308-Bereavement Pay | 768 | - | - | - | 0.00% |
| 602309-Holiday Pay | 11,389 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 69,303 | - | (69,303) | -100.00% |
| Salary and Wages Total | 3,391,508 | 3,608,056 | 3,512,668 | (95,388) | -2.64% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 199,552 | 227,419 | 225,650 | (1,769) | -0.78% |
| 611102-Medicare | 47,218 | 54,810 | 54,297 | (513) | -0.94% |
| 611199-Budget - Attrition (Benefits) | - | (140,000) | (71,072) | 68,928 | -49.23% |
| 611201-General Pension | 691,465 | 791,552 | 761,126 | (30,426) | -3.84% |
| 611206-Other Post-employment Benefits (Civilian) | 213,648 | 207,529 | 199,546 | (7,983) | -3.85% |
| 611301-Hospitalization | 253,242 | 416,892 | 409,803 | (7,089) | -1.70% |
| 611302-Life Insurance Benefit | 1,776 | 2,189 | 2,060 | (129) | -5.89% |
| 611303-Long-Term Disability | 4,366 | 10,618 | 10,237 | (381) | -3.59% |
| 611304-Health Savings Accounts | 91,660 | 80,665 | 64,522 | (16,143) | -20.01% |
| 611402-Employee Health Savings Acct | 230 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 52,966 | 63,048 | 61,515 | (1,533) | -2.43% |
| 611404-On-site Facility | - | 5,640 | 5,408 | (232) | -4.11% |
| 619999-Budget - Fringe Benefits | - | 24,256 | - | (24,256) | -100.00% |
| Fringe Benefits Total | 1,556,123 | 1,744,618 | 1,723,092 | (21,526) | -1.23% |
| Personnel Total | 4,947,631 | 5,352,674 | 5,235,760 | (116,914) | -2.18% |
| Operations | | | | | |
| Services | | | | | |
| 701103-Consultant Fees | 56,649 | - | 20,000 | 20,000 | 0.00% |
| 701105-Engineering Non-construction Consulting | 20,000 | - | - | - | 0.00% |
| 701113-Technology Development and Design | 9,999 | - | - | - | 0.00% |
| 701208-On-the-Job Injury Claims | 1,667 | 1,500 | 500 | (1,000) | -66.67% |
| 702102-Electrical | 22,666 | - | - | - | 0.00% |
| 702103-Exterminating Service | 2,610 | - | 1,000 | 1,000 | 0.00% |
| 702108-Locksmith | 95 | - | - | - | 0.00% |
| 702109-Custodial Services | 32,204 | 40,000 | 63,000 | 23,000 | 57.50% |
| 702202-Bldg & Grounds Maintenance | 2,789 | - | - | - | 0.00% |
| 702207-Maintenance Services | (149) | - | - | - | 0.00% |
| 702221-IT Maintenance | 16,819 | - | - | - | 0.00% |
| 702225-IT Maintenance - Licensing | 879 | - | - | - | 0.00% |
| 702227-IT Maintenance - Support Maintenance | 90 | - | - | - | 0.00% |
| 703101-Electricity | 190 | - | - | - | 0.00% |
| 703202-Cellular Phone Service | 1,784 | 1,500 | 1,500 | - | 0.00% |
| 703206-Air Cards | 4,642 | 2,000 | 2,893 | 893 | 44.65% |
| 704104-Equipment Rental | 3,292 | 530 | - | (530) | -100.00% |
| 704108-Office Machine Rental | 2,249 | 7,500 | 6,800 | (700) | -9.33% |
| 704201-Advertising | - | 52,000 | 80,200 | 28,200 | 54.23% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|----------------|----------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 704208-Contracted Repair | 13,260 | - | - | - | 0.00% |
| 704209-Copying | (97) | - | - | - | 0.00% |
| 704210-Printing | 352 | 7,500 | 5,000 | (2,500) | -33.33% |
| 704228-Translation Service | 430 | - | 600 | 600 | 0.00% |
| 704306-Dues | 19,108 | 10,000 | 10,000 | - | 0.00% |
| 704307-Employment Agencies | 12,956 | - | - | - | 0.00% |
| 704308-Local Transportation | 1,651 | - | - | - | 0.00% |
| 704309-Meeting Expense | 8,723 | 40,000 | 10,000 | (30,000) | -75.00% |
| 704310-Local Mileage | 2,877 | 2,068 | 2,100 | 32 | 1.55% |
| 704311-Miscellaneous Services | 6,841 | 3,885 | 3,000 | (885) | -22.78% |
| 704312-Other Contracted Service | 250 | 370,000 | 320,000 | (50,000) | -13.51% |
| 704317-Contracted Operations | - | 30,000 | - | (30,000) | -100.00% |
| 704319-Parking | 1,621 | 5,150 | 1,730 | (3,420) | -66.41% |
| 704335-Public Communication | 11,331 | - | - | - | 0.00% |
| 704340-Shredding and Recycling Services | 180 | 300 | 250 | (50) | -16.67% |
| 704343-FJC - Client Support Services | 2,116 | 2,000 | 4,500 | 2,500 | 125.00% |
| 704347-Agency Contracted Services | 252,969 | 253,000 | 253,000 | - | 0.00% |
| 704388-General Fund Merchandise (NR06 Only) | 142 | - | - | - | 0.00% |
| 704390-Facility Rental (NR06 Only) | 817 | - | - | - | 0.00% |
| 704402-Unallocated Purchasing Card Expense | 48 | - | - | - | 0.00% |
| 704404-Disputed Credit Card Charges | (20) | - | - | - | 0.00% |
| 704499-Incomplete Expense Allocation | 4,628 | - | - | - | 0.00% |
| 704501-Freight, Express & Drayage | - | - | 50 | 50 | 0.00% |
| 704502-Postage | 361 | 150 | 620 | 470 | 313.33% |
| 704601-Local Registration Fees | 500 | 3,600 | 4,100 | 500 | 13.89% |
| 704602-Training Costs | 4,674 | 11,000 | 12,000 | 1,000 | 9.09% |
| 704603-Tuition & Books | - | - | 3,000 | 3,000 | 0.00% |
| 705101-Supportive Services | 28 | 1,000 | - | (1,000) | -100.00% |
| 705104-Supportive Services Food | 10 | - | - | - | 0.00% |
| 705112-Overnight Relocation Assistance | 105 | - | - | - | 0.00% |
| Services Total | 524,335 | 844,683 | 805,843 | (38,840) | -4.60% |
| Materials & Supplies | | | | | |
| 711101-Audio Visual Supplies | - | 2,500 | 150 | (2,350) | -94.00% |
| 711102-Books | 110 | 1,000 | 100 | (900) | -90.00% |
| 711104-Forms & Printed Material | 3,066 | 1,000 | 3,000 | 2,000 | 200.00% |
| 711107-Newspapers | - | 500 | - | (500) | -100.00% |
| 711108-Periodicals, Publications | 263 | - | - | - | 0.00% |
| 711109-Office Supplies & Stationery | 17,045 | 18,500 | 19,500 | 1,000 | 5.41% |
| 711110-Technology Accessories & Supplies | 2,929 | 1,500 | 50 | (1,450) | -96.67% |
| 712114-Plumbing Supplies | 3,154 | - | - | - | 0.00% |
| 714101-Art Prints | 1,080 | 230 | - | (230) | -100.00% |
| 714105-Building Maintenance Supplies | 205 | - | - | - | 0.00% |
| 714106-Cleaning Supplies | 8,710 | 9,500 | 5,000 | (4,500) | -47.37% |
| 714107-Clothing | 4,650 | - | - | - | 0.00% |
| 714117-Food & Ice | 30,021 | 11,500 | 21,600 | 10,100 | 87.83% |
| 714119-Fuel | 174 | - | - | - | 0.00% |
| 714122-Kitchen & Dining Room Supplies | 32 | 200 | - | (200) | -100.00% |
| 714126-Other Materials & Supplies | 1,746 | 20,650 | 10,150 | (10,500) | -50.85% |
| 714129-Safety Equipment | 19 | - | - | - | 0.00% |
| 714135-Locks & Key supplies | 156 | - | - | - | 0.00% |
| 714138-Flags Banners and Signage | 9,333 | 1,000 | 500 | (500) | -50.00% |
| 714143-Event Planning, Services and Catering | 39,209 | - | 30,000 | 30,000 | 0.00% |
| Materials & Supplies Total | 121,901 | 68,080 | 90,050 | 21,970 | 32.27% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 400 | 600 | 1,000 | 400 | 66.67% |
| 721102-Transportation | 18,290 | 4,500 | 9,000 | 4,500 | 100.00% |
| 721103-Auto Rental | 366 | - | - | - | 0.00% |
| 721201-Hotels | 16,869 | 2,000 | 8,600 | 6,600 | 330.00% |
| 721202-Meals | 773 | 1,400 | 2,600 | 1,200 | 85.71% |
| 721301-Registration Fees | 11,437 | - | 800 | 800 | 0.00% |
| 721302-Other Travel Expenses | 2,417 | 500 | 500 | - | 0.00% |
| Travel Expense Total | 50,552 | 9,000 | 22,500 | 13,500 | 150.00% |
| Vehicle Operating | | | | | |
| 731102-Gasoline | 1,153 | 500 | 500 | - | 0.00% |
| 731203-Vehicle Labor | 25 | 500 | 250 | (250) | -50.00% |
| 731204-Vehicle Parts & Supplies | - | 300 | - | (300) | -100.00% |
| 731301-Car Wash | 41 | 400 | 300 | (100) | -25.00% |
| 731401-Fleet Leased Vehicle | 54,126 | 3,612 | 57,604 | 53,992 | 1494.80% |
| 731403-Vehicle rental - local use | - | 10,000 | - | (10,000) | -100.00% |
| Vehicle Operating Total | 55,345 | 15,312 | 58,654 | 43,342 | 283.06% |
| Insurance, Claims, and Damages | | | | | |
| 742503-Fidelity & Surety Bonds | 100 | - | - | - | 0.00% |
| Insurance, Claims, and Damages Total | 100 | - | - | - | 0.00% |
| Capital Outlay | | | | | |
| 772107-Other Equipment (Under 5000) | 33,654 | - | - | - | 0.00% |
| 772108-Recreational Equipment | 2,944 | - | - | - | 0.00% |
| 772109-Office Furniture | 1,010 | - | - | - | 0.00% |
| 772111-Computer Software under 15000 | 628 | - | - | - | 0.00% |
| 772112-Computer equipment under 5000 | 13,050 | - | - | - | 0.00% |
| 772122-Office Equipment (under 5000) | 221 | - | - | - | 0.00% |
| Capital Outlay Total | 51,506 | - | - | - | 0.00% |
| Other Expenses | | | | | |
| 781103-Space Costs | 169,000 | 169,000 | 261,565 | 92,565 | 54.77% |
| 781301-Fees, Licenses, & Permits | 419 | 11,000 | 15,000 | 4,000 | 36.36% |
| 782201-Awards | 300 | 500 | 300 | (200) | -40.00% |
| 782202-Donations | (1,240) | - | - | - | 0.00% |
| 782210-Program Expense | 49,811 | 25,000 | 130,000 | 105,000 | 420.00% |
| 782220-Sponsorships | 3,000 | - | 6,000 | 6,000 | 0.00% |
| Other Expenses Total | 221,289 | 205,500 | 412,865 | 207,365 | 100.91% |
| Operations Total | 1,025,029 | 1,142,575 | 1,389,912 | 247,337 | 21.65% |
| B-Executive Branch Total | 5,972,660 | 6,495,249 | 6,625,672 | 130,423 | 2.01% |



FY 2025 Budget

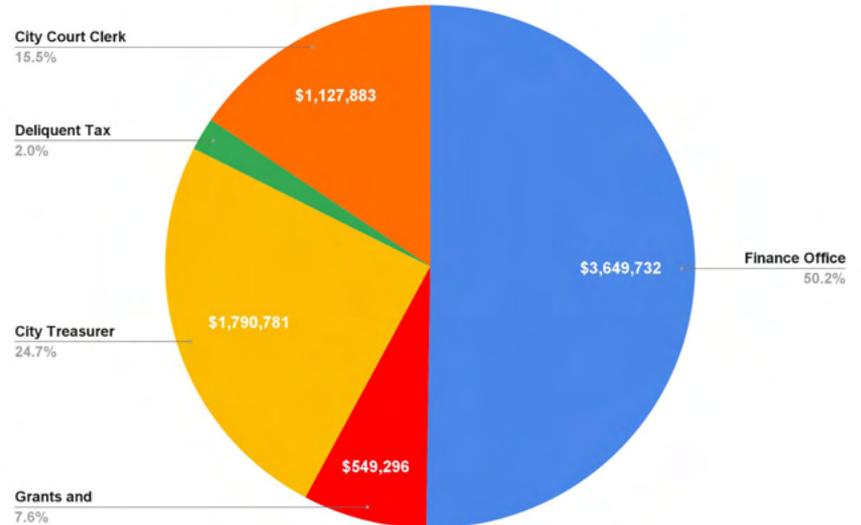
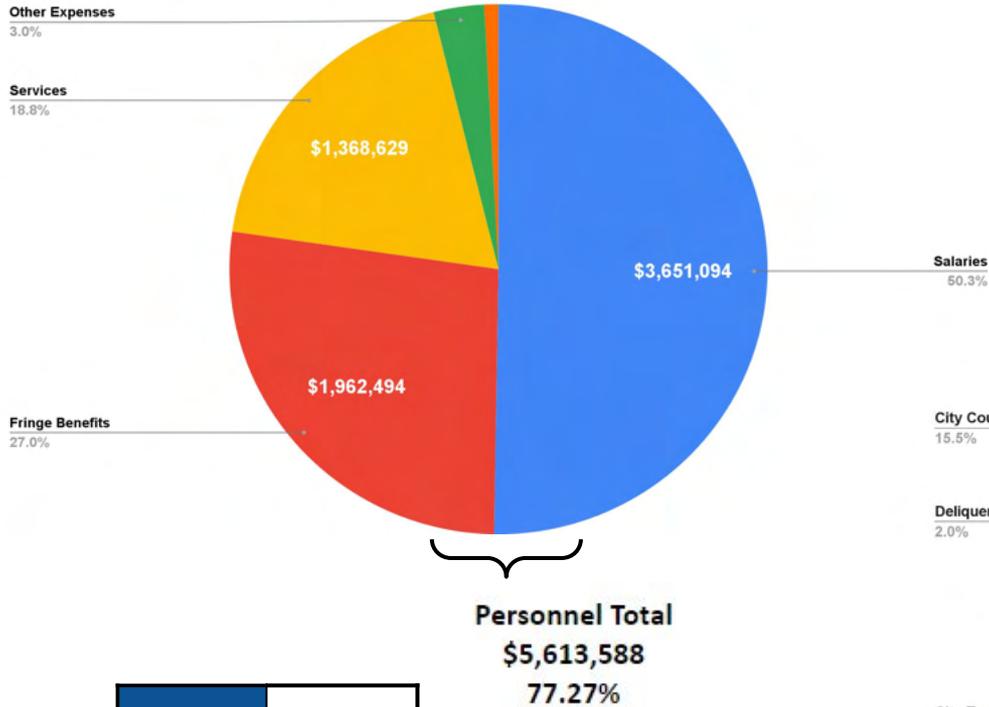
Finance

Javaid Majid - Chief Financial Officer

Divisions

- **Finance Administration**
- **City Court Clerk**
- **Treasury**
- **Grants & Opportunities**

FY25 Expenditures by Category



| | |
|------------------|-------------|
| FY24 | \$7,432,826 |
| FY25 | \$7,264,692 |
| Inc/(Dec) | -\$168,134 |
| Change % | -2.26% |

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--------------------------------------|------------------|------------------|------------------|-------------------------------------|---------------|
| C-Finance & Admin | | | | | |
| Personnel | | | | | |
| Salary and Wages | 3,252,577 | 3,632,009 | 3,651,094 | 19,085 | 0.53% |
| Fringe Benefits | 1,688,755 | 2,135,239 | 1,962,494 | (172,745) | -8.09% |
| Personnel Total | 4,941,332 | 5,767,248 | 5,613,588 | (153,660) | -2.66% |
| Operations | | | | | |
| Services | 1,284,619 | 1,373,533 | 1,368,629 | (4,904) | -0.36% |
| Materials & Supplies | 56,013 | 69,800 | 62,000 | (7,800) | -11.17% |
| Travel Expense | 34,497 | 25,900 | 25,900 | - | 0.00% |
| Vehicle Operating | | 500 | 300 | (200) | -40.00% |
| Insurance, Claims, and Damages | 6,087 | 5,500 | 5,825 | 325 | 5.91% |
| Capital Outlay | 36,209 | - | - | - | |
| Other Expenses | 364,145 | 190,345 | 188,450 | (1,895) | -1.00% |
| Operations Total | 1,781,570 | 1,665,578 | 1,651,104 | (14,474) | -0.87% |
| C - Finance & Admin Total | 6,722,902 | 7,432,826 | 7,264,692 | (168,134) | -2.26% |

Recommendation Decrease: -\$168,134

- Salaries & Benefits -\$153,660
 - o Deleted 4 positions
 - o Attrition -\$32,378
- Operations -\$14,474
 - o Maintenance Services -\$11,000
 - o Title/Escrow Search -\$8,000
 - o Postage \$20,000
 - o Forms & Printed Materials -\$12,000



Finance & Administration

FY25 Executive Summary

Description

The Finance and Administration Department provides financial and management information, control, and guidance to the Mayor, Department Administrators, and the City Council. The department is responsible for all budget and finance related functions of the City, including accounting and treasury operations. The department also supports other departments and agencies in City Court Clerk operations, Grants, Accounts Payable, Purchasing, and Payroll.

Vision

To ensure excellence in the management of public resources and promote public and investor confidence in City government.

Mission

To ensure the overall fiscal health of the City of Chattanooga and provide high quality support services to City departments and agencies.

Trends

The Department of Finance & Administration is committed to managing the City's financial affairs in a manner that promotes long-term fiscal stability and assures maximum efficiencies in the use of tax dollars and other financial resources. The Finance & Administration Department will continue to provide support services in accounting, financial reporting, investments, debt management, and tax and other revenue collections. Staff also assists in the development of processes and procedures to ensure compliance with applicable federal, state, and local laws and ordinances.

Budget Overview

The primary goal of Finance Administration is to provide excellence in financial management for the City of Chattanooga. A strong fiscal position directly aligns with the City's mission to empower Chattanooga residents to live the life of their choosing by maintaining a financial infrastructure that ensures the provision of high quality services and sustained economic growth. The FY25 budget provides financial oversight of all City departments and agencies through budgeting, accounts payable, payroll, accounting and financial reporting, debt and investment management, grant opportunities, and purchasing, as well as assisting the executive and legislative branches in the execution of economic development strategy and initiatives.

Finance Administration continually assesses areas for improvement. The management team evaluates staff competencies to encourage an organizational culture of development for all staff and leadership. Divisions collaborate with cross-functional teams, both internal and external, to seek opportunities for process improvement.

Budget Highlights

- Finance Administration is submitting a budget request that is less than the FY24 budget.
- Exceptional staff, our greatest asset, is also our greatest cost. This request is \$198,383 (2.67%) less than last year. We are including a 3/4 year attrition for the Business Systems Manager, Management Budget Analyst 2 and Revenue Specialist 2. We have also eliminated the Business Systems Analyst. In the City Court Clerk's Office, we are streamlining management with an Operations Manager instead of a Deputy City Court Clerk, and eliminating 3 positions (Court Operations Tech 2, Court Operations Tech 1, and Court Operations Assistant). Our health insurance costs are less due to the insurance selections of our most recent hires.
- Operationally, the attrition of the Business Systems Manager for a portion of the year provides time to determine the most effective way to collaborate with the Department of Technology Services as we continue to improve our new cloud financial software. For the Treasury, the Revenue Specialist attrition provides an opportunity to gauge positive impacts on operations from the new property tax system. Costs decreased in the Delinquent Tax division of the Treasury. The budget is being realigned to reflect how we are actually spending.

Position Requests

- No new positions requested

Future Challenges and Opportunities

This coming year is exciting as the Finance Administration Department has hired a permanent Chief Finance Officer and plans to fill the vacant Deputy Finance Officer position! It is also a year to review our banking contracts to take advantage of new industry standards, especially around security and fraud detection. Along with these opportunities comes the continual challenge of helping the City balance the needs of compensation to attract and retain valuable employees, meet capital needs while maintaining a low debt, and determine the best way to fund once-in-a career economic opportunities that provide growth for future generations.

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| C-Finance & Admin | | | | | |
| CC_C00100 - City General Tax Revenue | 486 | - | - | - | 0.00% |
| CC_C00101 - Finance Office | 3,160,397 | 3,607,384 | 3,649,732 | 42,348 | 1.17% |
| CC_C00104 - Financial Grant and Opportunities | 438,541 | 552,100 | 549,296 | (2,804) | -0.51% |
| CC_C00199 - Payroll Suspense | 5,987 | - | - | - | 0.00% |
| CC_C00201 - Office of City Treasurer | 1,639,695 | 1,801,048 | 1,790,781 | (10,267) | -0.57% |
| CC_C00202 - Delinquent Tax | 132,238 | 163,000 | 147,000 | (16,000) | -9.82% |
| CC_C00301 - City Court Clerks Office | 1,345,559 | 1,309,294 | 1,127,883 | (181,411) | -13.86% |
| C-Finance & Admin Total | 6,722,902 | 7,432,826 | 7,264,692 | (168,134) | -2.26% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|------------------------------------|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| C-Finance & Admin | | | | | |
| Personnel | | | | | |
| Salary and Wages | 3,252,577 | 3,632,009 | 3,651,094 | 19,085 | 0.53% |
| Fringe Benefits | 1,688,755 | 2,135,239 | 1,962,494 | (172,745) | -8.09% |
| Personnel Total | 4,941,332 | 5,767,248 | 5,613,588 | (153,660) | -2.66% |
| Operations | | | | | |
| Services | 1,284,619 | 1,373,533 | 1,368,629 | (4,904) | -0.36% |
| Materials & Supplies | 56,013 | 69,800 | 62,000 | (7,800) | -11.17% |
| Travel Expense | 34,497 | 25,900 | 25,900 | - | 0.00% |
| Vehicle Operating | - | 500 | 300 | (200) | -40.00% |
| Insurance, Claims, and Damages | 6,087 | 5,500 | 5,825 | 325 | 5.91% |
| Capital Outlay | 36,209 | - | - | - | 0.00% |
| Other Expenses | 364,145 | 190,345 | 188,450 | (1,895) | -1.00% |
| Operations Total | 1,781,571 | 1,665,578 | 1,651,104 | (14,474) | -0.87% |
| C-Finance & Admin Total | 6,722,902 | 7,432,826 | 7,264,692 | (168,134) | -2.26% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| C-Finance & Admin | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 2,773,383 | 3,598,914 | 3,614,926 | 16,012 | 0.44% |
| 601102-Temporary Staffing | 16,050 | - | - | - | 0.00% |
| 601103-Part Time Employees | 32,752 | 48,674 | 93,514 | 44,840 | 92.12% |
| 601199-Budget - Attrition (Salary) | - | (237,642) | (123,796) | 113,846 | -47.91% |
| 601201-Overtime | 39,198 | 35,000 | 30,000 | (5,000) | -14.29% |
| 601202-Compensatory Time | 607 | - | - | - | 0.00% |
| 602105-Cellphone Allowance | 7,860 | 7,920 | 7,200 | (720) | -9.09% |
| 602301-Personal Leave | 305,801 | - | - | - | 0.00% |
| 602304-Longevity | 29,025 | 30,525 | 29,250 | (1,275) | -4.18% |
| 602308-Bereavement Pay | 1,525 | - | - | - | 0.00% |
| 602309-Holiday Pay | 46,375 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 148,618 | - | (148,618) | -100.00% |
| Salary and Wages Total | 3,252,577 | 3,632,009 | 3,651,094 | 19,085 | 0.53% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 189,623 | 228,077 | 231,478 | 3,401 | 1.49% |
| 611102-Medicare | 44,631 | 53,595 | 54,201 | 606 | 1.13% |
| 611199-Budget - Attrition (Benefits) | - | - | (81,468) | (81,468) | 0.00% |
| 611201-General Pension | 617,940 | 763,774 | 763,093 | (681) | -0.09% |
| 611202-Fire & Police Pension | 3,917 | - | - | - | 0.00% |
| 611206-Other Post-employment Benefits (Civilian) | 187,311 | 200,244 | 200,065 | (179) | -0.09% |
| 611208-Other Post-employment Benefits (Sworn) | 1,528 | - | - | - | 0.00% |
| 611301-Hospitalization | 461,684 | 623,243 | 587,690 | (35,553) | -5.70% |
| 611302-Life Insurance Benefit | 2,233 | 2,715 | 2,644 | (71) | -2.62% |
| 611303-Long-Term Disability | 3,832 | 11,902 | 11,736 | (166) | -1.39% |
| 611304-Health Savings Accounts | 86,706 | 92,680 | 89,951 | (2,729) | -2.94% |
| 611402-Employee Health Savings Acct | 173 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 89,176 | 98,832 | 95,424 | (3,408) | -3.45% |
| 611404-On-site Facility | - | 8,160 | 7,680 | (480) | -5.88% |
| 619999-Budget - Fringe Benefits | - | 52,017 | - | (52,017) | -100.00% |
| Fringe Benefits Total | 1,688,755 | 2,135,239 | 1,962,494 | (172,745) | -8.09% |
| Personnel Total | 4,941,332 | 5,767,248 | 5,613,588 | (153,660) | -2.66% |
| Operations | | | | | |
| Services | | | | | |
| 701102-Auditing & Accounting Services | - | 5,000 | 7,500 | 2,500 | 50.00% |
| 701103-Consultant Fees | 14,135 | 133,000 | 130,000 | (3,000) | -2.26% |
| 701109-Legal Services | - | 5,000 | 2,000 | (3,000) | -60.00% |
| 701208-On-the-Job Injury Claims | 259 | - | - | - | 0.00% |
| 702102-Electrical | 4,432 | - | - | - | 0.00% |
| 702207-Maintenance Services | 2,850 | 11,000 | - | (11,000) | -100.00% |
| 702221-IT Maintenance | 155,115 | - | - | - | 0.00% |
| 702222-Cabling & Installation | 1,123 | - | - | - | 0.00% |
| 702225-IT Maintenance - Licensing | 52,785 | - | 450 | 450 | 0.00% |
| 702226-IT Maintenance - Hosting | 1,120 | - | - | - | 0.00% |
| 702227-IT Maintenance - Support Maintenance | 100,666 | - | - | - | 0.00% |
| 703103-Water | 3 | - | - | - | 0.00% |
| 703201-Telephone Service | 1,001 | - | - | - | 0.00% |
| 703202-Cellular Phone Service | 214 | 550 | 600 | 50 | 9.09% |
| 703206-Air Cards | 2,434 | 500 | - | (500) | -100.00% |
| 704108-Office Machine Rental | 18,093 | 20,650 | 26,230 | 5,580 | 27.02% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 704198-GASB Lease Rental Offset | (166,667) | - | - | - | 0.00% |
| 704201-Advertising | 21,057 | 20,500 | 20,500 | - | 0.00% |
| 704207-Collection Expense | 20,443 | 23,000 | 21,000 | (2,000) | -8.70% |
| 704210-Printing | 48,511 | 53,000 | 49,700 | (3,300) | -6.23% |
| 704211-Court Costs | 1,257 | 2,500 | 2,500 | - | 0.00% |
| 704215-Security Services | 4,980 | 4,400 | 5,000 | 600 | 13.64% |
| 704228-Translation Service | 15,887 | 20,000 | 20,000 | - | 0.00% |
| 704306-Dues | 7,593 | 7,688 | 7,263 | (425) | -5.53% |
| 704307-Employment Agencies | 108,913 | 50,000 | 50,000 | - | 0.00% |
| 704309-Meeting Expense | (255) | 3,165 | 3,830 | 665 | 21.01% |
| 704310-Local Mileage | 995 | 1,700 | 1,700 | - | 0.00% |
| 704311-Miscellaneous Services | 282 | 200 | 500 | 300 | 150.00% |
| 704312-Other Contracted Service | - | 41,000 | 41,000 | - | 0.00% |
| 704319-Parking | 10,871 | 12,780 | 12,780 | - | 0.00% |
| 704321-County Trustee Collection Fee | 681,738 | 731,500 | 731,500 | - | 0.00% |
| 704337-Title/Escrow Search | 67,900 | 88,000 | 80,000 | (8,000) | -9.09% |
| 704340-Shredding and Recycling Services | 127 | 600 | 396 | (204) | -34.00% |
| 704499-Incomplete Expense Allocation | 1,110 | - | - | - | 0.00% |
| 704501-Freight, Express & Drayage | 1,186 | 350 | 350 | - | 0.00% |
| 704502-Postage | 79,014 | 84,000 | 104,000 | 20,000 | 23.81% |
| 704504-Load, Delivery, and Installation | 1,750 | - | - | - | 0.00% |
| 704601-Local Registration Fees | 1,478 | 1,500 | 2,500 | 1,000 | 66.67% |
| 704602-Training Costs | 10,740 | 23,150 | 24,530 | 1,380 | 5.96% |
| 704701-Lockbox Fee | 64 | 6,000 | 1,000 | (5,000) | -83.33% |
| 704702-Bank Service Charges | 4,072 | 2,800 | 1,800 | (1,000) | -35.71% |
| 704703-Bank Analysis Fee | (4,350) | 5,000 | 5,000 | - | 0.00% |
| 704705-Credit Card Use Charge | 11,693 | 15,000 | 15,000 | - | 0.00% |
| Services Total | 1,284,619 | 1,373,533 | 1,368,629 | (4,904) | -0.36% |
| Materials & Supplies | | | | | |
| 711102-Books | 872 | - | - | - | 0.00% |
| 711104-Forms & Printed Material | 20,546 | 33,000 | 21,000 | (12,000) | -36.36% |
| 711108-Periodicals, Publications | - | 1,300 | 1,300 | - | 0.00% |
| 711109-Office Supplies & Stationery | 30,537 | 26,700 | 27,200 | 500 | 1.87% |
| 711110-Technology Accessories & Supplies | 1,453 | 1,000 | 2,500 | 1,500 | 150.00% |
| 711111-Printer Toner Cartridges | 67 | 3,500 | 3,500 | - | 0.00% |
| 714106-Cleaning Supplies | - | 450 | 450 | - | 0.00% |
| 714117-Food & Ice | 936 | 950 | 3,150 | 2,200 | 231.58% |
| 714122-Kitchen & Dining Room Supplies | 1,593 | 1,850 | 1,850 | - | 0.00% |
| 714124-Medical Supplies (First Aid) | 8 | 50 | 50 | - | 0.00% |
| 714126-Other Materials & Supplies | - | 1,000 | 1,000 | - | 0.00% |
| Materials & Supplies Total | 56,013 | 69,800 | 62,000 | (7,800) | -11.17% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 2,066 | 1,850 | 1,900 | 50 | 2.70% |
| 721102-Transportation | 5,662 | 4,010 | 2,500 | (1,510) | -37.66% |
| 721201-Hotels | 9,565 | 7,200 | 4,460 | (2,740) | -38.06% |
| 721202-Meals | 2,896 | 3,100 | 1,900 | (1,200) | -38.71% |
| 721301-Registration Fees | 13,755 | 9,740 | 3,640 | (6,100) | -62.63% |
| 721302-Other Travel Expenses | 553 | - | 11,500 | 11,500 | 0.00% |
| Travel Expense Total | 34,497 | 25,900 | 25,900 | - | 0.00% |
| Vehicle Operating | | | | | |
| 731403-Vehicle rental - local use | - | 500 | 300 | (200) | -40.00% |
| Vehicle Operating Total | - | 500 | 300 | (200) | -40.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| Insurance, Claims, and Damages | | | | | |
| 742503-Fidelity & Surety Bonds | 6,087 | 5,500 | 5,825 | 325 | 5.91% |
| Insurance, Claims, and Damages Total | 6,087 | 5,500 | 5,825 | 325 | 5.91% |
| Capital Outlay | | | | | |
| 772102-Building Equipment | 1,976 | - | - | - | 0.00% |
| 772109-Office Furniture | 29,841 | - | - | - | 0.00% |
| 772112-Computer equipment under 5000 | 1,839 | - | - | - | 0.00% |
| 772122-Office Equipment (under 5000) | 2,553 | - | - | - | 0.00% |
| Capital Outlay Total | 36,209 | - | - | - | 0.00% |
| Other Expenses | | | | | |
| 781103-Space Costs | 195,792 | 185,000 | 185,000 | - | 0.00% |
| 781301-Fees, Licenses, & Permits | 299 | 3,095 | 2,300 | (795) | -25.69% |
| 782201-Awards | 1,388 | 2,250 | 1,150 | (1,100) | -48.89% |
| 783102-Lease Financing Principal (GASB 87) | 166,529 | - | - | - | 0.00% |
| 783155-Interest Expense (GASB 87) | 137 | - | - | - | 0.00% |
| Other Expenses Total | 364,145 | 190,345 | 188,450 | (1,895) | -1.00% |
| Operations Total | 1,781,571 | 1,665,578 | 1,651,104 | (14,474) | -0.87% |
| C-Finance & Admin Total | 6,722,902 | 7,432,826 | 7,264,692 | (168,134) | -2.26% |



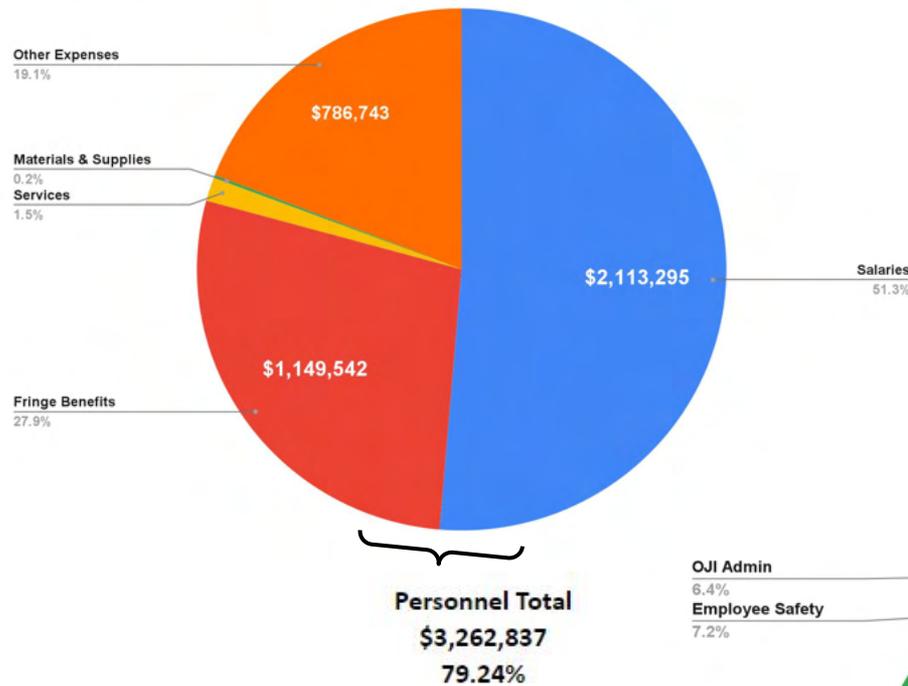
FY 2025 Budget Human Resources

Mande Lawrence – Chief Human Resources Officer

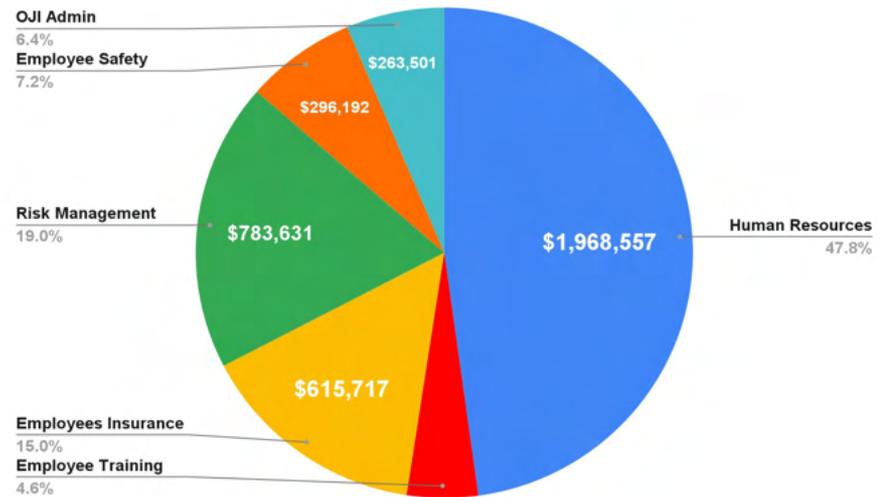
Divisions

- Administration
- Employees Insurance Office
- Employee Safety Program
- Employee Training
- Risk Management
- OJI Admin

FY25 Expenditures by Category



| | |
|-----------|-------------|
| FY24 | \$3,565,890 |
| FY25 | \$4,117,592 |
| Inc/(Dec) | \$551,702 |
| Change % | 15.47% |



Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|----------------------------------|------------------|------------------|------------------|-------------------------------------|----------------|
| E - Human Resources | | | | | |
| Personnel | | | | | |
| Salary and Wages | 1,923,667 | 2,025,800 | 2,113,295 | 87,495 | 4.32% |
| Fringe Benefits | 986,207 | 1,193,349 | 1,149,542 | (43,807) | -3.67% |
| Personnel Total | 2,909,874 | 3,219,149 | 3,262,837 | 43,688 | 1.36% |
| Operations | | | | | |
| Services | 230,538 | 147,103 | 60,492 | (86,611) | -58.88% |
| Materials & Supplies | 11,373 | 7,420 | 7,520 | 100 | 1.35% |
| Travel Expense | 3,158 | - | 1,900 | 1,900 | - |
| Vehicle Operating | 7,610 | 4,717 | - | (4,717) | -100.00% |
| Insurance, Claims, and Damages | 165,375 | 183,501 | 780,593 | 597,092 | 325.39% |
| Capital Outlay | 4,437 | - | 250 | 250 | - |
| Other Expenses | 2,544 | 4,000 | 4,000 | - | 0.00% |
| Operations Total | 425,035 | 346,741 | 854,755 | 508,014 | 146.51% |
| E - Human Resources Total | 3,334,909 | 3,565,890 | 4,117,592 | 551,702 | 15.47% |

Recommendation Increase: \$551,702

- **Salaries & Benefits \$43,688**
 - o HR Business Partner moved from Library \$115,331
- **Operations \$508,014**
 - o Increase in Building & Content Insurance \$509K
 - o Decrease in Employment Agency -\$25K
 - o Increase in Insurance Administrative Cost \$80K



Human Resources

FY25 Executive Summary

Description

The Human Resources (HR) Department supports employees and management through the lifecycle of employment and works diligently to mitigate risk for the city overall. HR works with each city department to develop specific standards for the recruitment and hiring of a qualified diverse workforce, and helps identify and foster employees interested in internal promotability. HR advertises jobs, facilitates hiring fairs, and collaboratively works with departments to design unique recruiting processes. The department assesses job classifications, compensation and benefits, develops salary plans and offers employee relations initiatives, training and skill development. Guidance and education is provided to managers, supervisors and employees regarding policy, law and city practices as well as maintaining and updating the Employee Information Guide. HR conducts workplace investigations and processes city grievances. HR houses the newly created risk division, and supports risk management initiatives as well as insurance programs. HR is responsible for maintaining, acquiring and monitoring property insurance for the entire city. Additionally, the HR Department maintains, acquires and monitors a competitive and quality health and wellness program including benefits, an onsite medical clinic, managing and maintaining the fitness gym/medical clinic building and pharmacy dedicated to employee wellness. All safety issues and on-the-job injuries are addressed by HR as well as IOD settlements. The department also offers an Employee Assistance Program for confidential counseling service and overall employee support. HR is responsible for maintaining personnel files and employment records and all new hire orientations.

Vision

Serving the City of Chattanooga with competence, consistency, and care by fostering an engaged and motivated workforce.

Mission

Our Mission is to provide leadership, collaboration, and support services to departments in the selection, training, development, compensation, and well being of all employees. We will deliver best in class service to all customer groups including residents, employees, retirees, dependents, and applicants with a positive, engaging, and proactive approach. We strive to operate efficiently with integrity and transparency in support of the Mayor's vision of One Chattanooga.

Trends

The HR department is focused on building fundamentals through policy change, process implementation, training and education within and outside the department, and is making ground in the development of the city's Risk Management (RM) division. RM will help in reducing waste, provide subrogation services, and increase knowledge of analytics in areas of potential risk to reduce liability and increase awareness for ways improvements can be made. HR in partnership with departments is working to focus on accountability, engagement and performance management. To continue assisting in the One Chattanooga goal of improving fiscal stability for the black community, HR has instituted a sustainable pay plan for non-exempt employees and has proposed an exempt step pay plan for FY25. The department will continue to work creatively with departments in FY25 to come up with more recruitment efforts that will provide fruitful outcomes. HR will be delivering recruitment training to all managers in FY25. HR Business Partners are delivering data to departments

so that those departments can make data informed decisions regarding vacancies, engagement issues and overall employee satisfaction and/or issue trends. Customer service is at the heart of everything HR is focused on to support responsive and effective government.

Budget Overview

HR strives to provide effective, efficient, and essential services to all departments and agencies within the City. This budget supports efforts to improve the effectiveness and regulatory compliance of various internal support functions. The FY25 budget delivers resources needed to continue serving our internal departments, external partners and the residents of Chattanooga with the best possible customer service. HR will receive a remote HRBP position from a department and bring that position back into central HR for more efficient and effective service. HR has increased their budget to cover the property insurance for the city that has been designated to the risk division.

Budget Highlights

- **Total budget request totaling \$4,117,592 (Increase of \$551,702 (15.47%)).**
- **\$509,591.93 has been added to the HR Risk budget (E00204) for appraisals/insurance of city real property.**
- **\$7,500 has been added to the HR Risk budget (E00204) for Liability insurance.**
- **TPA increase account line by \$80,000 for NovaMed and Sentef (J&A contract is \$183,501) Estimated costs for Nova Med and Sentef are \$120 - \$160/ person.**
- **Onbase / digitized files - For HRMS - the cost for FY25 will be \$5,912 and will be funded in IT's budget per James Cutcliff. The one time implementation fee of \$3,375 will be funded out of HR's FY24 budget.**
- **Risk / Origami - For Risk Division - the cost for FY25 will be \$67,050 and will be funded in IT's budget per James Cutcliff.**
- **Notable Variances:**
 - **Budget increase to E00204 (Risk) is due to two (2) account lines added for paying appraisals/insurance for building and content insurance and liability insurance for the City. Some of the costs will be allocated out to other departments, but the bulk will be funded from the HR Risk cost center. The total amount added into the FY25 budget for these expenses is \$517,091.93 (\$509,591.93 - appraisals/insurances and \$7,500 - Liability insurance). Of the amount added for appraisals/insurance, Public Works has transferred \$433,666 into the Human Resources FY25 budget, per Finance.**
 - **Budget increase in E00101.601101 and 611101-611404 (regular emp./benefits) is due to the strategic investments in FY24 and a grade change in FY25. Additionally, the HRBP position from the Library will move to the HR budget. Funds will follow from the Library.**

-
- **Budget decrease in E00102.601101 and 611101-611404 (regular emp./benefits) is due to a position PARF. (Training Manager position changed to Tech)**
 - **Budget increase in E00203.601101 and 611101-611404 (regular emp./benefits) is due to a position PARF. (Admin. Support Specialist position changed to Risk investigator)**
 - **Budget increase in E00204.601101 and 611101-611404 (regular emp./benefits) is due to the strategic investments in FY24 to Director Safety/Risk position.**
 - **Decrease budget amount for Employment Agencies (temp service) from \$25k to \$0. HR does not foresee using temporary employment.**
 - **Turned in City car in FY24, no budget requested for FY25. Savings of around \$4,800/ yr**
-

Position Requests

- **HRBP position from the Library will be moved to HR which will increase headcount.**
- **Not requesting any additional/new positions**
- **PARF Risk Admin. Support Specialist GS.05N to Risk Investigator GS.09E**
- **Grade/Title change for one BP position to Senior HRBP - from GS.11E to GS.12E**

Future Challenges and Opportunities

HR seeks to leverage our resources in order to stand out as an employer of choice and attract and retain highly qualified, talented employees. HR is working with departments to come up with a sustainable performance management system, a step plan to ensure employees are paid fairly to be able to successfully live and work in Chattanooga and ensure the City does not get behind with pay in regards to our competition. HR will continue to assess Risk Management issues and focus on how the city can reduce liability and protect city assets. HR will continue to build trust with departments to partner and assist with employee issues and guide managers as to how to engage, empower and retain current employees as well as hold them accountable, and will continue to provide training and communication to all employees to assist in the employment experience here at the City.



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| E-Human Resources | | | | | |
| CC_E00101 - Human Resources Admin | 1,829,095 | 1,894,573 | 1,968,557 | 73,984 | 3.91% |
| CC_E00102 - Employee Training | 230,143 | 265,303 | 189,994 | (75,309) | -28.39% |
| CC_E00201 - Employees Insurance Office | 606,037 | 690,889 | 615,717 | (75,172) | -10.88% |
| CC_E00203 - Employees Safety Program | 488,444 | 280,771 | 296,192 | 15,421 | 5.49% |
| CC_E00204 - Risk Management | 749 | 250,853 | 783,631 | 532,778 | 212.39% |
| CC_E00301 - OJI Admin | 165,375 | 183,501 | 263,501 | 80,000 | 43.60% |
| CC_E00303 - Physical Exam Police | 15,067 | - | - | - | 0.00% |
| E-Human Resources Total | 3,334,910 | 3,565,890 | 4,117,592 | 551,702 | 15.47% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--------------------------------|------------------|------------------|------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| E-Human Resources | | | | | |
| Personnel | | | | | |
| Salary and Wages | 1,923,667 | 2,025,800 | 2,113,295 | 87,495 | 4.32% |
| Fringe Benefits | 986,207 | 1,193,349 | 1,149,542 | (43,807) | -3.67% |
| Personnel Total | 2,909,874 | 3,219,149 | 3,262,837 | 43,688 | 1.36% |
| Operations | | | | | |
| Services | 230,538 | 147,103 | 60,492 | (86,611) | -58.88% |
| Materials & Supplies | 11,373 | 7,420 | 7,520 | 100 | 1.35% |
| Travel Expense | 3,158 | - | 1,900 | 1,900 | 0.00% |
| Vehicle Operating | 7,610 | 4,717 | - | (4,717) | -100.00% |
| Insurance, Claims, and Damages | 165,375 | 183,501 | 780,593 | 597,092 | 325.39% |
| Capital Outlay | 4,437 | - | 250 | 250 | 0.00% |
| Other Expenses | 2,544 | 4,000 | 4,000 | - | 0.00% |
| Operations Total | 425,036 | 346,741 | 854,755 | 508,014 | 146.51% |
| E-Human Resources Total | 3,334,910 | 3,565,890 | 4,117,592 | 551,702 | 15.47% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| E-Human Resources | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 1,645,005 | 2,006,593 | 2,158,285 | 151,692 | 7.56% |
| 601199-Budget - Attrition (Salary) | - | (80,000) | (80,000) | - | 0.00% |
| 601201-Overtime | 307 | - | - | - | 0.00% |
| 601202-Compensatory Time | 259 | 100 | - | (100) | -100.00% |
| 602105-Cellphone Allowance | 15,140 | 23,040 | 20,160 | (2,880) | -12.50% |
| 602301-Personal Leave | 234,376 | - | - | - | 0.00% |
| 602304-Longevity | 12,825 | 14,175 | 14,850 | 675 | 4.76% |
| 602308-Bereavement Pay | 1,939 | - | - | - | 0.00% |
| 602309-Holiday Pay | 13,815 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 61,892 | - | (61,892) | -100.00% |
| Salary and Wages Total | 1,923,667 | 2,025,800 | 2,113,295 | 87,495 | 4.32% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 111,537 | 125,244 | 134,736 | 9,492 | 7.58% |
| 611102-Medicare | 26,405 | 29,298 | 31,511 | 2,213 | 7.55% |
| 611199-Budget - Attrition (Benefits) | - | (20,000) | (20,000) | - | 0.00% |
| 611201-General Pension | 375,948 | 423,149 | 455,052 | 31,903 | 7.54% |
| 611206-Other Post-employment Benefits (Civilian) | 115,923 | 110,941 | 119,304 | 8,363 | 7.54% |
| 611301-Hospitalization | 279,629 | 408,060 | 339,093 | (68,967) | -16.90% |
| 611302-Life Insurance Benefit | 1,287 | 1,430 | 1,501 | 71 | 4.97% |
| 611303-Long-Term Disability | 2,299 | 6,710 | 7,165 | 455 | 6.78% |
| 611304-Health Savings Accounts | 27,564 | 30,120 | 29,556 | (564) | -1.87% |
| 611402-Employee Health Savings Acct | 74 | 72 | 72 | - | 0.00% |
| 611403-On-site Medical Program | 45,539 | 52,824 | 47,712 | (5,112) | -9.68% |
| 611404-On-site Facility | - | 3,840 | 3,840 | - | 0.00% |
| 619999-Budget - Fringe Benefits | - | 21,661 | - | (21,661) | -100.00% |
| Fringe Benefits Total | 986,207 | 1,193,349 | 1,149,542 | (43,807) | -3.67% |
| Personnel Total | 2,909,874 | 3,219,149 | 3,262,837 | 43,688 | 1.36% |
| Operations | | | | | |
| Services | | | | | |
| 701103-Consultant Fees | 183,820 | 40,000 | 3,500 | (36,500) | -91.25% |
| 701107-Investigative Services | 18,218 | 20,000 | 20,000 | - | 0.00% |
| 701208-On-the-Job Injury Claims | - | 1,000 | 1,000 | - | 0.00% |
| 701210-Psychological Exam | 15,067 | - | - | - | 0.00% |
| 702108-Locksmith | - | - | 50 | 50 | 0.00% |
| 702225-IT Maintenance - Licensing | 52 | - | - | - | 0.00% |
| 703206-Air Cards | 1,516 | 816 | - | (816) | -100.00% |
| 704108-Office Machine Rental | 2,409 | 6,800 | 4,800 | (2,000) | -29.41% |
| 704201-Advertising | 3,482 | 11,700 | 8,000 | (3,700) | -31.62% |
| 704210-Printing | - | 250 | 250 | - | 0.00% |
| 704307-Employment Agencies | - | 25,000 | - | (25,000) | -100.00% |
| 704310-Local Mileage | 276 | 2,700 | 3,000 | 300 | 11.11% |
| 704313-Recording Documents | - | 520 | - | (520) | -100.00% |
| 704319-Parking | - | 25 | - | (25) | -100.00% |
| 704340-Shredding and Recycling Services | 254 | 200 | 200 | - | 0.00% |
| 704499-Incomplete Expense Allocation | 37 | - | - | - | 0.00% |
| 704502-Postage | 1,954 | 4,092 | 3,592 | (500) | -12.22% |
| 704601-Local Registration Fees | - | 1,000 | 600 | (400) | -40.00% |
| 704602-Training Costs | 2,923 | 31,000 | 13,500 | (17,500) | -56.45% |
| 704603-Tuition & Books | 530 | 2,000 | 2,000 | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| Services Total | 230,538 | 147,103 | 60,492 | (86,611) | -58.88% |
| Materials & Supplies | | | | | |
| 711101-Audio Visual Supplies | - | 550 | 350 | (200) | -36.36% |
| 711104-Forms & Printed Material | 1,149 | 1,500 | 850 | (650) | -43.33% |
| 711109-Office Supplies & Stationery | 5,076 | 2,500 | 2,650 | 150 | 6.00% |
| 711110-Technology Accessories & Supplies | 887 | 500 | 250 | (250) | -50.00% |
| 712106-Hardware Replacement | 1,200 | - | - | - | 0.00% |
| 714107-Clothing | 1,027 | - | - | - | 0.00% |
| 714117-Food & Ice | 359 | 500 | 1,750 | 1,250 | 250.00% |
| 714122-Kitchen & Dining Room Supplies | 104 | - | 200 | 200 | 0.00% |
| 714124-Medical Supplies (First Aid) | - | 200 | 200 | - | 0.00% |
| 714129-Safety Equipment | - | 730 | 500 | (230) | -31.51% |
| 714130-Safety Shoes | 140 | 940 | 770 | (170) | -18.09% |
| 714138-Flags Banners and Signage | 463 | - | - | - | 0.00% |
| 714148-Security Material & Supplies | 968 | - | - | - | 0.00% |
| Materials & Supplies Total | 11,373 | 7,420 | 7,520 | 100 | 1.35% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 183 | - | 200 | 200 | 0.00% |
| 721201-Hotels | 1,194 | - | 750 | 750 | 0.00% |
| 721202-Meals | 483 | - | 450 | 450 | 0.00% |
| 721301-Registration Fees | 1,299 | - | 500 | 500 | 0.00% |
| Travel Expense Total | 3,158 | - | 1,900 | 1,900 | 0.00% |
| Vehicle Operating | | | | | |
| 731102-Gasoline | 410 | 650 | - | (650) | -100.00% |
| 731203-Vehicle Labor | 137 | - | - | - | 0.00% |
| 731204-Vehicle Parts & Supplies | 142 | - | - | - | 0.00% |
| 731301-Car Wash | 150 | - | - | - | 0.00% |
| 731401-Fleet Leased Vehicle | 6,772 | 4,067 | - | (4,067) | -100.00% |
| Vehicle Operating Total | 7,610 | 4,717 | - | (4,717) | -100.00% |
| Insurance, Claims, and Damages | | | | | |
| 742402-Building & Content Insurance | - | - | 509,592 | 509,592 | 0.00% |
| 742404-Liability Insurance | - | - | 7,500 | 7,500 | 0.00% |
| 742501-Insurance Administrative Cost | 165,375 | 183,501 | 263,501 | 80,000 | 43.60% |
| Insurance, Claims, and Damages Total | 165,375 | 183,501 | 780,593 | 597,092 | 325.39% |
| Capital Outlay | | | | | |
| 772109-Office Furniture | 3,197 | - | 250 | 250 | 0.00% |
| 772111-Computer Software under 15000 | 250 | - | - | - | 0.00% |
| 772112-Computer equipment under 5000 | 991 | - | - | - | 0.00% |
| Capital Outlay Total | 4,437 | - | 250 | 250 | 0.00% |
| Other Expenses | | | | | |
| 782201-Awards | 2,544 | 4,000 | 4,000 | - | 0.00% |
| Other Expenses Total | 2,544 | 4,000 | 4,000 | - | 0.00% |
| Operations Total | 425,036 | 346,741 | 854,755 | 508,014 | 146.51% |
| E-Human Resources Total | 3,334,910 | 3,565,890 | 4,117,592 | 551,702 | 15.47% |

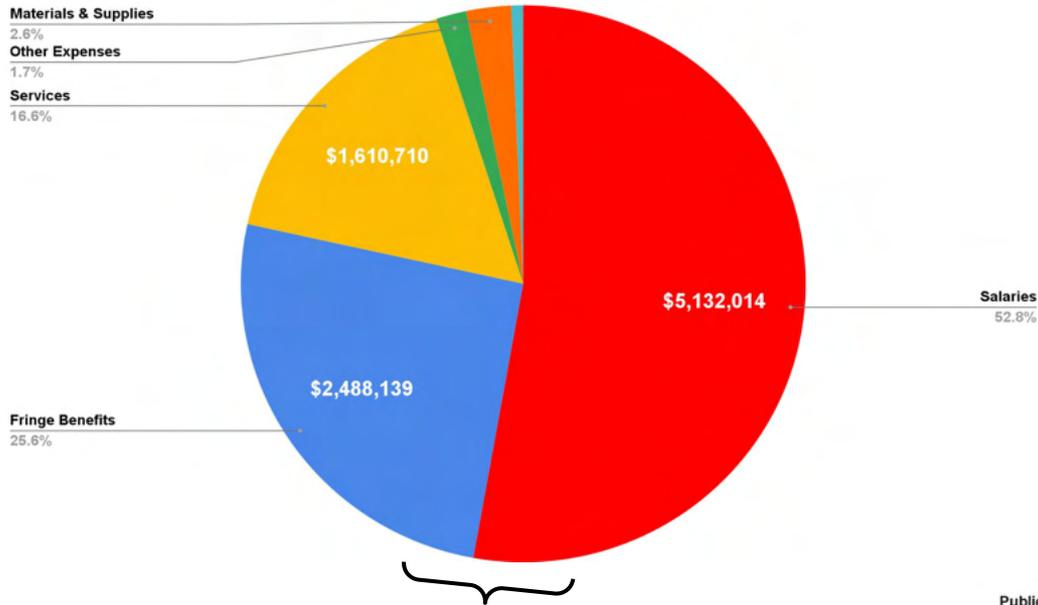
FY 2025 Budget Community Development

Donnie Walker – Administrator

Divisions

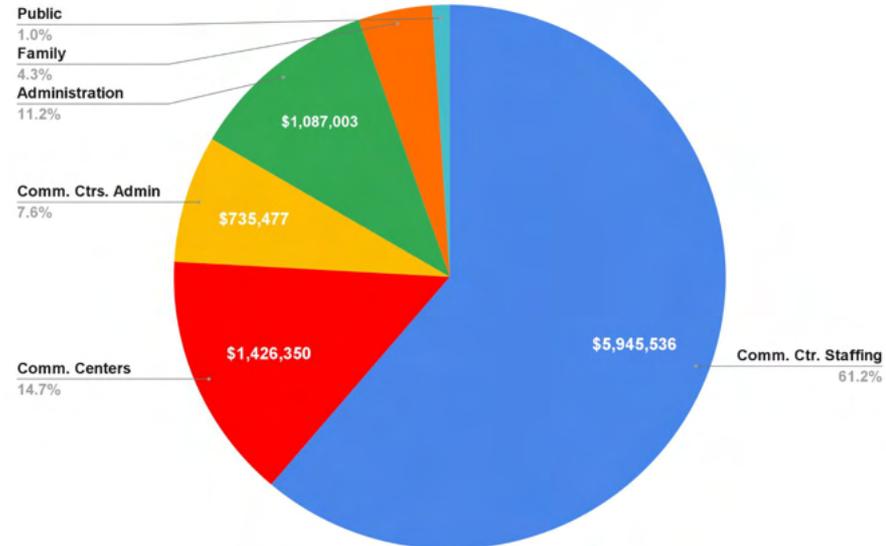
- Community Centers
- Office of Family Empowerment

FY25 Expenditures by Category



Personnel Total
\$7,620,153
78.44%

| | |
|------------------|-------------|
| FY24 | \$9,799,347 |
| FY25 | \$9,714,667 |
| Inc/(Dec) | -\$84,680 |
| Change % | -0.86% |



Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|-------------------|------------------|------------------|-------------------------------------|---------------|
| G - Community Development | | | | | |
| Personnel | | | | | |
| Salary and Wages | 6,524,386 | 5,596,024 | 5,132,014 | (464,010) | -8.29% |
| Fringe Benefits | 3,298,045 | 2,583,297 | 2,488,139 | (95,158) | -3.68% |
| Personnel Total | 9,822,431 | 8,179,321 | 7,620,153 | (559,168) | -6.84% |
| Operations | | | | | |
| Services | 3,945,592 | 1,257,850 | 1,610,710 | 352,860 | 28.05% |
| Materials & Supplies | 238,574 | 258,975 | 250,190 | (8,785) | -3.39% |
| Travel Expense | 53,363 | 24,375 | 36,150 | 11,775 | 48.31% |
| Vehicle Operating | 334,681 | 56,926 | 66,378 | 9,452 | 16.60% |
| Insurance, Claims, and Damages | | 10,000 | | (10,000) | -100.00% |
| Capital Outlay | 104,785 | | | | 0.00% |
| Other Expenses | 17,998 | 11,900 | 131,086 | 119,186 | 1001.56% |
| Operations Total | 4,694,992 | 1,620,026 | 2,094,514 | 474,488 | 29.29% |
| G - Community Development Total | | | | | |
| | 14,517,423 | 9,799,347 | 9,714,667 | (84,680) | -0.86% |

Recommendation Decrease: -\$84,680

- **Salaries & Benefits -\$559,168**
 - Change PT to FT position (Admin Support Specialist) \$47,429
 - Eliminated Program Manager to fund above PT to FT increase -\$127,888
 - Less FY25 budgeted attrition than in FY24 budget \$110,000
 - Temporary staffing and PT employees -\$320,000
 - FY24 position reclassifications & swaps +\$38,065
 - Other salary & benefits changes -\$308,774
- **Operations \$474,488**
 - Employment agencies \$313,000
 - Utilities \$26,500
 - Space Costs @ Midtown \$116,186
 - Travel \$11,775
 - Vehicle Operating Expense \$9,452
 - No budgeted insurance claims -\$10,000
 - Other operational changes +\$7,575



Community Development

FY25 Executive Summary

Description

The Department of Community Development is comprised of:

Community Centers - Are neighborhood resource hubs where programming, skill based training, workforce development, health initiatives and general services provide a better life for our citizens. The goal is to provide an array of programming that meet the needs of the community in which the center resides with dedicated advisory committees to assist in recommending services and activities. The challenge is to exceed expectations, while providing excellent customer service in a seamless manner while working closely with internal and external partners to deliver enhanced resources to our citizens as a common goal.

Office of Family Empowerment (OFE) - Responsible for case management services, energy/utility and some emergency assistance (rent, mortgage, or water) for those citizens experiencing a crisis. OFE leverages a variety of funding and partnerships to help change the lives of families in Hamilton County, serving families through the Low-Income Home Energy Assistance Program (LIHEAP) and the Family Support Program to assist in removing barriers to stability. Working in partnership with our community's wide array of resources and the families we serve and aim to reduce poverty in Hamilton County and increase families' knowledge and resources, helping them to continue to move forward.

Service Standards:

- C - Courteous
- A - Accurate
- R - Responsive
- E- Effective

Vision

Building strong, healthy and growing neighborhoods by empowering all communities through equal opportunities.

Mission

The Department of Community Development's top priority is providing a better quality of life for citizens of Chattanooga by focusing on enhancing the minds through programming that builds character, offering crisis assistance and support services to families in need.

Trends

Demand for OFE's services continues to increase along with inflation and rising housing costs, while funding levels have remained mostly static.

Budget Overview

Our goal is for minimal increases in our Operations budget, unless necessary. As a result, we do have an increase in operations overall budget, to properly budget for some line items that were not budgeted correctly in FY24 or was a directive from budget. Our largest operations increase is Space Cost. This is our first year budgeting for Space Cost, since we moved to Midtown Campus. Another item to note in Operations, we moved the entire \$93,000 operating budget from the Eastgate Senior Center to Glenwood Community Center's operating budget. We are looking to expand programming and offerings, and these dollars will be needed for that to succeed. As for personnel, we are deleting PT Administrative Support Specialist and CD Program Manager. We are requesting one full time Administrative Support Specialist in Community Center Administration. Adding that position is necessary to meet the growing demands for our locations. Allocating resources and personnel strategically will not only support existing programs but also elevate sites to the next level, aligning with our broader community-building goals.

Budget Highlights

- **Add \$93,700 to Glenwood Community Center Operating budget, to support the Senior Center at Glenwood Community Center.**
- **Replace 1 Part time Administrative Support Specialist for 1 Full-time Administrative Support Specialist**
- **Added Space Cost of \$116,186 to support the cost of Midtown Campus**

Position Requests

- **Eliminate Part Time Admin Support Specialist to Full Time Admin Support Specialist**
- **Eliminate CD Program Manager**

Future Challenges and Opportunities

Community Centers are experiencing aging infrastructure requiring increases in routine maintenance with space configurations that limit programming opportunities in some locations. Strong opportunity to grow total engagements in a post pandemic environment with enhanced and unique programming that serves the community.

Rising housing costs continue to contribute to an affordability crisis in Hamilton County, driving more families to seek assistance from the Office of Family Empowerment and other social services agencies. With limited funding, we can only help a fraction of these families in need with their housing costs. As costs continue to rise, meeting the demand for rent and mortgage assistance will be a greater challenge.

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| G-Community Development | | | | | |
| CC_G00106 - ECD Homeless Outreach Program | (16,973) | - | - | - | 0.00% |
| CC_G00301 - Code Enforcement Office | 2,566,970 | - | - | - | 0.00% |
| CC_G00302 - Back Tax Properties Abatement | 137,822 | - | - | - | 0.00% |
| CC_G00401 - CD Administration | 1,213,941 | 969,772 | 1,087,003 | 117,231 | 12.09% |
| CC_G00402 - CD Home Repair Program | 184 | - | - | - | 0.00% |
| CC_G00403 - CD Public Communication | 122,114 | 128,614 | 100,242 | (28,372) | -22.06% |
| CC_G00404 - CD Office of Family Empowerment | 303,925 | 419,441 | 420,059 | 618 | 0.15% |
| CC_G00501 - CD Community Centers Admin | 820,865 | 704,589 | 735,477 | 30,888 | 4.38% |
| CC_G00502 - CD Kids Kamp | 247,380 | 444,000 | 464,000 | 20,000 | 4.50% |
| CC_G00503 - CD Rec Ctr Avondale | 73,286 | 53,900 | 55,200 | 1,300 | 2.41% |
| CC_G00504 - CD Rec Ctr Chris L. Ramsey Sr (Brainerd) | 103,418 | 86,300 | 88,500 | 2,200 | 2.55% |
| CC_G00505 - CD Rec Ctr Carver | 51,777 | 42,500 | 42,500 | - | 0.00% |
| CC_G00506 - CD Rec Ctr East Chattanooga | 33,390 | 33,300 | 35,200 | 1,900 | 5.71% |
| CC_G00507 - CD Rec Ctr East Lake | 155,553 | 61,200 | 64,100 | 2,900 | 4.74% |
| CC_G00508 - CD Rec Ctr Eastdale | 27,330 | 36,400 | 37,000 | 600 | 1.65% |
| CC_G00509 - CD Rec Ctr First Centenary | 278 | 9,000 | 9,000 | - | 0.00% |
| CC_G00510 - CD Rec Ctr Frances B Wyatt | 19,029 | 27,800 | 29,300 | 1,500 | 5.40% |
| CC_G00511 - CD Rec Ctr Glenwood | 48,525 | 48,600 | 143,250 | 94,650 | 194.75% |
| CC_G00512 - CD Rec Ctr John A Patten | 47,512 | 51,100 | 52,900 | 1,800 | 3.52% |
| CC_G00513 - CD Rec Ctr North Chattanooga | 30,728 | 26,800 | 29,200 | 2,400 | 8.96% |
| CC_G00514 - CD Rec Ctr Shepherd | 46,346 | 50,060 | 54,500 | 4,440 | 8.87% |
| CC_G00515 - CD Rec Ctr South Chattanooga | 98,332 | 94,600 | 94,600 | - | 0.00% |
| CC_G00516 - CD Rec Ctr Tyner | 47,147 | 42,300 | 42,300 | - | 0.00% |
| CC_G00517 - CD Rec Ctr Washington Hills | 35,735 | 43,100 | 46,800 | 3,700 | 8.58% |
| CC_G00518 - CD Rec Ctr Westside Community Ctr | 7,198 | 16,000 | 16,000 | - | 0.00% |
| CC_G00519 - CD Rec Ctr Hixson | 42,970 | 46,600 | 49,700 | 3,100 | 6.65% |
| CC_G00520 - CD Rec Ctr Cromwell Community Center | 12,556 | 13,000 | 13,000 | - | 0.00% |
| CC_G00521 - CD North River Civic Center | 147,974 | 40,600 | 40,600 | - | 0.00% |
| CC_G00522 - CD Eastgate Senior Center | 274,532 | 94,300 | 600 | (93,700) | -99.36% |
| CC_G00523 - CD Heritage House | 180,405 | 18,100 | 18,100 | - | 0.00% |
| CC_G00526 - CD Community Center Staffing | 4,645,956 | 6,197,371 | 5,945,536 | (251,835) | -4.06% |
| CC_G00527 - CD Teen Programming | 102,441 | - | - | - | 0.00% |
| CC_G00601 - Homeless and Supportive Housing | 2,364,611 | - | - | - | 0.00% |
| CC_G00701 - CD Neighborhood Services | 524,169 | - | - | - | 0.00% |
| G-Community Development Total | 14,517,423 | 9,799,347 | 9,714,667 | (84,680) | -0.86% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--------------------------------------|-------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| G-Community Development | | | | | |
| Personnel | | | | | |
| Salary and Wages | 6,524,386 | 5,596,024 | 5,132,014 | (464,010) | -8.29% |
| Fringe Benefits | 3,298,045 | 2,583,297 | 2,488,139 | (95,158) | -3.68% |
| Personnel Total | 9,822,431 | 8,179,321 | 7,620,153 | (559,168) | -6.84% |
| Operations | | | | | |
| Services | 3,945,592 | 1,257,850 | 1,610,710 | 352,860 | 28.05% |
| Materials & Supplies | 238,574 | 258,975 | 250,190 | (8,785) | -3.39% |
| Travel Expense | 53,363 | 24,375 | 36,150 | 11,775 | 48.31% |
| Vehicle Operating | 334,681 | 56,926 | 66,378 | 9,452 | 16.60% |
| Insurance, Claims, and Damages | - | 10,000 | - | (10,000) | -100.00% |
| Capital Assets | 32,331 | - | - | - | 0.00% |
| Capital Outlay | 72,454 | - | - | - | 0.00% |
| Other Expenses | 17,998 | 11,900 | 131,086 | 119,186 | 1001.56% |
| Operations Total | 4,694,992 | 1,620,026 | 2,094,514 | 474,488 | 29.29% |
| G-Community Development Total | 14,517,423 | 9,799,347 | 9,714,667 | (84,680) | -0.86% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| G-Community Development | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 4,981,982 | 4,151,425 | 4,355,064 | 203,639 | 4.91% |
| 601102-Temporary Staffing | 95,255 | 320,000 | - | (320,000) | -100.00% |
| 601103-Part Time Employees | 467,259 | 826,810 | 797,860 | (28,950) | -3.50% |
| 601105-Injured On Duty Pay | 8,016 | - | - | - | 0.00% |
| 601199-Budget - Attrition (Salary) | - | (301,000) | (114,600) | 186,400 | -61.93% |
| 601201-Overtime | 14,484 | - | - | - | 0.00% |
| 601202-Compensatory Time | 5,545 | - | - | - | 0.00% |
| 602105-Cellphone Allowance | 37,140 | 11,520 | 8,640 | (2,880) | -25.00% |
| 602301-Personal Leave | 673,911 | - | - | - | 0.00% |
| 602304-Longevity | 91,200 | 84,225 | 85,050 | 825 | 0.98% |
| 602306-Call Back Pay | 4 | - | - | - | 0.00% |
| 602308-Bereavement Pay | 7,934 | - | - | - | 0.00% |
| 602309-Holiday Pay | 141,654 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 503,044 | - | (503,044) | -100.00% |
| Salary and Wages Total | 6,524,386 | 5,596,024 | 5,132,014 | (464,010) | -8.29% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 379,757 | 314,033 | 324,756 | 10,723 | 3.41% |
| 611102-Medicare | 89,356 | 73,471 | 75,957 | 2,486 | 3.38% |
| 611199-Budget - Attrition (Benefits) | - | - | (76,400) | (76,400) | 0.00% |
| 611201-General Pension | 1,209,715 | 887,883 | 929,766 | 41,883 | 4.72% |
| 611206-Other Post-employment Benefits (Civilian) | 367,832 | 217,434 | 243,767 | 26,333 | 12.11% |
| 611207-OPEB (Grants) | - | 4,205 | - | (4,205) | -100.00% |
| 611301-Hospitalization | 952,172 | 672,545 | 768,646 | 96,101 | 14.29% |
| 611302-Life Insurance Benefit | 4,636 | 3,357 | 3,514 | 157 | 4.68% |
| 611303-Long-Term Disability | 7,535 | 14,202 | 14,998 | 796 | 5.60% |
| 611304-Health Savings Accounts | 101,964 | 75,598 | 53,999 | (21,599) | -28.57% |
| 611402-Employee Health Savings Acct | 293 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 184,785 | 129,504 | 134,616 | 5,112 | 3.95% |
| 611404-On-site Facility | - | 15,000 | 14,520 | (480) | -3.20% |
| 619999-Budget - Fringe Benefits | - | 176,065 | - | (176,065) | -100.00% |
| Fringe Benefits Total | 3,298,045 | 2,583,297 | 2,488,139 | (95,158) | -3.68% |
| Personnel Total | 9,822,431 | 8,179,321 | 7,620,153 | (559,168) | -6.84% |
| Operations | | | | | |
| Services | | | | | |
| 701109-Legal Services | 187 | - | - | - | 0.00% |
| 701208-On-the-Job Injury Claims | 14,554 | - | - | - | 0.00% |
| 702106-Plumbing | 6,929 | - | - | - | 0.00% |
| 702107-Mechanical Trades | 5,287 | - | - | - | 0.00% |
| 702108-Locksmith | 467 | - | - | - | 0.00% |
| 702109-Custodial Services | 20,691 | 9,000 | 8,700 | (300) | -3.33% |
| 702202-Bldg & Grounds Maintenance | 315 | - | - | - | 0.00% |
| 702204-Contracted Repair Service | 2,192 | - | - | - | 0.00% |
| 702207-Maintenance Services | 11,718 | 500 | 500 | - | 0.00% |
| 702208-Fire Prevention Measures | 10,001 | 4,000 | 1,500 | (2,500) | -62.50% |
| 702212-HVAC | 4,324 | - | - | - | 0.00% |
| 702213-Labor | 2,564 | - | - | - | 0.00% |
| 702214-Landscaping | 601 | - | - | - | 0.00% |
| 702221-IT Maintenance | 28,963 | - | - | - | 0.00% |
| 702222-Cabling & Installation | 11,952 | - | - | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------|-------------|------------------|------------------------|----------|
| | | | | Proposed vs. Budget | % Change |
| 702225-IT Maintenance - Licensing | 6,133 | - | - | - | 0.00% |
| 702226-IT Maintenance - Hosting | 92,740 | - | 5,000 | 5,000 | 0.00% |
| 702233-Door Repairs | 1,723 | - | - | - | 0.00% |
| 702234-Access Control Repairs | 2,262 | - | - | - | 0.00% |
| 703101-Electricity | 299,303 | 261,900 | 275,000 | 13,100 | 5.00% |
| 703102-Natural Gas | 199,068 | 86,100 | 89,700 | 3,600 | 4.18% |
| 703103-Water | 75,002 | 58,800 | 63,800 | 5,000 | 8.50% |
| 703109-Sewer | 98,381 | 92,000 | 96,800 | 4,800 | 5.22% |
| 703206-Air Cards | 10,969 | 2,100 | 5,100 | 3,000 | 142.86% |
| 704101-Box Rental | 855 | - | - | - | 0.00% |
| 704104-Equipment Rental | 11,588 | 13,000 | 13,000 | - | 0.00% |
| 704105-Property Rental | 96,934 | 88,000 | 8,000 | (80,000) | -90.91% |
| 704107-Floor Mat / Scrapper Rental | 4,903 | 2,300 | 8,486 | 6,186 | 268.96% |
| 704108-Office Machine Rental | 35,862 | 34,000 | 34,000 | - | 0.00% |
| 704201-Advertising | 5,923 | 10,450 | 15,450 | 5,000 | 47.85% |
| 704204-Alarm Monitoring | 10,188 | - | - | - | 0.00% |
| 704208-Contracted Repair | 598 | 5,000 | 5,000 | - | 0.00% |
| 704210-Printing | 14,765 | 5,500 | 10,500 | 5,000 | 90.91% |
| 704212-Data Processing Service | 191 | 500 | 500 | - | 0.00% |
| 704213-Debris Removal & Cleanup | 495,577 | - | - | - | 0.00% |
| 704220-Instructors | 525 | - | - | - | 0.00% |
| 704221-Recreation Support Services | 4,866 | 208,600 | 286,724 | 78,124 | 37.45% |
| 704228-Translation Service | 225 | - | - | - | 0.00% |
| 704242-License Testing | 1,450 | - | - | - | 0.00% |
| 704306-Dues | 360 | 3,250 | 3,250 | - | 0.00% |
| 704307-Employment Agencies | 190,493 | 37,000 | 350,000 | 313,000 | 845.95% |
| 704308-Local Transportation | 24,202 | 60,000 | 60,000 | - | 0.00% |
| 704309-Meeting Expense | 53 | - | - | - | 0.00% |
| 704310-Local Mileage | 4,244 | 250 | 250 | - | 0.00% |
| 704311-Miscellaneous Services | 22,382 | 1,800 | 1,800 | - | 0.00% |
| 704312-Other Contracted Service | 47,924 | 1,700 | 1,700 | - | 0.00% |
| 704313-Recording Documents | 12,456 | - | - | - | 0.00% |
| 704314-Stipends | 40,000 | - | - | - | 0.00% |
| 704315-Waste Disposal | 17,234 | 22,900 | 23,400 | 500 | 2.18% |
| 704317-Contracted Operations | 228,731 | - | - | - | 0.00% |
| 704319-Parking | 244 | 700 | 700 | - | 0.00% |
| 704320-Link2Gov Internet Fee | - | 400 | 400 | - | 0.00% |
| 704330-Demolition Services | 417,260 | - | - | - | 0.00% |
| 704335-Public Communication | 3,492 | 12,500 | 2,500 | (10,000) | -80.00% |
| 704340-Shredding and Recycling Services | 188 | 300 | 150 | (150) | -50.00% |
| 704347-Agency Contracted Services | 1,285,000 | 220,000 | 220,000 | - | 0.00% |
| 704394-Credit Card Fee (NR06 Only) | 2 | - | - | - | 0.00% |
| 704402-Unallocated Purchasing Card Expense | 7,592 | - | - | - | 0.00% |
| 704403-Disputed Purchasing Card Expense | 62 | - | - | - | 0.00% |
| 704404-Disputed Credit Card Charges | 332 | - | - | - | 0.00% |
| 704499-Incomplete Expense Allocation | 222 | - | - | - | 0.00% |
| 704501-Freight, Express & Drayage | - | 50 | 50 | - | 0.00% |
| 704502-Postage | 38,809 | 700 | 1,200 | 500 | 71.43% |
| 704503-Warehouse Storage and Delivery | 3,162 | 5,000 | 8,000 | 3,000 | 60.00% |
| 704601-Local Registration Fees | 914 | - | - | - | 0.00% |
| 704602-Training Costs | 27,452 | 9,550 | 9,550 | - | 0.00% |
| 705201-Client Services - Hotel Rent | (17,990) | - | - | - | 0.00% |
| Services Total | 3,945,592 | 1,257,850 | 1,610,710 | 352,860 | 28.05% |
| Materials & Supplies | | | | | |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|----------------|----------------|------------------|------------------------|-----------------|
| | | | | Proposed vs. Budget | % Change |
| 711102-Books | 30 | - | - | - | 0.00% |
| 711104-Forms & Printed Material | 2,866 | - | - | - | 0.00% |
| 711105-Instructional Materials & Supplies | - | 500 | 500 | - | 0.00% |
| 711109-Office Supplies & Stationery | 35,748 | 22,500 | 23,600 | 1,100 | 4.89% |
| 711110-Technology Accessories & Supplies | 1,350 | 100 | 100 | - | 0.00% |
| 711111-Printer Toner Cartridges | 5,019 | 500 | 500 | - | 0.00% |
| 712107-Lumber & Wood Products | 61,836 | - | - | - | 0.00% |
| 713120-Flooring Repair Supplies | 9,243 | - | - | - | 0.00% |
| 714105-Building Maintenance Supplies | 2,534 | 20,000 | 14,000 | (6,000) | -30.00% |
| 714106-Cleaning Supplies | 20,867 | 8,750 | 11,200 | 2,450 | 28.00% |
| 714107-Clothing | 22,815 | 12,000 | 12,000 | - | 0.00% |
| 714108-Cultural Arts Supplies | 306 | - | - | - | 0.00% |
| 714111-Electrical Supplies, Bulbs, Etc | 54 | - | - | - | 0.00% |
| 714112-Electronic Parts | 9,145 | - | - | - | 0.00% |
| 714117-Food & Ice | 12,399 | 23,415 | 20,700 | (2,715) | -11.60% |
| 714119-Fuel | 90 | - | - | - | 0.00% |
| 714122-Kitchen & Dining Room Supplies | 2,115 | - | - | - | 0.00% |
| 714126-Other Materials & Supplies | 9,671 | 100 | 100 | - | 0.00% |
| 714128-Recreational Supplies | 37,408 | 161,260 | 157,640 | (3,620) | -2.24% |
| 714129-Safety Equipment | - | 1,300 | 1,300 | - | 0.00% |
| 714135-Locks & Key supplies | 20 | 550 | 550 | - | 0.00% |
| 714136-Dirt mix, Mulch, Topsoil | 384 | - | - | - | 0.00% |
| 714138-Flags Banners and Signage | 194 | 5,000 | 5,000 | - | 0.00% |
| 714143-Event Planning, Services and Catering | - | 3,000 | 3,000 | - | 0.00% |
| 714149-Waste and Recycle Containers | 55 | - | - | - | 0.00% |
| 714150-Promotional Items | 4,424 | - | - | - | 0.00% |
| Materials & Supplies Total | 238,574 | 258,975 | 250,190 | (8,785) | -3.39% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 4,307 | - | 1,500 | 1,500 | 0.00% |
| 721102-Transportation | 10,048 | 5,000 | 4,500 | (500) | -10.00% |
| 721103-Auto Rental | 254 | 500 | 500 | - | 0.00% |
| 721201-Hotels | 18,924 | 7,100 | 9,500 | 2,400 | 33.80% |
| 721202-Meals | 5,817 | 1,700 | 3,400 | 1,700 | 100.00% |
| 721301-Registration Fees | 12,994 | 9,325 | 16,000 | 6,675 | 71.58% |
| 721302-Other Travel Expenses | 1,020 | 750 | 750 | - | 0.00% |
| Travel Expense Total | 53,363 | 24,375 | 36,150 | 11,775 | 48.31% |
| Vehicle Operating | | | | | |
| 731102-Gasoline | 29,820 | 9,000 | 12,000 | 3,000 | 33.33% |
| 731203-Vehicle Labor | 13,193 | 5,200 | 2,200 | (3,000) | -57.69% |
| 731204-Vehicle Parts & Supplies | 21,538 | 2,200 | 2,200 | - | 0.00% |
| 731301-Car Wash | 1,300 | 300 | 300 | - | 0.00% |
| 731401-Fleet Leased Vehicle | 257,569 | 35,226 | 43,678 | 8,452 | 23.99% |
| 731403-Vehicle rental - local use | 11,261 | 5,000 | 6,000 | 1,000 | 20.00% |
| Vehicle Operating Total | 334,681 | 56,926 | 66,378 | 9,452 | 16.60% |
| Insurance, Claims, and Damages | | | | | |
| 742404-Liability Insurance | - | 10,000 | - | (10,000) | -100.00% |
| Insurance, Claims, and Damages Total | - | 10,000 | - | (10,000) | -100.00% |
| Capital Assets | | | | | |
| 761205-Vehicle Purchase | 24,657 | - | - | - | 0.00% |
| 761303-Computer Equipment over 5000 | 7,674 | - | - | - | 0.00% |
| Capital Assets Total | 32,331 | - | - | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | % Change |
|--------------------------------------|-------------------|------------------|------------------|------------------------|-----------------|
| | | | | Proposed vs. Budget | |
| Capital Outlay | | | | | |
| 772102-Building Equipment | 5,035 | - | - | - | 0.00% |
| 772104-Grounds Equipment | 219 | - | - | - | 0.00% |
| 772107-Other Equipment (Under 5000) | 82 | - | - | - | 0.00% |
| 772108-Recreational Equipment | 24,385 | - | - | - | 0.00% |
| 772109-Office Furniture | 13,182 | - | - | - | 0.00% |
| 772111-Computer Software under 15000 | 1,300 | - | - | - | 0.00% |
| 772112-Computer equipment under 5000 | 23,548 | - | - | - | 0.00% |
| 772122-Office Equipment (under 5000) | 4,703 | - | - | - | 0.00% |
| Capital Outlay Total | 72,454 | - | - | - | 0.00% |
| Other Expenses | | | | | |
| 781103-Space Costs | - | - | 116,186 | 116,186 | 0.00% |
| 781301-Fees, Licenses, & Permits | 15,789 | 11,000 | 12,000 | 1,000 | 9.09% |
| 782201-Awards | 762 | 900 | 2,900 | 2,000 | 222.22% |
| 782210-Program Expense | 1,447 | - | - | - | 0.00% |
| Other Expenses Total | 17,998 | 11,900 | 131,086 | 119,186 | 1001.56% |
| Operations Total | 4,694,992 | 1,620,026 | 2,094,514 | 474,488 | 29.29% |
| G-Community Development Total | 14,517,423 | 9,799,347 | 9,714,667 | (84,680) | -0.86% |

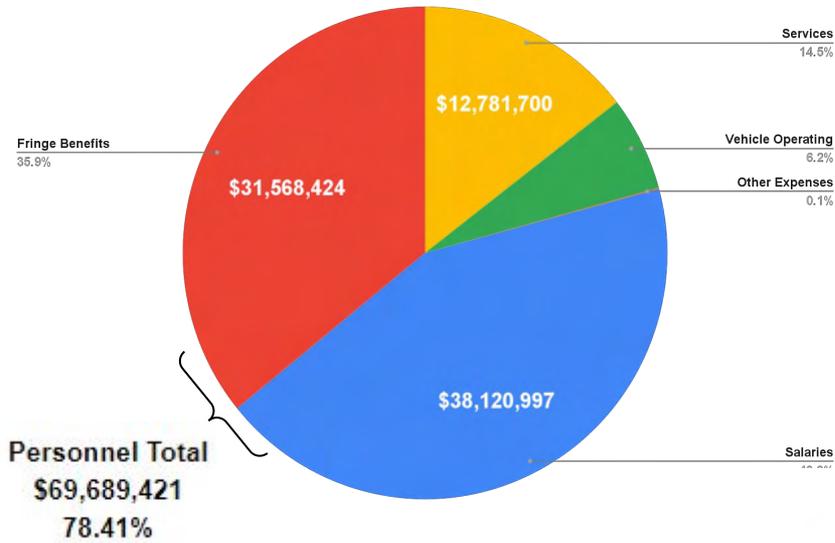
FY 2025 Budget Police

Celeste Murphy - Chief

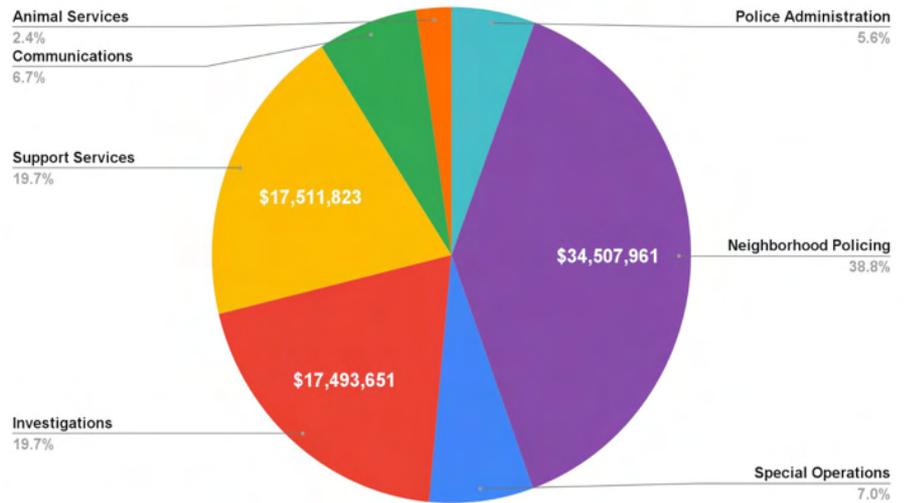
Divisions

- Chief of Police
- Internal Affairs
- Police Uniform Services Command
- Police Community Services
- Police Special Operations
- Investigative Services Command
- Major Crimes
- Special Investigations
- Special Victims Unit at Family Justice Center
- Police Admin Support & Tech Svcs
- Police Training & Recruiting
- Police Finance, Facilities & Fleet
- Police Facilities East 11th St. Station
- Real Time Intelligence Center (RTIC)
- Police HR & Organizational Learning
- Police Victim Services
- Police Technology
- Records Management & Services
- Police Communications Center
- Animal Services CPD

FY25 Expenditures by Category



| | |
|------------------|--------------|
| FY24 | \$87,173,664 |
| FY25 | \$88,872,638 |
| Inc/(Dec) | \$1,698,974 |
| Change % | 1.95% |



Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--------------------------------|-------------------|-------------------|-------------------|-------------------------------------|---------------|
| H - Police | | | | | |
| Personnel | | | | | |
| Salary and Wages | 37,101,409 | 38,289,797 | 38,120,997 | -168,800 | -0.44% |
| Fringe Benefits | 30,715,798 | 31,948,800 | 31,568,424 | -380,376 | -1.19% |
| Personnel Total | 67,817,207 | 70,238,597 | 69,689,421 | -549,176 | -0.78% |
| Operations | | | | | |
| Services | 11,019,531 | 10,202,845 | 12,781,700 | 2,578,855 | 25.28% |
| Materials & Supplies | 458,688 | 313,484 | 584,669 | 271,185 | 86.51% |
| Travel Expense | 144,498 | 52,670 | 118,900 | 66,230 | 125.75% |
| Vehicle Operating | 6,055,380 | 4,853,642 | 5,469,342 | 615,700 | 12.69% |
| Insurance, Claims, and Damages | 49,555 | 9,000 | 9,000 | 0 | 0.00% |
| Capital Assets | 5,899 | 1,404,000 | 92,200 | -1,311,800 | -93.43% |
| Capital Outlay | 1,577,446 | 50,000 | 74,000 | 24,000 | 48.00% |
| Other Expenses | 52,848 | 49,426 | 53,406 | 3,980 | 8.05% |
| Operations Total | 19,363,845 | 16,935,067 | 19,183,217 | 2,248,150 | 13.28% |
| H - Police Total | 87,181,052 | 87,173,664 | 88,872,638 | 1,698,974 | 1.95% |

Recommendation Increase: \$1,698,974

- **Salaries & Benefits -\$549,176**
 - o Moved position (Special Asst. City Attorney) to City Attorney's office -\$122,490
 - o 23 new sworn (100% attrited) \$2,426,293
 - o Attrition -\$3,748,566
 - o Mental Health Co-Responder \$106,068
- **Operations \$2,248,150**
 - o Capital Cost moved to IT Maintenance due to 2nd year of Contract \$1.4M
 - o Adjusted Vehicle operating due to increased costs



Police

FY25 Executive Summary

Description

The Chattanooga Police Department will support and maintain lasting relationships ensuring all members of our community are safe and feel safe in their homes, on their streets and in their neighborhoods by building and supporting community partnerships in conjunction with the best practices of community policing and problem solving.

Vision

Respected and Trusted By All Segments of Chattanooga's Diverse Community.

Mission (REVISION IN PROGRESS)

To Keep You, Your Family and Our Community Safe.

Trends

Our Story remains consistent, "WE ARE SEEKING TO RECRUIT, RETAIN, and PROMOTE IN HOUSE TALENT. The salary requested will hopefully allow us to recruit and select the best talent available to join our ranks. We have replaced a significant amount of our aged fleet of vehicles, so with newer vehicles they are higher cost to purchase, but we hope with more efficient cars we get better mileage. The City and its events are expanding and we must be prepared to give quality service to our growing community.

Budget Overview

The Chattanooga Police Department is composed of five major divisions: Administration, Neighborhood Policing, Community and Development, Investigations, and Special Operations. Each of these divisions work together to provide the community with the best possible police services along with external partners in Chattanooga.

The Chattanooga Police Department is committed to using its budget to work toward the reduction of violence, property crimes, victim services, crisis response, and staff training. This budget will allow us to continue to bring our staff opportunities to learn in order for better decision making, gain certifications to establish standards of experience and knowledge, utilize several avenues of technology to solve cases faster and bring criminals to justice while being mindful of best cost value to keep our community safe.

Budget Highlights

- **Budget includes request for 1 staff position and 23 sworn positions coverage due to an exploding city growth**
- **Redistribution of dollars to Travel and Training to launch department organizational development and learning**

-
- **Plans for community presence events during the spring and summer focusing on engaging youth with safe activities**
 - **Reaching our community thru social media outlets and providing information for more transparency and engagement**
 - **New robust recruiting efforts and new cadet policy that will open possible partnerships to increase opportunities**
-

Position Requests

- **22 Police Officer positions to restore FTE to FY22 levels**
 - **One sworn position for the Crisis Co-Response Unit**
 - **One Mental Health Co-Responder for Crisis Mental Unit**
-

Future Challenges and Opportunities

This 2025 budget reflects an increase of 1.95% increase of \$1,698,975, over the 2024 budget. Our other funds Narcotics and Federal Asset Forfeiture will continue to increase to \$500,000 and \$20,000 respectively.

The budget for Chattanooga Police Department is focused on serving its diverse population to achieve the goals and needs of each community. Police Services touch a number of strategic initiatives of One Chattanooga. Our Neighborhood Policing Bureau works to support the overall responsiveness to the community and working on the frontline of positive change by engaging with the citizens and collaborating to improve our neighborhoods.

The Police Department responds 24 hours a day, seven (7) days a week, to any requests for police service. Chattanooga Police Department is committed to serving its citizens with the highest quality services in preventing and investigating crime, maintaining order, and providing support to events held within the city.

This is a department that continues to emphasize the utilization of progressive, innovative techniques and emerging technologies but we do face future challenges keeping up with technology enhancements, fleet maintenance, staff recruitment, maintaining aging facilities, and providing staff with a holistic approach of support and resources to have healthy work/life balance.

We thank you for this opportunity to share and welcome discussion that will help us continue the One Chattanooga vision.

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------------|-------------------|-------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| H-Police | | | | | |
| CC_H00101 - Chief of Police | 1,747,217 | 1,929,983 | 2,219,726 | 289,743 | 15.01% |
| CC_H00102 - Internal Affairs | 1,962,561 | 2,124,670 | 2,049,813 | (74,857) | -3.52% |
| CC_H00201 - Police Uniform Services Command | 13,582,901 | 33,362,579 | 34,507,961 | 1,145,382 | 3.43% |
| CC_H00202 - Police Community Services | 2,547,209 | 2,047,065 | 746,667 | (1,300,398) | -63.52% |
| CC_H00203 - Police Special Operations | 5,840,290 | 6,391,898 | 6,240,595 | (151,303) | -2.37% |
| CC_H00301 - Police Patrol Alpha | 2,958,322 | - | - | - | 0.00% |
| CC_H00302 - Police Patrol Bravo | 225 | - | - | - | 0.00% |
| CC_H00303 - Police Patrol Charlie | 4,326,157 | - | - | - | 0.00% |
| CC_H00306 - Police Bike Patrol | 357,403 | - | - | - | 0.00% |
| CC_H00401 - Police Patrol Echo | 2,452,799 | - | - | - | 0.00% |
| CC_H00402 - Police Patrol Fox | 2,634,971 | - | - | - | 0.00% |
| CC_H00501 - Police Patrol Delta | 2,868,463 | - | - | - | 0.00% |
| CC_H00502 - Police Patrol George | 2,609,638 | - | - | - | 0.00% |
| CC_H00601 - Investigative Services Command | 2,042,234 | 3,365,380 | 2,146,678 | (1,218,702) | -36.21% |
| CC_H00603 - Major Crimes | 9,167,861 | 8,960,699 | 9,079,433 | 118,734 | 1.33% |
| CC_H00604 - Special Investigations | 3,740,951 | 4,062,661 | 4,133,048 | 70,387 | 1.73% |
| CC_H00605 - Special Victims Unit at Family Justice Center | 2,125,044 | 2,054,610 | 2,134,492 | 79,882 | 3.89% |
| CC_H00702 - Police Admin Support & Tech Svcs | 1,663,381 | 2,722,748 | 1,786,481 | (936,267) | -34.39% |
| CC_H00703 - Police Training Recruiting | 5,559,224 | 3,222,009 | 2,491,873 | (730,136) | -22.66% |
| CC_H00704 - Police Budget & Finance | 563,268 | - | - | - | 0.00% |
| CC_H00705 - Police Finance, Facilities & Fleet | 7,766,104 | 7,171,875 | 7,804,571 | 632,696 | 8.82% |
| CC_H00706 - Police Facilities East 11th St Station | 18,965 | - | - | - | 0.00% |
| CC_H00707 - Real Time Intelligence Center {RTIC} | 3,016,625 | 1,420,353 | 1,470,242 | 49,889 | 3.51% |
| CC_H00708 - Police HR & Organizational Learning | - | - | 596,074 | 596,074 | 0.00% |
| CC_H00709 - Police Victim Services | - | - | 407,808 | 407,808 | 0.00% |
| CC_H00710 - Police Technology | - | - | 2,303,606 | 2,303,606 | 0.00% |
| CC_H00801 - Records Management & Services | 419,167 | 611,311 | 651,168 | 39,857 | 6.52% |
| CC_H00802 - Polygraph | 38,080 | - | - | - | 0.00% |
| CC_H00803 - Police Communications Center | 5,250,165 | 5,707,915 | 5,983,599 | 275,684 | 4.83% |
| CC_H00804 - Animal Services CPD | 1,921,825 | 2,017,908 | 2,118,803 | 100,895 | 5.00% |
| H-Police Total | 87,181,052 | 87,173,664 | 88,872,638 | 1,698,974 | 1.95% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--------------------------------|-------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| H-Police | | | | | |
| Personnel | | | | | |
| Salary and Wages | 37,101,409 | 38,289,797 | 38,120,997 | (168,800) | -0.44% |
| Fringe Benefits | 30,715,798 | 31,948,800 | 31,568,424 | (380,376) | -1.19% |
| Personnel Total | 67,817,207 | 70,238,597 | 69,689,421 | (549,176) | -0.78% |
| Operations | | | | | |
| Services | 11,019,531 | 10,202,845 | 12,781,700 | 2,578,855 | 25.28% |
| Materials & Supplies | 458,688 | 313,484 | 584,669 | 271,185 | 86.51% |
| Travel Expense | 144,498 | 52,670 | 118,900 | 66,230 | 125.75% |
| Vehicle Operating | 6,055,380 | 4,853,642 | 5,469,342 | 615,700 | 12.69% |
| Insurance, Claims, and Damages | 49,555 | 9,000 | 9,000 | - | 0.00% |
| Capital Assets | 5,899 | 1,404,000 | 92,200 | (1,311,800) | -93.43% |
| Capital Outlay | 1,577,446 | 50,000 | 74,000 | 24,000 | 48.00% |
| Other Expenses | 52,848 | 49,426 | 53,406 | 3,980 | 8.05% |
| Operations Total | 19,363,845 | 16,935,067 | 19,183,217 | 2,248,150 | 13.28% |
| H-Police Total | 87,181,052 | 87,173,664 | 88,872,638 | 1,698,974 | 1.95% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| H-Police | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 27,325,828 | 34,706,674 | 36,377,661 | 1,670,987 | 4.81% |
| 601103-Part Time Employees | 425,164 | 501,136 | 652,282 | 151,146 | 30.16% |
| 601104-State Training Wages | 334,400 | 381,600 | 400,000 | 18,400 | 4.82% |
| 601105-Injured On Duty Pay | 66,294 | - | - | - | 0.00% |
| 601199-Budget - Attrition (Salary) | - | (537,679) | (2,336,971) | (1,799,292) | 334.64% |
| 601201-Overtime | 2,729,070 | 2,050,000 | 2,050,000 | - | 0.00% |
| 601202-Compensatory Time | 207,620 | - | - | - | 0.00% |
| 602101-Uniform Allowance | 215,182 | 238,500 | 250,000 | 11,500 | 4.82% |
| 602102-Tool Allowance | 518 | - | - | - | 0.00% |
| 602105-Cellphone Allowance | 110,763 | 111,360 | - | (111,360) | -100.00% |
| 602301-Personal Leave | 4,889,606 | - | - | - | 0.00% |
| 602304-Longevity | 436,500 | 480,525 | 480,825 | 300 | 0.06% |
| 602306-Call Back Pay | 119,199 | 66,200 | 136,500 | 70,300 | 106.19% |
| 602307-On Call Pay | 110,231 | 76,500 | 100,200 | 23,700 | 30.98% |
| 602308-Bereavement Pay | 17,707 | - | 10,500 | 10,500 | 0.00% |
| 602309-Holiday Pay | 113,326 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 214,981 | - | (214,981) | -100.00% |
| Salary and Wages Total | 37,101,409 | 38,289,797 | 38,120,997 | (168,800) | -0.44% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 308,672 | 293,356 | 314,461 | 21,105 | 7.19% |
| 611102-Medicare | 511,805 | 527,772 | 553,336 | 25,564 | 4.84% |
| 611199-Budget - Attrition (Benefits) | - | (607,504) | (2,556,778) | (1,949,274) | 320.87% |
| 611201-General Pension | 737,248 | 885,869 | 925,494 | 39,625 | 4.47% |
| 611202-Fire & Police Pension | 15,642,580 | 15,937,911 | 16,653,584 | 715,673 | 4.49% |
| 611205-Other Pensions | 27,204 | - | - | - | 0.00% |
| 611206-Other Post-employment Benefits (Civilian) | 2,876,040 | 232,250 | 242,636 | 10,386 | 4.47% |
| 611208-Other Post-employment Benefits (Sworn) | 3,636,857 | 6,415,667 | 6,718,088 | 302,421 | 4.71% |
| 611301-Hospitalization | 5,478,126 | 6,594,668 | 7,030,020 | 435,352 | 6.60% |
| 611302-Life Insurance Benefit | 24,064 | 26,467 | 27,581 | 1,114 | 4.21% |
| 611303-Long-Term Disability | 4,508 | 14,226 | 14,961 | 735 | 5.17% |
| 611304-Health Savings Accounts | 659,629 | 613,540 | 669,105 | 55,565 | 9.06% |
| 611402-Employee Health Savings Acct | 1,728 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 807,337 | 867,336 | 901,416 | 34,080 | 3.93% |
| 611404-On-site Facility | - | 72,000 | 74,520 | 2,520 | 3.50% |
| 619999-Budget - Fringe Benefits | - | 75,242 | - | (75,242) | -100.00% |
| Fringe Benefits Total | 30,715,798 | 31,948,800 | 31,568,424 | (380,376) | -1.19% |
| Personnel Total | 67,817,207 | 70,238,597 | 69,689,421 | (549,176) | -0.78% |
| Operations | | | | | |
| Services | | | | | |
| 701103-Consultant Fees | 127,100 | 100,000 | 264,990 | 164,990 | 164.99% |
| 701107-Investigative Services | 10,181 | 8,900 | 39,100 | 30,200 | 339.33% |
| 701110-Veterinary Services | 5,929 | 4,000 | 4,301 | 301 | 7.53% |
| 701208-On-the-Job Injury Claims | 1,099,581 | 500,000 | 500,000 | - | 0.00% |
| 701210-Psychological Exam | 1,482 | 15,000 | 60,000 | 45,000 | 300.00% |
| 701213-On-the-Job Injury Settlement Claims | 14,722 | - | - | - | 0.00% |
| 702101-Carpentry | 6,560 | - | 5,000 | 5,000 | 0.00% |
| 702102-Electrical | 16,765 | 10,000 | 10,000 | - | 0.00% |
| 702103-Exterminating Service | 900 | 2,900 | 2,900 | - | 0.00% |
| 702106-Plumbing | 3,576 | 1,500 | 5,000 | 3,500 | 233.33% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------|-------------|------------------|------------------------|-----------|
| | | | | Proposed vs. Budget | % Change |
| 702108-Locksmith | 80 | 50 | 50 | - | 0.00% |
| 702109-Custodial Services | 64,185 | 70,020 | 86,796 | 16,776 | 23.96% |
| 702201-Alarm System Repair | 2,258 | - | - | - | 0.00% |
| 702202-Bldg & Grounds Maintenance | 15,000 | 10,000 | 10,000 | - | 0.00% |
| 702203-Circuit Board Repair | 8,428 | - | - | - | 0.00% |
| 702204-Contracted Repair Service | 20,854 | 2,500 | 81,500 | 79,000 | 3160.00% |
| 702206-Elevator Maintenance | 71,205 | 5,000 | 5,000 | - | 0.00% |
| 702207-Maintenance Services | 8,029 | 6,500 | 174,929 | 168,429 | 2591.22% |
| 702208-Fire Prevention Measures | 1,394 | 3,500 | 3,500 | - | 0.00% |
| 702212-HVAC | 63,330 | 40,000 | 40,000 | - | 0.00% |
| 702214-Landscaping | 7,566 | 5,000 | 3,000 | (2,000) | -40.00% |
| 702215-Building Repairs or Renovations under \$5000 | 3,200 | 5,000 | - | (5,000) | -100.00% |
| 702221-IT Maintenance | 170,746 | 5,849 | 1,410,800 | 1,404,951 | 24020.36% |
| 702224-Equipment Inspection and Calibration | 425 | 20,000 | - | (20,000) | -100.00% |
| 702225-IT Maintenance - Licensing | 369,620 | 1,670 | 4,470 | 2,800 | 167.66% |
| 702226-IT Maintenance - Hosting | 13,239 | - | 1,000 | 1,000 | 0.00% |
| 702227-IT Maintenance - Support Maintenance | 26,986 | 7,680 | 1,000 | (6,680) | -86.98% |
| 702228-Generator Maintenance | 628 | 4,000 | 4,000 | - | 0.00% |
| 702230-Technology Repair Services | 27,282 | - | - | - | 0.00% |
| 702233-Door Repairs | 550 | - | - | - | 0.00% |
| 703101-Electricity | 254,336 | 238,300 | 245,449 | 7,149 | 3.00% |
| 703102-Natural Gas | 31,598 | 27,000 | 27,810 | 810 | 3.00% |
| 703103-Water | 39,861 | 14,800 | 15,688 | 888 | 6.00% |
| 703109-Sewer | 31,518 | 45,000 | 47,700 | 2,700 | 6.00% |
| 703202-Cellular Phone Service | 1,686 | - | 127,484 | 127,484 | 0.00% |
| 703204-Internet & Cable Services | 5,459 | 2,000 | 4,500 | 2,500 | 125.00% |
| 703206-Air Cards | 248,591 | 186,290 | 200,900 | 14,610 | 7.84% |
| 703207-Digital Connectivity | 139,400 | 100,000 | 200,000 | 100,000 | 100.00% |
| 704102-Clothing & Linen Service | 122 | 3,400 | 1,400 | (2,000) | -58.82% |
| 704104-Equipment Rental | 55,386 | 9,300 | 9,300 | - | 0.00% |
| 704106-Dumpster Rental | 79 | 200 | 200 | - | 0.00% |
| 704107-Floor Mat / Scrapper Rental | 3,721 | 4,000 | 4,000 | - | 0.00% |
| 704108-Office Machine Rental | 4,605 | 79,800 | 83,403 | 3,603 | 4.52% |
| 704109-Traffic Control - Rental | 41,458 | 50,000 | 50,000 | - | 0.00% |
| 704201-Advertising | 2,487 | 10,000 | 20,000 | 10,000 | 100.00% |
| 704204-Alarm Monitoring | 707 | 1,100 | 1,100 | - | 0.00% |
| 704205-Applicant & Promotional Testing | - | - | 5,000 | 5,000 | 0.00% |
| 704208-Contracted Repair | 394 | 1,100 | 1,100 | - | 0.00% |
| 704210-Printing | 2,155 | - | 6,000 | 6,000 | 0.00% |
| 704215-Security Services | 1,062 | 500 | 500 | - | 0.00% |
| 704217-Photographic Services | 3,174 | - | - | - | 0.00% |
| 704228-Translation Service | 680 | 500 | 1,000 | 500 | 100.00% |
| 704236-Emergency Services - 911 | 5,250,165 | 5,707,915 | 5,983,599 | 275,684 | 4.83% |
| 704238-Animal Control Contracted Services | 1,921,825 | 2,017,908 | 2,118,803 | 100,895 | 5.00% |
| 704306-Dues | 15,995 | 10,740 | 17,665 | 6,925 | 64.48% |
| 704308-Local Transportation | 92 | - | - | - | 0.00% |
| 704309-Meeting Expense | 4,110 | 2,000 | 2,000 | - | 0.00% |
| 704315-Waste Disposal | (1,309) | 10,000 | 10,000 | - | 0.00% |
| 704316-Wrecker Service | 40,765 | 30,000 | 30,000 | - | 0.00% |
| 704319-Parking | 2,168 | 18,700 | 1,200 | (17,500) | -93.58% |
| 704329-Radio Maintenance | 711,489 | 728,818 | 728,818 | - | 0.00% |
| 704340-Shredding and Recycling Services | 4,752 | 4,500 | 4,500 | - | 0.00% |
| 704407-Wireless Data Communication | 2,373 | - | - | - | 0.00% |
| 704499-Incomplete Expense Allocation | 1,954 | - | - | - | 0.00% |
| 704501-Freight, Express & Drayage | 496 | 300 | 650 | 350 | 116.67% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------------|-------------------|-------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 704502-Postage | 6,661 | 7,500 | 7,800 | 300 | 4.00% |
| 704504-Load, Delivery, and Installation | 200 | - | - | - | 0.00% |
| 704601-Local Registration Fees | 2,945 | 2,085 | 6,475 | 4,390 | 210.55% |
| 704602-Training Costs | 23,573 | 59,020 | 99,320 | 40,300 | 68.28% |
| 704603-Tuition & Books | 1,000 | 1,000 | 1,000 | - | 0.00% |
| Services Total | 11,019,531 | 10,202,845 | 12,781,700 | 2,578,855 | 25.28% |
| Materials & Supplies | | | | | |
| 711101-Audio Visual Supplies | 2,640 | 700 | 700 | - | 0.00% |
| 711102-Books | - | 200 | 200 | - | 0.00% |
| 711104-Forms & Printed Material | 650 | 1,000 | 1,000 | - | 0.00% |
| 711107-Newspapers | 384 | 384 | 384 | - | 0.00% |
| 711109-Office Supplies & Stationery | 31,757 | 38,300 | 48,500 | 10,200 | 26.63% |
| 711110-Technology Accessories & Supplies | 4,424 | 2,200 | 38,135 | 35,935 | 1633.41% |
| 711111-Printer Toner Cartridges | 7,761 | 5,200 | 5,100 | (100) | -1.92% |
| 712109-Paint | 889 | 750 | 750 | - | 0.00% |
| 712114-Plumbing Supplies | 257 | 100 | 100 | - | 0.00% |
| 713104-Filters, Misc | 1,790 | 1,200 | 1,200 | - | 0.00% |
| 713109-Repair Parts | 2,930 | - | - | - | 0.00% |
| 713201-Chemicals & Lab Supplies | 752 | - | - | - | 0.00% |
| 713211-Water Chemicals | 888 | 3,500 | 3,500 | - | 0.00% |
| 714105-Building Maintenance Supplies | 8,434 | - | 6,835 | 6,835 | 0.00% |
| 714106-Cleaning Supplies | 1,751 | 5,000 | 5,000 | - | 0.00% |
| 714107-Clothing | 124,803 | 60,600 | 101,150 | 40,550 | 66.91% |
| 714111-Electrical Supplies, Bulbs, Etc | 205 | 3,200 | 3,800 | 600 | 18.75% |
| 714112-Electronic Parts | - | 500 | 500 | - | 0.00% |
| 714115-Fire Code Equipment | - | 200 | 5,635 | 5,435 | 2717.50% |
| 714117-Food & Ice | 14,818 | 9,800 | 14,200 | 4,400 | 44.90% |
| 714118-Food & Supplies for Animals | 4,959 | 6,200 | 6,200 | - | 0.00% |
| 714120-Hardware, Nails, Small Tools | 197 | - | - | - | 0.00% |
| 714124-Medical Supplies (First Aid) | - | 4,950 | 17,700 | 12,750 | 257.58% |
| 714126-Other Materials & Supplies | 4,055 | 12,650 | 75,650 | 63,000 | 498.02% |
| 714127-Police Ammunition | 156,440 | 101,000 | 149,000 | 48,000 | 47.52% |
| 714129-Safety Equipment | 11,718 | 10,000 | 10,000 | - | 0.00% |
| 714132-Test Materials | - | - | 2,400 | 2,400 | 0.00% |
| 714135-Locks & Key supplies | 715 | 1,500 | 1,500 | - | 0.00% |
| 714139-Parking Meter Parts | 8 | - | - | - | 0.00% |
| 714144-Batteries | 969 | 4,050 | 4,050 | - | 0.00% |
| 714147-Police Evidence Supplies | 22,332 | 15,300 | 26,300 | 11,000 | 71.90% |
| 714148-Security Material & Supplies | 3,732 | 1,000 | 1,000 | - | 0.00% |
| 714150-Promotional Items | 12,481 | 7,000 | 18,500 | 11,500 | 164.29% |
| 714151-Police Supplies | 27,998 | 1,000 | 19,680 | 18,680 | 1868.00% |
| 714152-Police Leather Goods | 7,953 | 16,000 | 16,000 | - | 0.00% |
| Materials & Supplies Total | 458,688 | 313,484 | 584,669 | 271,185 | 86.51% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 359 | 350 | 350 | - | 0.00% |
| 721102-Transportation | 9,601 | 6,020 | 10,120 | 4,100 | 68.11% |
| 721103-Auto Rental | 4,306 | 850 | 100 | (750) | -88.24% |
| 721201-Hotels | 52,586 | 13,400 | 54,800 | 41,400 | 308.96% |
| 721202-Meals | 34,478 | 18,090 | 25,480 | 7,390 | 40.85% |
| 721301-Registration Fees | 27,078 | 13,960 | 18,658 | 4,698 | 33.65% |
| 721302-Other Travel Expenses | 11,094 | - | 9,392 | 9,392 | 0.00% |
| 721399-Travel Advance | 4,996 | - | - | - | 0.00% |
| Travel Expense Total | 144,498 | 52,670 | 118,900 | 66,230 | 125.75% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------------|-------------------|-------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| Vehicle Operating | | | | | |
| 731101-Diesel Fuel | 5,908 | 6,000 | 6,500 | 500 | 8.33% |
| 731102-Gasoline | 1,299,997 | 1,004,900 | 1,300,000 | 295,100 | 29.37% |
| 731201-Contracted Vehicle Repair | - | 5,000 | 5,000 | - | 0.00% |
| 731203-Vehicle Labor | 583,824 | 445,800 | 447,500 | 1,700 | 0.38% |
| 731204-Vehicle Parts & Supplies | 525,674 | 700,500 | 704,150 | 3,650 | 0.52% |
| 731206-Bicycle Repair & Maintenance | - | 1,500 | 4,500 | 3,000 | 200.00% |
| 731301-Car Wash | 540 | 1,250 | 1,250 | - | 0.00% |
| 731302-Licenses & Titles | 581 | 442 | 442 | - | 0.00% |
| 731401-Fleet Leased Vehicle | 3,638,699 | 2,688,250 | 3,000,000 | 311,750 | 11.60% |
| 731403-Vehicle rental - local use | 157 | - | - | - | 0.00% |
| Vehicle Operating Total | 6,055,380 | 4,853,642 | 5,469,342 | 615,700 | 12.69% |
| Insurance, Claims, and Damages | | | | | |
| 741102-Claims & Damages | 34,290 | - | - | - | 0.00% |
| 742402-Building & Content Insurance | 186 | - | - | - | 0.00% |
| 742403-Vehicle & Equipment Insurance | 15,078 | 9,000 | 9,000 | - | 0.00% |
| Insurance, Claims, and Damages Total | 49,555 | 9,000 | 9,000 | - | 0.00% |
| Capital Assets | | | | | |
| 761204-Equipment Purchase | - | 1,404,000 | - | (1,404,000) | -100.00% |
| 761302-Audio Visual Equipment | - | - | 4,000 | 4,000 | 0.00% |
| 761303-Computer Equipment over 5000 | 5,899 | - | 88,200 | 88,200 | 0.00% |
| Capital Assets Total | 5,899 | 1,404,000 | 92,200 | (1,311,800) | -93.43% |
| Capital Outlay | | | | | |
| 771101-Asphalt Resurfacing | 7,184 | - | - | - | 0.00% |
| 772107-Other Equipment (Under 5000) | 26,192 | - | 4,000 | 4,000 | 0.00% |
| 772109-Office Furniture | 7,376 | - | - | - | 0.00% |
| 772110-Firearms & Police Protection Equip | 1,467,760 | 50,000 | 70,000 | 20,000 | 40.00% |
| 772111-Computer Software under 15000 | 21,154 | - | - | - | 0.00% |
| 772112-Computer equipment under 5000 | 21,195 | - | - | - | 0.00% |
| 772122-Office Equipment (under 5000) | 7,005 | - | - | - | 0.00% |
| 772201-Carpeting | 17,880 | - | - | - | 0.00% |
| 772203-Fencing | 1,700 | - | - | - | 0.00% |
| Capital Outlay Total | 1,577,446 | 50,000 | 74,000 | 24,000 | 48.00% |
| Other Expenses | | | | | |
| 781103-Space Costs | 43,076 | 43,076 | 43,076 | - | 0.00% |
| 781301-Fees, Licenses, & Permits | 6,364 | 850 | 1,280 | 430 | 50.59% |
| 782201-Awards | 2,909 | 5,500 | 6,050 | 550 | 10.00% |
| 782202-Donations | 500 | - | - | - | 0.00% |
| 782220-Sponsorships | - | - | 3,000 | 3,000 | 0.00% |
| Other Expenses Total | 52,848 | 49,426 | 53,406 | 3,980 | 8.05% |
| Operations Total | 19,363,845 | 16,935,067 | 19,183,217 | 2,248,150 | 13.28% |
| H-Police Total | 87,181,052 | 87,173,664 | 88,872,638 | 1,698,974 | 1.95% |

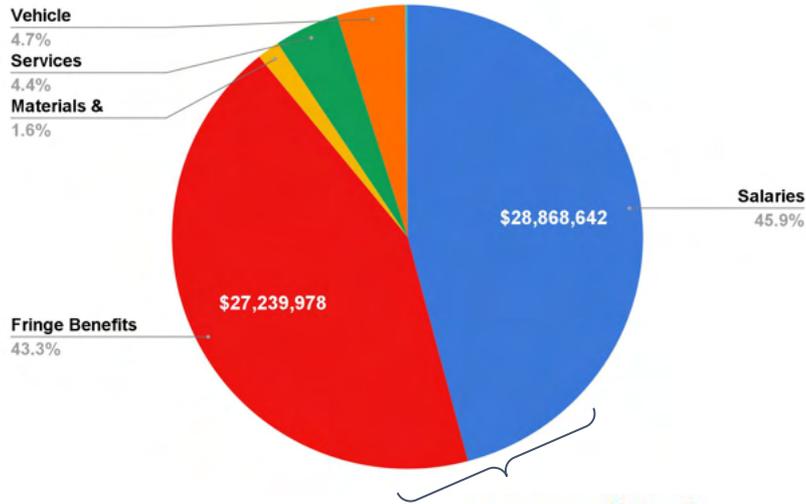
FY 2025 Budget Fire

Phil Hyman - Fire Chief

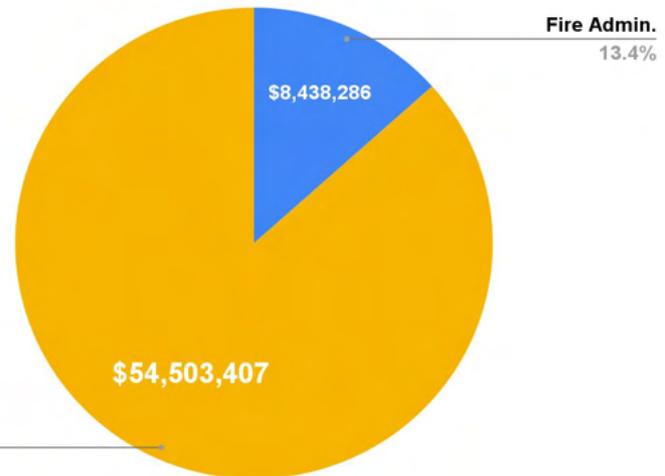
Divisions

- Administration
- Operations

FY25 Expenditures by Category



Personnel Total
\$56,108,620
89.14%



| | |
|------------------|--------------|
| FY24 | \$62,445,934 |
| FY25 | \$62,941,693 |
| Inc/(Dec) | \$495,759 |
| Change % | 0.79% |

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--------------------------------|-------------------|-------------------|-------------------|-------------------------------------|---------------|
| J - Fire | | | | | |
| Personnel | | | | | |
| Salary and Wages | 26,993,693 | 28,980,912 | 28,868,642 | -112,270 | -0.39% |
| Fringe Benefits | 24,964,438 | 27,675,289 | 27,239,978 | -435,311 | -1.57% |
| Personnel Total | 51,958,131 | 56,656,201 | 56,108,620 | -547,581 | -0.97% |
| Operations | | | | | |
| Services | 2,844,850 | 2,637,515 | 2,798,932 | 161,417 | 6.12% |
| Materials & Supplies | 1,040,957 | 821,305 | 984,040 | 162,735 | 19.81% |
| Travel Expense | 77,536 | 60,800 | 65,120 | 4,320 | 7.11% |
| Vehicle Operating | 2,933,077 | 2,237,766 | 2,950,747 | 712,981 | 31.86% |
| Insurance, Claims, and Damages | 7,973 | 17,197 | 17,197 | - | 0.00% |
| Capital Assets | 8,653 | - | - | - | - |
| Capital Outlay | 309,494 | - | - | - | - |
| Other Expenses | 18,861 | 15,150 | 17,037 | 1,887 | 12.46% |
| Operations Total | 7,241,401 | 5,789,733 | 6,833,073 | 1,043,340 | 18.02% |
| J - Fire Total | 59,199,532 | 62,445,934 | 62,941,693 | 495,759 | 0.79% |

Recommendation Increase: \$495,759

- **Salaries & Benefits -\$547,581**
 - 9 new positions Added for Black Creek \$1,022,688 (100% attrition)
 - Attrition -\$1,880,392
 - Fire Investigator added \$129,469
- **Operations \$1,043,340**
 - Vehicle labor increase \$268K
 - Fleet Lease Vehicle \$380K
 - Applicant & Promotional Testing \$200K
 - Fire Code Equipment \$105K



Fire

FY2025 Executive Summary

Description

The Chattanooga Fire Department serves Chattanooga's citizens and guests on their most challenging days, fulfilling its mission through efficient, effective, life-saving, and property-conserving work. With 439 current sworn positions and 16 civilians spread over 6 divisions, 20 community fire stations, and 3 administrative buildings, our men and women constantly hone their craft to provide outstanding preventative and operational service to our community.

Vision

To be an organization that sacrificially serves outwardly and continually improves inwardly.

Mission

Outward-Facing Mission

The Chattanooga Fire Department is dedicated to protecting life, property, and community resources through prevention, preparation, response, and mitigation.

Inward-Facing Mission

Lead - Serve - Train

Trends

The Chattanooga Fire Department (CFD) continues to provide critical service by responding to, mitigating, and working to reduce the impact of emergencies for our citizens. This year, the CFD has endured several notable service impacts:

- Responded to over 24,500 emergencies and calls for service, a slight increase in overall call volume
- While structure fires are still well over 200 structure fires per year, there has been a 24% decrease from last year
- Responded to several significant hazmat and technical rescue calls last year
- 4% increase in EMS calls
- 15% decrease in "554 Assist invalid" calls, attributed to a change in response protocols
- Unfortunately, there was a significant increase in resignations in 2023, well over 70% of which cited low pay as the reason for departure. In 2024, there have already been four more, all but one citing pay as a primary factor.

Budget Overview

Though pay increases are entered later by Finance, the CFD's budget request seeks again to stabilize firefighter pay. The city must act to avoid further attrition. The city invested heavily in 2022 to stabilize pay and added a COLA in 2023, but last year, half the department did not receive a raise because a COLA was not applied to the payplan. Amid historical inflation, the lack of pay increases, and a lack of affordable housing, firefighters are opting for higher paying jobs. Also in FY25, the CFD seeks continued commitment to protect the growing Black Creek community. While the positions will hopefully be granted, it is understood that they will not be funded in FY25 due to a slowed development process. The CFD is also requesting a Fire Investigator position in FY25 as the most critical of all the position needs for the department. Other positions were requested in the initial submission to expand the CFD's impact as Chattanooga continues to rapidly grow, but were not able to move forward in the budget process.

Budget Highlights

- **Black Creek Staffing** - Completion of operational staffing for the Black Creek area; positions created, but not funded in FY25
- **Stipends** - Adds a stipend for Station Coordinators due to additional duties and requirements
- **Promotional Testing** - Mandatory promotional testing costs are moved from HR to CFD
- **Air Card Increase** - Addition of air cards on iPads for increased mobility as part of the First Due implementation
- **Several necessarily operating budget increases** - utilities, maintenance services, travel, labor, etc.
- **Chattanooga-Hamilton County Rescue Service, Inc.** - provide rehab services for large-scale events

Position Requests

- **Fire Investigator** (sworn) - to increase capacity in the Fire Investigation Division; currently staffed by a Lead Investigator and two Fire Investigators who specially trained staff officers; workload has increased significantly; also, helps to be better meet internal affairs and fact-finding needs
- **Station 2 (Black Creek) Staffing** (sworn) - to complete the addition of necessary positions for the coming Black Creek fire station; these positions have been granted, but not funded in the FY25 budget

Future Challenges and Opportunities

Challenge: Attrition Through Resignations and Retirements - While there are several challenges, firefighter pay is by far the department's greatest challenge. As shared above, attrition through resignations hit hard in 2023 with many leaving to pursue other opportunities for higher pay. Even with intentional and quality recruiting efforts to increase the applicant pool, we are challenged to hire enough cadets to fill the vacancies. Last year, several contingent offers were made in which the potential candidates chose to either stay in their line of work or chose not to come because of pay. To exacerbate the challenge of attrition, by the end of 2024, the CFD will have 47 sworn employees eligible to retire. By the end of 2025, the number is almost 75; by the end of 2026, almost 100. Neighboring fire departments, including much smaller communities, are paying firefighters considerably more. The CFD is the premiere department in our region. We are the "go-to" for technical expertise and run more calls than any department in the region. Firefighters want to come to Chattanooga because the training, leadership, and growth opportunities are outstanding, but when there is an \$8,000-14,000 difference in starting salary, it will be challenging to overcome. We're simply not competitive.

Without question, people are the department's and the community's greatest asset. To maintain our greatest asset, we must continue to invest every year through COLAs and pay plan improvements. If we do not invest, the city will end up in the same position we were in three years ago. It took a 24% pay increase to slow the attrition. Last year, we slid back with only half of the department receiving a small raise, and the resignation attrition increased again.

Several options to improve the Fire Pay Structure have been submitted to the Mayor's Office, Finance, and HR. The investment to fund the necessary improvements is understood to be expensive and we are open to a phased approach, but the impending cost of continuing to lose firefighters is a cost our citizens cannot afford. The city cannot afford to wait to invest in its employees, who are the core of the service Chattanooga provides its citizens. The vast majority of our firefighters love their jobs. They love the department's mission. They love helping others and fixing problems with specialized knowledge, skills, abilities, and equipment. It's a special lifestyle and calling, but at the end of the day, it is still a job, and if they are struggling to make ends meet, they will seek other opportunities. Our hope is to further invest in them so that they can further invest time, energy, and expertise in Chattanooga. The city's civilian employees also need to be valued through salary improvements. Thank you for your consideration of the CFD proposed budget.

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------------|-------------------|-------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| J-Fire | | | | | |
| CC_J00101 - Fire Administration | 1,077,762 | 7,846,322 | 8,438,286 | 591,963 | 7.54% |
| CC_J00201 - Fire Operations Division | 50,087,435 | 54,599,612 | 54,503,407 | (96,205) | -0.18% |
| CC_J00202 - Fire Station # 1 | 69,185 | - | - | - | 0.00% |
| CC_J00203 - Fire Station # 4 | 27,019 | - | - | - | 0.00% |
| CC_J00204 - Fire Station # 5 | 36,039 | - | - | - | 0.00% |
| CC_J00205 - Fire Station # 6 | 24,122 | - | - | - | 0.00% |
| CC_J00206 - Fire Station # 8 | 17,608 | - | - | - | 0.00% |
| CC_J00207 - Fire Station # 9 | 34,114 | - | - | - | 0.00% |
| CC_J00208 - Fire Station # 10 | 41,711 | - | - | - | 0.00% |
| CC_J00209 - Fire Station # 12 | 25,681 | - | - | - | 0.00% |
| CC_J00210 - Fire Station # 13 | 21,742 | - | - | - | 0.00% |
| CC_J00211 - Fire Station # 14 | 30,453 | - | - | - | 0.00% |
| CC_J00212 - Fire Station # 15 | 10,970 | - | - | - | 0.00% |
| CC_J00213 - Fire Station # 16 | 31,193 | - | - | - | 0.00% |
| CC_J00214 - Fire Station # 17 | 15,783 | - | - | - | 0.00% |
| CC_J00215 - Fire Station # 19 | 23,466 | - | - | - | 0.00% |
| CC_J00216 - Fire Station # 20 | 13,380 | - | - | - | 0.00% |
| CC_J00217 - Fire Station # 21 | 20,431 | - | - | - | 0.00% |
| CC_J00218 - Fire Station # 22 | 34,233 | - | - | - | 0.00% |
| CC_J00220 - Fire Station # 7 | 29,761 | - | - | - | 0.00% |
| CC_J00221 - Fire Station # 3 Tiftonia | 26,844 | - | - | - | 0.00% |
| CC_J00222 - Fire Station # 11 Hixson | 30,556 | - | - | - | 0.00% |
| CC_J00223 - Fire Tactical Services | 532,314 | - | - | - | 0.00% |
| CC_J00224 - Fire Training Division | 1,781,321 | - | - | - | 0.00% |
| CC_J00301 - Fire Deputy Chief Admin | 639,429 | - | - | - | 0.00% |
| CC_J00307 - Fire Marshall Staff | 2,167,285 | - | - | - | 0.00% |
| CC_J00308 - Fire Logistics & Technology | 2,349,696 | - | - | - | 0.00% |
| J-Fire Total | 59,199,532 | 62,445,934 | 62,941,693 | 495,758 | 0.79% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--------------------------------|-------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| J-Fire | | | | | |
| Personnel | | | | | |
| Salary and Wages | 26,993,693 | 28,980,912 | 28,868,642 | (112,270) | -0.39% |
| Fringe Benefits | 24,964,438 | 27,675,289 | 27,239,978 | (435,311) | -1.57% |
| Personnel Total | 51,958,131 | 56,656,201 | 56,108,620 | (547,581) | -0.97% |
| Operations | | | | | |
| Services | 2,844,850 | 2,637,515 | 2,798,932 | 161,417 | 6.12% |
| Materials & Supplies | 1,040,957 | 821,305 | 984,040 | 162,734 | 19.81% |
| Travel Expense | 77,536 | 60,800 | 65,120 | 4,320 | 7.11% |
| Vehicle Operating | 2,933,077 | 2,237,766 | 2,950,747 | 712,981 | 31.86% |
| Insurance, Claims, and Damages | 7,973 | 17,197 | 17,197 | - | 0.00% |
| Capital Assets | 8,653 | - | - | - | 0.00% |
| Capital Outlay | 309,494 | - | - | - | 0.00% |
| Other Expenses | 18,861 | 15,150 | 17,037 | 1,887 | 12.46% |
| Operations Total | 7,241,401 | 5,789,733 | 6,833,073 | 1,043,340 | 18.02% |
| J-Fire Total | 59,199,532 | 62,445,934 | 62,941,693 | 495,758 | 0.79% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| J-Fire | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 21,258,793 | 28,050,676 | 28,701,051 | 650,375 | 2.32% |
| 601104-State Training Wages | 314,600 | 351,200 | 359,200 | 8,000 | 2.28% |
| 601199-Budget - Attrition (Salary) | - | (454,594) | (1,232,599) | (778,005) | 171.14% |
| 601201-Overtime | 233,250 | 55,300 | 28,367 | (26,933) | -48.70% |
| 602101-Uniform Allowance | 191,979 | 219,500 | 224,500 | 5,000 | 2.28% |
| 602102-Tool Allowance | (1,479) | - | - | - | 0.00% |
| 602105-Cellphone Allowance | 17,340 | 18,000 | 19,440 | 1,440 | 8.00% |
| 602201-Incentive Awards | 21,425 | - | 36,000 | 36,000 | 0.00% |
| 602301-Personal Leave | 4,474,007 | - | - | - | 0.00% |
| 602304-Longevity | 406,575 | 444,675 | 450,825 | 6,150 | 1.38% |
| 602306-Call Back Pay | 9,529 | 10,250 | 7,019 | (3,231) | -31.52% |
| 602307-On Call Pay | 18,164 | 19,130 | 19,839 | 709 | 3.71% |
| 602308-Bereavement Pay | 25,937 | - | - | - | 0.00% |
| 602309-Holiday Pay | 23,573 | - | - | - | 0.00% |
| 602311-Special Assignment CFD | - | 225,000 | 255,000 | 30,000 | 13.33% |
| 609999-Budget - Salaries & Wages | - | 41,775 | - | (41,775) | -100.00% |
| Salary and Wages Total | 26,993,693 | 28,980,912 | 28,868,642 | (112,270) | -0.39% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 80,867 | 47,205 | 52,357 | 5,152 | 10.91% |
| 611102-Medicare | 371,331 | 421,557 | 431,123 | 9,566 | 2.27% |
| 611199-Budget - Attrition (Benefits) | - | (508,607) | (1,610,994) | (1,102,387) | 216.75% |
| 611201-General Pension | 164,710 | 159,420 | 176,823 | 17,403 | 10.92% |
| 611202-Fire & Police Pension | 12,790,339 | 14,249,179 | 14,540,945 | 291,766 | 2.05% |
| 611206-Other Post-employment Benefits (Civilian) | 2,078,453 | 54,554 | 46,359 | (8,195) | -15.02% |
| 611208-Other Post-employment Benefits (Sworn) | 3,079,130 | 5,735,903 | 5,853,324 | 117,421 | 2.05% |
| 611301-Hospitalization | 5,215,825 | 6,242,966 | 6,481,083 | 238,117 | 3.81% |
| 611302-Life Insurance Benefit | 19,135 | 21,260 | 21,660 | 400 | 1.88% |
| 611303-Long-Term Disability | 1,016 | 2,586 | 2,871 | 285 | 11.02% |
| 611304-Health Savings Accounts | 481,352 | 445,621 | 437,432 | (8,189) | -1.84% |
| 611402-Employee Health Savings Acct | 1,296 | - | 1,435 | 1,435 | 0.00% |
| 611403-On-site Medical Program | 680,985 | 734,424 | 749,760 | 15,336 | 2.09% |
| 611404-On-site Facility | - | 54,600 | 55,800 | 1,200 | 2.20% |
| 619999-Budget - Fringe Benefits | - | 14,621 | - | (14,621) | -100.00% |
| Fringe Benefits Total | 24,964,438 | 27,675,289 | 27,239,978 | (435,311) | -1.57% |
| Personnel Total | 51,958,131 | 56,656,201 | 56,108,620 | (547,581) | -0.97% |
| Operations | | | | | |
| Services | | | | | |
| 701208-On-the-Job Injury Claims | 1,262,164 | 1,200,000 | 940,000 | (260,000) | -21.67% |
| 701211-Diagnostic Testing | - | 1,750 | 1,750 | - | 0.00% |
| 701213-On-the-Job Injury Settlement Claims | 111,471 | 52,000 | 52,615 | 615 | 1.18% |
| 702102-Electrical | 7,525 | 9,000 | 9,000 | - | 0.00% |
| 702103-Exterminating Service | 10,322 | 16,284 | 16,284 | - | 0.00% |
| 702106-Plumbing | 13,753 | 25,740 | 18,810 | (6,930) | -26.92% |
| 702108-Locksmith | 334 | - | - | - | 0.00% |
| 702109-Custodial Services | 37,085 | 37,740 | 36,660 | (1,080) | -2.86% |
| 702204-Contracted Repair Service | 6,211 | 8,125 | 10,750 | 2,625 | 32.31% |
| 702207-Maintenance Services | 96,590 | 41,700 | 41,700 | - | 0.00% |
| 702208-Fire Prevention Measures | 9,731 | 23,500 | 23,500 | - | 0.00% |
| 702212-HVAC | 13,567 | 32,000 | 44,555 | 12,555 | 39.24% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------|-------------|------------------|------------------------|----------|
| | | | | Proposed vs. Budget | % Change |
| 702215-Building Repairs or Renovations under \$5000 | 16,780 | 14,000 | 17,748 | 3,748 | 26.77% |
| 702216-Roof Repair | 2,206 | 3,000 | 3,000 | - | 0.00% |
| 702221-IT Maintenance | 104,167 | - | - | - | 0.00% |
| 702222-Cabling & Installation | 834 | - | - | - | 0.00% |
| 702223-Fire Fighter Equipment Repair | 14,313 | 8,000 | 11,278 | 3,278 | 40.98% |
| 702225-IT Maintenance - Licensing | - | - | 82 | 82 | 0.00% |
| 703101-Electricity | 242,351 | 255,433 | 257,000 | 1,567 | 0.61% |
| 703102-Natural Gas | 83,281 | 86,800 | 92,500 | 5,700 | 6.57% |
| 703103-Water | 42,002 | 42,325 | 42,500 | 175 | 0.41% |
| 703109-Sewer | 109,759 | 104,450 | 140,000 | 35,550 | 34.04% |
| 703202-Cellular Phone Service | 5,718 | 6,212 | 13,688 | 7,476 | 120.35% |
| 703204-Internet & Cable Services | - | 399 | - | (399) | -100.00% |
| 703206-Air Cards | 44,009 | 43,715 | 75,600 | 31,885 | 72.94% |
| 704102-Clothing & Linen Service | 25,634 | 26,089 | 23,000 | (3,089) | -11.84% |
| 704104-Equipment Rental | 44,884 | 51,234 | 61,534 | 10,300 | 20.10% |
| 704105-Property Rental | 8,920 | 13,320 | 13,320 | - | 0.00% |
| 704108-Office Machine Rental | 6,121 | 7,830 | 8,780 | 950 | 12.13% |
| 704201-Advertising | 1,650 | 2,700 | 24,000 | 21,300 | 788.89% |
| 704205-Applicant & Promotional Testing | - | - | 200,000 | 200,000 | 0.00% |
| 704210-Printing | 1,105 | 2,000 | 2,100 | 100 | 5.00% |
| 704234-Supplemental Annex Fire Services | 113,474 | 158,864 | 166,808 | 7,944 | 5.00% |
| 704306-Dues | 896 | 1,500 | 1,700 | 200 | 13.33% |
| 704310-Local Mileage | 103 | 150 | 150 | - | 0.00% |
| 704311-Miscellaneous Services | 325 | - | - | - | 0.00% |
| 704312-Other Contracted Service | 70,351 | 7,500 | 59,600 | 52,100 | 694.67% |
| 704315-Waste Disposal | 5,312 | 8,005 | 9,800 | 1,795 | 22.42% |
| 704317-Contracted Operations | - | - | 25,000 | 25,000 | 0.00% |
| 704319-Parking | 144 | - | - | - | 0.00% |
| 704329-Radio Maintenance | 319,497 | 345,000 | 335,000 | (10,000) | -2.90% |
| 704402-Unallocated Purchasing Card Expense | 5,030 | - | - | - | 0.00% |
| 704403-Disputed Purchasing Card Expense | 113 | - | - | - | 0.00% |
| 704499-Incomplete Expense Allocation | 2,179 | - | - | - | 0.00% |
| 704501-Freight, Express & Drayage | 351 | - | - | - | 0.00% |
| 704502-Postage | 433 | 600 | 120 | (480) | -80.00% |
| 704601-Local Registration Fees | 770 | 550 | 4,000 | 3,450 | 627.27% |
| 704602-Training Costs | 3,386 | - | 15,000 | 15,000 | 0.00% |
| Services Total | 2,844,850 | 2,637,515 | 2,798,932 | 161,417 | 6.12% |
| Materials & Supplies | | | | | |
| 711101-Audio Visual Supplies | - | 725 | 725 | - | 0.00% |
| 711102-Books | 22,680 | 14,500 | 11,278 | (3,222) | -22.22% |
| 711104-Forms & Printed Material | 2,540 | 3,000 | 3,890 | 890 | 29.67% |
| 711105-Instructional Materials & Supplies | 3,309 | 5,000 | 5,000 | - | 0.00% |
| 711108-Periodicals, Publications | 1,725 | 13,660 | 13,700 | 40 | 0.29% |
| 711109-Office Supplies & Stationery | 17,139 | 16,400 | 16,400 | - | 0.00% |
| 711110-Technology Accessories & Supplies | 92 | 4,000 | 6,982 | 2,982 | 74.54% |
| 712107-Lumber & Wood Products | 4,441 | 4,000 | 4,000 | - | 0.00% |
| 712108-Other Constr & Bldg Materials | 2,292 | 3,000 | 6,500 | 3,500 | 116.68% |
| 712109-Paint | 293 | 2,000 | 1,750 | (250) | -12.50% |
| 713102-Fasteners | - | 250 | 250 | - | 0.00% |
| 713104-Filters, Misc | 43 | 3,000 | 3,000 | - | 0.00% |
| 713109-Repair Parts | 22,151 | 16,000 | 25,838 | 9,838 | 61.49% |
| 714105-Building Maintenance Supplies | 15,962 | 20,000 | 14,824 | (5,176) | -25.88% |
| 714106-Cleaning Supplies | 21,762 | 45,000 | 50,000 | 5,000 | 11.11% |
| 714107-Clothing | 51,239 | 70,000 | 98,000 | 28,000 | 40.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 714111-Electrical Supplies, Bulbs, Etc | 15,083 | 8,250 | 8,565 | 315 | 3.81% |
| 714115-Fire Code Equipment | 703,098 | 450,000 | 555,000 | 105,000 | 23.33% |
| 714116-Fire Supplies | 52,823 | 35,000 | 45,000 | 10,000 | 28.57% |
| 714117-Food & Ice | 11,234 | 8,500 | 8,500 | - | 0.00% |
| 714119-Fuel | 2,658 | 5,000 | 16,100 | 11,100 | 222.00% |
| 714120-Hardware, Nails, Small Tools | 41,235 | 24,000 | 35,000 | 11,000 | 45.83% |
| 714122-Kitchen & Dining Room Supplies | 1,789 | 2,550 | 3,229 | 679 | 26.63% |
| 714124-Medical Supplies (First Aid) | 7,918 | 18,000 | 18,000 | - | 0.00% |
| 714126-Other Materials & Supplies | 6,861 | 2,500 | 6,438 | 3,938 | 157.51% |
| 714129-Safety Equipment | 4,171 | 18,000 | 4,753 | (13,247) | -73.59% |
| 714130-Safety Shoes | 1,107 | 1,560 | 1,020 | (540) | -34.62% |
| 714133-Welding Supplies | 452 | 710 | 710 | - | 0.00% |
| 714135-Locks & Key supplies | 3,054 | 2,000 | 2,000 | - | 0.00% |
| 714138-Flags Banners and Signage | 2,202 | 2,200 | 3,162 | 962 | 43.72% |
| 714144-Batteries | 3,714 | 5,500 | 5,500 | - | 0.00% |
| 714150-Promotional Items | 17,889 | 17,000 | 8,926 | (8,074) | -47.49% |
| Materials & Supplies Total | 1,040,957 | 821,305 | 984,040 | 162,734 | 19.81% |
| Travel Expense | | | | | |
| 721102-Transportation | 5,736 | 6,400 | 5,420 | (980) | -15.31% |
| 721201-Hotels | 33,424 | 20,500 | 24,350 | 3,850 | 18.78% |
| 721202-Meals | 14,604 | 13,800 | 15,250 | 1,450 | 10.51% |
| 721301-Registration Fees | 23,136 | 18,000 | 18,000 | - | 0.00% |
| 721302-Other Travel Expenses | 423 | 2,100 | 2,100 | - | 0.00% |
| 721399-Travel Advance | 214 | - | - | - | 0.00% |
| Travel Expense Total | 77,536 | 60,800 | 65,120 | 4,320 | 7.11% |
| Vehicle Operating | | | | | |
| 731101-Diesel Fuel | 383,773 | 419,000 | 380,000 | (39,000) | -9.31% |
| 731102-Gasoline | 108,321 | 100,000 | 128,000 | 28,000 | 28.00% |
| 731103-Propane | 102 | - | - | - | 0.00% |
| 731203-Vehicle Labor | 637,649 | 502,000 | 770,000 | 268,000 | 53.39% |
| 731204-Vehicle Parts & Supplies | 917,507 | 700,000 | 765,000 | 65,000 | 9.29% |
| 731302-Licenses & Titles | - | 55 | 55 | - | 0.00% |
| 731401-Fleet Leased Vehicle | 885,724 | 516,711 | 907,692 | 390,981 | 75.67% |
| Vehicle Operating Total | 2,933,077 | 2,237,766 | 2,950,747 | 712,981 | 31.86% |
| Insurance, Claims, and Damages | | | | | |
| 741102-Claims & Damages | - | 700 | 700 | - | 0.00% |
| 742402-Building & Content Insurance | 7,973 | 16,497 | 16,497 | - | 0.00% |
| Insurance, Claims, and Damages Total | 7,973 | 17,197 | 17,197 | - | 0.00% |
| Capital Assets | | | | | |
| 761204-Equipment Purchase | 8,653 | - | - | - | 0.00% |
| Capital Assets Total | 8,653 | - | - | - | 0.00% |
| Capital Outlay | | | | | |
| 772102-Building Equipment | 9,150 | - | - | - | 0.00% |
| 772103-Fire Fighting Equipment | 165,730 | - | - | - | 0.00% |
| 772109-Office Furniture | 4,923 | - | - | - | 0.00% |
| 772111-Computer Software under 15000 | 112,817 | - | - | - | 0.00% |
| 772118-Medical Equipment | 876 | - | - | - | 0.00% |
| 772122-Office Equipment (under 5000) | 107 | - | - | - | 0.00% |
| 772203-Fencing | 15,890 | - | - | - | 0.00% |
| Capital Outlay Total | 309,494 | - | - | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | % Change |
|----------------------------------|-------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | |
| Other Expenses | | | | | |
| 781301-Fees, Licenses, & Permits | 15,365 | 13,150 | 13,150 | - | 0.00% |
| 782201-Awards | 3,496 | 2,000 | 3,887 | 1,887 | 94.37% |
| Other Expenses Total | 18,861 | 15,150 | 17,037 | 1,887 | 12.46% |
| Operations Total | 7,241,401 | 5,789,733 | 6,833,073 | 1,043,340 | 18.02% |
| J-Fire Total | 59,199,532 | 62,445,934 | 62,941,693 | 495,758 | 0.79% |

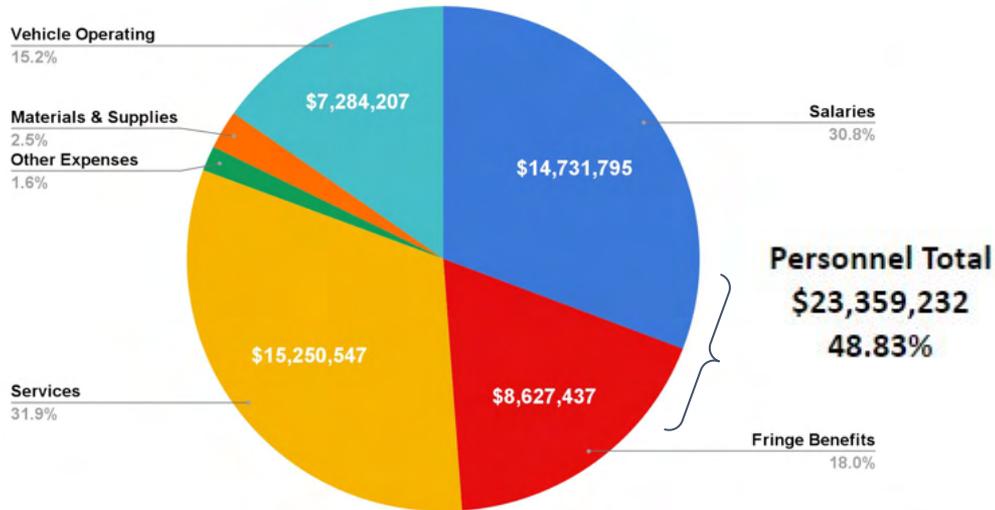
FY 2025 Budget Public Works

William Pitcairn - Administrator

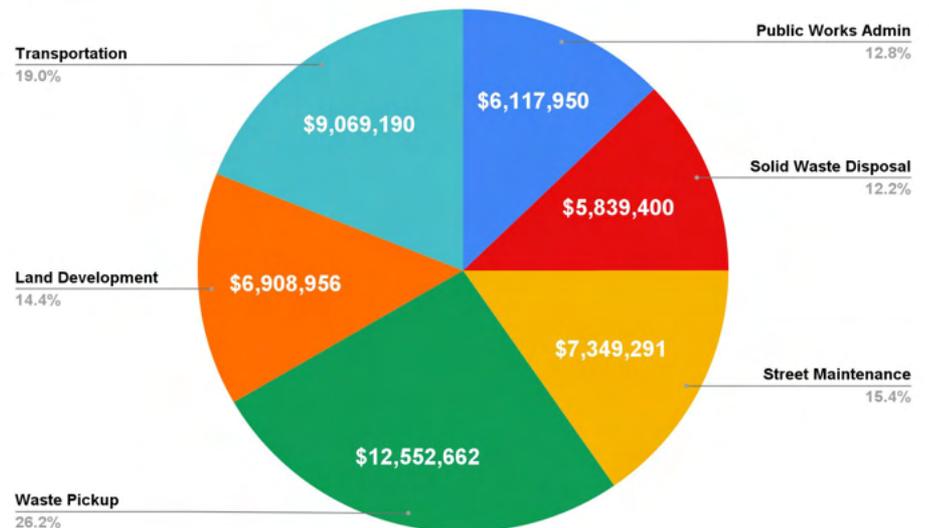
Divisions

- Administration/Engineering
- Solid Waste Disposal
- Street Maintenance
- Waste Pickup
- Land Development Office
- Transportation

FY25 Expenditures by Category



| | |
|------------------|--------------|
| FY24 | \$41,703,949 |
| FY25 | \$47,837,449 |
| Inc/(Dec) | \$6,133,500 |
| Change % | 14.71% |



Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--------------------------------|-------------------|-------------------|-------------------|-------------------------------|---------------|
| K-Public Works | | | | | |
| Personnel | | | | | |
| Salary and Wages | 11,827,345 | 14,577,761 | 14,731,795 | 154,034 | 1.06% |
| Fringe Benefits | 6,307,845 | 8,482,389 | 8,627,437 | 145,048 | 1.71% |
| Personnel Total | 18,135,190 | 23,060,150 | 23,359,232 | 299,082 | 1.30% |
| Operations | | | | | |
| Services | 10,600,598 | 11,441,228 | 15,250,547 | 3,809,319 | 33.29% |
| Materials & Supplies | 1,106,773 | 871,446 | 1,183,440 | 311,994 | 35.80% |
| Travel Expense | 24,152 | 39,050 | 39,050 | - | 0.00% |
| Vehicle Operating | 6,690,969 | 5,308,963 | 7,284,207 | 1,975,244 | 37.21% |
| Insurance, Claims, and Damages | 372,758 | 440,604 | 50,438 | (390,166) | -88.55% |
| Capital Assets | 14,122 | - | - | - | 0.00% |
| Capital Outlay | 211,046 | 140,000 | 140,000 | - | 0.00% |
| Other Expenses | 547,033 | 331,925 | 462,170 | 130,245 | 39.24% |
| Operations Total | 19,567,451 | 18,573,216 | 24,409,852 | 5,836,636 | 31.43% |
| Transfers To | | | | | |
| Other Financing Uses | 63,906 | 70,583 | 68,365 | (2,218) | -3.14% |
| Transfers To Total | 63,906 | 70,583 | 68,365 | (2,218) | -3.14% |
| K-Public Works Total | 37,766,548 | 41,703,949 | 47,837,449 | 6,133,500 | 14.71% |

Recommendation : \$6,133,500

- **Salaries & Benefits \$299,082**
 - 1 new position (net) \$116,413
 - 14 Smart Cities positions transferred from DTS \$1,273,163
 - Attrition -\$1,271,912
- **Operations \$5,836,636**
 - Waste Disposal/Transfer Station costs increased by \$517,629
 - Employment Agency \$82,766
 - Increased Vehicle Operations \$1,975,244
 - Smart Cities operations transferred from DTS \$3,559,480
 - Midtown costs moved to tenants -\$544,575
 - Insurance moved to HR/Risk -\$433,666
- **Transfers -\$2,218**
 - Decrease in Scenic Cities Beautiful



Public Works General Fund

FY25 Executive Summary

Description

The Department of Public Works encompasses a broad range of essential services, including engineering, solid waste & recycling, street maintenance & construction, fleet management, development review & permitting, stormwater management, urban forestry, and facilities management. This comprehensive scope of operations is crucial for maintaining and enhancing the city's infrastructure and environment.

Vision

The Department continues its pursuit of excellence, aiming to serve as a benchmark for service organizations everywhere by inspiring both the public and its employees with its commitment to quality and integrity.

Mission

Serve people with integrity, and improve the infrastructure and environment through excellence.

Trends

The growth of the city brings challenges to improve the pavement condition index and increase solid waste services. Aging infrastructure requires a large amount of maintenance and improvements, and aging equipment requires more funding to keep it operating. The tight labor market continues to make it difficult to encourage professionals to be on the department's team.

Budget Overview

The FY25 budget is designed to further enhance the Public Works Department's capabilities, building on the successes of the previous year. New initiatives include expanding our street improvement efforts with additional personnel and equipment, and enhancing our solid waste collection services to meet the demands of our growing residential population. These efforts are underpinned by a commitment to leveraging technology and innovation to optimize our operations and service delivery.

Budget Highlights

- **Transfer of Signals crew from DTS to PW Transportation includes a budget transfer of \$4.1M to PW**
- **Substantial increase in maintenance, repair, and fueling of vehicles and equipment**
- **Increase for solid waste disposal and purchase of refuse and recycling containers**
- **Addition of homeless camp cleanup and solid waste disposal, \$100k**
- **Increase in Code Enforcement for debris removal and cleanup, from \$150k to \$250k**
- **Added \$120,000 for additional Housing Authority front-end loader locations for dumpsters**
- **Added \$49,630 for Rubicon software account**

Position Requests

As part of our FY 25 Budget submission, the Department of Public Works seeks to enhance its operational efficiency and service delivery through a strategic reorganization. This reorganization includes the addition of critical positions that are essential to meeting our department's objectives and addressing the evolving needs of the communities we serve. The proposed positions are integral to our commitment to improving infrastructure, ensuring public safety, and promoting sustainable environmental practices.

Position Highlights

Engineering Division Director: This position will provide leadership and direction for the Engineering Division, ensuring the effective planning, design, and execution of public works projects. The Director will play a key role in coordinating with other departments and agencies, optimizing resource allocation, and ensuring projects are completed on time and within budget.

Senior Ombudsman: Acting as a liaison between the department and the public, the Senior Ombudsman will address concerns, provide information, and ensure community feedback is incorporated into public works planning and operations. This role is essential for enhancing transparency and public trust.

CDL Trainer: Essential for maintaining a skilled workforce, the CDL Trainer position is specifically designed to support the operations of our heavy equipment fleet, including street sweepers, garbage trucks, vacuum trucks, knuckle booms, and other specialized vehicles crucial to our day-to-day operations. The responsibilities of this role extend beyond basic CDL training; it encompasses comprehensive operational training on the safe, efficient, and effective use of heavy equipment.

Funding Strategy

These three pivotal positions that we are introducing are essential to our mission. These positions, carefully selected for their potential to significantly impact our department's operations, will be strategically funded through General Funds (GF 1100) by way of thoughtful reallocation of existing departmental resources.

- **Engineering Division Director, Senior Ombudsman, and CDL Trainer** positions will be funded through the deletion of existing roles within our department, specifically the Deputy Administrator Transportation, Electrician II, and an Asset Management Coordinator respectively. This reallocation strategy ensures that we are optimizing our current resources to support essential services and leadership roles that align with our reorganization goals.
-

Future Challenges and Opportunities

The Department's One-Year Plan for FY25 is both ambitious and comprehensive, focusing on key areas that include:

- **Enhanced Street Maintenance:** Targeted investment efforts to address street potholes and failing paving conditions, ensuring safer and smoother commutes for all residents.
- **Solid Waste and Recycling Expansion:** Building on our comprehensive program to better manage the city's waste and promote recycling efforts.
- **Improved Scheduling for Leaf and Bulky Item Pickup:** Streamlining processes to enhance efficiency and responsiveness in our waste collection services.
- **Leveraging Federal Infrastructure Grants:** Actively seeking federal support to fund critical infrastructure projects, maximizing the impact of our budget.
- **Streamlining Development Review and Permitting:** Simplifying processes to facilitate development and construction, promoting growth while maintaining high standards of safety and compliance.
- **Advancing Preventative Maintenance Programs:** Employing modern practices for infrastructure longevity, reducing long-term cost.
- **Pedestrian Safety Initiative:** A new, vital component of our commitment to public safety and infrastructure improvement. This initiative will focus on creating safer pedestrian pathways, improving crosswalks, and implementing traffic calming measures to protect our citizens. Enhancing pedestrian safety is essential for fostering a walkable, accessible, and vibrant city, and this initiative reflects our dedication to ensuring the safety and well-being of all Chattanooga residents.

In summary, the FY25 Annual Budget for the Department of Public Works reflects our ongoing commitment to serving the Chattanooga community with integrity and excellence. By addressing current challenges and seizing future opportunities, we are poised to enhance the quality of life for all residents through improved infrastructure and environmental stewardship.



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. | |
|---|-------------------|-------------------|-------------------|---------------------------|---------------|
| | | | | Budget | % Change |
| K-Public Works | | | | | |
| CC_K00101 - Public Works Admin | 459,678 | 670,541 | 1,081,690 | 411,149 | 61.32% |
| CC_K00102 - City Engineer | 1,463,053 | 1,678,007 | 1,741,392 | 63,385 | 3.78% |
| CC_K00105 - Field Surveyors | 145,795 | 240,043 | 171,614 | (68,429) | -28.51% |
| CC_K00107 - Facilities Management | 905,405 | 1,064,436 | 533,640 | (530,796) | -49.87% |
| CC_K00108 - Mail Room | 100,378 | 102,823 | 173,102 | 70,279 | 68.35% |
| CC_K00110 - Downtown Campuses Building Maintenance | 2,143,670 | 2,462,477 | 1,953,997 | (508,480) | -20.65% |
| CC_K00111 - Storage on Main Street | 57,398 | 26,000 | - | (26,000) | -100.00% |
| CC_K00122 - GIS | 318,184 | - | - | - | 0.00% |
| CC_K00124 - Scenic Cities Beautiful | 63,906 | 70,583 | 68,365 | (2,218) | -3.14% |
| CC_K00125 - Comm Dev Facilities Maintenance | 448,749 | 179,850 | 212,850 | 33,000 | 18.35% |
| CC_K00126 - Parks and Outdoors Facilities Maintenance | 86,416 | 64,751 | 181,300 | 116,549 | 180.00% |
| CC_K00201 - Public Works Utilities | 195,107 | 179,959 | 191,339 | 11,380 | 6.32% |
| CC_K00301 - Solid Waste Disposal | 5,451,819 | 5,558,400 | 5,839,400 | 281,000 | 5.06% |
| CC_K00402 - Public Works Summer Work Program | 1,788 | - | - | - | 0.00% |
| CC_K00501 - SM Admin | 1,422,286 | 1,524,730 | 1,364,503 | (160,227) | -10.51% |
| CC_K00502 - SM Emergency | 714,308 | 835,585 | 860,985 | 25,400 | 3.04% |
| CC_K00503 - SM Sewer Construction & Maintenance | 60 | - | - | - | 0.00% |
| CC_K00506 - SM Central Business District | 558,448 | 634,657 | 431,245 | (203,412) | -32.05% |
| CC_K00507 - SM Street Cleaning Crews | 1,166,168 | 1,297,935 | 1,201,804 | (96,131) | -7.41% |
| CC_K00508 - SM Mowing Tractors and Leaf Collection | 1,241,786 | 1,027,853 | 1,394,291 | 366,438 | 35.65% |
| CC_K00509 - SM Street Sweeping | 719,890 | 705,649 | 697,800 | (7,849) | -1.11% |
| CC_K00601 - Brush Pick up | 1,658,434 | 1,580,093 | 1,761,172 | 181,079 | 11.46% |
| CC_K00602 - Garbage Pick up | 6,412,864 | 6,257,512 | 7,165,648 | 908,136 | 14.51% |
| CC_K00603 - Trash Flash Pick up | 834,201 | 766,170 | 791,090 | 24,920 | 3.25% |
| CC_K00604 - Recycle Pick up | 1,172,704 | 1,255,685 | 1,295,028 | 39,343 | 3.13% |
| CC_K00606 - Refuse Collection Centers | 740,814 | 564,364 | 739,510 | 175,146 | 31.03% |
| CC_K00610 - Container Management | 825,791 | 540,347 | 800,214 | 259,867 | 48.09% |
| CC_K00611 - Household Hazardous Waste General Fund | 36,270 | - | - | - | 0.00% |
| CC_K00701 - Municipal Forestry | 1,326,366 | 1,275,447 | 1,207,324 | (68,123) | -5.34% |
| CC_K01001 - Development Review & Permitting | 3,124,606 | 3,469,841 | 3,744,886 | 275,045 | 7.93% |
| CC_K01002 - Board of Plumbing Examiners | - | 250 | 200 | (50) | -20.00% |
| CC_K01003 - Board of Electrical Examiners | - | 925 | 850 | (75) | -8.11% |
| CC_K01004 - Board of Mechanical Examiners | - | 375 | 300 | (75) | -20.00% |
| CC_K01005 - Board of Gas Fitters | - | 375 | 300 | (75) | -20.00% |
| CC_K01006 - Board of Appeals & Variances | 6,347 | 10,550 | 6,050 | (4,500) | -42.65% |
| CC_K01007 - DRP Code Enforcement | 6,170 | 2,633,107 | 2,597,788 | (35,319) | -1.34% |
| CC_K01008 - Back Tax Properties Abatement | - | 150,000 | 259,000 | 109,000 | 72.67% |
| CC_K01009 - STVR Inspections | 30,301 | 225,000 | 299,582 | 74,582 | 33.15% |
| CC_K02001 - Street & Traffic Administration | 531,633 | 474,311 | 304,800 | (169,511) | -35.74% |
| CC_K02002 - Traffic Operations | 2,083,678 | 2,871,631 | 1,912,477 | (959,154) | -33.40% |
| CC_K02003 - PW Smart Cities | - | - | 4,721,203 | 4,721,203 | 0.00% |
| CC_K02004 - Complete Streets | 1,282,045 | - | - | - | 0.00% |
| CC_K02005 - Street & Traffic Design and Engineering | 30,032 | 1,303,687 | 2,130,710 | 827,023 | 63.44% |
| K-Public Works Total | 37,766,548 | 41,703,949 | 47,837,449 | 6,133,500 | 14.71% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--------------------------------|-------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| K-Public Works | | | | | |
| Personnel | | | | | |
| Salary and Wages | 11,827,345 | 14,577,761 | 14,731,795 | 154,034 | 1.06% |
| Fringe Benefits | 6,307,845 | 8,482,389 | 8,627,437 | 145,048 | 1.71% |
| Personnel Total | 18,135,190 | 23,060,150 | 23,359,232 | 299,082 | 1.30% |
| Operations | | | | | |
| Services | 10,600,598 | 11,441,228 | 15,250,547 | 3,809,319 | 33.29% |
| Materials & Supplies | 1,106,773 | 871,446 | 1,183,440 | 311,994 | 35.80% |
| Travel Expense | 24,152 | 39,050 | 39,050 | - | 0.00% |
| Vehicle Operating | 6,690,969 | 5,308,963 | 7,284,207 | 1,975,244 | 37.21% |
| Insurance, Claims, and Damages | 372,758 | 440,604 | 50,438 | (390,166) | -88.55% |
| Capital Assets | 14,122 | - | - | - | 0.00% |
| Capital Outlay | 211,046 | 140,000 | 140,000 | - | 0.00% |
| Other Expenses | 547,033 | 331,925 | 462,170 | 130,245 | 39.24% |
| Operations Total | 19,567,451 | 18,573,216 | 24,409,852 | 5,836,636 | 31.43% |
| Transfers To | | | | | |
| Other Financing Uses | 63,906 | 70,583 | 68,365 | (2,218) | -3.14% |
| Transfers To Total | 63,906 | 70,583 | 68,365 | (2,218) | -3.14% |
| K-Public Works Total | 37,766,548 | 41,703,949 | 47,837,449 | 6,133,500 | 14.71% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------------|-------------------|-------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| K-Public Works | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 9,253,975 | 13,544,144 | 15,322,030 | 1,777,886 | 13.13% |
| 601102-Temporary Staffing | 26,224 | - | - | - | 0.00% |
| 601105-Injured On Duty Pay | 45,743 | - | - | - | 0.00% |
| 601199-Budget - Attrition (Salary) | - | (297,801) | (1,099,901) | (802,100) | 269.34% |
| 601201-Overtime | 645,642 | 300,000 | 207,586 | (92,414) | -30.80% |
| 601202-Compensatory Time | 6,705 | 302 | - | (302) | -100.00% |
| 602102-Tool Allowance | 500 | - | - | - | 0.00% |
| 602105-Cellphone Allowance | 75,338 | 72,984 | 89,904 | 16,920 | 23.18% |
| 602301-Personal Leave | 1,283,291 | - | - | - | 0.00% |
| 602304-Longevity | 144,906 | 164,588 | 189,465 | 24,877 | 15.11% |
| 602306-Call Back Pay | 1,182 | - | 4,189 | 4,189 | 0.00% |
| 602307-On Call Pay | 7,853 | - | 8,000 | 8,000 | 0.00% |
| 602308-Bereavement Pay | 14,079 | - | - | - | 0.00% |
| 602309-Holiday Pay | 321,906 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 793,544 | 10,522 | (783,022) | -98.67% |
| Salary and Wages Total | 11,827,345 | 14,577,761 | 14,731,795 | 154,034 | 1.06% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 687,093 | 855,800 | 961,708 | 105,908 | 12.38% |
| 611102-Medicare | 161,001 | 200,141 | 224,913 | 24,772 | 12.38% |
| 611199-Budget - Attrition (Benefits) | - | (233,537) | (710,276) | (476,739) | 204.14% |
| 611201-General Pension | 2,366,717 | 2,890,397 | 3,248,111 | 357,714 | 12.38% |
| 611204-Union Pension | 4,010 | - | - | - | 0.00% |
| 611206-Other Post-employment Benefits (Civilian) | 704,233 | 757,793 | 851,571 | 93,778 | 12.38% |
| 611207-OPEB (Grants) | 356 | - | - | - | 0.00% |
| 611301-Hospitalization | 1,809,620 | 3,000,768 | 3,158,597 | 157,829 | 5.26% |
| 611302-Life Insurance Benefit | 8,838 | 11,694 | 12,778 | 1,084 | 9.27% |
| 611303-Long-Term Disability | 14,097 | 46,635 | 52,331 | 5,696 | 12.21% |
| 611304-Health Savings Accounts | 226,769 | 220,948 | 340,307 | 119,359 | 54.02% |
| 611402-Employee Health Savings Acct | 686 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 324,425 | 420,888 | 452,753 | 31,865 | 7.57% |
| 611404-On-site Facility | - | 33,120 | 34,644 | 1,524 | 4.60% |
| 619999-Budget - Fringe Benefits | - | 277,742 | - | (277,742) | -100.00% |
| Fringe Benefits Total | 6,307,845 | 8,482,389 | 8,627,437 | 145,048 | 1.71% |
| Personnel Total | 18,135,190 | 23,060,150 | 23,359,232 | 299,082 | 1.30% |
| Operations | | | | | |
| Services | | | | | |
| 701103-Consultant Fees | 6,405 | 12,950 | 12,500 | (450) | -3.47% |
| 701104-Court Reporter & Transcriber Fees | - | 200 | 200 | - | 0.00% |
| 701208-On-the-Job Injury Claims | 211,082 | 104,250 | 78,370 | (25,880) | -24.82% |
| 701213-On-the-Job Injury Settlement Claims | 63,944 | 21,000 | - | (21,000) | -100.00% |
| 702101-Carpentry | 17,742 | - | 35,000 | 35,000 | 0.00% |
| 702102-Electrical | 111,731 | 80,100 | 80,000 | (100) | -0.12% |
| 702103-Exterminating Service | 15,424 | 11,700 | 24,456 | 12,756 | 109.03% |
| 702104-Masonry | 371 | 300 | 500 | 200 | 66.67% |
| 702105-Painting | 34,088 | 26,000 | 52,000 | 26,000 | 100.00% |
| 702106-Plumbing | 140,033 | 51,500 | 61,100 | 9,600 | 18.64% |
| 702107-Mechanical Trades | 37,822 | 7,420 | 17,420 | 10,000 | 134.77% |
| 702108-Locksmith | 575 | 2,500 | 1,400 | (1,100) | -44.00% |
| 702109-Custodial Services | 151,738 | 205,535 | 200,000 | (5,535) | -2.69% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | | % Change |
|---|-------------|-------------|------------------|------------------------|--------|-----------|
| | | | | Proposed vs. Budget | Budget | |
| 702110-Tree Maintenance & Planting | 27,003 | 20,000 | 28,500 | 8,500 | | 42.50% |
| 702201-Alarm System Repair | 4,605 | 2,000 | 2,500 | 500 | | 25.00% |
| 702202-Bldg & Grounds Maintenance | 7,687 | 20,750 | 10,900 | (9,850) | | -47.47% |
| 702204-Contracted Repair Service | 18,624 | 12,500 | 107,500 | 95,000 | | 760.00% |
| 702206-Elevator Maintenance | 18,529 | 19,000 | 27,000 | 8,000 | | 42.11% |
| 702207-Maintenance Services | 40,295 | 29,000 | 53,000 | 24,000 | | 82.76% |
| 702208-Fire Prevention Measures | 19,922 | 17,800 | 25,904 | 8,104 | | 45.53% |
| 702211-Grounds | - | - | 3,600 | 3,600 | | 0.00% |
| 702212-HVAC | 65,249 | 77,000 | 104,000 | 27,000 | | 35.06% |
| 702214-Landscaping | 6,933 | 22,331 | 5,000 | (17,331) | | -77.61% |
| 702215-Building Repairs or Renovations under \$5000 | 5,217 | 4,000 | 1,500 | (2,500) | | -62.50% |
| 702216-Roof Repair | 17,566 | 12,000 | 16,000 | 4,000 | | 33.33% |
| 702219-Street Light Maintenance | 225 | 450 | 250,500 | 250,050 | | 55566.67% |
| 702220-Major Repair | 9,420 | 3,000 | 6,000 | 3,000 | | 100.00% |
| 702221-IT Maintenance | 159,192 | - | - | - | | 0.00% |
| 702225-IT Maintenance - Licensing | 34,977 | - | - | - | | 0.00% |
| 702228-Generator Maintenance | 9,336 | 3,250 | 1,500 | (1,750) | | -53.85% |
| 702229-Contract Mowing | 257,296 | 253,000 | 136,400 | (116,600) | | -46.09% |
| 702232-Fence Repairs | 3,469 | 2,500 | 1,000 | (1,500) | | -60.00% |
| 702233-Door Repairs | 37,699 | 7,000 | 9,000 | 2,000 | | 28.57% |
| 702234-Access Control Repairs | 11,214 | 8,500 | 17,500 | 9,000 | | 105.88% |
| 702235-Aquatics Repairs | 19,576 | 35,000 | 50,000 | 15,000 | | 42.86% |
| 702236-Flooring Repairs | 14,150 | - | - | - | | 0.00% |
| 703101-Electricity | 297,978 | 325,893 | 289,504 | (36,389) | | -11.17% |
| 703102-Natural Gas | 55,067 | 46,882 | 33,100 | (13,782) | | -29.40% |
| 703103-Water | 52,523 | 49,796 | 60,265 | 10,469 | | 21.02% |
| 703105-Street Lighting | - | - | 2,900,000 | 2,900,000 | | 0.00% |
| 703106-Traffic Lighting | - | - | 115,000 | 115,000 | | 0.00% |
| 703107-Electricity Plant Charges Acct # 30-0039.000 Lin | - | - | 150,000 | 150,000 | | 0.00% |
| 703109-Sewer | 84,637 | 109,347 | 86,400 | (22,947) | | -20.99% |
| 703202-Cellular Phone Service | 3,255 | 3,068 | 3,450 | 382 | | 12.45% |
| 703206-Air Cards | 44,810 | 45,991 | 59,201 | 13,210 | | 28.72% |
| 704102-Clothing & Linen Service | 4,966 | 5,500 | 5,000 | (500) | | -9.09% |
| 704103-Demurrage | 6,250 | 3,000 | 1,400 | (1,600) | | -53.33% |
| 704104-Equipment Rental | 37,375 | 41,270 | 49,268 | 7,998 | | 19.38% |
| 704105-Property Rental | 285,031 | 438,400 | - | (438,400) | | -100.00% |
| 704106-Dumpster Rental | 2,878 | 47,642 | 9,900 | (37,742) | | -79.22% |
| 704107-Floor Mat / Scrapper Rental | 1,606 | 3,550 | 3,520 | (30) | | -0.85% |
| 704108-Office Machine Rental | 29,047 | 27,821 | 43,305 | 15,484 | | 55.66% |
| 704109-Traffic Control - Rental | 1,571 | 3,995 | 16,000 | 12,005 | | 300.50% |
| 704198-GASB Lease Rental Offset | (179,020) | - | - | - | | 0.00% |
| 704201-Advertising | 4,801 | 6,200 | 5,400 | (800) | | -12.90% |
| 704202-Municipal Advertising TCA 6-54-201 | 279 | 1,000 | 3,000 | 2,000 | | 200.00% |
| 704204-Alarm Monitoring | 29,111 | 7,750 | 19,840 | 12,090 | | 156.00% |
| 704208-Contracted Repair | 36,479 | 22,055 | 28,000 | 5,945 | | 26.96% |
| 704210-Printing | 7,099 | 5,250 | 2,000 | (3,250) | | -61.90% |
| 704213-Debris Removal & Cleanup | 60,254 | 520,000 | 614,260 | 94,260 | | 18.13% |
| 704214-Lighting Service | 561 | - | - | - | | 0.00% |
| 704215-Security Services | 43,207 | 16,000 | - | (16,000) | | -100.00% |
| 704227-Transfer Station Cost | 2,353,736 | 2,465,191 | 2,586,900 | 121,709 | | 4.94% |
| 704234-Supplemental Annex Fire Services | 282 | - | - | - | | 0.00% |
| 704238-Animal Control Contracted Services | 6,500 | - | - | - | | 0.00% |
| 704239-Bio-Hazard / Environmental Services | 121,156 | 19,445 | 19,445 | - | | 0.00% |
| 704241-Monitoring Services | 300 | 300 | - | (300) | | -100.00% |
| 704242-License Testing | - | 1,500 | 5,600 | 4,100 | | 273.33% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 704245-Crane & Hoist Repair | 397 | 800 | - | (800) | -100.00% |
| 704306-Dues | 7,868 | 16,385 | 37,150 | 20,765 | 126.73% |
| 704307-Employment Agencies | 106,536 | 154,434 | 237,200 | 82,766 | 53.59% |
| 704309-Meeting Expense | 83 | 5,900 | 1,400 | (4,500) | -76.27% |
| 704310-Local Mileage | 560 | 850 | 1,250 | 400 | 47.06% |
| 704311-Miscellaneous Services | 2,995 | - | - | - | 0.00% |
| 704312-Other Contracted Service | 6,744 | 48,000 | 84,000 | 36,000 | 75.00% |
| 704313-Recording Documents | - | 12,000 | 8,400 | (3,600) | -30.00% |
| 704315-Waste Disposal | 5,253,188 | 5,138,254 | 5,555,939 | 417,685 | 8.13% |
| 704317-Contracted Operations | 2,827 | - | - | - | 0.00% |
| 704319-Parking | 30,317 | 28,565 | 14,065 | (14,500) | -50.76% |
| 704329-Radio Maintenance | 155,904 | 160,359 | 162,131 | 1,772 | 1.11% |
| 704330-Demolition Services | - | 450,000 | 453,000 | 3,000 | 0.67% |
| 704334-Outside Laboratory Services | 120 | 300 | 300 | - | 0.00% |
| 704336-Tire Disposal | 25,985 | 27,600 | 27,600 | - | 0.00% |
| 704340-Shredding and Recycling Services | 230 | 459 | 659 | 200 | 43.57% |
| 704344-Window Tinting | 8,539 | 500 | - | (500) | -100.00% |
| 704402-Unallocated Purchasing Card Expense | 2,370 | - | - | - | 0.00% |
| 704403-Disputed Purchasing Card Expense | 495 | - | - | - | 0.00% |
| 704407-Wireless Data Communication | (697) | 38,491 | - | (38,491) | -100.00% |
| 704499-Incomplete Expense Allocation | 3,539 | - | - | - | 0.00% |
| 704501-Freight, Express & Drayage | 285 | 434 | 435 | 1 | 0.23% |
| 704502-Postage | 6,288 | 32,695 | 43,640 | 10,945 | 33.48% |
| 704601-Local Registration Fees | 1,834 | 7,670 | 7,770 | 100 | 1.30% |
| 704602-Training Costs | 10,991 | 27,000 | 83,500 | 56,500 | 209.26% |
| 704603-Tuition & Books | 1,577 | 1,000 | 1,000 | - | 0.00% |
| 704705-Credit Card Use Charge | 749 | 150 | 1,100 | 950 | 633.33% |
| Services Total | 10,600,598 | 11,441,228 | 15,250,547 | 3,809,319 | 33.29% |
| Materials & Supplies | | | | | |
| 711101-Audio Visual Supplies | 2,870 | - | - | - | 0.00% |
| 711102-Books | 3,470 | 9,892 | 6,042 | (3,850) | -38.92% |
| 711104-Forms & Printed Material | 5,245 | 3,900 | 9,150 | 5,250 | 134.62% |
| 711105-Instructional Materials & Supplies | 2,000 | - | - | - | 0.00% |
| 711107-Newspapers | - | 200 | 225 | 25 | 12.50% |
| 711109-Office Supplies & Stationery | 21,862 | 20,445 | 29,569 | 9,124 | 44.63% |
| 711110-Technology Accessories & Supplies | 5,427 | 2,775 | 2,775 | - | 0.00% |
| 711111-Printer Toner Cartridges | 2,454 | 3,600 | 2,850 | (750) | -20.83% |
| 712102-Brick & Concrete Blocks | 62 | - | - | - | 0.00% |
| 712104-Concrete, Clay Pipe, & Fittings | 152 | 250 | 475 | 225 | 90.00% |
| 712105-Gravel, Sand, Stone, Chert, Salt | 1,152 | - | 1,200 | 1,200 | 0.00% |
| 712106-Hardware Replacement | 3,238 | 750 | 750 | - | 0.00% |
| 712107-Lumber & Wood Products | 450 | 35,900 | 42,150 | 6,250 | 17.41% |
| 712109-Paint | 43,390 | 76,595 | 80,295 | 3,700 | 4.83% |
| 712112-Street Signs & Markings | 117,068 | 80,000 | 80,000 | - | 0.00% |
| 712114-Plumbing Supplies | 5,985 | 13,000 | 9,200 | (3,800) | -29.23% |
| 713102-Fasteners | 69 | 50 | - | (50) | -100.00% |
| 713104-Filters, Misc | 5,230 | 5,500 | 11,700 | 6,200 | 112.73% |
| 713109-Repair Parts | 925 | 11,450 | 850 | (10,600) | -92.58% |
| 713119-Aquatic Repair Parts | 15,797 | 3,500 | 5,000 | 1,500 | 42.86% |
| 713123-Preventative Maintenance and Inspections | - | 4,000 | - | (4,000) | -100.00% |
| 713201-Chemicals & Lab Supplies | 408 | 500 | 500 | - | 0.00% |
| 713211-Water Chemicals | 23,834 | 15,000 | 15,000 | - | 0.00% |
| 714105-Building Maintenance Supplies | 11,640 | 13,000 | 8,500 | (4,500) | -34.62% |
| 714106-Cleaning Supplies | 30,458 | 22,581 | 30,840 | 8,259 | 36.57% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 714107-Clothing | 35,129 | 28,789 | 58,700 | 29,911 | 103.90% |
| 714111-Electrical Supplies, Bulbs, Etc | 4,923 | 3,700 | 52,000 | 48,300 | 1305.41% |
| 714112-Electronic Parts | 2,138 | 1,000 | 6,000 | 5,000 | 500.00% |
| 714115-Fire Code Equipment | 2,266 | - | - | - | 0.00% |
| 714117-Food & Ice | 20,975 | 21,015 | 24,950 | 3,935 | 18.72% |
| 714120-Hardware, Nails, Small Tools | 18,416 | 24,060 | 28,200 | 4,140 | 17.21% |
| 714122-Kitchen & Dining Room Supplies | 70 | - | - | - | 0.00% |
| 714125-Oil & Lubricants | 908 | 565 | 1,190 | 625 | 110.62% |
| 714126-Other Materials & Supplies | 173 | - | 3,125 | 3,125 | 0.00% |
| 714129-Safety Equipment | 30,195 | 18,900 | 30,600 | 11,700 | 61.90% |
| 714130-Safety Shoes | 20,413 | 23,913 | 28,363 | 4,450 | 18.61% |
| 714131-Seeds, Trees, Plants, Hort Supplies | (4) | 26,500 | 28,000 | 1,500 | 5.66% |
| 714132-Test Materials | 194 | 200 | 875 | 675 | 337.50% |
| 714133-Welding Supplies | - | 500 | - | (500) | -100.00% |
| 714135-Locks & Key supplies | 319 | 1,250 | 1,550 | 300 | 24.00% |
| 714136-Dirt mix, Mulch, Topsoil | 9,260 | 20,000 | 14,000 | (6,000) | -30.00% |
| 714137-Thermoplastic | 41,545 | 50,000 | 40,000 | (10,000) | -20.00% |
| 714138-Flags Banners and Signage | 4,356 | 2,800 | 800 | (2,000) | -71.43% |
| 714140-Chain | 677 | 1,100 | 900 | (200) | -18.18% |
| 714143-Event Planning, Services and Catering | 1,476 | 3,400 | 3,500 | 100 | 2.94% |
| 714144-Batteries | 464 | 600 | 1,100 | 500 | 83.33% |
| 714148-Security Material & Supplies | 3,133 | 500 | 500 | - | 0.00% |
| 714149-Waste and Recycle Containers | 606,563 | 319,016 | 522,016 | 203,000 | 63.63% |
| 714150-Promotional Items | - | 750 | - | (750) | -100.00% |
| Materials & Supplies Total | 1,106,773 | 871,446 | 1,183,440 | 311,994 | 35.80% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 448 | 300 | 300 | - | 0.00% |
| 721102-Transportation | 3,465 | 5,000 | 5,000 | - | 0.00% |
| 721103-Auto Rental | 471 | 500 | 500 | - | 0.00% |
| 721201-Hotels | 11,010 | 15,000 | 15,000 | - | 0.00% |
| 721202-Meals | 2,679 | 4,700 | 4,700 | - | 0.00% |
| 721301-Registration Fees | 6,069 | 13,350 | 13,350 | - | 0.00% |
| 721302-Other Travel Expenses | 10 | 200 | 200 | - | 0.00% |
| Travel Expense Total | 24,152 | 39,050 | 39,050 | - | 0.00% |
| Vehicle Operating | | | | | |
| 731101-Diesel Fuel | 1,067,609 | 756,483 | 780,732 | 24,249 | 3.21% |
| 731102-Gasoline | 170,526 | 185,900 | 261,064 | 75,164 | 40.43% |
| 731203-Vehicle Labor | 921,506 | 929,747 | 1,193,529 | 263,782 | 28.37% |
| 731204-Vehicle Parts & Supplies | 1,361,896 | 982,178 | 1,325,873 | 343,695 | 34.99% |
| 731301-Car Wash | 36,054 | 28,592 | 29,467 | 875 | 3.06% |
| 731302-Licenses & Titles | - | 200 | - | (200) | -100.00% |
| 731401-Fleet Leased Vehicle | 3,133,379 | 2,425,863 | 3,693,542 | 1,267,679 | 52.26% |
| Vehicle Operating Total | 6,690,969 | 5,308,963 | 7,284,207 | 1,975,244 | 37.21% |
| Insurance, Claims, and Damages | | | | | |
| 742402-Building & Content Insurance | 368,009 | 440,404 | 6,738 | (433,666) | -98.47% |
| 742404-Liability Insurance | 4,681 | - | 43,500 | 43,500 | 0.00% |
| 742503-Fidelity & Surety Bonds | 69 | 200 | 200 | - | 0.00% |
| Insurance, Claims, and Damages Total | 372,758 | 440,604 | 50,438 | (390,166) | -88.55% |
| Capital Assets | | | | | |
| 761105-CIP Engineering Construction Consulting | 1,881 | - | - | - | 0.00% |
| 761111-CIP Site Development | 12,241 | - | - | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|-------------------|-------------------|-------------------|-------------------------------------|---------------|
| Capital Assets Total | 14,122 | - | - | - | 0.00% |
| Capital Outlay | | | | | |
| 772101-Boiler Replacement | 240 | - | - | - | 0.00% |
| 772102-Building Equipment | 5,338 | - | - | - | 0.00% |
| 772104-Grounds Equipment | 3,250 | - | - | - | 0.00% |
| 772105-Heating & Cooling Equipment | 106 | - | - | - | 0.00% |
| 772106-Mechanical Equipment | 2,558 | - | - | - | 0.00% |
| 772107-Other Equipment (Under 5000) | 52,759 | 140,000 | 140,000 | - | 0.00% |
| 772109-Office Furniture | 85,586 | - | - | - | 0.00% |
| 772112-Computer equipment under 5000 | 42,452 | - | - | - | 0.00% |
| 772115-Security Equipment | 5,749 | - | - | - | 0.00% |
| 772203-Fencing | 13,007 | - | - | - | 0.00% |
| Capital Outlay Total | 211,046 | 140,000 | 140,000 | - | 0.00% |
| Other Expenses | | | | | |
| 781103-Space Costs | 357,001 | 317,000 | 447,495 | 130,495 | 41.17% |
| 781301-Fees, Licenses, & Permits | 8,086 | 6,100 | 5,900 | (200) | -3.28% |
| 782201-Awards | 2,727 | 7,525 | 7,275 | (250) | -3.32% |
| 782204-Safety Incentive Awards | 200 | 1,300 | 1,500 | 200 | 15.38% |
| 783102-Lease Financing Principal (GASB 87) | 164,790 | - | - | - | 0.00% |
| 783155-Interest Expense (GASB 87) | 14,230 | - | - | - | 0.00% |
| Other Expenses Total | 547,033 | 331,925 | 462,170 | 130,245 | 39.24% |
| Operations Total | 19,567,451 | 18,573,216 | 24,409,852 | 5,836,636 | 31.43% |
| Transfers To | | | | | |
| Other Financing Uses | | | | | |
| 811210-Transfer to Scenic Cities Beautiful | 63,906 | 70,583 | 68,365 | (2,218) | -3.14% |
| Other Financing Uses Total | 63,906 | 70,583 | 68,365 | (2,218) | -3.14% |
| Transfers To Total | 63,906 | 70,583 | 68,365 | (2,218) | -3.14% |
| K-Public Works Total | 37,766,548 | 41,703,949 | 47,837,449 | 6,133,500 | 14.71% |



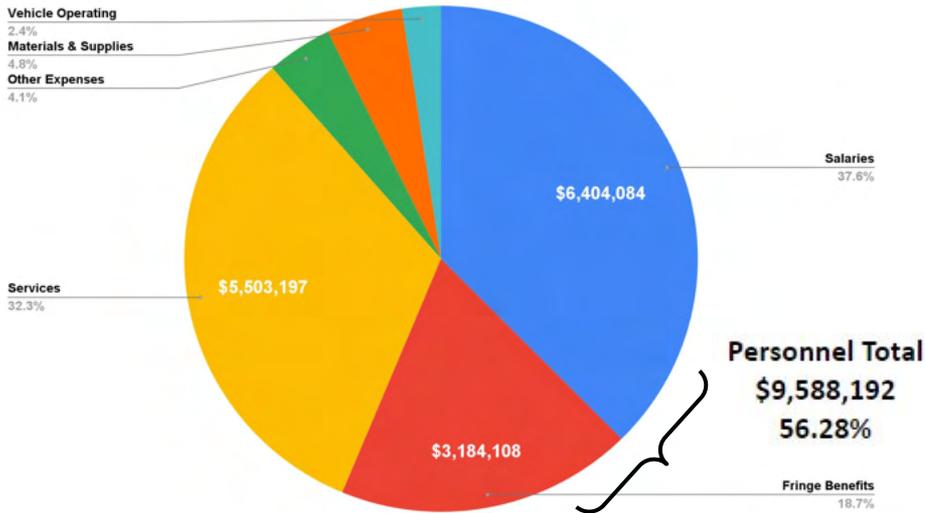
FY 2025 Budget Parks & Outdoors

Scott Martin - Administrator

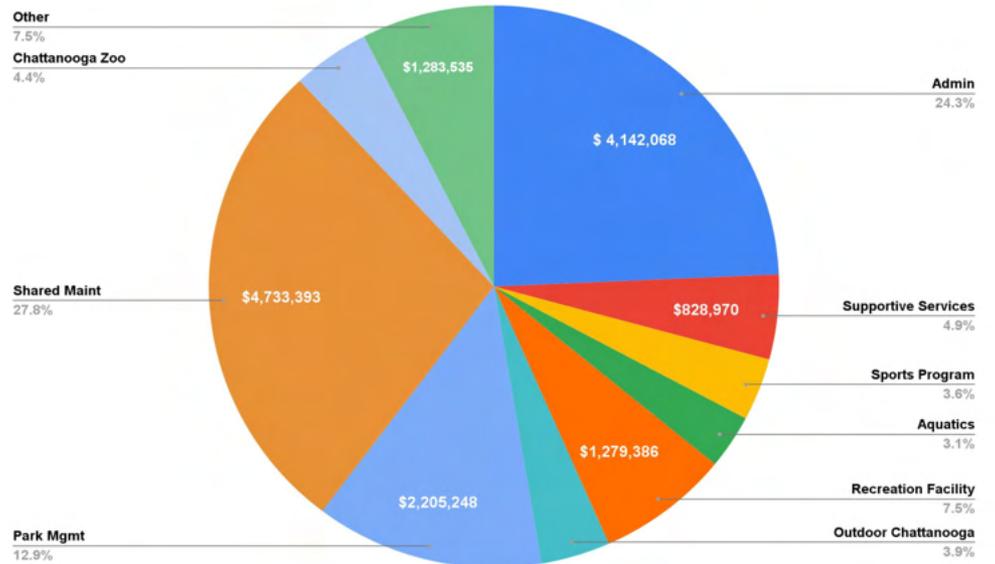
Divisions

- Administration
- Sports Program
- Recreation Facility
- Park Management
- Supportive Services
- Aquatics
- Outdoor Chattanooga
- Shared Maintenance

FY25 Expenditures by Category



| | |
|------------------|--------------|
| FY24 | \$16,949,697 |
| FY25 | \$17,035,232 |
| Inc/(Dec) | \$85,535 |
| Change % | 0.50% |



Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--------------------------------|-------------------|-------------------|-------------------|-------------------------------|---------------|
| L - Parks and Outdoors | | | | | |
| Personnel | | | | | |
| Salary and Wages | 5,843,793 | 6,546,203 | 6,404,084 | -142,119 | -2.17% |
| Fringe Benefits | 2,729,234 | 3,342,330 | 3,184,108 | -158,222 | -4.73% |
| Personnel Total | 8,573,027 | 9,888,533 | 9,588,192 | -300,341 | -3.04% |
| Operations | | | | | |
| Services | 5,391,211 | 5,471,732 | 5,503,197 | 31,465 | 0.58% |
| Materials & Supplies | 813,591 | 598,946 | 821,128 | 222,182 | 37.10% |
| Travel Expense | 79,239 | 57,410 | 96,410 | 39,000 | 67.93% |
| Vehicle Operating | 362,227 | 330,426 | 417,222 | 86,796 | 26.27% |
| Insurance, Claims, and Damages | 40,414 | 65,400 | 65,400 | - | 0.00% |
| Capital Assets | 186,081 | 510,000 | 510,000 | - | 0.00% |
| Capital Outlay | 692,298 | - | - | - | 0.00% |
| Other Expenses | 258,305 | 27,250 | 33,683 | 6,433 | 23.61% |
| Operations Total | 7,823,366 | 7,061,164 | 7,447,040 | 385,876 | 5.46% |
| L - Parks and Outdoors | 16,396,393 | 16,949,697 | 17,035,232 | 85,535 | 0.50% |

Recommendation Increase: \$85,535

- **Salaries & Benefits -\$300,341**
 - **Attrition -\$244K**
 - **Decrease in PT -\$941**
- **Operations \$385,876**
 - **Utility Increase \$186K**
 - **Security Services \$70K**
 - **Consultant Fee \$37K**
 - **Custodial Services \$40K**



Parks & Outdoors

FY2025 Executive Summary

Description

The Department of Parks & Outdoors consolidates multiple missions and services from other agencies to create a more streamlined and functional parks department that's focused on outdoor activities. These include parks planning, programming, maintenance, greenways and neighborhood connectivity, Outdoor Chattanooga, special events, outdoor recreation, and municipal golf courses.

Vision

In Chattanooga, everyone will have access to a well-loved, well-used and well-cared for system of parks, recreation and outdoor spaces that fosters community belonging and well-being and enhances our unique and breathtaking natural setting.

Mission

We are community builders, connecting all Chattanoogaans and guests to the benefits of parks, recreation, nature, adventure, history, culture, and the arts.

Trends

2025 marks the first year of implementation for the City of Chattanooga's unanimously adopted Parks & Outdoors Plan. That effort will be complemented by our endeavor to become North America's First National Park City, appointment of the City's first Parks & Outdoors Committee, and efforts to increase participation in City programming by 20%. This work will create a healthier, safer, and improved public park system serving everyone across Chattanooga.

Cost for goods and services continue to increase. The demand for outdoor activities and programs continues to climb. The Department of Parks and Outdoors continues to align resources and staff to improve efficiency, customer service, and the leveraging power of volunteerism, partnerships, and giving. The budget proposes the addition of new city wide festivals and special events (on a smaller scale) through the Special Events and Arts, Culture, and Creative Economy divisions of the Department of Parks and Outdoors to deliver on the promise of One Chattanooga to advance our brand and quality of life.

Chattanooga is now restoring, elevating, and casting a vision of action on the proposition that Chattanooga's outdoors can, and should, be a benefit available to every resident and guest of our city. This budget, based on the POP, is a shift. It leans into the provocation that through intentional choices and investments, we can build the most livable city in North America, bar none.

Budget Overview

In 2023, City Council unanimously adopted Chattanooga's first park system plan (POP) in over a generation. Adopting the plan is step one. We now implement the plan through action and accountability.

The 2025 budget request systematically improves the public park and outdoors system, meeting the expectations of our residents, protecting our unparalleled natural setting, and equitably serving everyone with world-class public amenities that are free and open to all.

The 2025 Parks & Outdoors budget request centers on making measurable progress in four city-shaping activities centered on repair, maintenance, and activation of existing assets. This is a lean request, but unlike the 2024 budget, will allow measurable progress to proceed against POP identified goals.

1. Bring the City's Parks & Outdoors System condition rating up from a C+ to a B.

- a. Invest \$4.0M in major repair and maintenance activities across the City to be completed within 12 months, addressing 20 years of deferred maintenance. Quick fixes. Visible, tactical, usable.
- b. Invest \$500,000 in addressing ADA compliance requirements across the Riverparks completing known repairs.
- c. The POP identified that the city is short 11 park maintenance positions. This budget proposes hiring seven new skilled parks maintenance positions to expand daily park stewardship activities by 25%. The request also funds a mechanic position to address chronic delays in equipment repair and maintenance.
- d. Support the kickoff of a regional trail maintenance team with Hamilton County building on the successful intergovernmental partnership that sustains the Riverparks and Riverwalk.
- e. Complete the rebuild of the Chattanooga Skatepark; advance Phase I planning for the city's largest urban park, Montague Park; create our first Urban Ecology Preserves, fund development of the Alton Park Connector with federal grant support, increase support of volunteer organizations across the city that delivery youth sports, centralize DPO staff in Renaissance Park, and kickoff work to advance Carver Community Park restoration.
- f. Complete the NRPA's Commission for Accreditation of Park and Recreation Agencies (CAPRA) process and become a Nationally Accredited Department.

2. Increase City residents' use of the parks system by 20% and in doing so, reduce crime, increase neighborhood resilience, generate regional and national attention, and improve community health and wellness.

- a. Fund a Public Art and Community Festival program elevating arts and our sense of place in each Council district including creation of Chattanooga rooted, Chattanooga curated, and Chattanooga delivered community festival highlighting local arts, sports, music, food, and craft.
- b. Grow wellness programming through fitness and sports activation for ALL ages through the 2024 Recreation Program Plan.
- c. Expand Outdoor Chattanooga's service delivery by 20%, establishing Chattanooga as the Southeast's premier destination for participation, events, and job creation.
- d. Double again the amount of volunteer hours contributed to the DPO system by Chattanooga residents.
- e. Stand up the new Parks & Outdoors Advisory Committee, improving resident engagement.

3. Over the next five years, **bring the percentage of city residents with access to a public park from 35% to 55%** (the national average). **The goal for next year is to reach 38%.**

- a. Set aside \$2,000,000 in land acquisition for targeted park gaps areas identified in the POP.
- b. Build three public blueway access points opening up over 20 miles of urban paddle trails.
- c. Add a new Community School Yard site with Hamilton County Schools – activating existing assets for public use in an identified park gap.

4. **Become North America’s First National Park City**, elevating our community’s reputation that will spark economic development, increase partnership access, and allow our community to lead the nation in livability.

Budget Highlights

- **\$85,535 increase in fleet lease vehicle to bring budget to actual expenses.**

Position Requests

- **No new positions**

Future Challenges and Opportunities

The newly adopted Parks and Outdoors plan identifies current deficiencies, challenges, and opportunities pertaining to our aging park system. As stated above, becoming a National Park City will allow our community to use global recognition to access more donations, partnerships, and grants to build a better park system with more community engagement and ownership.



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------------|-------------------|-------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| L-Parks and Outdoors | | | | | |
| CC_L00301 - Parks & Outdoors Admin | 1,558,299 | 1,233,059 | 1,348,914 | 115,855 | 9.40% |
| CC_L00401 - Parks & Outdoors Supportive Services | 1,024,224 | 772,593 | 828,970 | 56,377 | 7.30% |
| CC_L00402 - Parks & Outdoors Sports | 783,456 | 599,134 | 613,015 | 13,881 | 2.32% |
| CC_L00403 - Parks & Outdoors Aquatics | 381,157 | 555,148 | 528,725 | (26,423) | -4.76% |
| CC_L00404 - Parks & Outdoors Champions Club | 404,555 | 540,107 | 515,772 | (24,335) | -4.51% |
| CC_L00405 - Parks & Outdoors Summit of Softball | 698,548 | 724,976 | 763,614 | 38,638 | 5.33% |
| CC_L00406 - Parks & Outdoors Kids Kamp | 47,303 | - | - | - | 0.00% |
| CC_L00407 - Parks & Outdoors Communication | 188,438 | 326,347 | 311,426 | (14,921) | -4.57% |
| CC_L00408 - Parks & Outdoors Recreation Admin | 731,286 | 918,442 | 1,122,340 | 203,898 | 22.20% |
| CC_L01302 - Therapeutic Programs | 292,026 | 461,314 | 456,099 | (5,215) | -1.13% |
| CC_L01303 - Fitness Center | 351,687 | 309,211 | 319,616 | 10,405 | 3.37% |
| CC_L01401 - Rec Facility Skatepark | 31,548 | 57,305 | 57,820 | 515 | 0.90% |
| CC_L01601 - Outdoor Chattanooga | 564,187 | 724,715 | 670,892 | (53,823) | -7.43% |
| CC_L01602 - Special Events | 632,813 | 628,057 | 573,990 | (54,067) | -8.61% |
| CC_L02101 - Parks Admin | 668,387 | 679,359 | 785,398 | 106,039 | 15.61% |
| CC_L02102 - Parks Programming | 2,482 | - | - | - | 0.00% |
| CC_L02103 - Parks Special Events | (28) | - | - | - | 0.00% |
| CC_L02201 - Parks Maint Playgrounds and Facilities | 950,437 | 337,105 | 357,489 | 20,384 | 6.05% |
| CC_L02202 - Parks Maint Buildings and Structures | 114,479 | 252,669 | 313,996 | 61,327 | 24.27% |
| CC_L02203 - Parks Maint City Wide Park Maintenance | 1,785,993 | 1,855,552 | 1,847,759 | (7,793) | -0.42% |
| CC_L02204 - Parks Maint City Wide Security | 3,965 | - | - | - | 0.00% |
| CC_L02206 - Parks Maint Miller Parks | 50,689 | - | - | - | 0.00% |
| CC_L02207 - Parks Maint Heritage Parks | 3,240 | - | - | - | 0.00% |
| CC_L02208 - Parks Maint Greenway Farm | 5,200 | - | - | - | 0.00% |
| CC_L02209 - Parks Maint Rivermont Parks | 3,586 | - | - | - | 0.00% |
| CC_L02210 - Parks Maint East Lake | (3) | - | - | - | 0.00% |
| CC_L02301 - Shared Maint TN Riverpark Downtown | 2,798,815 | 3,373,242 | 2,987,555 | (385,687) | -11.43% |
| CC_L02302 - Shared Maint Carousel Operations | 75,182 | 63,892 | 92,833 | 28,941 | 45.30% |
| CC_L02303 - Shared Maint TN Riverpark Security | 336,618 | 307,894 | 276,218 | (31,676) | -10.29% |
| CC_L02306 - Shared Maint Renaissance Park | 407 | - | - | - | 0.00% |
| CC_L02315 - Shared Maint TN Riverpark and Riverwalk Downtown | 185,239 | 173,438 | 195,608 | 22,170 | 12.78% |
| CC_L02316 - Shared Maint - TN Riverpark Capital | 314,485 | 510,000 | 510,000 | - | 0.00% |
| CC_L02317 - Shared Maint Arts Culture & Creative Economy | 223,419 | 346,138 | 357,183 | 11,045 | 3.19% |
| CC_L03101 - Chattanooga Zoo at Warner Park | 750,000 | 750,000 | 750,000 | - | 0.00% |
| CC_L32203 - Public Art Admin {Gen Fd} | 434,272 | 450,000 | 450,000 | - | 0.00% |
| L-Parks and Outdoors Total | 16,396,393 | 16,949,697 | 17,035,232 | 85,535 | 0.50% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|-----------------------------------|-------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| L-Parks and Outdoors | | | | | |
| Personnel | | | | | |
| Salary and Wages | 5,843,793 | 6,546,203 | 6,404,084 | (142,119) | -2.17% |
| Fringe Benefits | 2,729,234 | 3,342,330 | 3,184,108 | (158,222) | -4.73% |
| Personnel Total | 8,573,027 | 9,888,533 | 9,588,192 | (300,341) | -3.04% |
| Operations | | | | | |
| Services | 5,391,211 | 5,471,732 | 5,503,197 | 31,465 | 0.58% |
| Materials & Supplies | 813,591 | 598,946 | 821,128 | 222,182 | 37.10% |
| Travel Expense | 79,239 | 57,410 | 96,410 | 39,000 | 67.93% |
| Vehicle Operating | 362,227 | 330,426 | 417,222 | 86,796 | 26.27% |
| Insurance, Claims, and Damages | 40,414 | 65,400 | 65,400 | - | 0.00% |
| Capital Assets | 186,081 | 510,000 | 510,000 | - | 0.00% |
| Capital Outlay | 692,298 | - | - | - | 0.00% |
| Other Expenses | 258,305 | 27,250 | 33,683 | 6,433 | 23.61% |
| Operations Total | 7,823,366 | 7,061,164 | 7,447,040 | 385,876 | 5.46% |
| L-Parks and Outdoors Total | 16,396,393 | 16,949,697 | 17,035,232 | 85,535 | 0.50% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| L-Parks and Outdoors | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 4,107,264 | 5,276,839 | 5,595,864 | 319,025 | 6.05% |
| 601102-Temporary Staffing | 229,361 | 25,000 | 25,000 | - | 0.00% |
| 601103-Part Time Employees | 618,223 | 855,037 | 854,096 | (941) | -0.11% |
| 601105-Injured On Duty Pay | 1,830 | - | - | - | 0.00% |
| 601199-Budget - Attrition (Salary) | - | (118,685) | (273,591) | (154,906) | 130.52% |
| 601201-Overtime | 121,831 | 108,350 | 108,350 | - | 0.00% |
| 601202-Compensatory Time | 11,767 | - | - | - | 0.00% |
| 602105-Cellphone Allowance | 30,150 | 29,160 | 31,440 | 2,280 | 7.82% |
| 602301-Personal Leave | 521,032 | - | - | - | 0.00% |
| 602304-Longevity | 57,300 | 66,225 | 62,925 | (3,300) | -4.98% |
| 602306-Call Back Pay | 655 | - | - | - | 0.00% |
| 602307-On Call Pay | 425 | - | - | - | 0.00% |
| 602308-Bereavement Pay | 5,875 | - | - | - | 0.00% |
| 602309-Holiday Pay | 138,082 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 304,277 | - | (304,277) | -100.00% |
| Salary and Wages Total | 5,843,793 | 6,546,203 | 6,404,084 | (142,119) | -2.17% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 343,703 | 385,247 | 403,820 | 18,573 | 4.82% |
| 611102-Medicare | 80,382 | 90,181 | 94,413 | 4,232 | 4.69% |
| 611199-Budget - Attrition (Benefits) | - | (67,112) | (155,925) | (88,813) | 132.34% |
| 611201-General Pension | 1,011,428 | 1,123,555 | 1,184,955 | 61,400 | 5.46% |
| 611206-Other Post-employment Benefits (Civilian) | 307,065 | 289,152 | 310,668 | 21,516 | 7.44% |
| 611301-Hospitalization | 724,516 | 1,077,392 | 1,025,193 | (52,199) | -4.84% |
| 611302-Life Insurance Benefit | 3,487 | 4,261 | 4,449 | 188 | 4.41% |
| 611303-Long-Term Disability | 5,858 | 17,793 | 18,846 | 1,053 | 5.92% |
| 611304-Health Savings Accounts | 115,688 | 125,141 | 112,697 | (12,444) | -9.94% |
| 611402-Employee Health Savings Acct | 362 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 136,746 | 163,584 | 158,472 | (5,112) | -3.13% |
| 611404-On-site Facility | - | 26,640 | 26,520 | (120) | -0.45% |
| 619999-Budget - Fringe Benefits | - | 106,496 | - | (106,496) | -100.00% |
| Fringe Benefits Total | 2,729,234 | 3,342,330 | 3,184,108 | (158,222) | -4.73% |
| Personnel Total | 8,573,027 | 9,888,533 | 9,588,192 | (300,341) | -3.04% |
| Operations | | | | | |
| Services | | | | | |
| 701103-Consultant Fees | 8,775 | 23,000 | 59,500 | 36,500 | 158.70% |
| 701113-Technology Development and Design | 9,445 | - | - | - | 0.00% |
| 701114-Contracted Design | 10,000 | - | - | - | 0.00% |
| 701208-On-the-Job Injury Claims | 39,458 | - | - | - | 0.00% |
| 701213-On-the-Job Injury Settlement Claims | 7,774 | - | - | - | 0.00% |
| 702102-Electrical | 122,556 | 97,500 | 62,725 | (34,775) | -35.67% |
| 702103-Exterminating Service | 5,825 | 12,267 | 14,915 | 2,648 | 21.59% |
| 702105-Painting | 63,833 | 35,000 | 35,000 | - | 0.00% |
| 702106-Plumbing | 20,031 | 43,600 | 43,600 | - | 0.00% |
| 702107-Mechanical Trades | - | 10,000 | 10,000 | - | 0.00% |
| 702108-Locksmith | - | 1,000 | 1,000 | - | 0.00% |
| 702109-Custodial Services | 216,208 | - | 40,000 | 40,000 | 0.00% |
| 702110-Tree Maintenance & Planting | 7,983 | 4,500 | 4,500 | - | 0.00% |
| 702111-Irrigation | 45,212 | 25,000 | 19,825 | (5,175) | -20.70% |
| 702201-Alarm System Repair | 5,412 | 750 | 750 | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------|-------------|------------------|------------------------|-----------|
| | | | | Proposed vs. Budget | % Change |
| 702202-Bldg & Grounds Maintenance | 9,964 | 500 | 96,500 | 96,000 | 19200.00% |
| 702204-Contracted Repair Service | 25,664 | 14,000 | 14,000 | - | 0.00% |
| 702207-Maintenance Services | 5,837 | 10,000 | 10,000 | - | 0.00% |
| 702208-Fire Prevention Measures | 3,641 | 1,500 | 1,500 | - | 0.00% |
| 702211-Grounds | 7,018 | 6,000 | 6,000 | - | 0.00% |
| 702212-HVAC | 5,028 | 11,850 | 13,850 | 2,000 | 16.88% |
| 702214-Landscaping | 121,126 | 75,000 | 75,000 | - | 0.00% |
| 702215-Building Repairs or Renovations under \$5000 | 1,888 | - | - | - | 0.00% |
| 702216-Roof Repair | 1,205 | - | - | - | 0.00% |
| 702217-Valve Repairs | 8,300 | 5,000 | 5,000 | - | 0.00% |
| 702218-Pump Repairs | - | 15,000 | 15,000 | - | 0.00% |
| 702222-Cabling & Installation | 1,879 | - | - | - | 0.00% |
| 702224-Equipment Inspection and Calibration | 15,440 | 8,000 | 20,000 | 12,000 | 150.00% |
| 702225-IT Maintenance - Licensing | 33 | - | - | - | 0.00% |
| 702227-IT Maintenance - Support Maintenance | 22,649 | - | - | - | 0.00% |
| 702229-Contract Mowing | 465,612 | 623,500 | 465,924 | (157,576) | -25.27% |
| 702232-Fence Repairs | 11,096 | 16,200 | 11,200 | (5,000) | -30.86% |
| 702233-Door Repairs | 2,770 | 2,000 | 2,000 | - | 0.00% |
| 702234-Access Control Repairs | - | - | 2,103 | 2,103 | 0.00% |
| 703101-Electricity | 688,936 | 578,497 | 700,042 | 121,545 | 21.01% |
| 703102-Natural Gas | 52,864 | 54,506 | 33,481 | (21,025) | -38.57% |
| 703103-Water | 460,065 | 578,094 | 642,514 | 64,420 | 11.14% |
| 703109-Sewer | 509,383 | 563,455 | 483,626 | (79,829) | -14.17% |
| 703202-Cellular Phone Service | 153 | - | - | - | 0.00% |
| 703204-Internet & Cable Services | 95 | 350 | 350 | - | 0.00% |
| 703206-Air Cards | 20,364 | 18,583 | 23,482 | 4,899 | 26.36% |
| 704102-Clothing & Linen Service | 54 | 2,900 | 1,000 | (1,900) | -65.52% |
| 704103-Demurrage | - | 150 | 150 | - | 0.00% |
| 704104-Equipment Rental | 24,948 | 35,433 | 34,863 | (570) | -1.61% |
| 704105-Property Rental | 25,380 | 35,700 | 35,775 | 75 | 0.21% |
| 704106-Dumpster Rental | 3,941 | 8,450 | 5,415 | (3,035) | -35.92% |
| 704107-Floor Mat / Scrapper Rental | 2,637 | 1,500 | 2,250 | 750 | 50.00% |
| 704108-Office Machine Rental | 9,646 | 12,550 | 12,550 | - | 0.00% |
| 704201-Advertising | 19,618 | 7,000 | 36,500 | 29,500 | 421.43% |
| 704203-Publicity | - | 1,000 | 1,000 | - | 0.00% |
| 704204-Alarm Monitoring | 6,268 | 8,650 | 9,576 | 926 | 10.71% |
| 704208-Contracted Repair | 2,397 | 6,000 | 6,000 | - | 0.00% |
| 704209-Copying | - | 5,000 | - | (5,000) | -100.00% |
| 704210-Printing | 3,612 | 16,300 | 11,300 | (5,000) | -30.67% |
| 704212-Data Processing Service | - | 500 | 500 | - | 0.00% |
| 704213-Debris Removal & Cleanup | 1,001 | - | - | - | 0.00% |
| 704214-Lighting Service | - | 7,500 | 7,500 | - | 0.00% |
| 704215-Security Services | 333,618 | 185,000 | 254,700 | 69,700 | 37.68% |
| 704217-Photographic Services | 1,850 | - | 1,600 | 1,600 | 0.00% |
| 704221-Recreation Support Services | 81,953 | 45,500 | 11,452 | (34,048) | -74.83% |
| 704228-Translation Service | 898 | 3,000 | 3,000 | - | 0.00% |
| 704235-Zoo Lease & Management | 695,786 | 750,000 | 750,000 | - | 0.00% |
| 704243-Programmable Logic Controller (PLC) Repairs | 64,785 | - | - | - | 0.00% |
| 704306-Dues | 1,309 | 5,851 | 5,851 | - | 0.00% |
| 704307-Employment Agencies | 59,918 | 423,266 | 353,314 | (69,952) | -16.53% |
| 704309-Meeting Expense | 724 | 2,000 | 1,000 | (1,000) | -50.00% |
| 704310-Local Mileage | 182 | 2,500 | - | (2,500) | -100.00% |
| 704311-Miscellaneous Services | 100 | - | - | - | 0.00% |
| 704312-Other Contracted Service | 103,949 | 40,000 | 21,000 | (19,000) | -47.50% |
| 704314-Stipends | - | 7,000 | 6,000 | (1,000) | -14.29% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| 704315-Waste Disposal | 25,371 | 27,580 | 37,964 | 10,384 | 37.65% |
| 704317-Contracted Operations | 383,972 | 472,500 | 472,500 | - | 0.00% |
| 704319-Parking | 183 | - | - | - | 0.00% |
| 704335-Public Communication | 1,038 | 20,000 | - | (20,000) | -100.00% |
| 704340-Shredding and Recycling Services | 16 | - | - | - | 0.00% |
| 704347-Agency Contracted Services | 434,272 | 475,000 | 450,000 | (25,000) | -5.26% |
| 704394-Credit Card Fee (NR06 Only) | 1,036 | - | - | - | 0.00% |
| 704402-Unallocated Purchasing Card Expense | 39,529 | - | - | - | 0.00% |
| 704403-Disputed Purchasing Card Expense | 2,180 | - | - | - | 0.00% |
| 704499-Incomplete Expense Allocation | 9,713 | - | - | - | 0.00% |
| 704501-Freight, Express & Drayage | 90 | 100 | 100 | - | 0.00% |
| 704502-Postage | 667 | 650 | 450 | (200) | -30.77% |
| 704601-Local Registration Fees | 490 | 4,700 | 4,700 | - | 0.00% |
| 704602-Training Costs | 5,691 | 2,300 | 9,300 | 7,000 | 304.35% |
| 704702-Bank Service Charges | 1 | - | - | - | 0.00% |
| 704705-Credit Card Use Charge | 38,868 | 21,500 | 42,500 | 21,000 | 97.67% |
| Services Total | 5,391,211 | 5,471,732 | 5,503,197 | 31,465 | 0.58% |
| Materials & Supplies | | | | | |
| 711101-Audio Visual Supplies | 5,454 | - | - | - | 0.00% |
| 711102-Books | 606 | - | - | - | 0.00% |
| 711104-Forms & Printed Material | 2,967 | 500 | 500 | - | 0.00% |
| 711105-Instructional Materials & Supplies | 115 | - | - | - | 0.00% |
| 711108-Periodicals, Publications | - | 21 | 21 | - | 0.00% |
| 711109-Office Supplies & Stationery | 17,916 | 11,050 | 14,050 | 3,000 | 27.15% |
| 711110-Technology Accessories & Supplies | 1,229 | 650 | 2,450 | 1,800 | 276.92% |
| 711111-Printer Toner Cartridges | - | 550 | 550 | - | 0.00% |
| 712102-Brick & Concrete Blocks | 13 | - | - | - | 0.00% |
| 712103-Cement, Lime, & Plaster | 101 | 1,750 | 3,750 | 2,000 | 114.29% |
| 712104-Concrete, Clay Pipe, & Fittings | 1,660 | - | - | - | 0.00% |
| 712105-Gravel, Sand, Stone, Chert, Salt | 23,643 | 16,000 | 16,000 | - | 0.00% |
| 712106-Hardware Replacement | 125 | 5,250 | 3,750 | (1,500) | -28.57% |
| 712107-Lumber & Wood Products | 16,304 | 5,000 | 6,000 | 1,000 | 20.00% |
| 712108-Other Constr & Bldg Materials | 7,917 | - | - | - | 0.00% |
| 712109-Paint | 11,968 | 10,000 | 15,000 | 5,000 | 50.00% |
| 712110-Pipe & Fittings | 995 | 5,500 | 6,750 | 1,250 | 22.73% |
| 712112-Street Signs & Markings | 34 | - | - | - | 0.00% |
| 712113-Structural Steel, Iron | 1,895 | 3,500 | 3,500 | - | 0.00% |
| 712114-Plumbing Supplies | 40,252 | 11,000 | 15,575 | 4,575 | 41.59% |
| 713101-Bearings & Parts | - | 3,500 | 3,140 | (360) | -10.29% |
| 713102-Fasteners | 619 | 1,700 | 2,050 | 350 | 20.59% |
| 713104-Filters, Misc | 1,127 | 1,700 | 1,675 | (25) | -1.47% |
| 713108-Pumps & Pump Parts | 6,180 | 450 | 450 | - | 0.00% |
| 713109-Repair Parts | 50,872 | 23,900 | 27,150 | 3,250 | 13.60% |
| 713110-Valve Parts | 24 | - | - | - | 0.00% |
| 713118-Small Equipment Tires | 1,004 | 1,500 | 1,500 | - | 0.00% |
| 713201-Chemicals & Lab Supplies | 579 | - | - | - | 0.00% |
| 713202-Chlorine | 448 | 550 | 1,500 | 950 | 172.73% |
| 713210-Sewer Line Chemicals | 53 | - | - | - | 0.00% |
| 714105-Building Maintenance Supplies | 14,452 | 15,000 | 15,000 | - | 0.00% |
| 714106-Cleaning Supplies | 70,291 | 34,500 | 40,500 | 6,000 | 17.39% |
| 714107-Clothing | 17,598 | 28,100 | 33,200 | 5,100 | 18.15% |
| 714108-Cultural Arts Supplies | 483 | - | - | - | 0.00% |
| 714111-Electrical Supplies, Bulbs, Etc | 111,124 | 45,800 | 42,760 | (3,040) | -6.64% |
| 714115-Fire Code Equipment | 2,227 | 650 | 650 | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|----------------|----------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 714117-Food & Ice | 33,330 | 26,800 | 30,800 | 4,000 | 14.93% |
| 714119-Fuel | 7,103 | - | 6,500 | 6,500 | 0.00% |
| 714120-Hardware, Nails, Small Tools | 26,144 | 12,725 | 32,225 | 19,500 | 153.24% |
| 714122-Kitchen & Dining Room Supplies | 819 | - | - | - | 0.00% |
| 714123-Machine Shop & Garage Supplies | 1,620 | 500 | 500 | - | 0.00% |
| 714124-Medical Supplies (First Aid) | 1,284 | 2,550 | 2,550 | - | 0.00% |
| 714125-Oil & Lubricants | 1,003 | 1,600 | 3,100 | 1,500 | 93.75% |
| 714126-Other Materials & Supplies | 7,827 | - | - | - | 0.00% |
| 714128-Recreational Supplies | 131,423 | 97,445 | 93,527 | (3,918) | -4.02% |
| 714129-Safety Equipment | 20,074 | 9,650 | 7,650 | (2,000) | -20.73% |
| 714130-Safety Shoes | 5,711 | 7,750 | 8,400 | 650 | 8.39% |
| 714131-Seeds, Trees, Plants, Hort Supplies | 51,609 | 63,500 | 63,500 | - | 0.00% |
| 714133-Welding Supplies | 362 | 2,000 | 2,000 | - | 0.00% |
| 714135-Locks & Key supplies | 1,169 | 2,050 | 2,050 | - | 0.00% |
| 714136-Dirt mix, Mulch, Topsoil | 55,751 | 57,250 | 53,750 | (3,500) | -6.11% |
| 714138-Flags Banners and Signage | 14,521 | 2,730 | 2,730 | - | 0.00% |
| 714140-Chain | 283 | 250 | 750 | 500 | 200.00% |
| 714141-Machine Parts | 725 | - | - | - | 0.00% |
| 714143-Event Planning, Services and Catering | 6,621 | 75,000 | 243,000 | 168,000 | 224.00% |
| 714144-Batteries | 1,242 | 3,525 | 3,125 | (400) | -11.35% |
| 714149-Waste and Recycle Containers | 30,337 | 500 | 500 | - | 0.00% |
| 714150-Promotional Items | 4,362 | 5,000 | 7,000 | 2,000 | 40.00% |
| Materials & Supplies Total | 813,591 | 598,946 | 821,128 | 222,182 | 37.10% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 610 | 400 | 700 | 300 | 75.00% |
| 721102-Transportation | 28,514 | 13,010 | 34,010 | 21,000 | 161.41% |
| 721103-Auto Rental | 840 | - | 2,000 | 2,000 | 0.00% |
| 721201-Hotels | 14,474 | 16,300 | 29,800 | 13,500 | 82.82% |
| 721202-Meals | 9,329 | 8,450 | 13,950 | 5,500 | 65.09% |
| 721301-Registration Fees | 24,097 | 18,650 | 15,350 | (3,300) | -17.69% |
| 721302-Other Travel Expenses | 1,375 | 600 | 600 | - | 0.00% |
| Travel Expense Total | 79,239 | 57,410 | 96,410 | 39,000 | 67.93% |
| Vehicle Operating | | | | | |
| 731101-Diesel Fuel | 5,882 | 4,500 | 7,910 | 3,410 | 75.78% |
| 731102-Gasoline | 72,801 | 91,300 | 83,800 | (7,500) | -8.21% |
| 731103-Propane | 831 | 4,500 | 4,051 | (449) | -9.98% |
| 731201-Contracted Vehicle Repair | 1,220 | - | - | - | 0.00% |
| 731203-Vehicle Labor | 16,876 | 23,802 | 24,302 | 500 | 2.10% |
| 731204-Vehicle Parts & Supplies | 28,469 | 42,440 | 42,940 | 500 | 1.18% |
| 731301-Car Wash | 2,035 | 875 | 875 | - | 0.00% |
| 731401-Fleet Leased Vehicle | 234,113 | 163,009 | 253,344 | 90,335 | 55.42% |
| Vehicle Operating Total | 362,227 | 330,426 | 417,222 | 86,796 | 26.27% |
| Insurance, Claims, and Damages | | | | | |
| 742402-Building & Content Insurance | 31,904 | 18,600 | 18,600 | - | 0.00% |
| 742403-Vehicle & Equipment Insurance | - | 10,000 | 10,000 | - | 0.00% |
| 742404-Liability Insurance | 8,510 | 36,800 | 36,800 | - | 0.00% |
| Insurance, Claims, and Damages Total | 40,414 | 65,400 | 65,400 | - | 0.00% |
| Capital Assets | | | | | |
| 761112-CIP Park Development | 48,462 | 510,000 | 510,000 | - | 0.00% |
| 761113-CIP Recreational Construction | 20,453 | - | - | - | 0.00% |
| 761204-Equipment Purchase | 104,842 | - | - | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 761206-Computer Software over 15000 (Do not use) | 16,160 | - | - | - | 0.00% |
| 761303-Computer Equipment over 5000 | (3,835) | - | - | - | 0.00% |
| Capital Assets Total | 186,081 | 510,000 | 510,000 | - | 0.00% |
| Capital Outlay | | | | | |
| 771102-Gutter Repairs | 97 | - | - | - | 0.00% |
| 771105-Street Repairs | 1,936 | - | - | - | 0.00% |
| 772104-Grounds Equipment | 55,519 | - | - | - | 0.00% |
| 772105-Heating & Cooling Equipment | 3,557 | - | - | - | 0.00% |
| 772107-Other Equipment (Under 5000) | 13,941 | - | - | - | 0.00% |
| 772108-Recreational Equipment | 496,851 | - | - | - | 0.00% |
| 772109-Office Furniture | 22,152 | - | - | - | 0.00% |
| 772111-Computer Software under 15000 | 531 | - | - | - | 0.00% |
| 772112-Computer equipment under 5000 | 6,026 | - | - | - | 0.00% |
| 772116-Traffic Lights and Equipment | 4,055 | - | - | - | 0.00% |
| 772117-Radio Equipment under \$5,000 | 162 | - | - | - | 0.00% |
| 772201-Carpeting | 786 | - | - | - | 0.00% |
| 772203-Fencing | 46,699 | - | - | - | 0.00% |
| 772204-Field Lighting | 39,988 | - | - | - | 0.00% |
| Capital Outlay Total | 692,298 | - | - | - | 0.00% |
| Other Expenses | | | | | |
| 781103-Space Costs | 4,683 | 7,000 | 4,433 | (2,567) | -36.67% |
| 781301-Fees, Licenses, & Permits | 63,335 | 10,150 | 19,150 | 9,000 | 88.67% |
| 781398-GASB SBITA Fee Offset | 130,844 | - | - | - | 0.00% |
| 782201-Awards | 10,558 | 9,100 | 9,100 | - | 0.00% |
| 782204-Safety Incentive Awards | - | 1,000 | 1,000 | - | 0.00% |
| 782210-Program Expense | 3,885 | - | - | - | 0.00% |
| 783103-SBITA Financing Principal (GASB 96) | 45,000 | - | - | - | 0.00% |
| Other Expenses Total | 258,305 | 27,250 | 33,683 | 6,433 | 23.61% |
| Operations Total | 7,823,366 | 7,061,164 | 7,447,040 | 385,876 | 5.46% |
| L-Parks and Outdoors Total | 16,396,393 | 16,949,697 | 17,035,232 | 85,535 | 0.50% |



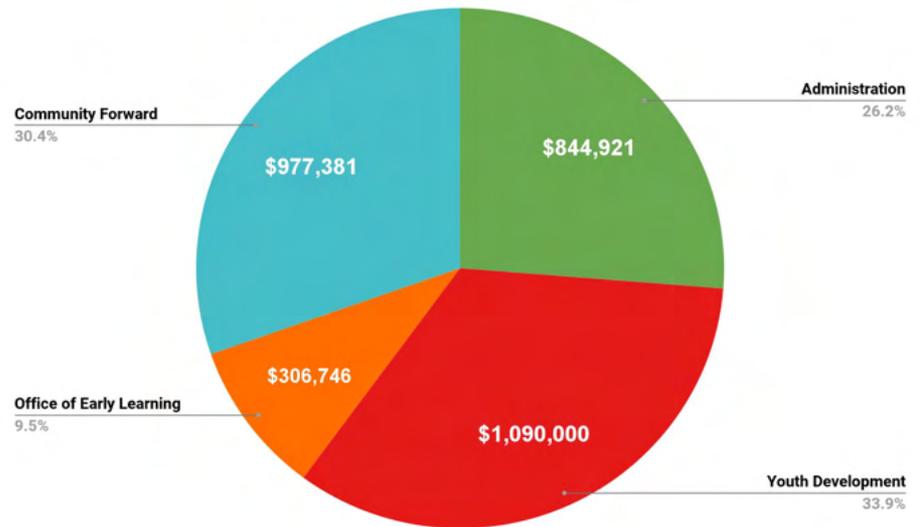
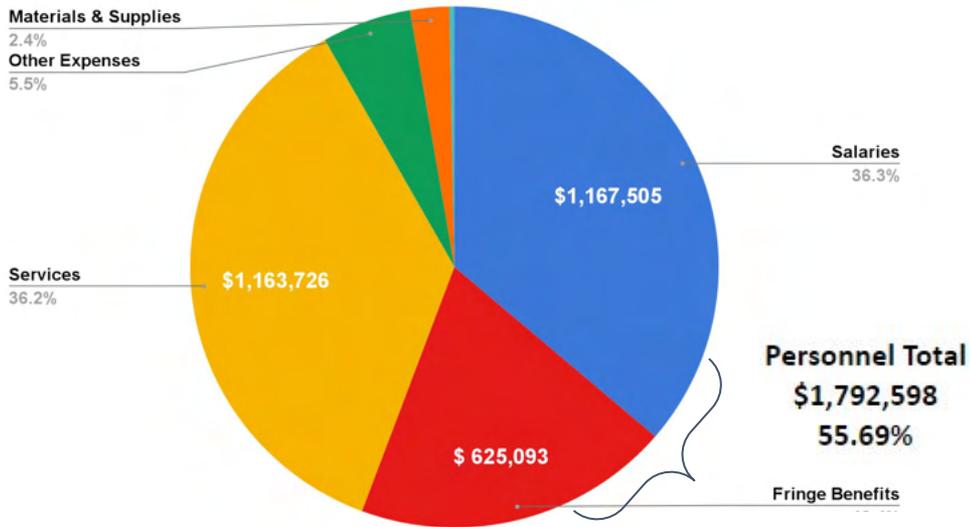
FY 2025 Budget Early Learning

Karitsa Jones - Administrator

Divisions

- Administration
- Youth Development
- Office of Early Learning
- Community Forward

FY25 Expenditures by Category



| | |
|------------------|-------------|
| FY24 | \$3,161,294 |
| FY25 | \$3,219,048 |
| Inc/(Dec) | \$57,754 |
| Change % | 1.83% |

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|---------------------------------|------------------|------------------|------------------|-------------------------------------|---------------|
| Q - Early Learning | | | | | |
| Personnel | | | | | |
| Salary and Wages | 918,273 | 1,069,644 | 1,167,505 | 97,861 | 9.15% |
| Fringe Benefits | 454,189 | 608,686 | 625,093 | 16,407 | 2.70% |
| Personnel Total | 1,372,462 | 1,678,330 | 1,792,598 | 114,268 | 6.81% |
| Operations | | | | | |
| Services | 1,174,106 | 1,196,400 | 1,163,726 | -32,674 | -2.73% |
| Materials & Supplies | 50,296 | 122,049 | 76,912 | -45,137 | -36.98% |
| Travel Expense | 28,803 | 28,600 | 53,100 | 24,500 | 85.66% |
| Vehicle Operating | 4,860 | 8,064 | 10,063 | 1,999 | 24.79% |
| Insurance, Claims, and Damages | 5,315 | - | - | - | 0.00% |
| Capital Outlay | 189 | - | - | - | 0.00% |
| Other Expenses | 16,803 | 127,851 | 122,649 | -5,202 | -4.07% |
| Operating Expenses Total | 1,280,372 | 1,482,964 | 1,426,450 | -56,514 | -3.81% |
| Q - Early Learning | 2,652,834 | 3,161,294 | 3,219,048 | 57,754 | 1.83% |

Recommendation Increase: \$57,754

- **Salaries & Benefits \$114,268**
 - Attrition -\$93,536
- **Operations -\$56,514**
 - Consultant Fees -\$20,000
 - Advertising -\$13,274
 - Classroom/Childcare Educational Supplies -\$17,274



Early Learning FY2025 Executive Summary

Description

The Department of Early Learning works within the government and across the childcare provider and stakeholder community to enrich learning for Chattanooga children and families. The Department of Early Learning was a newly formed department under the Kelly administration in 2021 with department leadership established in Spring 2022. This department manages the following divisions: AmeriCorps Seniors (Foster Grandparent) Program, Community Forward Program, Office of Early Learning, and Chattanooga Head Start/Early HeadStart Program, as well as managing partnerships with Hamilton County Schools and our local early learning centers/providers.

Vision

The Department of Early Learning will lead the movement in our local community to create and implement a comprehensive, integrated, and coordinated system for Chattanooga's children prenatal through age eighteen, their families and communities. It is our desire to build a universal path to not only high quality early learning, but high quality living.

Mission

We work to help Chattanooga's children receive the best possible start in life by increasing their access to high quality early learning experiences in efforts to meet the diverse needs of children, families and providers within our community by; providing equitable opportunities for them to succeed in kindergarten and beyond.

Trends

The City of Chattanooga has a mission to break down the barriers that prevent people from living the lives they want in our community. That begins with our youngest residents by providing them with an equitable education that would set them up for success and upward mobility. In the 2018 State of the City Address, the city made a promise to add 1000 slots for high-quality early learning. In February, 2021, The Department of Early Learning celebrated with childcare facilities, educators, and other community partners who all assisted in the accomplishment of this lofty goal. Since its inception in 2021, the department has strived to provide whole child/whole families support to our city's most valuable assets, our children. We do this by supporting our children within Chattanooga city limits from utero to age 18 with resources and support to ensure that they have access to what they may need to be ready for kindergarten and beyond; with a focus on PN-5 supports, brain development, early literacy & language development; and kindergarten and 3rd-grade school readiness, skilled providers and so much more.

Budget Overview

The Department of Early Learning was formed under the Kelly administration in 2021 with department leadership established in early Spring 2022. The FY25 budgets for each division of the department reflect that of FY24 with changes due to division build out, restructuring and programmatic impact to the community aligned to the One Chattanooga Strategic Plan. After two years of building out the department, continuation of a partnership with Hamilton County Schools, the reorganization of our Head Start program, a department move and a full year of community assessment and

program alignment; this budget invests more than \$2,129,048 to ensure that we are doing our part to aide students and their families so they can thrive by removing the barriers to early learning opportunities and primary/ secondary academic success. The programming that the Department of Early Learning provides enhances awareness of the quality of early education, increasing the number of kindergarten ready seats, and expanding the level of parental engagement and involvement with their children, community resources and early learning and k-12 educators. The programs, resources, and professional development opportunities are designed to fit in the ecosystem of early learning and beyond. By directly engaging with families, students, educators, and community stakeholders; Chattanooga can ensure each child is positioned for success, both in the foundational years of their educational journey and in life. In the next phase of work, we plan to solidify the implementation of the Department's "Great by 8" 5 year strategic plan that centers on enhancing our work with a focus on brain development/nutrition, early literacy and language development, preparedness support for Kindergarten, 3rd grade literacy and numeracy proficiency as well as the multigenerational whole child/family approach. We also plan to optimize increasing high-quality access to Headstart and our local early learning providers, creating more partnerships with Hamilton County Schools, expanding Community Forward beyond the school walls, and creating greater workforce development opportunities in the field of Early Learning.

Budget Highlights

- **Removal of any building associated expenses where applicable that were line items FY23 budget related to DEL occupancy at 12th street YFD location (building utilities, water coolers, additional copiers, etc). These include grounds, electrical, and security services that will be funded by budgeted space costs.**
 - **Removal of any expenses associated with the YFD 2030 fund that were line items FY23 budget that are no longer applicable to DEL.**
 - **\$56,514 decreased operating expenses for the department. This amount accounts for DEL's effort to contribute to balancing the City's budget.**
-

Position Requests

- **None.**
-

Future Challenges and Opportunities

The Department of Early Learning has played a significant role in the success of child care provider's growth in quality education, and in the community's increased knowledge of the components of early learning. The results of this effort is apparent in Chattanooga's shift in the culture surrounding the importance of high-quality early learning environments and the resources children and families need to gain sustainable access. With the establishment of over 1,000 new seats within the City of Chattanooga, an entire Department committed to early learning and beyond, the Community Forward partnership with Hamilton County Schools, and the establishment as the home of the Basics Chattanooga and Early & Often Cohort, the capacity to continually support families will be constant throughout the years to come. As a result of staffing changes, the Department of Early Learning's immediate need for continual support is a key factor in the success of programs that will help us achieve our ONE CHA strategic plan goal and key priorities. Growth enhancements will require an investment in infrastructure and programming that will offer more intense support to families, community members, and childcare providers.

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| Q-Early Learning | | | | | |
| CC_Q00101 - Early Learning Administration | 1,557,376 | 840,543 | 844,921 | 4,378 | 0.52% |
| CC_Q00102 - Youth Development | 1,090,000 | 1,090,000 | 1,090,000 | - | 0.00% |
| CC_Q00103 - Youth Development CAPS | 55 | - | - | - | 0.00% |
| CC_Q00104 - Youth Develoement Education | 1,573 | - | - | - | 0.00% |
| CC_Q00105 - Office of Early Learning | 2,273 | 359,377 | 306,746 | (52,631) | -14.65% |
| CC_Q00106 - Community Forward | 1,557 | 871,374 | 977,381 | 106,007 | 12.17% |
| Q-Early Learning Total | 2,652,833 | 3,161,294 | 3,219,048 | 57,754 | 1.83% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--------------------------------|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| Q-Early Learning | | | | | |
| Personnel | | | | | |
| Salary and Wages | 918,273 | 1,069,644 | 1,167,505 | 97,861 | 9.15% |
| Fringe Benefits | 454,189 | 608,686 | 625,093 | 16,407 | 2.70% |
| Personnel Total | 1,372,462 | 1,678,330 | 1,792,598 | 114,268 | 6.81% |
| Operations | | | | | |
| Services | 1,174,106 | 1,196,400 | 1,163,726 | (32,674) | -2.73% |
| Materials & Supplies | 50,296 | 122,049 | 76,912 | (45,137) | -36.98% |
| Travel Expense | 28,803 | 28,600 | 53,100 | 24,500 | 85.66% |
| Vehicle Operating | 4,860 | 8,064 | 10,063 | 1,999 | 24.79% |
| Insurance, Claims, and Damages | 5,315 | - | - | - | 0.00% |
| Capital Outlay | 189 | - | - | - | 0.00% |
| Other Expenses | 16,803 | 127,851 | 122,649 | (5,202) | -4.07% |
| Operations Total | 1,280,372 | 1,482,964 | 1,426,450 | (56,514) | -3.81% |
| Q-Early Learning Total | 2,652,833 | 3,161,294 | 3,219,048 | 57,754 | 1.83% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|----------------|------------------|------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| 1100 - General Fund | | | | | |
| Q-Early Learning | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 837,539 | 1,121,423 | 1,155,730 | 34,307 | 3.06% |
| 601103-Part Time Employees | 1,394 | - | - | - | 0.00% |
| 601199-Budget - Attrition (Salary) | - | (93,536) | - | 93,536 | -100.00% |
| 601201-Overtime | 787 | - | - | - | 0.00% |
| 602105-Cellphone Allowance | 6,180 | 6,480 | 7,200 | 720 | 11.11% |
| 602301-Personal Leave | 64,188 | - | - | - | 0.00% |
| 602304-Longevity | 3,075 | 7,425 | 4,575 | (2,850) | -38.38% |
| 602306-Call Back Pay | 205 | - | - | - | 0.00% |
| 602309-Holiday Pay | 4,904 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 27,852 | - | (27,852) | -100.00% |
| Salary and Wages Total | 918,273 | 1,069,644 | 1,167,505 | 97,861 | 9.15% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 54,178 | 69,943 | 71,939 | 1,996 | 2.85% |
| 611102-Medicare | 12,671 | 16,368 | 16,825 | 457 | 2.79% |
| 611201-General Pension | 189,860 | 236,382 | 242,967 | 6,585 | 2.79% |
| 611206-Other Post-employment Benefits (Civilian) | 53,834 | 61,975 | 63,702 | 1,727 | 2.79% |
| 611301-Hospitalization | 107,426 | 161,310 | 178,515 | 17,205 | 10.67% |
| 611302-Life Insurance Benefit | 631 | 808 | 811 | 3 | 0.37% |
| 611303-Long-Term Disability | 1,151 | 3,594 | 3,673 | 79 | 2.20% |
| 611304-Health Savings Accounts | 14,238 | 22,662 | 17,357 | (5,305) | -23.41% |
| 611402-Employee Health Savings Acct | 36 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 20,164 | 23,856 | 27,264 | 3,408 | 14.29% |
| 611404-On-site Facility | - | 2,040 | 2,040 | - | 0.00% |
| 619999-Budget - Fringe Benefits | - | 9,748 | - | (9,748) | -100.00% |
| Fringe Benefits Total | 454,189 | 608,686 | 625,093 | 16,407 | 2.70% |
| Personnel Total | 1,372,462 | 1,678,330 | 1,792,598 | 114,268 | 6.81% |
| Operations | | | | | |
| Services | | | | | |
| 701103-Consultant Fees | 6,000 | 35,000 | 15,000 | (20,000) | -57.14% |
| 702106-Plumbing | 308 | - | - | - | 0.00% |
| 702206-Elevator Maintenance | 165 | - | - | - | 0.00% |
| 702211-Grounds | 1,495 | - | - | - | 0.00% |
| 703101-Electricity | 24,709 | - | - | - | 0.00% |
| 703102-Natural Gas | 868 | - | - | - | 0.00% |
| 703206-Air Cards | 4,083 | 1,500 | 100 | (1,400) | -93.33% |
| 704102-Clothing & Linen Service | 403 | - | - | - | 0.00% |
| 704104-Equipment Rental | 1,445 | - | - | - | 0.00% |
| 704105-Property Rental | - | - | 7,000 | 7,000 | 0.00% |
| 704108-Office Machine Rental | 6,738 | 3,000 | 3,000 | - | 0.00% |
| 704109-Traffic Control - Rental | 215 | - | - | - | 0.00% |
| 704201-Advertising | 3,710 | 36,500 | 23,226 | (13,274) | -36.37% |
| 704204-Alarm Monitoring | 5,335 | - | - | - | 0.00% |
| 704210-Printing | 1,160 | 8,300 | 5,500 | (2,800) | -33.73% |
| 704215-Security Services | 526 | - | - | - | 0.00% |
| 704307-Employment Agencies | 5,548 | - | - | - | 0.00% |
| 704309-Meeting Expense | - | 2,000 | - | (2,000) | -100.00% |
| 704310-Local Mileage | 2,345 | 600 | 1,400 | 800 | 133.33% |
| 704311-Miscellaneous Services | 1,107 | 7,000 | - | (7,000) | -100.00% |

Dept by Acct

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 704315-Waste Disposal | 1,312 | - | - | - | 0.00% |
| 704319-Parking | 70 | - | - | - | 0.00% |
| 704340-Shredding and Recycling Services | 40 | - | - | - | 0.00% |
| 704347-Agency Contracted Services | 1,090,000 | 1,090,000 | 1,090,000 | - | 0.00% |
| 704402-Unallocated Purchasing Card Expense | 1,935 | - | - | - | 0.00% |
| 704499-Incomplete Expense Allocation | 54 | - | - | - | 0.00% |
| 704502-Postage | 55 | 1,000 | - | (1,000) | -100.00% |
| 704601-Local Registration Fees | 5,047 | - | 1,000 | 1,000 | 0.00% |
| 704602-Training Costs | 9,434 | 11,500 | 17,500 | 6,000 | 52.17% |
| Services Total | 1,174,106 | 1,196,400 | 1,163,726 | (32,674) | -2.73% |
| Materials & Supplies | | | | | |
| 711102-Books | 2,852 | 2,500 | 2,000 | (500) | -20.00% |
| 711104-Forms & Printed Material | 137 | - | - | - | 0.00% |
| 711107-Newspapers | 853 | - | - | - | 0.00% |
| 711109-Office Supplies & Stationery | 2,860 | 1,000 | 3,000 | 2,000 | 200.00% |
| 714105-Building Maintenance Supplies | 67 | - | - | - | 0.00% |
| 714107-Clothing | 710 | - | - | - | 0.00% |
| 714117-Food & Ice | 12,917 | 29,925 | 17,912 | (12,013) | -40.14% |
| 714126-Other Materials & Supplies | 18,990 | 26,600 | 7,000 | (19,600) | -73.68% |
| 714128-Recreational Supplies | - | 19,500 | 5,000 | (14,500) | -74.36% |
| 714135-Locks & Key supplies | 18 | - | - | - | 0.00% |
| 714143-Event Planning, Services and Catering | 187 | 3,250 | 20,000 | 16,750 | 515.38% |
| 714145-Classroom/Childcare Educational Supplies | 10,705 | 39,274 | 22,000 | (17,274) | -43.98% |
| Materials & Supplies Total | 50,296 | 122,049 | 76,912 | (45,137) | -36.98% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 996 | - | - | - | 0.00% |
| 721102-Transportation | 5,595 | 6,000 | 12,000 | 6,000 | 100.00% |
| 721201-Hotels | 8,433 | 9,500 | 15,000 | 5,500 | 57.89% |
| 721202-Meals | 3,637 | 4,600 | 11,600 | 7,000 | 152.17% |
| 721301-Registration Fees | 9,839 | 8,500 | 12,000 | 3,500 | 41.18% |
| 721302-Other Travel Expenses | 303 | - | 2,500 | 2,500 | 0.00% |
| Travel Expense Total | 28,803 | 28,600 | 53,100 | 24,500 | 85.66% |
| Vehicle Operating | | | | | |
| 731102-Gasoline | 594 | 1,000 | 2,000 | 1,000 | 100.00% |
| 731201-Contracted Vehicle Repair | - | - | 1,000 | 1,000 | 0.00% |
| 731203-Vehicle Labor | 525 | - | - | - | 0.00% |
| 731204-Vehicle Parts & Supplies | 490 | - | - | - | 0.00% |
| 731401-Fleet Leased Vehicle | 3,251 | 7,064 | 7,063 | (1) | -0.01% |
| Vehicle Operating Total | 4,860 | 8,064 | 10,063 | 1,999 | 24.79% |
| Insurance, Claims, and Damages | | | | | |
| 742402-Building & Content Insurance | 5,315 | - | - | - | 0.00% |
| Insurance, Claims, and Damages Total | 5,315 | - | - | - | 0.00% |
| Capital Outlay | | | | | |
| 772109-Office Furniture | 189 | - | - | - | 0.00% |
| Capital Outlay Total | 189 | - | - | - | 0.00% |
| Other Expenses | | | | | |
| 781103-Space Costs | - | 62,073 | 56,149 | (5,924) | -9.54% |
| 782201-Awards | 24 | - | - | - | 0.00% |
| 782210-Program Expense | 16,779 | 65,778 | 66,500 | 722 | 1.10% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|----------------------------------|------------------|------------------|------------------|-------------------------------------|---------------|
| Other Expenses Total | 16,803 | 127,851 | 122,649 | (5,202) | -4.07% |
| Operations Total | 1,280,372 | 1,482,964 | 1,426,450 | (56,514) | -3.81% |
| Q-Early Learning Total | 2,652,833 | 3,161,294 | 3,219,048 | 57,754 | 1.83% |
| 1100 - General Fund Total | 2,652,833 | 3,161,294 | 3,219,048 | 57,754 | 1.83% |



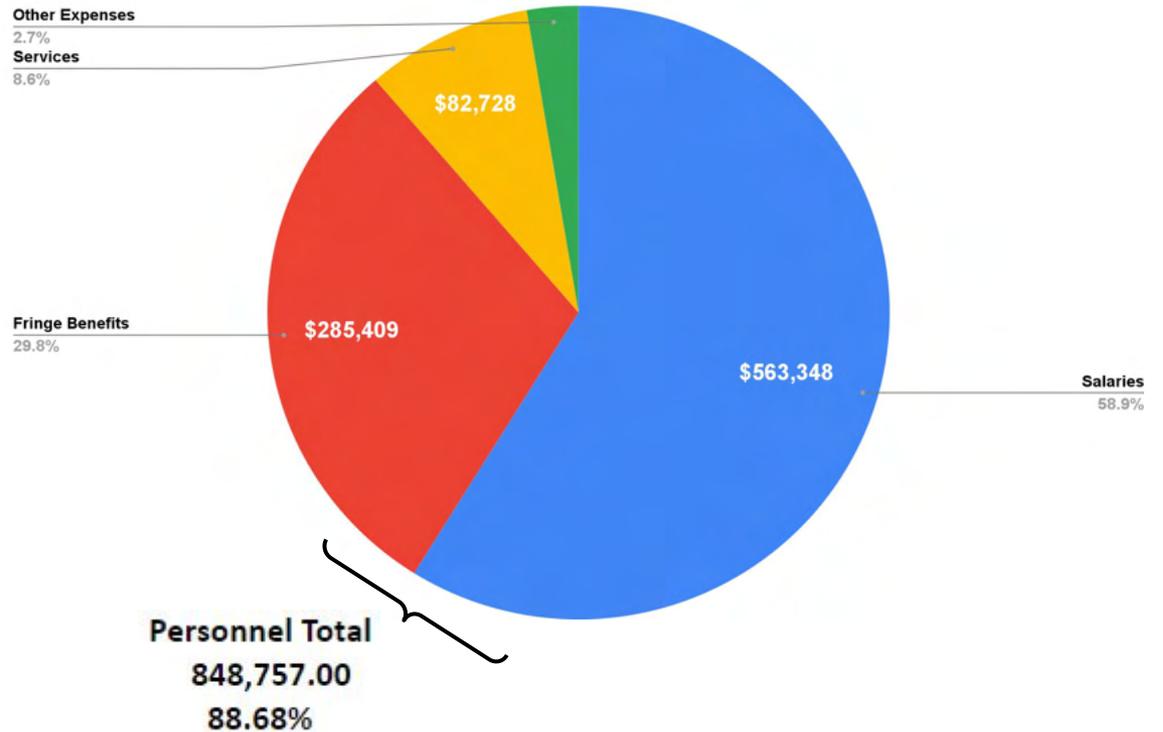
FY 2025 Budget City Planning

Dan Reuter - Administrator

Divisions

- City Planning
- Sustainability

FY25 Expenditures by Category



| | |
|------------------|-----------|
| FY24 | \$997,216 |
| FY25 | \$957,074 |
| Inc/(Dec) | -\$40,142 |
| Change % | -4.03% |

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|---------------------------------|----------------|----------------|------------------|-------------------------------------|----------------|
| R - City Planning | | | | | |
| Personnel | | | | | |
| Salary and Wages | 419,862 | 580,471 | 563,348 | (17,123) | -2.95% |
| Fringe Benefits | 199,738 | 288,207 | 285,409 | (2,798) | -0.97% |
| Personnel Total | 619,601 | 868,678 | 848,757 | (19,921) | -2.29% |
| Operations | | | | | |
| Services | 181,779 | 103,484 | 82,728 | (20,756) | -20.06% |
| Materials & Supplies | 2,349 | | | | 0.00% |
| Travel Expense | 15,888 | 10,150 | 10,150 | | 0.00% |
| Capital Outlay | 17,995 | | | | 0.00% |
| Other Expenses | 17,123 | 14,904 | 15,439 | 535 | 3.59% |
| Operations Total | 235,135 | 128,538 | 108,317 | (20,221) | -15.73% |
| R - City Planning Totals | 854,736 | 997,216 | 957,074 | (40,142) | -4.03% |

Recommendation Decrease: -\$40,142

- **Salaries & Benefits -\$19,921**
 - o **Salaries & Benefits changes (Existing staff) -\$19,921**
- **Operations -\$20,221**
 - o **Dues - \$19,856**
 - o **Other operational changes -\$365**



Department of Planning

FY2025 Executive Summary

Description

The Department of Planning/Regional Planning Agency general fund budget request includes the personnel costs and limited operational costs of the work associated with the priority services of the Department of Planning: capital planning, sustainability and transportation planning implementation work.

This work is the bridge between planning and implementation, working with all City departments and external agencies to ensure long-range plans are implemented, bringing project implementation considerations into plan creation, and ensuring the vision, intention, and goals of plans are realized in project implementation.

These lines of work are embedded in the Department of Planning/Chattanooga-Hamilton County Regional Planning Agency. Working together, staff seek to address the goals outlined in the One Chattanooga Strategic Plan and the countywide Comprehensive Plan through a seamless provision of services from comprehensive, community-informed regional land use (Comprehensive Plan) and transportation (Regional Transportation Plan) visions to local Area Planning to implementation through Zoning, Subdivision, Capital Planning, and project delivery in coordination with City departments, other regional governments, and external partners.

Information about the Chattanooga-Hamilton County Regional Planning Agency budget can be found in the Agency Appropriations section.

Vision

Advancing Great Places

Mission

The Department of Planning/Regional Planning Agency's primary objective is to support the vitality and livability of the Chattanooga and Hamilton County region through an emphasis on supporting existing communities and creating "great places". The department's work and expertise in the areas of transportation and land use/development form two essential building blocks, including visioning, policy-making and creating new tools (Zoning Ordinance/Subdivision Regulations) that shape how the region grows. The Department of Planning's work incorporates the policy setting and visioning that occurs at the regional level down to the implementation planning that occurs at the local level.

Trends

The Department of Planning's work continues the long-term, regional planning process through implementation with City departments and external partners. Those efforts are comprehensive and developed through a lens of:

- Sustainability and the recommendations of the Climate Action Plan;
- Improving local infrastructure through improved project implementation processes; and
- Responsive and effective government through a strategic capital plan and continued pursuit of funding and partnerships for implementation

Key Performance Indicators

Key performance indicators include:

- Percent of Zoning Cases Approved with More Than Three Conditions
- Zoning Code Update Progress
- Citywide Area Planning Progress
- Number of Planning Outreach Meetings (focus groups, public meetings, planning commission, etc.)
- Number of Potential New Housing Units (based on building permits)
- Climate Action Plan Implementation (*this indicator is under development*)

The citywide comprehensive plan- Plan Chattanooga- will identify new performance metrics. Those will supplement or replace one or more of the current key performance indicators. Additionally, the Zoning Code Update Progress will be replaced by a metric tracking the application of new zones to the entirety of the city's parcels.

Budget Overview

The budget information in this section pertains to the Department of Planning's work funded through the general fund. Information about the Chattanooga-Hamilton County Regional Planning Agency budget can be found in the Agency Appropriations section.

The capital planning, sustainability and transportation planning implementation work of the Department of Planning is the bridge between planning and implementation, working with all City departments and external agencies to ensure long-range plans are implemented, bringing project implementation considerations into plan creation, and ensuring the vision, intention, and goals of plans are realized in project implementation.

Department of Planning (General Fund) - Priority Services

The FY25 budget represents the staffing and work program costs for three primary areas: transportation planning implementation, strategic capital planning, and sustainability:

Transportation Planning Implementation- Chattanooga's transportation network is the foundation of building an excellent quality of life for all Chattanoogaans and a thriving regional economy. A well-functioning transportation network ensures that groceries can arrive at stores on time, helps children arrive at school safely, and preserves access to our tremendous natural resources. As part of the agency's Transportation Planning division, staff translates the transformative projects in the Regional Transportation Plan, Transportation Improvement Program, and other long-range transportation plans into smaller-scale implementation plans and leads them into implementation. The Transportation Planning division also works closely with City departments and external partners such as the Chattanooga Area Regional Transportation Authority (CARTA), to foster new sources of funding, support new street design concepts, support transportation project delivery, and coordinate expansion and interconnection of the street network through private development.

Strategic Capital Planning - The City's capital budget identifies and shapes a significant part of the City's work, and it is a key part of providing City services to all Chattanoogaans and making progress toward the goals of the One Chattanooga Strategic Plan. Capital Planning works with all City departments and external partners to build a comprehensive strategic capital plan that understands and plans for how the City will meet its tremendous capital needs, from deferred maintenance of our transportation infrastructure to expansion of City facilities and services. Capital Planning also maps the City's capital needs to new and innovative funding sources and, working with the Office of Equity and Community Engagement, will utilize the capital budget and implementation of capital projects to address equity across the City.

Sustainability - To respond to increasingly frequent extreme weather events and prepare for the continued effects of climate change, Chattanooga must proactively plan for and incorporate sustainability practices into all of our operations. Through the Climate Action Plan, the Sustainability program establishes comprehensive sustainability goals and works with departments to plan for and implement more resilient infrastructure and nimble responses to natural disasters, efficient City facilities to reduce our resource usage and operations cost, the infrastructure the City and broader Chattanooga region will need for the transition to electric vehicles, and other sustainability efforts that will preserve Chattanooga's well-known natural resources for future generations and establish Chattanooga as a regional and national leader in the emerging green economy.

In addition to these specific areas, the Department of Planning works with all departments on more narrowly focused long-range planning and plan implementation (e.g. the Parks and Outdoors Plan, Chattanooga Fire Department Station Replacement Plan).

Budget Highlights

- **The Department of Planning FY25 budget request is \$40,142 less than the FY24 budget.**
 - **No new positions are proposed in this budget. All Personnel changes are associated with existing headcount and positions.**
 - **Most of the reductions are from Operational streamlining.**
- **Most non-personnel costs are shared between the Department of Planning general fund budget and RPA's agency budget.**

Position Requests

- **No new positions requested.**

Future Challenges and Opportunities

The Department of Planning is the leading edge of planning for and addressing the overlapping challenges facing Chattanooga - caring for our aging infrastructure, building a resilient, sustainable city, identifying how to use our existing resources creatively and responsibly, and modeling innovative governance into the 21st century.

To address those challenges in FY25, major department projects related to transportation planning implementation, strategic capital planning, and sustainability include:

- Climate Action Plan implementation
- Inventory of Greenhouse Gas Emissions
- Creation of a Fleet Conversion Plan (Light-Duty: Electrification; Medium & Heavy-Duty: Alternative Fuel)
- Development of a Waste Audit with a focus on communication regarding waste reduction efforts

- Implementation of a Sustainability communications plan including an annual sustainability report and external committee participation.
- Pursuit of funding for long-range plan implementation, including partnerships or participation in Direct/Elective Pay of Energy Tax Incentives, federal and state funds (e.g. Solar for All, USDOT Charging and Fueling Infrastructure Grant Program), and others.
- Strategic capital planning and development and management of the FY 25 and FY 26 City of Chattanooga Capital Budget.
- Improved project implementation processes.
- Identifying and pursuing alternate planning and implementation financing strategies.
- Partnering with the Chattanooga Area Regional Transportation Authority (CARTA) in strategic planning efforts.
- Continuing implementation of transportation “Quick Builds” to implement recommendations of the Safe Streets and Roads for all Regional Safety Action Plan.

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|----------------|----------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| R-City Planning | | | | | |
| CC_R00101 - City Planning Administration | 829,304 | 997,216 | 957,074 | (40,142) | -4.03% |
| CC_R00301 - Strategic Capital Planning | 408 | - | - | - | 0.00% |
| CC_R00401 - Sustainability | 25,023 | - | - | - | 0.00% |
| R-City Planning Total | 854,736 | 997,216 | 957,074 | (40,142) | -4.03% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|------------------------------|----------------|----------------|------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| R-City Planning | | | | | |
| Personnel | | | | | |
| Salary and Wages | 419,862 | 580,471 | 563,348 | (17,123) | -2.95% |
| Fringe Benefits | 199,738 | 288,207 | 285,409 | (2,798) | -0.97% |
| Personnel Total | 619,601 | 868,678 | 848,757 | (19,921) | -2.29% |
| Operations | | | | | |
| Services | 181,779 | 103,484 | 82,728 | (20,756) | -20.06% |
| Materials & Supplies | 2,349 | - | - | - | 0.00% |
| Travel Expense | 15,888 | 10,150 | 10,150 | - | 0.00% |
| Capital Outlay | 17,995 | - | - | - | 0.00% |
| Other Expenses | 17,123 | 14,904 | 15,439 | 535 | 3.59% |
| Operations Total | 235,135 | 128,538 | 108,317 | (20,221) | -15.73% |
| R-City Planning Total | 854,736 | 997,216 | 957,074 | (40,142) | -4.03% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|----------------|----------------|------------------|-------------------------------------|----------------|
| 1100 - General Fund | | | | | |
| R-City Planning | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 371,718 | 575,302 | 571,403 | (3,899) | -0.68% |
| 601199-Budget - Attrition (Salary) | - | (15,000) | (15,000) | - | 0.00% |
| 602105-Cellphone Allowance | 2,400 | 2,520 | 2,520 | - | 0.00% |
| 602301-Personal Leave | 44,019 | - | - | - | 0.00% |
| 602304-Longevity | 1,725 | 6,225 | 4,425 | (1,800) | -28.92% |
| 609999-Budget - Salaries & Wages | - | 11,424 | - | (11,424) | -100.00% |
| Salary and Wages Total | 419,862 | 580,471 | 563,348 | (17,123) | -2.95% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 25,070 | 36,194 | 35,701 | (493) | -1.36% |
| 611102-Medicare | 5,863 | 8,466 | 8,350 | (116) | -1.37% |
| 611199-Budget - Attrition (Benefits) | - | (10,000) | (10,000) | - | 0.00% |
| 611201-General Pension | 87,416 | 122,243 | 120,578 | (1,665) | -1.36% |
| 611206-Other Post-employment Benefits (Civilian) | 27,177 | 32,049 | 31,613 | (436) | -1.36% |
| 611301-Hospitalization | 17,355 | 53,348 | 83,956 | 30,608 | 57.37% |
| 611302-Life Insurance Benefit | 257 | 384 | 384 | - | 0.00% |
| 611303-Long-Term Disability | 600 | 1,921 | 1,939 | 18 | 0.94% |
| 611304-Health Savings Accounts | 28,420 | 28,420 | - | (28,420) | -100.00% |
| 611402-Employee Health Savings Acct | 54 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 7,526 | 10,224 | 11,928 | 1,704 | 16.67% |
| 611404-On-site Facility | - | 960 | 960 | - | 0.00% |
| 619999-Budget - Fringe Benefits | - | 3,998 | - | (3,998) | -100.00% |
| Fringe Benefits Total | 199,738 | 288,207 | 285,409 | (2,798) | -0.97% |
| Personnel Total | 619,601 | 868,678 | 848,757 | (19,921) | -2.29% |
| Operations | | | | | |
| Services | | | | | |
| 701103-Consultant Fees | 10,313 | 67,500 | 67,500 | - | 0.00% |
| 702225-IT Maintenance - Licensing | 4,322 | - | - | - | 0.00% |
| 703206-Air Cards | 408 | 600 | - | (600) | -100.00% |
| 704108-Office Machine Rental | - | 300 | - | (300) | -100.00% |
| 704306-Dues | 13,552 | 25,000 | 5,144 | (19,856) | -79.42% |
| 704312-Other Contracted Service | 26,582 | - | - | - | 0.00% |
| 704319-Parking | 1,083 | 3,000 | 3,000 | - | 0.00% |
| 704347-Agency Contracted Services | 125,000 | - | - | - | 0.00% |
| 704501-Freight, Express & Drayage | 133 | - | - | - | 0.00% |
| 704502-Postage | 189 | - | - | - | 0.00% |
| 704601-Local Registration Fees | 198 | - | - | - | 0.00% |
| 704602-Training Costs | - | 6,584 | 6,584 | - | 0.00% |
| 704603-Tuition & Books | - | 500 | 500 | - | 0.00% |
| Services Total | 181,779 | 103,484 | 82,728 | (20,756) | -20.06% |
| Materials & Supplies | | | | | |
| 711109-Office Supplies & Stationery | 396 | - | - | - | 0.00% |
| 712112-Street Signs & Markings | 1,953 | - | - | - | 0.00% |
| Materials & Supplies Total | 2,349 | - | - | - | 0.00% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 144 | - | - | - | 0.00% |
| 721102-Transportation | 7,410 | 5,000 | 4,000 | (1,000) | -20.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | | % Change |
|--------------------------------------|----------------|----------------|------------------|------------------------|--|---------------|
| | | | | Proposed vs. Budget | | |
| 721201-Hotels | 3,368 | 2,000 | 2,000 | - | | 0.00% |
| 721202-Meals | 1,525 | 750 | 750 | - | | 0.00% |
| 721301-Registration Fees | 3,381 | 2,400 | 3,400 | 1,000 | | 41.67% |
| 721302-Other Travel Expenses | 60 | - | - | - | | 0.00% |
| Travel Expense Total | 15,888 | 10,150 | 10,150 | - | | 0.00% |
| Capital Outlay | | | | | | |
| 772111-Computer Software under 15000 | 960 | - | - | - | | 0.00% |
| 772112-Computer equipment under 5000 | 17,035 | - | - | - | | 0.00% |
| Capital Outlay Total | 17,995 | - | - | - | | 0.00% |
| Other Expenses | | | | | | |
| 781103-Space Costs | 16,263 | 13,904 | 14,439 | 535 | | 3.85% |
| 781301-Fees, Licenses, & Permits | 860 | 1,000 | 1,000 | - | | 0.00% |
| Other Expenses Total | 17,123 | 14,904 | 15,439 | 535 | | 3.59% |
| Operations Total | 235,135 | 128,538 | 108,317 | (20,221) | | -15.73% |
| R-City Planning Total | 854,736 | 997,216 | 957,074 | (40,142) | | -4.03% |
| 1100 - General Fund Total | 854,736 | 997,216 | 957,074 | (40,142) | | -4.03% |

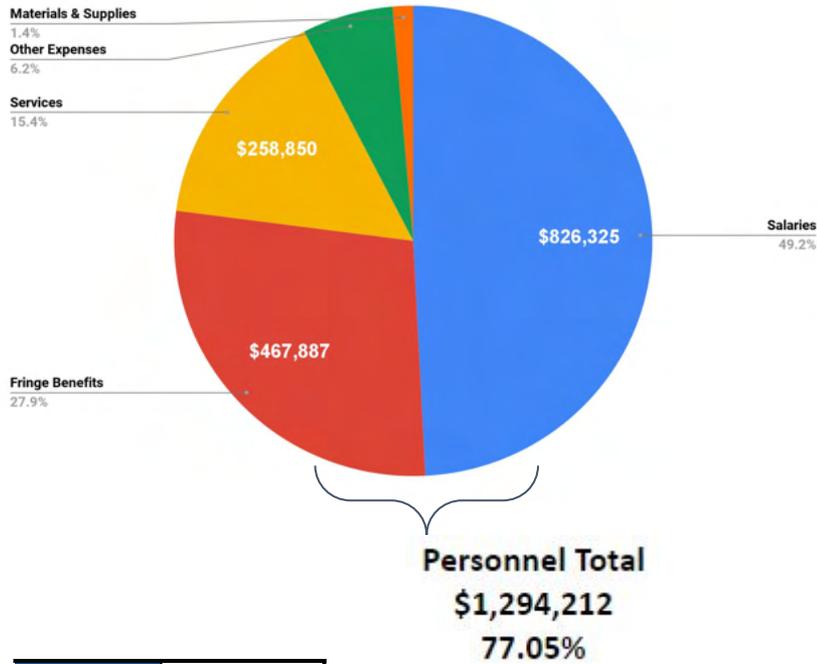
FY 2025 Budget Equity and Community Engagement

Anthony Sammons - Administrator

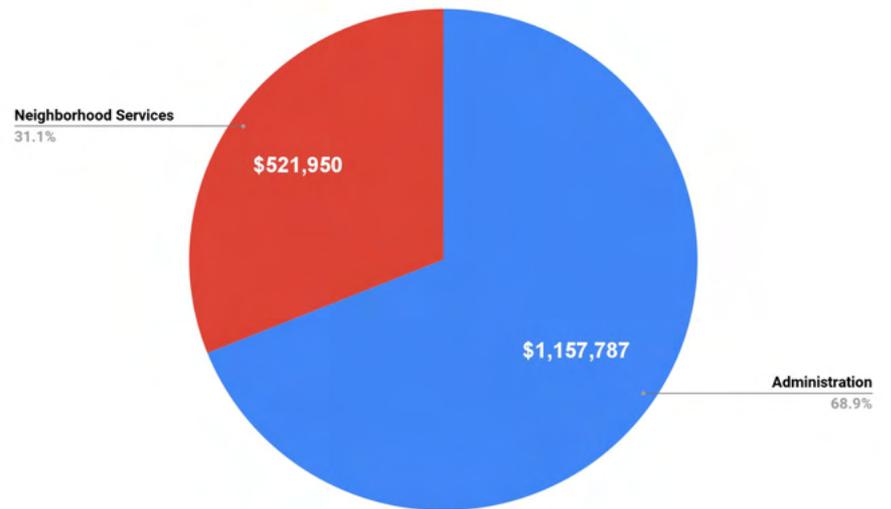
Divisions

- Equity and Community Engagement Administration
- Neighborhood Services

FY25 Expenditures by Category



| | |
|------------------|-------------|
| FY24 | \$1,631,376 |
| FY25 | \$1,679,737 |
| Inc/(Dec) | \$48,361 |
| Change % | 2.96% |



Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|----------------|------------------|------------------|-------------------------------------|---------------|
| S-Equity and Community Engagement | | | | | |
| Personnel | | | | | |
| Salary and Wages | 461,447 | 868,048 | 826,325 | -41,723 | -4.81% |
| Fringe Benefits | 212,101 | 440,584 | 467,887 | 27,303 | 6.20% |
| Personnel Total | 673,548 | 1,308,632 | 1,294,212 | -14,420 | -1.10% |
| Operations | | | | | |
| Services | 67,328 | 261,050 | 258,850 | -2,200 | -0.84% |
| Materials & Supplies | 13,380 | 21,500 | 23,350 | 1,850 | 8.60% |
| Travel Expense | 4,435 | 18,475 | 19,175 | 700 | 3.79% |
| Vehicle Operating | 0.00 | -4,281.00 | 0.00 | 4,281 | -100.00% |
| Other Expenses | 2,885 | 26,000 | 84,150 | 58,150 | 223.65% |
| Operations Total | 88,028 | 322,744 | 385,525 | 62,781 | 19.45% |
| S-Equity and Community Engagement | 761,576 | 1,631,376 | 1,679,737 | 48,361 | 2.96% |

Recommendation Increase: \$48,361

- Salaries & Benefits -\$14,420
 - No new positions
 - Attrition -\$34,408
- Operations \$62,781
 - Space cost for midtown \$58,000



Equity & Community Engagement

FY25 Executive Summary

Description

The Department of Equity & Community Engagement contains

The Office of New Americans - Fosters connections between city government and diverse communities, empowering immigrants and refugees to actively engage in civic life, ensures city government resources are accessible to all communities and responsive to their needs.

Community Engagement - Seeks to better engage our departments, collaborative partners, stakeholders and citizens to achieve long-term sustainable outcomes, processes, relationships, decision-making or implementation utilizing a framework of guiding approaches, principles and strategies.

Neighborhood Services - Maintains Chattanooga's neighborhoods by fostering community partnerships, cultivating neighborhood-based leadership, and engaging with neighbors to identify answers and solutions in order to maintain living environments that enhance the quality of life for all residents.

Supplier Diversity - This department, which reports directly to the Mayor, also focuses on citywide diversity, equity, and inclusion initiatives.

Vision

To promote equity and justice for historically disadvantaged populations in the City of Chattanooga.

Mission

To be a catalyst in the City and the community promoting equity, diversity, inclusion, belonging, and justice through education, outreach and advocacy.

Trends

The Department of Equity and Community Engagement continues to serve as an internal consultant to other city departments to support the development of an equity framework in their operations and actively engages diverse communities with city government. The City of Chattanooga is committed to removing barriers, expanding opportunities, and ensuring resources and services are accessible to all communities to address their needs. The department continues to support equity and inclusion in the local economy by actively seeking minority business participation in municipal contracts. This includes developing a minority business procurement policy, enhancing outreach to minority businesses, providing training and technical assistance, using a diverse pool of suppliers, and monitoring and evaluating minority business procurement.

Budget Overview

The Department of Equity and Community Engagement's budget supports four main areas:

- **Community Engagement and Programs**
- **Neighborhood Services & Development**
- **Office of New Americans**
- **Supplier Diversity**

The budget has a slight increase to effectively support language access needs for immigrant and refugee outreach, and internal operations and training needs of city staff. Another increase was to reclaim a lost position due to a division transfer. This position will provide needed support for initiatives, programs, and activities in Neighborhood Services.

Budget Highlights

- **\$58,000 added to support space cost for the Midtown City Hall campus,**

Position Requests

- **No new positions**

Future Challenges and Opportunities

Community Engagement and Programming, Neighborhood Services

The introduction of a new website and innovative tech tools, such as Citizen Lab, offers a digital gateway for community members to engage, express their opinions, and contribute to city decision-making processes. These platforms can revolutionize our approach to community engagement, providing accessible, user-friendly avenues for residents to stay informed, involved, and empowered. In addition to our continued support to our internal departments.

The development and implementation of new metrics to evaluate the effectiveness of our existing and newly formed neighborhood associations is also important. By rolling out these metrics, the department aims to provide a clear, data-driven framework for assessing the impact of these associations on community engagement and local governance. This initiative not only supports the associations in enhancing their operations but also ensures that community engagement efforts are measurable, transparent, and continuously improving.

Another significant opportunity is the enhancement of the internship program. This program allows students to develop relevant skills and build professional networks, while departments gain access to fresh perspectives, innovative ideas, and creativity. Interns contribute to projects, tackling challenges, and providing valuable insights. This program also serves as a pipeline for recruiting potential future employees.

Providing support and resources to the Mayor's Councils (Youth, Disabilities, Livability and Aging), initiatives and programs can yield long-term benefits for communities.

Office of New Americans

The Department of Equity and Community Engagement focuses on initiatives to promote inclusivity and support diverse communities in the city. One notable effort is the creation of a new website that connects immigrants and refugees with essential resources. This initiative aims to ensure that newcomers have access to information and support services needed for successful integration into the city. Additionally, the establishment of Chattanooga 101 classes provides a platform for newcomers to learn more about the city, its resources, and ways to get involved. Furthermore, the department promotes inclusivity by introducing bilingual staff and diverse programming at community centers, making these spaces more welcoming and accessible for all residents. Lastly, the expansion of cultural celebrations such as the Hispanic Heritage Festival and International Pop-up Markets helps showcase the rich diversity of the city and fosters a sense of belonging for all residents.

The City of Chattanooga, reflective of its rich cultural diversity, houses a significant linguistic tapestry that notably includes nearly 20% of its population speaking Spanish or a Spanish-like dialect. This statistic, while highlighting the city's multicultural identity, also underscores a critical challenge in civic engagement and equitable service provision. The diversity in languages spoken within the community extends beyond Spanish, indicating the presence of various other languages that are integral to the lives of Chattanooga's residents.

Supplier Diversity

The Supplier Diversity role within the Department of Equity and Community Engagement represents a critical pillar in fostering an inclusive economic ecosystem in our city. This position is central to advancing efforts to support minority and women-owned small businesses, ensuring they have equitable opportunities to thrive. By focusing on these groups, the city acknowledges and addresses historical barriers to access, participation, and success in the municipal marketplace.

The importance of this role can be summarized through several key objectives and outcomes:

- **Encouraging Diverse Participation:** The role actively works to encourage minority and women-owned businesses to engage with the city by providing them with the necessary tools, resources, and knowledge to successfully navigate the procurement process. This is crucial for building a diverse supplier base that reflects the city's demographics and values.
- **Assistance with Registration and Procurement Processes:** By assisting vendors in getting registered to work with the city, the Supplier Diversity role directly impacts the ability of minority and women-owned businesses to participate in city contracts. Simplifying and demystifying the registration process can significantly increase the number of diverse suppliers able to compete for city business.
- **Economic Empowerment:** Through targeted support and development programs, this role contributes to the economic empowerment of minority and women-owned businesses. This includes providing access to networking opportunities, training workshops, and mentorship programs that are designed to enhance business skills and operational capabilities.
- **Building a Resilient Local Economy:** By increasing the success and sustainability of minority and women-owned businesses, the city not only advances equity but also stimulates local economic growth and resilience. A diverse

supplier base enhances competition, innovation, and the quality of goods and services available to the city and its residents.

- Reflecting Community Values in City Procurement: The Supplier Diversity role ensures that city procurement practices align with community values of equity, inclusion, and diversity. This alignment fosters a sense of community ownership and trust in city operations and decision-making processes.

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|---|----------------|------------------|------------------|-------------------------------------|--------------|
| S-Equity and Community Engagement | | | | | |
| CC_S00101 - Equity and Community Engagement Administration | 760,147 | 1,140,955 | 1,157,787 | 16,832 | 1.48% |
| CC_S00102 - Neighborhood Services | 1,429 | 490,421 | 521,950 | 31,529 | 6.43% |
| S-Equity and Community Engagement Total | 761,576 | 1,631,376 | 1,679,737 | 48,361 | 2.96% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|----------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| S-Equity and Community Engagement | | | | | |
| Personnel | | | | | |
| Salary and Wages | 461,447 | 868,048 | 826,325 | (41,723) | -4.81% |
| Fringe Benefits | 212,101 | 440,584 | 467,887 | 27,303 | 6.20% |
| Personnel Total | 673,548 | 1,308,632 | 1,294,212 | (14,420) | -1.10% |
| Operations | | | | | |
| Services | 67,328 | 261,050 | 258,850 | (2,200) | -0.84% |
| Materials & Supplies | 13,380 | 21,500 | 23,350 | 1,850 | 8.60% |
| Travel Expense | 4,435 | 18,475 | 19,175 | 700 | 3.79% |
| Vehicle Operating | - | (4,281) | - | 4,281 | -100.00% |
| Other Expenses | 2,885 | 26,000 | 84,150 | 58,150 | 223.65% |
| Operations Total | 88,028 | 322,744 | 385,525 | 62,781 | 19.45% |
| S-Equity and Community Engagement Total | 761,576 | 1,631,376 | 1,679,737 | 48,361 | 2.96% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|----------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| S-Equity and Community Engagement | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 396,993 | 844,848 | 840,408 | (4,440) | -0.53% |
| 601102-Temporary Staffing | 15,016 | - | - | - | 0.00% |
| 601199-Budget - Attrition (Salary) | - | - | (25,678) | (25,678) | 0.00% |
| 601201-Overtime | 371 | - | - | - | 0.00% |
| 602105-Cellphone Allowance | 2,100 | 5,520 | 5,520 | - | 0.00% |
| 602301-Personal Leave | 44,180 | - | - | - | 0.00% |
| 602304-Longevity | 1,650 | 4,500 | 6,075 | 1,575 | 35.00% |
| 602308-Bereavement Pay | 53 | - | - | - | 0.00% |
| 602309-Holiday Pay | 1,084 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 13,180 | - | (13,180) | -100.00% |
| Salary and Wages Total | 461,447 | 868,048 | 826,325 | (41,723) | -4.81% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 27,693 | 51,539 | 52,482 | 943 | 1.83% |
| 611102-Medicare | 6,477 | 12,380 | 12,274 | (106) | -0.86% |
| 611199-Budget - Attrition (Benefits) | - | - | (8,730) | (8,730) | 0.00% |
| 611201-General Pension | 91,278 | 178,796 | 177,252 | (1,544) | -0.86% |
| 611206-Other Post-employment Benefits (Civilian) | 28,374 | 46,877 | 46,471 | (406) | -0.87% |
| 611301-Hospitalization | 30,695 | 102,881 | 136,873 | 33,992 | 33.04% |
| 611302-Life Insurance Benefit | 228 | 574 | 576 | 2 | 0.35% |
| 611303-Long-Term Disability | 452 | 2,666 | 2,698 | 32 | 1.20% |
| 611304-Health Savings Accounts | 18,204 | 21,778 | 27,807 | 6,029 | 27.68% |
| 611402-Employee Health Savings Acct | 38 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 8,662 | 17,040 | 18,744 | 1,704 | 10.00% |
| 611404-On-site Facility | - | 1,440 | 1,440 | - | 0.00% |
| 619999-Budget - Fringe Benefits | - | 4,613 | - | (4,613) | -100.00% |
| Fringe Benefits Total | 212,101 | 440,584 | 467,887 | 27,303 | 6.20% |
| Personnel Total | 673,548 | 1,308,632 | 1,294,212 | (14,420) | -1.10% |
| Operations | | | | | |
| Services | | | | | |
| 701103-Consultant Fees | 800 | 75,000 | 75,000 | - | 0.00% |
| 702225-IT Maintenance - Licensing | 105 | - | - | - | 0.00% |
| 703206-Air Cards | 1,074 | - | - | - | 0.00% |
| 704108-Office Machine Rental | 1,693 | 6,500 | 5,000 | (1,500) | -23.08% |
| 704201-Advertising | 3,200 | - | 1,500 | 1,500 | 0.00% |
| 704210-Printing | - | 2,500 | 1,000 | (1,500) | -60.00% |
| 704228-Translation Service | 2,100 | 5,000 | 5,000 | - | 0.00% |
| 704306-Dues | 5,060 | - | - | - | 0.00% |
| 704307-Employment Agencies | 21,784 | 90,000 | 90,000 | - | 0.00% |
| 704309-Meeting Expense | 13,843 | - | - | - | 0.00% |
| 704310-Local Mileage | - | 900 | 900 | - | 0.00% |
| 704311-Miscellaneous Services | 14,208 | - | - | - | 0.00% |
| 704312-Other Contracted Service | - | 5,000 | - | (5,000) | -100.00% |
| 704319-Parking | 30 | 300 | 300 | - | 0.00% |
| 704499-Incomplete Expense Allocation | 1,838 | - | - | - | 0.00% |
| 704502-Postage | 9 | 650 | 150 | (500) | -76.92% |
| 704601-Local Registration Fees | - | 200 | - | (200) | -100.00% |
| 704602-Training Costs | - | 75,000 | 80,000 | 5,000 | 6.67% |
| 705112-Overnight Relocation Assistance | 1,584 | - | - | - | 0.00% |
| Services Total | 67,328 | 261,050 | 258,850 | (2,200) | -0.84% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|----------------|------------------|------------------|------------------------|-----------------|
| | | | | Proposed vs. Budget | % Change |
| Materials & Supplies | | | | | |
| 711104-Forms & Printed Material | 54 | - | - | - | 0.00% |
| 711109-Office Supplies & Stationery | 1,585 | 3,500 | 3,500 | - | 0.00% |
| 711110-Technology Accessories & Supplies | 1,938 | - | - | - | 0.00% |
| 714101-Art Prints | 420 | - | - | - | 0.00% |
| 714108-Cultural Arts Supplies | 99 | - | - | - | 0.00% |
| 714117-Food & Ice | 7,631 | 2,150 | 4,000 | 1,850 | 86.05% |
| 714126-Other Materials & Supplies | 747 | - | - | - | 0.00% |
| 714143-Event Planning, Services and Catering | - | 15,850 | 15,850 | - | 0.00% |
| 714150-Promotional Items | 906 | - | - | - | 0.00% |
| Materials & Supplies Total | 13,380 | 21,500 | 23,350 | 1,850 | 8.60% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 172 | - | - | - | 0.00% |
| 721102-Transportation | 917 | 5,000 | 5,000 | - | 0.00% |
| 721201-Hotels | 1,427 | 4,800 | 5,500 | 700 | 14.58% |
| 721202-Meals | 604 | 1,800 | 1,800 | - | 0.00% |
| 721301-Registration Fees | 1,288 | 6,750 | 6,750 | - | 0.00% |
| 721302-Other Travel Expenses | 28 | 125 | 125 | - | 0.00% |
| Travel Expense Total | 4,435 | 18,475 | 19,175 | 700 | 3.79% |
| Vehicle Operating | | | | | |
| 731401-Fleet Leased Vehicle | - | (4,281) | - | 4,281 | -100.00% |
| Vehicle Operating Total | - | (4,281) | - | 4,281 | -100.00% |
| Other Expenses | | | | | |
| 781103-Space Costs | - | - | 58,000 | 58,000 | 0.00% |
| 781301-Fees, Licenses, & Permits | - | 1,000 | - | (1,000) | -100.00% |
| 782207-Pass-through Awards | - | 25,000 | 25,000 | - | 0.00% |
| 782210-Program Expense | 2,885 | - | - | - | 0.00% |
| 782220-Sponsorships | - | - | 1,150 | 1,150 | 0.00% |
| Other Expenses Total | 2,885 | 26,000 | 84,150 | 58,150 | 223.65% |
| Operations Total | 88,028 | 322,744 | 385,525 | 62,781 | 19.45% |
| S-Equity and Community Engagement Total | 761,576 | 1,631,376 | 1,679,737 | 48,361 | 2.96% |

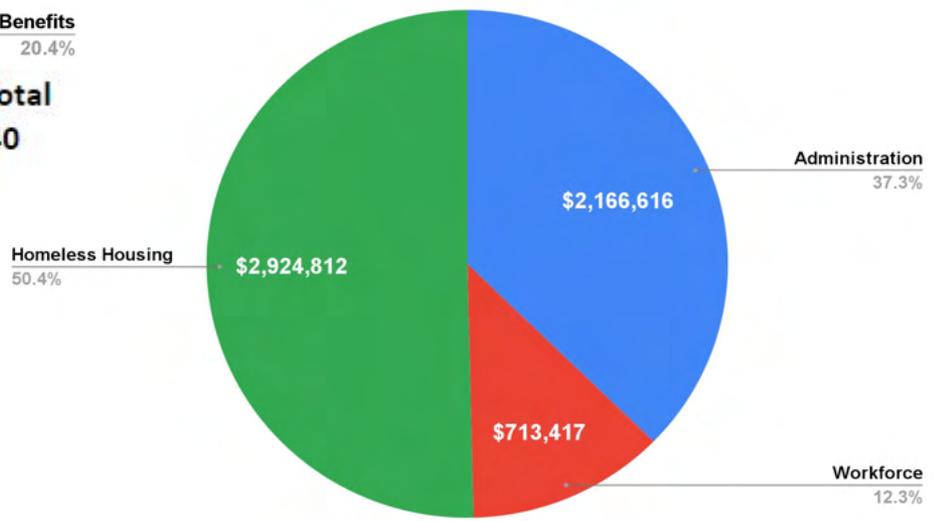
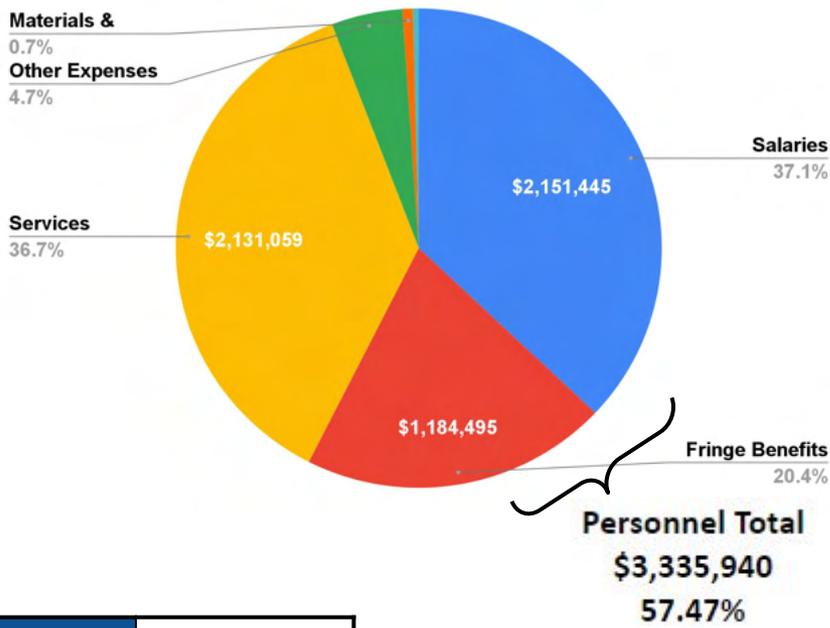
FY 2025 Budget Economic Development

Richard Beeland - Administrator

Divisions

- Economic Development
- Workforce Development
- Homeless and Supportive Housing
- Real Property

FY25 Expenditures by Category



| | |
|------------------|-------------|
| FY24 | \$5,629,717 |
| FY25 | \$5,804,845 |
| Inc/(Dec) | \$175,128 |
| Change % | 3.11% |

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|---------------------------------------|------------------|------------------|------------------|-------------------------------------|---------------|
| U - Economic Development | | | | | |
| Personnel Expenses | | | | | |
| Salary and Wages | 563,599 | 1,827,906 | 2,151,445 | 323,539 | 17.70% |
| Fringe Benefits | 256,712 | 1,066,461 | 1,184,495 | 118,034 | 11.07% |
| Personnel Expenses Total | 820,311 | 2,894,367 | 3,335,940 | 441,573 | 15.26% |
| Operating Expenses | | | | | |
| Services | 804,198 | 2,547,700 | 2,131,059 | (416,641) | -16.35% |
| Materials & Supplies | 5,651 | 24,800 | 40,820 | 16,020 | 64.60% |
| Travel Expense | 5,223 | 31,000 | 58,000 | 27,000 | 87.10% |
| Vehicle Operating | - | 31,500 | 22,326 | (9,174) | -29.12% |
| Capital Assets | 14,889 | - | - | - | 0.00% |
| Capital Outlay | 5,879 | - | - | - | 0.00% |
| Other Expenses | 8,004 | 100,350 | 216,700 | 116,350 | 115.94% |
| Operating Expenses Total | 843,843 | 2,735,350 | 2,468,905 | (266,445) | -9.74% |
| U - Economic Development Total | 1,664,154 | 5,629,717 | 5,804,845 | 175,128 | 3.11% |

Recommendation Increase: \$175,128

- **Salaries & Benefits \$441,573**
 - o **3 New positions (net) \$452,641**
- **Operations -\$266,455**
 - o **Contracted Operations & Consulting -\$320K**



Economic Development

FY25 Executive Summary

Description

The office of Economic Development consists of the following:

Economic Development
Affordable Housing
Community Investment and Housing
Entrepreneurship
Workforce Development
Real Property
Brownfields

Our goal is to promote economic growth and development throughout the City of Chattanooga. We are here to be a resource for all types of businesses and entrepreneurial projects of various sizes and scope.

Vision

To promote economic growth and development throughout the City of Chattanooga.

Mission

Attract higher-paying jobs with targeted economic recruiting.
Grow household income for all Chattanoogaans through workforce development and skills-training.
Expand supportive housing resources to end chronic homelessness.
Develop affordable housing options for all Chattanoogaans.

Trends

Budget Overview

The FY25 Economic Development budget reflects the priorities of Mayor Kelly's One Chattanooga Plan. Helping to nurture and grow small businesses and contributing to the expansion and development of large employers continues to contribute to the success of our community. We are proud of our work to help provide workforce development opportunities and expand the City's stock of affordable housing. The FY25 budget will also allow us to continue to put homeless individuals and families into homes - providing safe and dignified housing for those who are struggling to meet their basic needs.

Budget Highlights

- **Grow and expand the Land Bank Authority and create additional Affordable Housing options.**
- **Create a robust, year-round Home Repair Program to keep disabled senior citizens safe, warm and dry.**
- **Operation expenses have been spread across cost centers to allow divisions to have a clearer idea of expenditures through the year.**

Position Requests

- **Director of Workforce Development Strategy.**
- **OHS - 2 new positions added.**

Future Challenges and Opportunities

- **Challenge - Identify Affordable Housing opportunities and attract developers willing to invest.**
- **Challenge - Continue to reduce the number of individuals and families experiencing homelessness with a reduction in ARPA funds.**
- **Opportunity - Grow investment in our Community through entrepreneurship and workforce development.**

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| U-Economic Development | | | | | |
| CC_U00101 - Economic Development Administration | 1,121,352 | 1,993,038 | 1,842,216 | (150,822) | -7.57% |
| CC_U00201 - Economic Development | 1,329 | - | 324,400 | 324,400 | 0.00% |
| CC_U00202 - Back Tax Properties Abatement | (1,519) | - | - | - | 0.00% |
| CC_U00301 - ED Workforce Development | 536,622 | 995,369 | 713,417 | (281,952) | -28.33% |
| CC_U00401 - ED Arts & Culture | 761 | - | - | - | 0.00% |
| CC_U00402 - Shared Maint Riverpark Art | 498 | - | - | - | 0.00% |
| CC_U00501 - ED Memorial Auditorium | 228 | - | - | - | 0.00% |
| CC_U00502 - ED Tivoli Theatre | 309 | - | - | - | 0.00% |
| CC_U10001 - Economic Opportunity Housing Access | 1,477 | - | - | - | 0.00% |
| CC_U11001 - Econ Development - Homeless and Supportive Housing | 3,095 | 2,641,310 | 2,924,812 | 283,502 | 10.73% |
| U-Economic Development Total | 1,664,154 | 5,629,717 | 5,804,845 | 175,128 | 3.11% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|-------------------------------------|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| U-Economic Development | | | | | |
| Personnel | | | | | |
| Salary and Wages | 563,599 | 1,827,906 | 2,151,445 | 323,539 | 17.70% |
| Fringe Benefits | 256,712 | 1,066,461 | 1,184,495 | 118,034 | 11.07% |
| Personnel Total | 820,311 | 2,894,367 | 3,335,940 | 441,573 | 15.26% |
| Operations | | | | | |
| Services | 804,198 | 2,547,700 | 2,131,059 | (416,641) | -16.35% |
| Materials & Supplies | 5,651 | 24,800 | 40,820 | 16,020 | 64.60% |
| Travel Expense | 5,223 | 31,000 | 58,000 | 27,000 | 87.10% |
| Vehicle Operating | - | 31,500 | 22,326 | (9,174) | -29.12% |
| Capital Assets | 14,889 | - | - | - | 0.00% |
| Capital Outlay | 5,879 | - | - | - | 0.00% |
| Other Expenses | 8,004 | 100,350 | 216,700 | 116,350 | 115.94% |
| Operations Total | 843,843 | 2,735,350 | 2,468,905 | (266,445) | -9.74% |
| U-Economic Development Total | 1,664,154 | 5,629,717 | 5,804,845 | 175,128 | 3.11% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|----------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| U-Economic Development | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 499,431 | 1,725,160 | 2,174,007 | 448,847 | 26.02% |
| 601103-Part Time Employees | 11,894 | 65,385 | 18,990 | (46,395) | -70.96% |
| 601199-Budget - Attrition (Salary) | - | (60,000) | (60,562) | (562) | 0.94% |
| 601201-Overtime | 2,207 | 4,000 | 500 | (3,500) | -87.50% |
| 601202-Compensatory Time | 38 | - | - | - | 0.00% |
| 602105-Cellphone Allowance | 2,880 | 12,000 | 12,960 | 960 | 8.00% |
| 602301-Personal Leave | 43,016 | - | - | - | 0.00% |
| 602304-Longevity | 975 | 7,950 | 5,550 | (2,400) | -30.19% |
| 602309-Holiday Pay | 3,159 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 73,411 | - | (73,411) | -100.00% |
| Salary and Wages Total | 563,599 | 1,827,906 | 2,151,445 | 323,539 | 17.70% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 33,689 | 112,021 | 136,311 | 24,290 | 21.68% |
| 611102-Medicare | 7,879 | 26,212 | 31,879 | 5,667 | 21.62% |
| 611199-Budget - Attrition (Benefits) | - | (15,000) | (15,000) | - | 0.00% |
| 611201-General Pension | 113,205 | 364,799 | 456,401 | 91,602 | 25.11% |
| 611206-Other Post-employment Benefits (Civilian) | 34,921 | 95,643 | 119,651 | 24,008 | 25.10% |
| 611301-Hospitalization | 54,450 | 391,040 | 371,309 | (19,731) | -5.05% |
| 611302-Life Insurance Benefit | 304 | 1,319 | 1,584 | 265 | 20.09% |
| 611303-Long-Term Disability | 490 | 5,625 | 6,942 | 1,317 | 23.41% |
| 611304-Health Savings Accounts | 837 | 5,972 | 16,810 | 10,838 | 181.48% |
| 611402-Employee Health Savings Acct | 2 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 10,934 | 49,416 | 54,528 | 5,112 | 10.34% |
| 611404-On-site Facility | - | 3,720 | 4,080 | 360 | 9.68% |
| 619999-Budget - Fringe Benefits | - | 25,694 | - | (25,694) | -100.00% |
| Fringe Benefits Total | 256,712 | 1,066,461 | 1,184,495 | 118,034 | 11.07% |
| Personnel Total | 820,311 | 2,894,367 | 3,335,940 | 441,573 | 15.26% |
| Operations | | | | | |
| Services | | | | | |
| 701103-Consultant Fees | 31,310 | 325,000 | 185,000 | (140,000) | -43.08% |
| 701105-Engineering Non-construction Consulting | 1,300 | 75,000 | - | (75,000) | -100.00% |
| 701109-Legal Services | 6,375 | 25,000 | 1,200 | (23,800) | -95.20% |
| 701208-On-the-Job Injury Claims | 2 | - | - | - | 0.00% |
| 702202-Bldg & Grounds Maintenance | 2,553 | - | 12,000 | 12,000 | 0.00% |
| 702206-Elevator Maintenance | (243) | - | - | - | 0.00% |
| 702208-Fire Prevention Measures | 781 | - | - | - | 0.00% |
| 702210-Furniture Repair | - | 600 | - | (600) | -100.00% |
| 702225-IT Maintenance - Licensing | 26 | - | - | - | 0.00% |
| 702227-IT Maintenance - Support Maintenance | 1,090 | - | - | - | 0.00% |
| 703103-Water | - | 1,000 | - | (1,000) | -100.00% |
| 703202-Cellular Phone Service | 110 | - | - | - | 0.00% |
| 703206-Air Cards | 714 | 800 | 800 | - | 0.00% |
| 703207-Digital Connectivity | 532 | - | - | - | 0.00% |
| 704105-Property Rental | 393 | 25,000 | - | (25,000) | -100.00% |
| 704108-Office Machine Rental | 1,988 | 5,600 | 7,500 | 1,900 | 33.93% |
| 704109-Traffic Control - Rental | 698 | - | - | - | 0.00% |
| 704201-Advertising | 1,430 | 35,500 | 6,000 | (29,500) | -83.10% |
| 704210-Printing | 360 | 17,500 | 2,250 | (15,250) | -87.14% |
| 704212-Data Processing Service | - | 1,000 | - | (1,000) | -100.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|----------------|------------------|------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 704213-Debris Removal & Cleanup | (1,519) | 4,600 | 3,000 | (1,600) | -34.78% |
| 704215-Security Services | 14,000 | - | - | - | 0.00% |
| 704219-Property Appraisals | 46,460 | - | - | - | 0.00% |
| 704228-Translation Service | 41 | 500 | 500 | - | 0.00% |
| 704239-Bio-Hazard / Environmental Services | 115,820 | - | 30,000 | 30,000 | 0.00% |
| 704306-Dues | - | 1,700 | - | (1,700) | -100.00% |
| 704309-Meeting Expense | 184 | - | 1,265 | 1,265 | 0.00% |
| 704310-Local Mileage | - | 5,000 | 5,000 | - | 0.00% |
| 704311-Miscellaneous Services | 24,746 | 14,000 | 25,000 | 11,000 | 78.57% |
| 704312-Other Contracted Service | 1,300 | 160,000 | 100,000 | (60,000) | -37.50% |
| 704313-Recording Documents | 42 | 2,000 | 300 | (1,700) | -85.00% |
| 704317-Contracted Operations | - | 130,000 | 25,000 | (105,000) | -80.77% |
| 704319-Parking | 120 | - | - | - | 0.00% |
| 704337-Title/Escrow Search | 2,500 | 10,000 | - | (10,000) | -100.00% |
| 704340-Shredding and Recycling Services | 54 | 800 | 444 | (356) | -44.50% |
| 704347-Agency Contracted Services | 550,000 | 1,685,000 | 1,719,050 | 34,050 | 2.02% |
| 704402-Unallocated Purchasing Card Expense | 94 | - | - | - | 0.00% |
| 704499-Incomplete Expense Allocation | 702 | - | - | - | 0.00% |
| 704501-Freight, Express & Drayage | - | 500 | - | (500) | -100.00% |
| 704502-Postage | 232 | 4,100 | 250 | (3,850) | -93.90% |
| 704601-Local Registration Fees | - | 4,000 | - | (4,000) | -100.00% |
| 704602-Training Costs | - | 13,500 | 6,500 | (7,000) | -51.85% |
| Services Total | 804,198 | 2,547,700 | 2,131,059 | (416,641) | -16.35% |
| Materials & Supplies | | | | | |
| 711104-Forms & Printed Material | - | - | 10,500 | 10,500 | 0.00% |
| 711107-Newspapers | 102 | - | 820 | 820 | 0.00% |
| 711109-Office Supplies & Stationery | 2,791 | 6,500 | 9,000 | 2,500 | 38.46% |
| 711111-Printer Toner Cartridges | - | 300 | - | (300) | -100.00% |
| 714102-Blue Prints, Plats, Tracing | 140 | - | - | - | 0.00% |
| 714107-Clothing | - | 2,500 | 3,000 | 500 | 20.00% |
| 714117-Food & Ice | 2,155 | 5,500 | 6,500 | 1,000 | 18.18% |
| 714126-Other Materials & Supplies | - | 10,000 | 1,000 | (9,000) | -90.00% |
| 714138-Flags Banners and Signage | 463 | - | - | - | 0.00% |
| 714143-Event Planning, Services and Catering | - | - | 10,000 | 10,000 | 0.00% |
| Materials & Supplies Total | 5,651 | 24,800 | 40,820 | 16,020 | 64.60% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 172 | - | 2,000 | 2,000 | 0.00% |
| 721102-Transportation | 3,025 | 7,000 | 14,000 | 7,000 | 100.00% |
| 721103-Auto Rental | - | - | 4,000 | 4,000 | 0.00% |
| 721201-Hotels | 992 | 8,500 | 13,500 | 5,000 | 58.82% |
| 721202-Meals | 395 | 6,500 | 5,500 | (1,000) | -15.38% |
| 721301-Registration Fees | 609 | 9,000 | 17,000 | 8,000 | 88.89% |
| 721302-Other Travel Expenses | 30 | - | 2,000 | 2,000 | 0.00% |
| Travel Expense Total | 5,223 | 31,000 | 58,000 | 27,000 | 87.10% |
| Vehicle Operating | | | | | |
| 731102-Gasoline | - | 3,000 | 3,000 | - | 0.00% |
| 731203-Vehicle Labor | - | 1,000 | 1,000 | - | 0.00% |
| 731204-Vehicle Parts & Supplies | - | 1,000 | 1,000 | - | 0.00% |
| 731301-Car Wash | - | 100 | 100 | - | 0.00% |
| 731401-Fleet Leased Vehicle | - | 26,400 | 17,226 | (9,174) | -34.75% |
| Vehicle Operating Total | - | 31,500 | 22,326 | (9,174) | -29.12% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| Capital Assets | | | | | |
| 761104-CIP Engineer's Testing | 8,616 | - | - | - | 0.00% |
| 761105-CIP Engineering Construction Consulting | 6,273 | - | - | - | 0.00% |
| Capital Assets Total | 14,889 | - | - | - | 0.00% |
| Capital Outlay | | | | | |
| 772109-Office Furniture | 5,843 | - | - | - | 0.00% |
| 772112-Computer equipment under 5000 | 37 | - | - | - | 0.00% |
| Capital Outlay Total | 5,879 | - | - | - | 0.00% |
| Other Expenses | | | | | |
| 781203-Property Taxes | - | 250 | - | (250) | -100.00% |
| 781301-Fees, Licenses, & Permits | 27 | 100 | 200 | 100 | 100.00% |
| 782202-Donations | 477 | - | - | - | 0.00% |
| 782210-Program Expense | - | 100,000 | 200,000 | 100,000 | 100.00% |
| 782220-Sponsorships | 7,500 | - | 16,500 | 16,500 | 0.00% |
| Other Expenses Total | 8,004 | 100,350 | 216,700 | 116,350 | 115.94% |
| Operations Total | 843,843 | 2,735,350 | 2,468,905 | (266,445) | -9.74% |
| U-Economic Development Total | 1,664,154 | 5,629,717 | 5,804,845 | 175,128 | 3.11% |



FY 2025 Budget

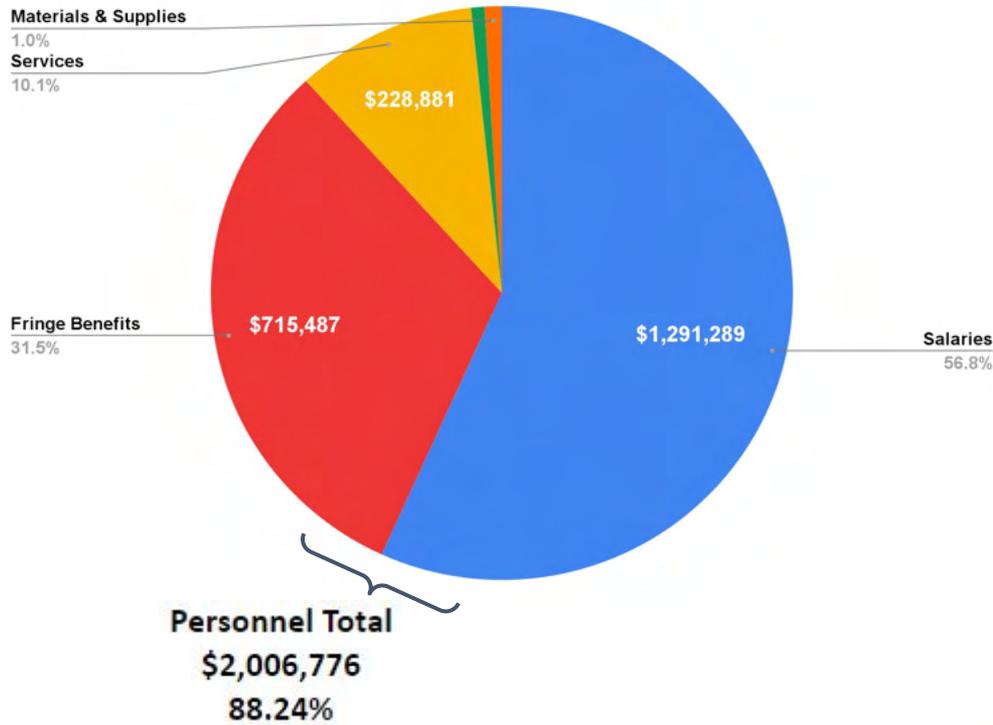
Innovation, Delivery & Performance

Tim Moreland - Administrator

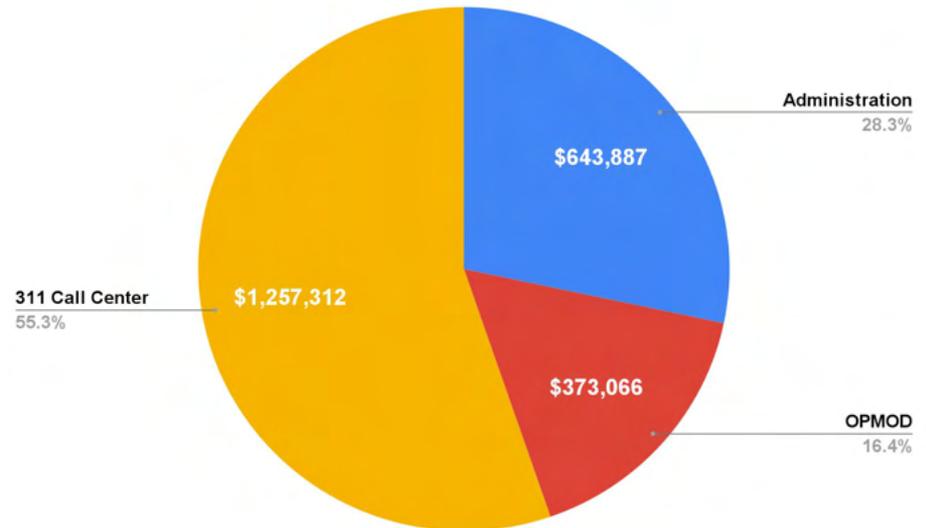
Divisions

- Innovation, Delivery & Performance Admin
- Office of Performance Mgmt & Open Data (OPMOD)
- 311 Call Center

FY25 Expenditures by Category



| | |
|-----------|-------------|
| FY24 | \$2,273,536 |
| FY25 | \$2,274,265 |
| Inc/(Dec) | \$729 |
| Change % | 0.03% |



Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|------------------|------------------|------------------|-------------------------------------|---------------|
| V - Innovation, Delivery & Performance | | | | | |
| Personnel | | | | | |
| Salary and Wages | 1,168,492 | 1,302,287 | 1,291,289 | (10,998) | -0.84% |
| Fringe Benefits | 617,075 | 758,128 | 715,487 | (42,641) | -5.62% |
| Personnel Total | 1,785,567 | 2,060,415 | 2,006,776 | (53,639) | -2.60% |
| Operations | | | | | |
| Services | 411,292 | 170,881 | 228,881 | 58,000 | 33.94% |
| Materials & Supplies | 23,536 | 33,550 | 21,808 | (11,742) | -35.00% |
| Travel Expense | 8,089 | 7,950 | 16,600 | 8,650 | 108.81% |
| Capital Outlay | 712 | | | | 0.00% |
| Other Expenses | 94,270 | 740 | 200 | (540) | -72.97% |
| Operating Expenses Total | 537,898 | 213,121 | 267,489 | 54,368 | 25.51% |
| V - Innovation, Delivery & Performance Totals | | | | | |
| | 2,323,465 | 2,273,536 | 2,274,265 | 729 | 0.03% |

Recommendation Increase: \$729

- **Salaries & Benefits -\$53,639**
 - 1 new unbudgeted CSR1 hire in FY24 approved by COO +\$66,613
 - Eliminated existing vacant 'Program Evaluator' position to fund the above CSR1 in FY25 -\$99,323
 - More FY25 budgeted attrition than in FY24 budget -\$126,442
 - Other salaries & benefits changes \$105,513
- **Operations \$54,368**
 - Other contracted service (United Way 211 service) \$48,000
 - Training \$19,800
 - Travel \$8,650
 - Materials & supplies -\$11,742
 - Other operational changes -\$10,340



Innovation Delivery & Performance

FY25 Executive Summary

Description

The Department of Innovation Delivery and Performance (IDP) serves those who serve. The department works to make every city department and every city employee more effective and impactful. As a small but mighty department, it is constantly reinventing itself and looking for new ways to better serve Chattanooga.

Vision

To be a city where all city employees are continuously innovating and improving services for Chattanooga.

Mission

To grow a culture of innovation that delivers value to Chattanooga based on direct feedback and data driven insights.

Trends

Chattanooga is a city of possibilities and opportunities. The challenge moving forward will be to ensure that the opportunities are realized for all Chattanooga. The Department of Innovation Delivery and Performance (IDP) is uniquely positioned to make the government more human, effective and data informed. This is important as cities like Chattanooga are asked to do more with less. The needs and challenges facing Chattanooga seem to be ever increasing and the city will have to be innovative to meet these needs and challenges in a meaningful way. As a support organization for the whole city, IDP is positioned to be a force multiplier for every department within the City of Chattanooga by growing a culture of innovation that delivers value to Chattanooga based on a deep understanding of Chattanooga's needs, the use of innovative practices and data driven insights.

Budget Overview

This budget reflects a flat budget and the continuation of the programs and initiatives that are delivering value to Chattanooga. This includes the following: expanding 311 staff to account for turnover in our staffing model and provide a buffer during a very important upgrade of the 311 platform and augmenting our travel and training budget so we can bring the best and most innovative ideas to the city as a whole. A more detailed description for each division is below.

IDP Administration

The administrative side of the department includes the departmental administrator. Currently, the department operates without a deputy administrator or any administrative support staff. The department prides itself on operating on a lean budget. The main budget increase related this year is for the RFP contract with the United Way for the 211 service they provide to help Chattanooga services.

311 Service Center

The 311 Service Center is “Your One Call for City Hall.” It operates as a true service center, providing a variety of services to citizens such as assisting with billing questions, taking TS help desk calls, entering service requests, and answering any number of questions that come into the system. Currently the service center only has a limited number CSR 2 positions even though several CSR 1 have met the requirements. To be able to progress CRSs to the 2nd level when they hit the requirements, we are requesting funds at the level for full staffing with CSR 2. This small increase in budget will ensure there is a path for progression and assist with reducing turnover. The department is also requesting one additional CSR position to account for normal turnover in our staffing model and to ensure that we have adequate staff for our upcoming 311 system upgrade, when a lot of the managers and support staff's time will be spent. This request was approved by the COO in an Jan 10th 2024 email and is currently being filled.

Office of Innovation

The Office of Innovation exists to remove systemic obstacles (Innovation Lab) that prohibit operational effectiveness and to build an ecosystem (Chattanooga Improves) by which all city departments are striving daily to be a more responsive and effective government. The Office of Innovation has developed the Chattanooga Improves framework to ensure that innovative ideas have fertile ground to grow. Through Chattanooga Improves training, departmental leaders are taught several tools that will help unlock the problem solving capabilities of their teams. The Innovation Lab helps to solve targeted problems through single day rapid improvement events or multi-week projects for more complex projects. Currently, around 300 employees have been trained in the Chattanooga Improves framework and 6 Innovation Lab projects have been completed. With its current staffing the office will be challenged with the sustainability and expedited scalability of Chattanooga Improves; to tackle more city problems that inhibit One Chattanooga Success; and to focus on the mayoral priority of building external collaborations to achieve our 7 goals.

Office of Performance Management and Open Data

The Office of Performance Management and Open Data works to drive citizen focused and data driven solutions that improve the efficiency and effectiveness of City’s delivery of services. OPMOD is responsible for developing and maintaining the city’s data internal and external ChattaData portals where all city data is relocated from various city systems. This ensures that the data needed to inform and improve city services are readily available. OPMOD also works to upskill and develop communities of practice to grow the city’s ability to use data through such things as the Data Academy and the Data Den. Given the rapid pace of data innovation, more funding is needed to ensure that the team is on top of the latest tools and technologies to bring to the city. The Program Evaluator open position was removed and those responsibilities were incorporated into the existing Senior Data Analyst positions in order to fund increases in the budget elsewhere.

Budget Highlights

- **Insignificant change in budget from previous fiscal year**
 - **Removed Program Evaluator open position to balance budget. The roles and responsibilities of this position will be incorporated into the existing Senior Data Analysts positions.**
 - **\$48,000 increase in United Way contract**
 - **\$40,205 added to make funds available to upgrade CSR 1 positions to CSR 2 when they meet the criteria**
-
-

Position Requests

- **\$66,613 added to add one CSR 1 to the 311 Service Center to account for turnover and keep call times down during the upgrade of our 311 platform. This filled position was approved for hire in FY24 by the Mayor's Office.**
 - **Funding in the FY25 budget for the above added CSR1 position was accomplished by deleting a current vacant position, Program Evaluator, with a budgeted personnel cost of \$99,323.**
 - **\$5,468 to convert one CSR position to Customer Service Operations Specialist to better match their job responsibilities as confirmed by an HR desk audit**
-

Future Challenges and Opportunities

Future opportunities are primarily around scaling and increasing the impact and effectiveness of existing programs. For the 311 system, the opportunity will mostly be around bringing more users into the new system. Ensuring a smooth rollout and marketing campaign will be key to this goal. For the Innovation Office, it will be around scaling Chattanooga Improves and the work of the Innovation Lab. For the Office of Performance Management and Open Data, the opportunity is around scaling the data academy and making data more easily accessible to all city employees, while also ensuring access to data from several foundational systems that are being upgraded.

With so many opportunities around scaling and expanding the work of the department, the primary challenge in the coming year will be around finding time to test new ideas and approaches. If all the department's time is spent just on working on what is, there is no time for experimentation and exploration which could lead to even bigger impacts.



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| V-Innovation Delivery and Performance | | | | | |
| CC_V00101 - Innovation Delivery and Performance Administration | 471,545 | 592,802 | 643,887 | 51,085 | 8.62% |
| CC_V00102 - Office of Performance Mgmt & Open Data | 803,749 | 510,605 | 373,066 | (137,539) | -26.94% |
| CC_V00103 - 311 Call Center | 1,048,172 | 1,170,129 | 1,257,312 | 87,183 | 7.45% |
| V-Innovation Delivery and Performance Total | 2,323,465 | 2,273,536 | 2,274,265 | 729 | 0.03% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| V-Innovation Delivery and Performance | | | | | |
| Personnel | | | | | |
| Salary and Wages | 1,168,492 | 1,302,287 | 1,291,289 | (10,998) | -0.84% |
| Fringe Benefits | 617,075 | 758,128 | 715,487 | (42,641) | -5.62% |
| Personnel Total | 1,785,567 | 2,060,415 | 2,006,776 | (53,639) | -2.60% |
| Operations | | | | | |
| Services | 411,292 | 170,881 | 228,881 | 58,000 | 33.94% |
| Materials & Supplies | 23,536 | 33,550 | 21,808 | (11,742) | -35.00% |
| Travel Expense | 8,089 | 7,950 | 16,600 | 8,650 | 108.81% |
| Capital Outlay | 712 | - | - | - | 0.00% |
| Other Expenses | 94,270 | 740 | 200 | (540) | -72.97% |
| Operations Total | 537,898 | 213,121 | 267,489 | 54,368 | 25.51% |
| V-Innovation Delivery and Performance Total | 2,323,465 | 2,273,536 | 2,274,265 | 729 | 0.03% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

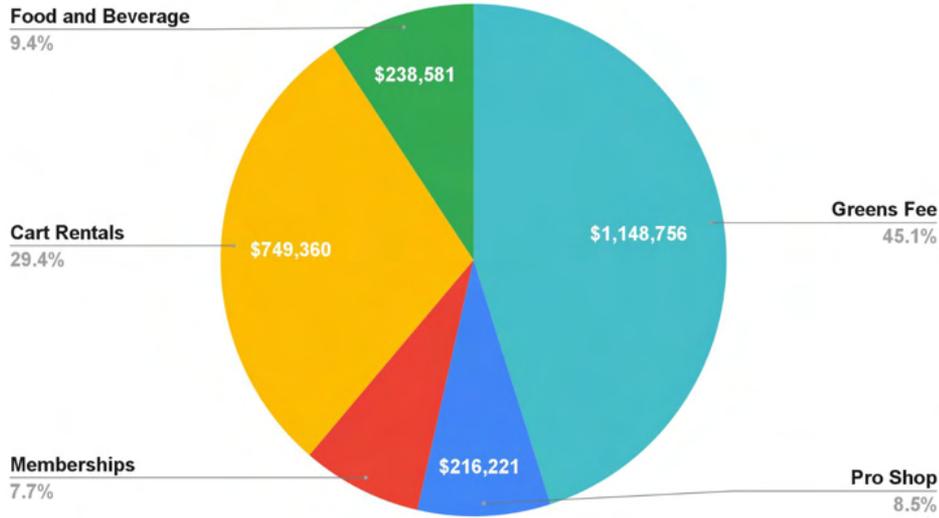
| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| V-Innovation Delivery and Performance | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 1,002,898 | 1,237,132 | 1,316,429 | 79,297 | 6.41% |
| 601102-Temporary Staffing | 214 | - | - | - | 0.00% |
| 601199-Budget - Attrition (Salary) | - | - | (75,865) | (75,865) | 0.00% |
| 601201-Overtime | 2,208 | 5,000 | 5,000 | - | 0.00% |
| 601202-Compensatory Time | 2,663 | 2,000 | 2,000 | - | 0.00% |
| 602105-Cellphone Allowance | 4,440 | 7,200 | 7,200 | - | 0.00% |
| 602201-Incentive Awards | - | - | 27,000 | 27,000 | 0.00% |
| 602301-Personal Leave | 126,900 | - | - | - | 0.00% |
| 602304-Longevity | 6,975 | 7,575 | 9,525 | 1,950 | 25.74% |
| 602309-Holiday Pay | 22,195 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | 0 | 43,380 | - | (43,380) | -100.00% |
| Salary and Wages Total | 1,168,492 | 1,302,287 | 1,291,289 | (10,998) | -0.84% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 68,535 | 77,373 | 82,211 | 4,838 | 6.25% |
| 611102-Medicare | 15,815 | 18,118 | 19,227 | 1,109 | 6.12% |
| 611199-Budget - Attrition (Benefits) | - | - | (50,577) | (50,577) | 0.00% |
| 611201-General Pension | 231,927 | 261,678 | 277,652 | 15,974 | 6.10% |
| 611206-Other Post-employment Benefits (Civilian) | 70,201 | 68,604 | 72,796 | 4,192 | 6.11% |
| 611301-Hospitalization | 151,539 | 213,998 | 225,959 | 11,961 | 5.59% |
| 611302-Life Insurance Benefit | 863 | 981 | 1,031 | 50 | 5.10% |
| 611303-Long-Term Disability | 1,317 | 4,102 | 4,364 | 262 | 6.39% |
| 611304-Health Savings Accounts | 44,270 | 59,068 | 42,456 | (16,612) | -28.12% |
| 611402-Employee Health Savings Acct | 106 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 32,502 | 35,784 | 37,488 | 1,704 | 4.76% |
| 611404-On-site Facility | - | 3,240 | 2,880 | (360) | -11.11% |
| 619999-Budget - Fringe Benefits | - | 15,182 | - | (15,182) | -100.00% |
| Fringe Benefits Total | 617,075 | 758,128 | 715,487 | (42,641) | -5.62% |
| Personnel Total | 1,785,567 | 2,060,415 | 2,006,776 | (53,639) | -2.60% |
| Operations | | | | | |
| Services | | | | | |
| 701113-Technology Development and Design | 9,999 | - | - | - | 0.00% |
| 701208-On-the-Job Injury Claims | 870 | - | - | - | 0.00% |
| 702221-IT Maintenance | 148,883 | - | - | - | 0.00% |
| 702226-IT Maintenance - Hosting | 19,365 | - | - | - | 0.00% |
| 702298-GASB SBITA Rental Offset | 91,981 | - | - | - | 0.00% |
| 703206-Air Cards | 500 | 456 | 456 | - | 0.00% |
| 704108-Office Machine Rental | 1,423 | 2,000 | 2,000 | - | 0.00% |
| 704304-Contractual Personnel Services | - | 25 | 25 | - | 0.00% |
| 704306-Dues | - | 100 | 100 | - | 0.00% |
| 704307-Employment Agencies | 18,631 | 37,000 | 37,000 | - | 0.00% |
| 704310-Local Mileage | - | 150 | 150 | - | 0.00% |
| 704312-Other Contracted Service | - | 123,000 | 168,000 | 45,000 | 36.59% |
| 704340-Shredding and Recycling Services | 102 | 100 | 100 | - | 0.00% |
| 704402-Unallocated Purchasing Card Expense | 12 | - | - | - | 0.00% |
| 704403-Disputed Purchasing Card Expense | 27 | - | - | - | 0.00% |
| 704502-Postage | 509 | 150 | 150 | - | 0.00% |
| 704601-Local Registration Fees | 295 | 1,100 | 1,100 | - | 0.00% |
| 704602-Training Costs | 695 | 6,800 | 19,800 | 13,000 | 191.18% |
| 705101-Supportive Services | 118,000 | - | - | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| Services Total | 411,292 | 170,881 | 228,881 | 58,000 | 33.94% |
| Materials & Supplies | | | | | |
| 711107-Newspapers | - | - | 408 | 408 | 0.00% |
| 711109-Office Supplies & Stationery | 5,967 | 2,200 | 3,500 | 1,300 | 59.09% |
| 711110-Technology Accessories & Supplies | 3,142 | 5,500 | 5,500 | - | 0.00% |
| 714107-Clothing | 3,238 | 1,000 | 2,000 | 1,000 | 100.00% |
| 714117-Food & Ice | 336 | 1,750 | 1,300 | (450) | -25.71% |
| 714126-Other Materials & Supplies | 1,305 | 20,000 | 6,000 | (14,000) | -70.00% |
| 714138-Flags Banners and Signage | 473 | 600 | 600 | - | 0.00% |
| 714150-Promotional Items | 9,074 | 2,500 | 2,500 | - | 0.00% |
| Materials & Supplies Total | 23,536 | 33,550 | 21,808 | (11,742) | -35.00% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 359 | - | - | - | 0.00% |
| 721102-Transportation | 457 | 2,000 | 6,000 | 4,000 | 200.00% |
| 721201-Hotels | 4,105 | 3,000 | 6,500 | 3,500 | 116.67% |
| 721202-Meals | 874 | 750 | 1,250 | 500 | 66.67% |
| 721301-Registration Fees | 2,295 | 2,000 | 2,500 | 500 | 25.00% |
| 721302-Other Travel Expenses | - | 200 | 350 | 150 | 75.00% |
| Travel Expense Total | 8,089 | 7,950 | 16,600 | 8,650 | 108.81% |
| Capital Outlay | | | | | |
| 772109-Office Furniture | 470 | - | - | - | 0.00% |
| 772112-Computer equipment under 5000 | 241 | - | - | - | 0.00% |
| Capital Outlay Total | 712 | - | - | - | 0.00% |
| Other Expenses | | | | | |
| 782201-Awards | 40 | 740 | 200 | (540) | -72.97% |
| 783103-SBITA Financing Principal (GASB 96) | 92,016 | - | - | - | 0.00% |
| 783156-Interest Expense (GASB 96) | 2,214 | - | - | - | 0.00% |
| Other Expenses Total | 94,270 | 740 | 200 | (540) | -72.97% |
| Operations Total | 537,898 | 213,121 | 267,489 | 54,368 | 25.51% |
| V-Innovation Delivery and Performance Total | 2,323,465 | 2,273,536 | 2,274,265 | 729 | 0.03% |

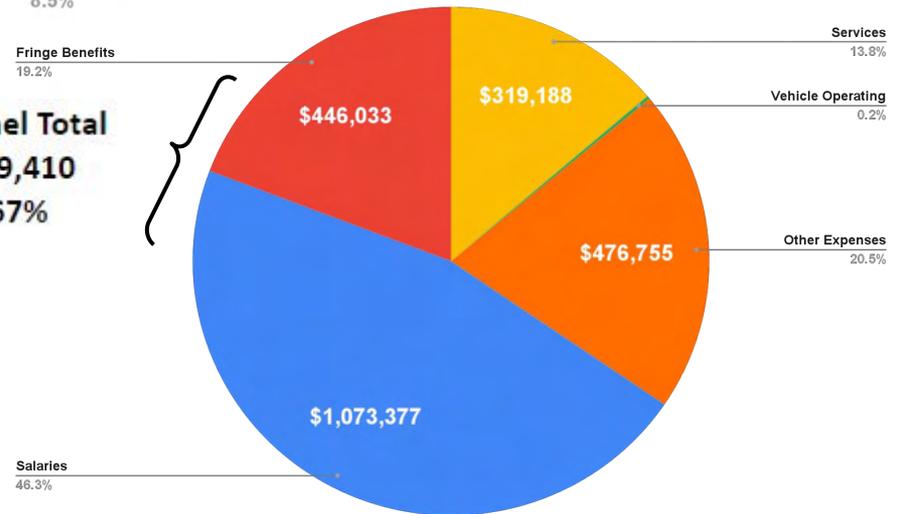
FY 2025 Budget
1105 - Municipal
Golf Courses
Scott Martin - Administrator

FY25 Revenue & Expenses by Category



| | |
|------------------|-------------|
| FY24 | \$2,298,629 |
| FY25 | \$2,546,253 |
| Inc/(Dec) | \$247,624 |
| Change % | 10.77% |

Personnel Total
\$1,519,410
59.67%



FY25 OTHER FUNDS - 1105 MUNICIPAL GOLF COURSES

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--------------------------------------|------------------|------------------|------------------|-------------------------------------|---------------|
| 1105 - Municipal Golf Courses | | | | | |
| L-Parks and Outdoors | | | | | |
| Personnel | | | | | |
| Salary and Wages | 1,127,854 | 1,074,621 | 1,073,377 | -1,244 | -0.12% |
| Fringe Benefits | 395,621 | 395,617 | 446,033 | 50,416 | 12.74% |
| Personnel Total | 1,523,475 | 1,470,238 | 1,519,410 | 49,172 | 3.34% |
| Operations | | | | | |
| Services | 305,901 | 242,850 | 319,188 | 76,338 | 31.43% |
| Materials & Supplies | 176,180 | 104,050 | 165,605 | 61,555 | 59.16% |
| Vehicle Operating | 49,918 | 49,610 | 54,150 | 4,540 | 9.15% |
| Insurance, Claims, and Damages | 5,055 | 4,600 | 5,000 | 400 | 8.70% |
| Inventory Costs | 257,598 | 240,586 | 252,000 | 11,414 | 4.74% |
| Capital Outlay | 924 | - | - | - | 0.00% |
| Other Expenses | 132,206 | 101,129 | 142,900 | 41,771 | 41.30% |
| Operations Total | 927,783 | 742,825 | 938,843 | 196,018 | 26.39% |
| Transfers To | | | | | |
| Other Financing Uses | 85,566 | 85,566 | 88,000 | 2,434 | 2.84% |
| Transfers To Total | 85,566 | 85,566 | 88,000 | 2,434 | 2.84% |
| L-Parks and Outdoors Total | 2,536,824 | 2,298,629 | 2,546,253 | 247,624 | 10.77% |

Recommendation Increase: \$247,624

- **Salaries & Benefits \$49,172**
 - Increase in Benefits cost
- **Operations & Transfers \$196,018**
 - Increase in Utility costs
 - Increase in Horticulture Supplies



Golf

FY25 Executive Summary

Description

The Department of Parks & Outdoors consolidates multiple missions and services from other agencies to create a more streamlined and functional parks department that's focused on outdoor activities. These include parks planning, programming, maintenance, greenways and neighborhood connectivity, Outdoor Chattanooga, special events, outdoor recreation, and municipal golf courses.

Vision

In Chattanooga, everyone will have access to a well-loved, well-used and well-cared for system of parks, recreation and outdoor spaces that fosters community belonging and well-being and enhances our unique and breathtaking natural setting.

Mission

We are community builders, connecting all Chattanoogaans and guests to the benefits of parks, recreation, nature, adventure, history, culture and the arts.

Trends

The demand for outdoor activities continues to climb. We are exceeding pre pandemic levels and are adjusting staffing and budgets accordingly. The Department of Parks and Outdoors is realigning resources and staff to become more efficient and have a greater focus on customer service. Participants desire is shifting to more drop in programs and less of monthly programs. Special Events requests, both internally and externally, continue to increase.

Budget Overview

First I do a revenue forecast using drivers for my revenue centers of green fees, cart rental, proshop, food and beverage. Using the drivers, I then try to accurately forecast the number of rounds that will be played in the upcoming FY. Combining the drivers and the round forecast gives me revenue totals. Those totals are usually tweaked somewhat based on other variable factors.

Next, starting with salaries and fringes, I work on the expenses until the revenue is exhausted.

Budget Highlights

- **Total rounds in FY 23 were 83,173 - a 6.8% increase over the previous FY**
- **Rounds year to date are up 10.5% over last FY**

Position Requests

- **Doing a reclass and losing a position to save money**
-

Future Challenges and Opportunities

Future challenges - continuing to keep up with payroll expenses. They have increased dramatically over the past 3 years (70%) with no added positions. Aging infrastructure is another concern. Both courses have parts of the sewer system underneath them and work on the sewer system means a distribution to golfers.

Opportunities - we continue to see new golfers take up the game. Younger players use golf as entertainment which is different from years past.

City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2025

| Golf | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|------------------|------------------|------------------|-------------------------------------|---------------|
| Revenues | | | | | |
| Pro Shop | 218,071 | 164,579 | 216,621 | 52,042 | 31.62% |
| Green Fees | 1,104,709 | 1,082,942 | 1,148,756 | 65,814 | 6.08% |
| Golf Course Property Rent | 6,251 | - | - | - | 0.00% |
| Memberships | 194,064 | 165,292 | 195,365 | 30,073 | 18.19% |
| Cart Rentals | 722,003 | 691,822 | 746,930 | 55,108 | 7.97% |
| Food | 77,303 | 50,068 | 70,771 | 20,703 | 41.35% |
| Beverage | 160,056 | 143,926 | 167,810 | 23,884 | 16.59% |
| Miscellaneous | 13,307 | - | - | - | 0.00% |
| Over & Under | 818 | - | - | - | 0.00% |
| Total Revenues | 2,496,582 | 2,298,629 | 2,546,253 | 247,624 | 10.77% |
| Expenditures | | | | | |
| Operations | 2,533,748 | 2,298,629 | 2,546,253 | 247,624 | 10.77% |
| Total Expenditures | 2,533,748 | 2,298,629 | 2,546,253 | 247,624 | 10.77% |
| Estimated Incr(Decr) in Fund Balance | -37,166 | - | - | | |
| Beginning Fund Balance July 1 | 981,423 | 944,258 | 944,258 | | |
| Ending Fund Balance June 30 | 944,258 | 944,258 | 944,258 | | |
| Ending Fund Balance as a % of Total Appropriations | 37.27% | 41.08% | 37.08% | | |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| 1105 - Municipal Golf Courses | | | | | |
| L-Parks and Outdoors | | | | | |
| CC_L04101 - Brainerd Golf Course | 1,118,110 | 1,037,960 | 1,185,506 | 147,546 | 14.2% |
| CC_L04102 - Brainerd Golf Pro Shop | 55,749 | 40,000 | 53,500 | 13,500 | 33.8% |
| CC_L04103 - Brainerd Golf Concessions | 84,060 | 78,590 | 86,777 | 8,187 | 10.4% |
| CC_L04201 - Brown Acres Golf Course | 1,123,793 | 1,011,578 | 1,069,319 | 57,741 | 5.7% |
| CC_L04202 - Brown Acres Golf Pro Shop | 58,714 | 55,000 | 60,000 | 5,000 | 9.1% |
| CC_L04203 - Brown Acres Golf Concessions | 96,398 | 75,501 | 91,151 | 15,650 | 20.7% |
| L-Parks and Outdoors Total | 2,536,824 | 2,298,629 | 2,546,253 | 247,624 | 10.8% |
| 1105 - Municipal Golf Courses Total | 2,536,824 | 2,298,629 | 2,546,253 | 247,624 | 10.8% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 1105 - Municipal Golf Courses | | | | | |
| L-Parks and Outdoors | | | | | |
| Personnel | | | | | |
| Salary and Wages | 1,127,854 | 1,074,621 | 1,073,377 | (1,244) | -0.12% |
| Fringe Benefits | 395,621 | 395,617 | 446,033 | 50,416 | 12.74% |
| Personnel Total | 1,523,475 | 1,470,238 | 1,519,410 | 49,172 | 3.34% |
| Operations | | | | | |
| Services | 305,901 | 242,850 | 319,188 | 76,338 | 31.43% |
| Materials & Supplies | 176,180 | 104,050 | 165,605 | 61,555 | 59.16% |
| Vehicle Operating | 49,918 | 49,610 | 54,150 | 4,540 | 9.15% |
| Insurance, Claims, and Damages | 5,055 | 4,600 | 5,000 | 400 | 8.70% |
| Inventory Costs | 257,598 | 240,586 | 252,000 | 11,414 | 4.74% |
| Capital Outlay | 924 | - | - | - | 0.00% |
| Other Expenses | 132,206 | 101,129 | 142,900 | 41,771 | 41.30% |
| Operations Total | 927,783 | 742,825 | 938,843 | 196,018 | 26.39% |
| Transfers To | | | | | |
| Other Financing Uses | 85,566 | 85,566 | 88,000 | 2,434 | 2.84% |
| Transfers To Total | 85,566 | 85,566 | 88,000 | 2,434 | 2.84% |
| L-Parks and Outdoors Total | 2,536,824 | 2,298,629 | 2,546,253 | 247,624 | 10.77% |
| 1105 - Municipal Golf Courses Total | 2,536,824 | 2,298,629 | 2,546,253 | 247,624 | 10.77% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 1105 - Municipal Golf Courses | | | | | |
| L-Parks and Outdoors | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 524,843 | 626,582 | 632,792 | 6,210 | 0.99% |
| 601103-Part Time Employees | 483,831 | 374,259 | 430,930 | 56,671 | 15.14% |
| 601201-Overtime | 12,484 | 62,725 | 250 | (62,475) | -99.60% |
| 602105-Cellphone Allowance | 480 | 480 | 480 | - | 0.00% |
| 602301-Personal Leave | 75,485 | - | - | - | 0.00% |
| 602304-Longevity | 9,450 | 10,575 | 8,925 | (1,650) | -15.60% |
| 602309-Holiday Pay | 21,281 | - | - | - | 0.00% |
| Salary and Wages Total | 1,127,854 | 1,074,621 | 1,073,377 | (1,244) | -0.12% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 67,633 | 60,462 | 66,500 | 6,038 | 9.99% |
| 611102-Medicare | 15,817 | 14,677 | 15,552 | 875 | 5.96% |
| 611201-General Pension | 126,092 | 132,556 | 134,377 | 1,821 | 1.37% |
| 611206-Other Post-employment Benefits (Civilian) | 38,007 | 35,083 | 35,229 | 146 | 0.42% |
| 611301-Hospitalization | 129,578 | 133,249 | 164,816 | 31,567 | 23.69% |
| 611302-Life Insurance Benefit | 494 | 501 | 548 | 47 | 9.38% |
| 611303-Long-Term Disability | 818 | 2,049 | 2,203 | 154 | 7.52% |
| 611403-On-site Medical Program | 17,182 | 17,040 | 20,448 | 3,408 | 20.00% |
| 611404-On-site Facility | - | - | 6,360 | 6,360 | 0.00% |
| Fringe Benefits Total | 395,621 | 395,617 | 446,033 | 50,416 | 12.74% |
| Personnel Total | 1,523,475 | 1,470,238 | 1,519,410 | 49,172 | 3.34% |
| Operations | | | | | |
| Services | | | | | |
| 701208-On-the-Job Injury Claims | 5,000 | 195 | 200 | 5 | 2.56% |
| 702103-Exterminating Service | 780 | 480 | 1,400 | 920 | 191.67% |
| 702106-Plumbing | 1,829 | 2,500 | 1,650 | (850) | -34.00% |
| 702109-Custodial Services | 502 | - | 900 | 900 | 0.00% |
| 702111-Irrigation | 26 | - | - | - | 0.00% |
| 702202-Bldg & Grounds Maintenance | 992 | 1,000 | 1,000 | - | 0.00% |
| 702204-Contracted Repair Service | 5,194 | 7,000 | 3,538 | (3,462) | -49.46% |
| 702207-Maintenance Services | 3,736 | 3,500 | 6,500 | 3,000 | 85.71% |
| 702208-Fire Prevention Measures | 411 | 550 | 300 | (250) | -45.45% |
| 702212-HVAC | 2,424 | 3,000 | 4,000 | 1,000 | 33.33% |
| 702214-Landscaping | 1,077 | 1,500 | 1,500 | - | 0.00% |
| 702216-Roof Repair | 284 | - | - | - | 0.00% |
| 702221-IT Maintenance | 13,000 | 13,000 | 13,500 | 500 | 3.85% |
| 703101-Electricity | 53,652 | 52,000 | 53,000 | 1,000 | 1.92% |
| 703102-Natural Gas | 7,323 | 5,000 | 7,000 | 2,000 | 40.00% |
| 703103-Water | 38,540 | 24,500 | 46,500 | 22,000 | 89.80% |
| 703109-Sewer | 76,423 | 49,500 | 80,500 | 31,000 | 62.63% |
| 703207-Digital Connectivity | 13,899 | 12,400 | 13,450 | 1,050 | 8.47% |
| 704102-Clothing & Linen Service | 1,316 | 1,100 | 750 | (350) | -31.82% |
| 704104-Equipment Rental | 3,925 | 7,000 | 7,000 | - | 0.00% |
| 704107-Floor Mat / Scrapper Rental | 522 | 525 | 650 | 125 | 23.81% |
| 704201-Advertising | 13,715 | 8,000 | 14,500 | 6,500 | 81.25% |
| 704204-Alarm Monitoring | 1,689 | 1,350 | 1,650 | 300 | 22.22% |
| 704210-Printing | 301 | 200 | 300 | 100 | 50.00% |
| 704306-Dues | 1,777 | 1,350 | 1,650 | 300 | 22.22% |
| 704315-Waste Disposal | 4,828 | 3,700 | 4,750 | 1,050 | 28.38% |
| 704340-Shredding and Recycling Services | 200 | - | - | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|----------------|----------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 704402-Unallocated Purchasing Card Expense | 2,290 | - | - | - | 0.00% |
| 704405-Discounts Taken | (552) | - | - | - | 0.00% |
| 704705-Credit Card Use Charge | 50,798 | 43,500 | 53,000 | 9,500 | 21.84% |
| Services Total | 305,901 | 242,850 | 319,188 | 76,338 | 31.43% |
| Materials & Supplies | | | | | |
| 711104-Forms & Printed Material | 1,634 | 1,800 | 1,650 | (150) | -8.33% |
| 711109-Office Supplies & Stationery | 6,687 | 2,300 | 4,850 | 2,550 | 110.87% |
| 711111-Printer Toner Cartridges | 591 | 600 | - | (600) | -100.00% |
| 712104-Concrete, Clay Pipe, & Fittings | 31 | - | - | - | 0.00% |
| 712105-Gravel, Sand, Stone, Chert, Salt | 4,471 | 1,500 | 2,500 | 1,000 | 66.67% |
| 712106-Hardware Replacement | 11 | - | - | - | 0.00% |
| 712107-Lumber & Wood Products | - | 2,000 | 500 | (1,500) | -75.00% |
| 712109-Paint | - | 500 | 250 | (250) | -50.00% |
| 712114-Plumbing Supplies | 128 | 650 | 550 | (100) | -15.38% |
| 713104-Filters, Misc | 78 | 100 | 75 | (25) | -25.00% |
| 713108-Pumps & Pump Parts | - | 3,000 | 1,000 | (2,000) | -66.67% |
| 713109-Repair Parts | 37,645 | 21,000 | 35,500 | 14,500 | 69.05% |
| 714105-Building Maintenance Supplies | - | - | 175 | 175 | 0.00% |
| 714106-Cleaning Supplies | 1,696 | 1,500 | 4,050 | 2,550 | 170.00% |
| 714111-Electrical Supplies, Bulbs, Etc | 1,735 | - | 2,575 | 2,575 | 0.00% |
| 714120-Hardware, Nails, Small Tools | 5,284 | 5,500 | 5,350 | (150) | -2.73% |
| 714122-Kitchen & Dining Room Supplies | 2,971 | - | - | - | 0.00% |
| 714123-Machine Shop & Garage Supplies | 5,128 | 6,000 | 4,300 | (1,700) | -28.33% |
| 714125-Oil & Lubricants | 75 | 2,000 | 750 | (1,250) | -62.50% |
| 714126-Other Materials & Supplies | 4,016 | - | 4,500 | 4,500 | 0.00% |
| 714129-Safety Equipment | 42 | 200 | 50 | (150) | -75.00% |
| 714130-Safety Shoes | 1,153 | 300 | 1,200 | 900 | 300.00% |
| 714131-Seeds, Trees, Plants, Hort Supplies | 102,568 | 55,000 | 95,500 | 40,500 | 73.64% |
| 714133-Welding Supplies | 227 | 100 | 150 | 50 | 50.00% |
| 714144-Batteries | 10 | - | 130 | 130 | 0.00% |
| Materials & Supplies Total | 176,180 | 104,050 | 165,605 | 61,555 | 59.16% |
| Vehicle Operating | | | | | |
| 731101-Diesel Fuel | 15,562 | 14,110 | 16,000 | 1,890 | 13.39% |
| 731102-Gasoline | 33,681 | 35,000 | 36,500 | 1,500 | 4.29% |
| 731204-Vehicle Parts & Supplies | 675 | 500 | 1,650 | 1,150 | 230.00% |
| Vehicle Operating Total | 49,918 | 49,610 | 54,150 | 4,540 | 9.15% |
| Insurance, Claims, and Damages | | | | | |
| 742402-Building & Content Insurance | 5,055 | 4,600 | 5,000 | 400 | 8.70% |
| Insurance, Claims, and Damages Total | 5,055 | 4,600 | 5,000 | 400 | 8.70% |
| Inventory Costs | | | | | |
| 751201-Cafeteria Inventory | 138,850 | 105,586 | 138,500 | 32,914 | 31.17% |
| 751202-Pro Shop Inventory | 118,748 | 135,000 | 113,500 | (21,500) | -15.93% |
| Inventory Costs Total | 257,598 | 240,586 | 252,000 | 11,414 | 4.74% |
| Capital Outlay | | | | | |
| 772112-Computer equipment under 5000 | 924 | - | - | - | 0.00% |
| Capital Outlay Total | 924 | - | - | - | 0.00% |
| Other Expenses | | | | | |
| 781202-Sales Tax | 99,611 | 66,129 | 109,400 | 43,271 | 65.43% |
| 781301-Fees, Licenses, & Permits | 430 | - | - | - | 0.00% |
| 781306-Stormwater Mgmt Fees | 32,165 | 35,000 | 33,500 | (1,500) | -4.29% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

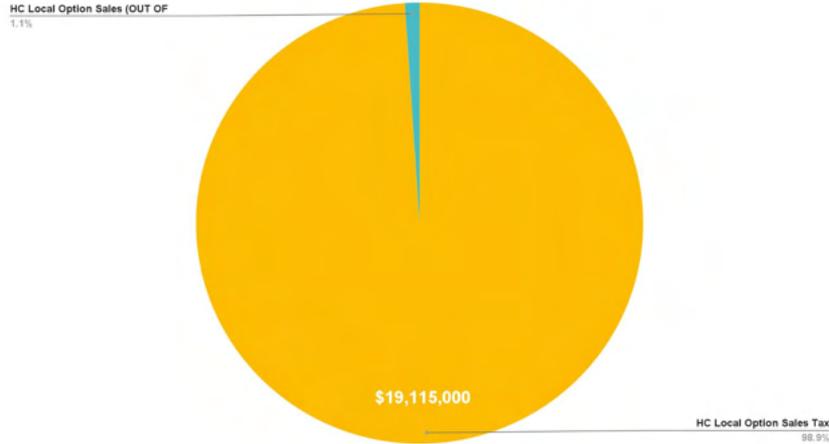
| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| Other Expenses Total | 132,206 | 101,129 | 142,900 | 41,771 | 41.30% |
| Operations Total | 927,783 | 742,825 | 938,843 | 196,018 | 26.39% |
| Transfers To | | | | | |
| Other Financing Uses | | | | | |
| 811601-Transfer to Debt Service | 85,566 | 85,566 | 88,000 | 2,434 | 2.84% |
| Other Financing Uses Total | 85,566 | 85,566 | 88,000 | 2,434 | 2.84% |
| Transfers To Total | 85,566 | 85,566 | 88,000 | 2,434 | 2.84% |
| L-Parks and Outdoors Total | 2,536,824 | 2,298,629 | 2,546,253 | 247,624 | 10.77% |
| 1105 - Municipal Golf Courses Total | 2,536,824 | 2,298,629 | 2,546,253 | 247,624 | 10.77% |



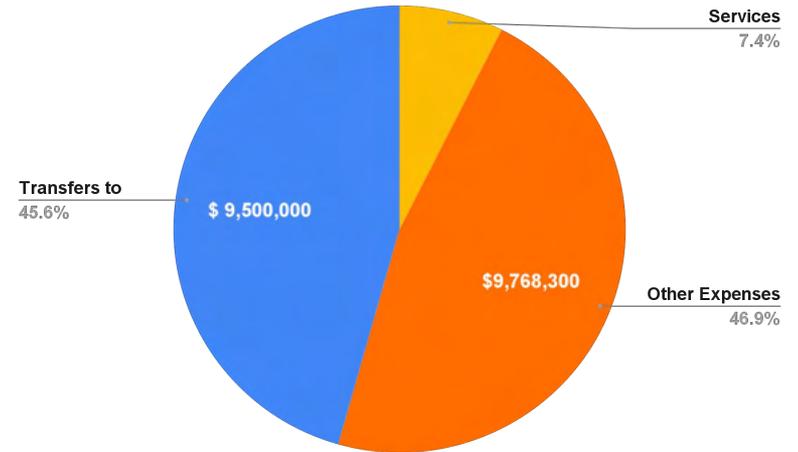
FY 2025 Budget 1111 - Economic Development

**Javaid Majid - Chief Financial
Officer**

FY25 Revenue and Expenses by Category



| | |
|------------------|--------------|
| FY24 | \$18,411,000 |
| FY25 | \$20,819,000 |
| Inc/(Dec) | \$2,408,000 |
| Change % | 13.08% |



Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|---|-------------------|-------------------|-------------------|-------------------------------------|---------------|
| 1111 - Economic Development | | | | | |
| A-General Gov't & Agencies | | | | | |
| Operations | | | | | |
| Services | 188,895 | 480,627 | 1,550,700 | 1,070,073 | 222.64% |
| Other Expenses | 9,914,498 | 10,180,373 | 9,768,300 | -412,073 | -4.05% |
| Operations Total | 10,103,393 | 10,661,000 | 11,319,000 | 658,000 | 6.17% |
| Transfers To | | | | | |
| Other Financing Uses | - | 7,750,000 | 9,500,000 | 1,750,000 | 22.58% |
| Transfers To Total | - | 7,750,000 | 9,500,000 | 1,750,000 | 22.58% |
| A-General Gov't & Agencies Total | 10,103,393 | 18,411,000 | 20,819,000 | 2,408,000 | 13.08% |
| 1111 - Economic Development Total | 10,103,393 | 18,411,000 | 20,819,000 | 2,408,000 | 13.08% |

- **Operations \$2,408,000**
 - o Increase in Contingency
 - o Increase in Transfer to Capital



Economic Development Fund

FY25 Executive Summary

Description

Economic Development is funded by a restricted portion of the local option sales tax. (See Section 2 on Sales Tax Structure). It is distributed from the State to Hamilton County. TCA 67-6-712 requires that 50% of the sales tax be used for education and the remainder distributed on a situs basis. The education percentage goes directly to the Hamilton County Department of Education before we receive our portion. This use can only be changed by voter referendum.

Budget Overview

These funds go first to pay the lease rental payments on the Lease Rental Revenue Bonds on behalf of the Chattanooga Downtown Redevelopment Corporation (CDRC). The remaining funds are dedicated to economic development projects in Chattanooga, Enterprise South Industrial Park, agency appropriations, and other non-capital projects.

Budget Highlights

- **4.93% Increase in revenue over FY24 Budget**
- **\$9.5M operations for Capital in FY25**



City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2025

| Economic Development | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|--------------------|--------------------|----------------------|--------------------------------------|-----------------|
| Revenues | | | | | |
| Local Option Sales Tax | 18,332,853 | 18,200,000 | 19,115,000 | 915,000 | 5.03% |
| TDZ - State Sales Tax | 1,720,950 | - | - | - | 0.00% |
| Ham Co Local Option Out of State Sales Tax | 201,993 | 211,000 | 204,000 | (7,000) | -3.32% |
| Interest Earnings | 141,944 | - | - | - | 0.00% |
| Total Revenues | 20,397,740 | 18,411,000 | 19,319,000 | 908,000 | 4.93% |
| Expenditures | | | | | |
| Chattanooga Economic Development Capital Fund | 8,250,000 | 7,750,000 | 8,000,000 | 250,000 | 3.23% |
| Approp to Capital From Fund Balance | 271,000 | - | 1,500,000 | 1,500,000 | 0.00% |
| Chattanooga Chamber of Commerce | 600,000 | 600,000 | 600,000 | - | 0.00% |
| Enterprise Center - Operating Support . . . AO | 1,623,350 | 1,703,350 | 1,690,000 | (13,350) | -0.78% |
| Public Education Foundation - STEP-UP Chattanooga . . . AO | 75,000 | 75,000 | 50,000 | (25,000) | -33.33% |
| Contingency | - | 643,627 | 1,377,700 | 734,073 | 114.05% |
| Chattanooga Quantum Collaborative | - | - | 100,000 | 100,000 | 0.00% |
| UTC Center for Regional Economic Research | - | - | 80,000 | 80,000 | 0.00% |
| Thrive Regional Partnership . . . AO | 100,000 | 100,000 | 80,000 | (20,000) | -20.00% |
| Carter Street Corporation . . . AO | 200,000 | 200,000 | - | (200,000) | -100.00% |
| Collection Fee to Hamilton County Trustee | 188,895 | 182,000 | 193,000 | 11,000 | 6.04% |
| Lease Payments | 5,324,198 | 7,157,023 | 7,148,300 | (8,723) | -0.12% |
| Tourist Development Zone transfer to CDRC to cover debt | 1,720,950 | - | - | - | 0.00% |
| Total Expenditures | 18,353,393 | 18,411,000 | 20,819,000 | 2,408,000 | 13.08% |
| Estimated Incr(Decr) in Fund Balance | 2,044,347 | - | -1,500,000 | | |
| Beginning Fund Balance July 1 | 9,984,304 | 12,028,651 | 12,028,651 | | |
| Ending Fund Balance June 30 | 12,028,651 | 12,028,651 | 10,528,651 | | |
| Ending Fund Balance as a % of Total Appropriations | 65.54% | 65.33% | 50.57% | | |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------------|-------------------|-------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| 1111 - Economic Development | | | | | |
| A-General Gov't & Agencies | | | | | |
| CC_A70001 - Econ Dev Ed Revenue | 188,895 | 182,000 | 193,000 | 11,000 | 6.0% |
| CC_A70002 - Econ Dev Capital | - | 7,750,000 | 9,500,000 | 1,750,000 | 22.6% |
| CC_A70003 - Econ Dev Tourist Development Zone | 1,720,950 | - | - | - | 0.0% |
| CC_A70004 - Econ Dev SRC Lease Payments | 5,324,198 | 7,157,023 | 7,148,300 | (8,723) | -0.1% |
| CC_A70005 - Econ Dev Non Capital | 271,000 | 643,627 | 1,377,700 | 814,073 | 126.5% |
| CC_A70010 - Econ Dev Chattanooga Quantum Collaboration | - | - | 100,000 | 100,000 | 0.0% |
| CC_A70102 - Econ Dev Approp Enterprise Center | 1,623,350 | 1,703,350 | 1,690,000 | (13,350) | -0.8% |
| CC_A70103 - Econ Dev Approp Public Education Foundation | 75,000 | 75,000 | 50,000 | (25,000) | -33.3% |
| CC_A70104 - Econ Dev Approp Thrive Reaching Beyond Today | 100,000 | 100,000 | 80,000 | (20,000) | -20.0% |
| CC_A70105 - Econ Dev Approp Carter Street Corporatior | 200,000 | 200,000 | - | (200,000) | -100.0% |
| CC_A70107 - Econ Dev Approp UTC Center for Regional Economic Research | - | - | 80,000 | - | 0.0% |
| CC_A70101 - Econ Dev Approp Chattanooga Chamber Foundation | 600,000 | 600,000 | 600,000 | - | 0.0% |
| A-General Gov't & Agencies Total | 10,103,393 | 18,411,000 | 20,819,000 | 2,408,000 | 13.1% |
| 1111 - Economic Development Total | 10,103,393 | 18,411,000 | 20,819,000 | 2,408,000 | 13.1% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 1111 - Economic Development | | | | | |
| A-General Gov't & Agencies | | | | | |
| Operations | | | | | |
| Services | 188,895 | 480,627 | 1,670,700 | 1,070,073 | 222.64% |
| Other Expenses | 9,914,498 | 10,180,373 | 9,648,300 | (412,073) | -4.05% |
| Operations Total | 10,103,393 | 10,661,000 | 11,319,000 | 658,000 | 6.17% |
| Transfers To | | | | | |
| Other Financing Uses | - | 7,750,000 | 9,500,000 | 1,750,000 | 22.58% |
| Transfers To Total | - | 7,750,000 | 9,500,000 | 1,750,000 | 22.58% |
| A-General Gov't & Agencies Total | 10,103,393 | 18,411,000 | 20,819,000 | 2,408,000 | 13.08% |
| 1111 - Economic Development Total | 10,103,393 | 18,411,000 | 20,819,000 | 2,408,000 | 13.08% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

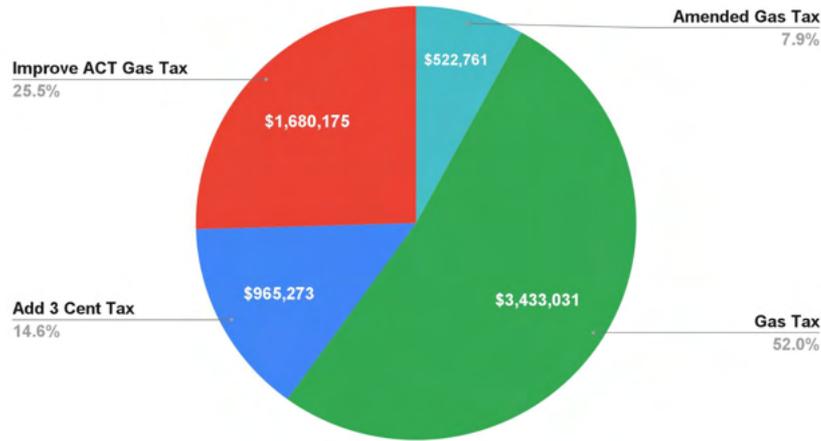
| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------------|-------------------|-------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 1111 - Economic Development | | | | | |
| A-General Gov't & Agencies | | | | | |
| Operations | | | | | |
| Services | | | | | |
| 704306-Dues | - | - | 100,000 | 100,000 | 0.00% |
| 704321-County Trustee Collection Fee | 188,895 | 182,000 | 193,000 | 11,000 | 6.04% |
| 709998-Budget - Contingency | - | 298,627 | 1,377,700 | 959,073 | 321.16% |
| Services Total | 188,895 | 480,627 | 1,670,700 | 1,070,073 | 222.64% |
| Other Expenses | | | | | |
| 783202-SRC Debt Lease Payments | 5,324,198 | 7,157,023 | 7,148,300 | (8,723) | -0.12% |
| 784101-Appropriations | 4,590,300 | 3,023,350 | 2,500,000 | (403,350) | -13.34% |
| Other Expenses Total | 9,914,498 | 10,180,373 | 9,648,300 | (412,073) | -4.05% |
| Operations Total | 10,103,393 | 10,661,000 | 11,319,000 | 658,000 | 6.17% |
| Transfers To | | | | | |
| Other Financing Uses | | | | | |
| 811304-Transfer to Gen Gvmt Capital | - | 7,750,000 | 9,500,000 | 1,750,000 | 22.58% |
| Other Financing Uses Total | - | 7,750,000 | 9,500,000 | 1,750,000 | 22.58% |
| Transfers To Total | - | 7,750,000 | 9,500,000 | 1,750,000 | 22.58% |
| A-General Gov't & Agencies Total | 10,103,393 | 18,411,000 | 20,819,000 | 2,408,000 | 13.08% |
| 1111 - Economic Development Total | 10,103,393 | 18,411,000 | 20,819,000 | 2,408,000 | 13.08% |



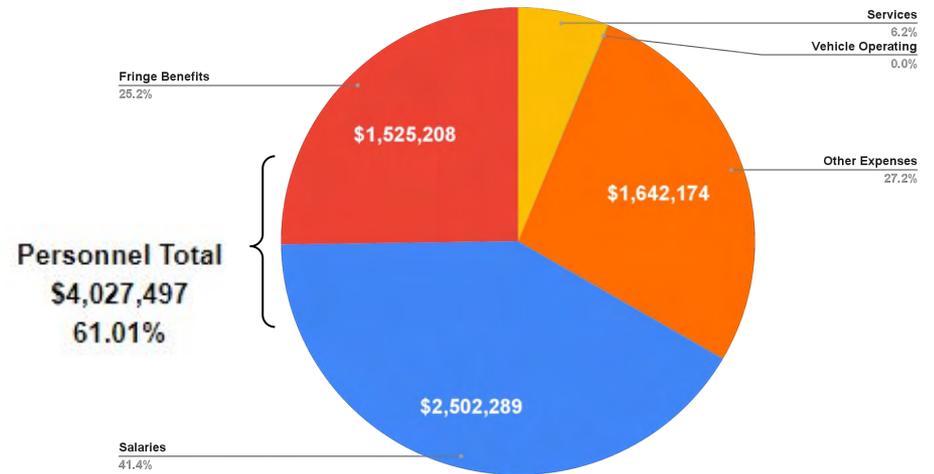
FY 2025 Budget 2050 - State Street Aid

William Pitcairn - Administrator

FY25 Revenue and Expenses by Category



| | |
|------------------|--------------|
| FY24 | \$7,646,526 |
| FY25 | \$6,601,240 |
| Inc/(Dec) | -\$1,045,286 |
| Change % | -13.67% |



Account Summary & Highlight Analysis

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--------------------------------------|------------------|------------------|------------------|---------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 2050 - State Street Aid | | | | | |
| K-Public Works | | | | | |
| Personnel | | | | | |
| Salary and Wages | 2,026,079 | 2,303,823 | 2,502,289 | 198,466 | 8.61% |
| Fringe Benefits | 1,162,942 | 1,455,086 | 1,525,208 | 70,122 | 4.82% |
| Personnel Total | 3,189,022 | 3,758,909 | 4,027,497 | 268,588 | 7.15% |
| Operations | | | | | |
| Services | 284,384 | 277,810 | 373,359 | 95,549 | -47.31% |
| Materials & Supplies | 311,788 | 844,401 | 825,905 | -18,496 | 34.39% |
| Travel Expense | 401 | 4,200 | 4,200 | - | -2.19% |
| Vehicle Operating | 797,116 | 708,706 | 809,805 | 101,099 | 0.00% |
| Insurance, Claims, and Damages | 2,150 | - | 2,264 | 2,264 | 14.27% |
| Capital Assets | 81,057 | 1,050,000 | 553,273 | -496,727 | 0.00% |
| Capital Outlay | 1,955 | - | 2,337 | 2,337 | 0.00% |
| Other Expenses | 613 | 2,500 | 2,600 | 100 | 4.00% |
| Operations Total | 1,479,464 | 2,887,617 | 2,573,743 | -313,874 | -10.87% |
| Transfers To | | | | | |
| Other Financing Uses | - | 1,000,000 | 1,000,000 | - | 0.00% |
| Transfers To Total | - | 1,000,000 | 1,000,000 | - | 0.00% |
| K-Public Works Total | 4,668,486 | 7,646,526 | 7,601,240 | -45,286 | -0.59% |
| 2050 - State Street Aid Total | 4,668,486 | 7,646,526 | 7,601,240 | -45,286 | -0.59% |

Recommendation Decrease: -\$45,286

- **Salaries & Benefits \$268,588**
 - Increase in Overtime Budget per FY24 projections
 - Increase in benefit costs
- **Operations -\$313,874**
 - Decrease in Capital Assets
 - Increase in Vehicle Costs



State Street Aid

FY25 Executive Summary

Description

Street Maintenance Department consists of limited construction and maintenance of roads, pothole repairs, and snow and ice removal.

Vision

Be a trusted service provider to the community by safely enhancing the living and working environment of our community.

Mission

To provide skilled customer service with on-time response.

Trends

Our City roads are aging. Citizen complaints/requests have resulted in a shift away from preventative maintenance techniques. This shift has led to increased costs for the Streets Division, both in time and money. These complaints are primarily driven by the aesthetic look of streets due to continued erosion damage, harsh wet weather, and increases in population and vehicle traffic.

Budget Overview

Our budget proposal is centered around the strategic allocation of resources to maximize impact and efficiency across all operational areas. The decision-making process began with a thorough analysis of our past performance, current needs, and future growth projections.

Budget Highlights

- \$1,000,000 from Fund Balance for Paving Capital.

Other Highlights

- Adding \$4,000 to Electrical to repair future damage on cords and plugs (2050.K.K00801.702102)
- Adding \$53,000 to Contracted Repairs for Equipment repairs not performed by the City of Chattanooga (2050.K.K00801.702204)
 - Adding \$2,100 to Clothing due to increase in turnover (2050.K.K00801.714107)
 - Adding: \$45,000 to Vehicle Labor (731203)
\$54,400 to Vehicle Parts and Supplies (731204)
- Adding \$72,000 to Gravel, Sand, Stone, Chert for 1,000 Tons (2050.K.K00802.712105)

- Adding \$7,620 to Concrete, Clay Pipe, and Fittings for a 6% contract increase (2050.K.K00801.712104)
 - Adding \$10,359 to Cement, Lime & Plaster for a 6% contract increase (2050.K.K00801.712103)
-

Position Requests

- No additional positions are requested at this time.
-

Future Challenges and Opportunities

Challenges:

Funding Constraints: Public works projects often require substantial funding, and securing adequate resources can be challenging. We are currently dealing with older vehicles, and they have experienced a high number of mechanical issues and require frequent repairs. These vehicles are becoming unreliable, and the cost of maintenance is consistently high, it will be more practical to invest in newer, more reliable vehicles soon. Government budgets may be limited, leading to difficult decisions about prioritizing projects and seeking alternative funding sources.

Urbanization and Population Growth: Rapid urbanization and population growth place strain on infrastructure systems, leading to congestion, pollution, and increased demand for services. Public works departments must adapt to accommodate growing urban populations while minimizing environmental impacts.

Technological Integration: While technology offers opportunities for efficiency and innovation, integrating new technologies into existing infrastructure systems can be complex and costly. Public works departments must navigate issues such as interoperability, cybersecurity, and workforce training.

Opportunities:

Sustainable Practices: There is growing recognition of the importance of sustainability in public works, including energy efficiency, renewable energy integration, and green infrastructure. Adopting sustainable practices can reduce long-term costs, enhance resilience, and mitigate environmental impacts.

Workforce Turnover: Investing in workforce development programs can help public works departments attract and retain talent, particularly in specialized fields such as management and construction. Training initiatives and apprenticeship programs can ensure a skilled workforce capable of meeting future challenges.

City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2025

| State Street Aid | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|------------------|------------------|------------------|-------------------------------------|---------------|
| Revenues | | | | | |
| State Shared Ops St Aid 1989 Amended Gas Tax | 507,342 | 500,526 | 522,761 | 22,235 | 4.44% |
| State Shared Ops Street Aid Gas Tax | 3,236,255 | 3,586,000 | 3,433,031 | -152,969 | -4.27% |
| State Shared Ops Street Aid Add 3 Cent Tax | 936,804 | 960,000 | 965,273 | 5,273 | 0.55% |
| IMPROVE Act | 1,630,854 | 1,600,000 | 1,680,175 | 80,175 | 5.01% |
| State Maintenance of Streets | - | - | - | - | 0.00% |
| Interest Earned - non capital | 445,166 | | | | |
| Total Revenues | 6,756,421 | 6,646,526 | 6,601,240 | -45,286 | -0.68% |
| Expenditures | | | | | |
| Operations | 4,668,486 | 5,715,159 | 6,601,240 | 886,081 | 15.50% |
| Transfer Out - Transportation Capital | 1,050,000 | 931,367 | 1,000,000 | 68,633 | 7.37% |
| Total Expenditures | 5,718,486 | 6,646,526 | 7,601,240 | 954,714 | 14.36% |
| Estimated Incr(Decr) in Fund Balance | 1,037,935 | - | -1,000,000 | | |
| Beginning Fund Balance July 1 | 6,201,996 | 7,239,931 | 7,239,931 | | |
| Ending Fund Balance June 30 | 7,239,931 | 7,239,931 | 6,239,931 | | |
| Ending Fund Balance as a % of Total Appropriations | 126.61% | 108.93% | 82.09% | | |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--------------------------------------|------------------|------------------|------------------|-------------------------------------|--------------|
| 2050 - State Street Aid | | | | | |
| K-Public Works | | | | | |
| CC_K00801 - SSA Street Maint | 4,652,870 | 7,559,626 | 7,509,340 | (50,286) | -0.7% |
| CC_K00802 - SSA Snow & Ice Removal | 15,616 | 86,900 | 91,900 | 5,000 | 5.8% |
| K-Public Works Total | 4,668,486 | 7,646,526 | 7,601,240 | (45,286) | -0.6% |
| 2050 - State Street Aid Total | 4,668,486 | 7,646,526 | 7,601,240 | (45,286) | -0.6% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--------------------------------------|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 2050 - State Street Aid | | | | | |
| K-Public Works | | | | | |
| Personnel | | | | | |
| Salary and Wages | 2,026,079 | 2,303,823 | 2,502,289 | 198,466 | 8.61% |
| Fringe Benefits | 1,162,942 | 1,455,086 | 1,525,208 | 70,122 | 4.82% |
| Personnel Total | 3,189,022 | 3,758,909 | 4,027,497 | 268,588 | 7.15% |
| Operations | | | | | |
| Capital Assets | 81,057 | 1,050,000 | 553,273 | (496,727) | -47.31% |
| Services | 284,384 | 277,810 | 373,359 | 95,549 | 34.39% |
| Materials & Supplies | 311,788 | 844,401 | 825,905 | (18,496) | -2.19% |
| Travel Expense | 401 | 4,200 | 4,200 | - | 0.00% |
| Vehicle Operating | 797,116 | 708,706 | 809,805 | 101,099 | 14.27% |
| Insurance, Claims, and Damages | 2,150 | - | 2,264 | 2,264 | 0.00% |
| Capital Outlay | 1,955 | - | 2,337 | 2,337 | 0.00% |
| Other Expenses | 613 | 2,500 | 2,600 | 100 | 4.00% |
| Operations Total | 1,479,464 | 2,887,617 | 2,573,743 | (313,874) | -10.87% |
| Transfers To | | | | | |
| Other Financing Uses | - | 1,000,000 | 1,000,000 | - | 0.00% |
| Transfers To Total | - | 1,000,000 | 1,000,000 | - | 0.00% |
| K-Public Works Total | 4,668,486 | 7,646,526 | 7,601,240 | (45,286) | -0.59% |
| 2050 - State Street Aid Total | 4,668,486 | 7,646,526 | 7,601,240 | (45,286) | -0.59% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 2050 - State Street Aid | | | | | |
| K-Public Works | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 1,657,060 | 2,270,223 | 2,415,094 | 144,871 | 6.38% |
| 601105-Injured On Duty Pay | 13,827 | - | 1,300 | 1,300 | 0.00% |
| 601201-Overtime | 32,329 | - | 30,000 | 30,000 | 0.00% |
| 601202-Compensatory Time | 464 | - | 20,000 | 20,000 | 0.00% |
| 602105-Cellphone Allowance | 6,840 | 6,000 | 6,720 | 720 | 12.00% |
| 602301-Personal Leave | 198,153 | - | - | - | 0.00% |
| 602304-Longevity | 29,850 | 27,600 | 26,925 | (675) | -2.45% |
| 602306-Call Back Pay | 128 | - | 1,000 | 1,000 | 0.00% |
| 602307-On Call Pay | 360 | - | 50 | 50 | 0.00% |
| 602308-Bereavement Pay | 1,460 | - | 1,200 | 1,200 | 0.00% |
| 602309-Holiday Pay | 85,608 | - | - | - | 0.00% |
| Salary and Wages Total | 2,026,079 | 2,303,823 | 2,502,289 | 198,466 | 8.61% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 112,444 | 143,442 | 151,401 | 7,959 | 5.55% |
| 611102-Medicare | 26,616 | 33,546 | 35,410 | 1,864 | 5.56% |
| 611201-General Pension | 399,729 | 484,460 | 511,362 | 26,902 | 5.55% |
| 611202-Fire & Police Pension | 109 | - | - | - | 0.00% |
| 611206-Other Post-employment Benefits (Civilian) | 117,869 | 127,014 | 134,069 | 7,055 | 5.55% |
| 611301-Hospitalization | 390,105 | 531,194 | 542,996 | 11,802 | 2.22% |
| 611302-Life Insurance Benefit | 1,741 | 2,107 | 2,216 | 109 | 5.17% |
| 611303-Long-Term Disability | 2,455 | 7,902 | 8,411 | 509 | 6.44% |
| 611304-Health Savings Accounts | 38,748 | 38,517 | 47,639 | 9,122 | 23.68% |
| 611402-Employee Health Savings Acct | 140 | - | 144 | 144 | 0.00% |
| 611403-On-site Medical Program | 72,988 | 86,904 | 85,200 | (1,704) | -1.96% |
| 611404-On-site Facility | - | - | 6,360 | 6,360 | 0.00% |
| Fringe Benefits Total | 1,162,942 | 1,455,086 | 1,525,208 | 70,122 | 4.82% |
| Personnel Total | 3,189,022 | 3,758,909 | 4,027,497 | 268,588 | 7.15% |
| Operations | | | | | |
| Capital Assets | | | | | |
| 761204-Equipment Purchase | 81,057 | 1,050,000 | 553,273 | (496,727) | -47.31% |
| Capital Assets Total | 81,057 | 1,050,000 | 553,273 | (496,727) | -47.31% |
| Services | | | | | |
| 701208-On-the-Job Injury Claims | 42,996 | 43,000 | 43,000 | - | 0.00% |
| 701213-On-the-Job Injury Settlement Claims | - | - | 20,000 | 20,000 | 0.00% |
| 702101-Carpentry | 162 | - | 788 | 788 | 0.00% |
| 702102-Electrical | 899 | 2,000 | 6,400 | 4,400 | 220.00% |
| 702103-Exterminating Service | 6 | - | - | - | 0.00% |
| 702104-Masonry | 1,052 | - | - | - | 0.00% |
| 702105-Painting | 333 | - | - | - | 0.00% |
| 702109-Custodial Services | 8,382 | 9,210 | 9,210 | - | 0.00% |
| 702204-Contracted Repair Service | 128,060 | 62,100 | 160,000 | 97,900 | 157.65% |
| 702207-Maintenance Services | 156 | 1,000 | 1,000 | - | 0.00% |
| 702213-Labor | - | 30,000 | - | (30,000) | -100.00% |
| 702220-Major Repair | 1,615 | 2,769 | 2,000 | (769) | -27.77% |
| 702227-IT Maintenance - Support Maintenance | - | 888 | 888 | - | 0.00% |
| 703101-Electricity | 3,936 | 7,680 | 5,000 | (2,680) | -34.90% |
| 703103-Water | 12,893 | 10,605 | 15,800 | 5,195 | 48.99% |
| 703109-Sewer | 7,311 | 7,868 | 8,560 | 692 | 8.80% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|----------------|----------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 703202-Cellular Phone Service | 15 | 25 | - | (25) | -100.00% |
| 703206-Air Cards | 2,449 | 1,500 | 2,500 | 1,000 | 66.67% |
| 703207-Digital Connectivity | 27,282 | 25,000 | 30,000 | 5,000 | 20.00% |
| 704104-Equipment Rental | 1,140 | 13,390 | 7,000 | (6,390) | -47.72% |
| 704215-Security Services | 6,173 | 15,912 | 15,000 | (912) | -5.73% |
| 704306-Dues | 489 | 300 | 300 | - | 0.00% |
| 704329-Radio Maintenance | 36,164 | 37,563 | 37,563 | - | 0.00% |
| 704333-Flowmeter and Rain Gauge Services | - | - | 1,350 | 1,350 | 0.00% |
| 704407-Wireless Data Communication | - | 5,000 | 5,000 | - | 0.00% |
| 704499-Incomplete Expense Allocation | 2,870 | - | - | - | 0.00% |
| 704601-Local Registration Fees | - | 1,000 | 1,000 | - | 0.00% |
| 704602-Training Costs | - | 1,000 | 1,000 | - | 0.00% |
| Services Total | 284,384 | 277,810 | 373,359 | 95,549 | 34.39% |
| Materials & Supplies | | | | | |
| 711104-Forms & Printed Material | 130 | 150 | 150 | - | 0.00% |
| 711109-Office Supplies & Stationery | 440 | 500 | 500 | - | 0.00% |
| 711110-Technology Accessories & Supplies | 131 | 200 | 200 | - | 0.00% |
| 712101-Asphalt and Asphalt Filler | 142,818 | 329,300 | 329,300 | - | 0.00% |
| 712102-Brick & Concrete Blocks | 606 | 5,000 | 5,000 | - | 0.00% |
| 712103-Cement, Lime, & Plaster | 36,011 | 33,561 | 43,920 | 10,359 | 30.87% |
| 712104-Concrete, Clay Pipe, & Fittings | 34,931 | 127,000 | 134,620 | 7,620 | 6.00% |
| 712105-Gravel, Sand, Stone, Chert, Salt | 37,975 | 188,605 | 193,605 | 5,000 | 2.65% |
| 712107-Lumber & Wood Products | 2,326 | 30,000 | 20,000 | (10,000) | -33.33% |
| 712108-Other Constr & Bldg Materials | - | 2,000 | 2,000 | - | 0.00% |
| 712109-Paint | 1,094 | 1,600 | 1,600 | - | 0.00% |
| 712110-Pipe & Fittings | - | 2,000 | 2,000 | - | 0.00% |
| 712111-Sewer Grates & Manhole Covers | - | 2,400 | 2,400 | - | 0.00% |
| 712114-Plumbing Supplies | 105 | 180 | 180 | - | 0.00% |
| 713102-Fasteners | 26 | 2,000 | 1,000 | (1,000) | -50.00% |
| 713109-Repair Parts | 13,687 | 59,000 | 25,000 | (34,000) | -57.63% |
| 713117-Hose & Fittings | 267 | 500 | 500 | - | 0.00% |
| 713201-Chemicals & Lab Supplies | 8,343 | 15,000 | 8,500 | (6,500) | -43.33% |
| 714105-Building Maintenance Supplies | 159 | 500 | - | (500) | -100.00% |
| 714106-Cleaning Supplies | 1,630 | 525 | 1,600 | 1,075 | 204.76% |
| 714107-Clothing | 6,081 | 4,100 | 6,200 | 2,100 | 51.22% |
| 714111-Electrical Supplies, Bulbs, Etc | - | 300 | - | (300) | -100.00% |
| 714117-Food & Ice | 542 | 1,000 | 2,500 | 1,500 | 150.00% |
| 714120-Hardware, Nails, Small Tools | 8,781 | 5,000 | 8,900 | 3,900 | 78.00% |
| 714125-Oil & Lubricants | 127 | 130 | 130 | - | 0.00% |
| 714129-Safety Equipment | 5,539 | 6,000 | 6,800 | 800 | 13.33% |
| 714130-Safety Shoes | 7,517 | 7,000 | 8,800 | 1,800 | 25.71% |
| 714135-Locks & Key supplies | 30 | 350 | - | (350) | -100.00% |
| 714136-Dirt mix, Mulch, Topsoil | 1,254 | 20,000 | 20,000 | - | 0.00% |
| 714138-Flags Banners and Signage | 825 | - | - | - | 0.00% |
| 714143-Event Planning, Services and Catering | 142 | - | - | - | 0.00% |
| 714144-Batteries | 270 | 500 | 500 | - | 0.00% |
| Materials & Supplies Total | 311,788 | 844,401 | 825,905 | (18,496) | -2.19% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 124 | 200 | 200 | - | 0.00% |
| 721201-Hotels | 182 | 3,000 | 3,000 | - | 0.00% |
| 721202-Meals | 96 | 500 | 500 | - | 0.00% |
| 721301-Registration Fees | - | 500 | 500 | - | 0.00% |
| Travel Expense Total | 401 | 4,200 | 4,200 | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

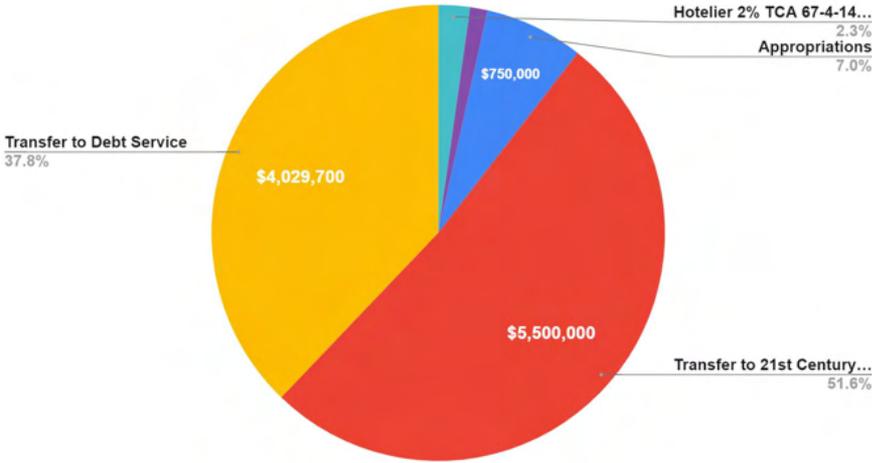
| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| Vehicle Operating | | | | | |
| 731101-Diesel Fuel | 139,712 | 127,000 | 140,000 | 13,000 | 10.24% |
| 731102-Gasoline | 29,178 | 27,000 | 33,200 | 6,200 | 22.96% |
| 731201-Contracted Vehicle Repair | - | 3,000 | 3,000 | - | 0.00% |
| 731203-Vehicle Labor | 165,922 | 150,000 | 231,000 | 81,000 | 54.00% |
| 731204-Vehicle Parts & Supplies | 212,179 | 152,501 | 152,900 | 399 | 0.26% |
| 731301-Car Wash | 920 | - | 500 | 500 | 0.00% |
| 731401-Fleet Leased Vehicle | 249,205 | 249,205 | 249,205 | - | 0.00% |
| Vehicle Operating Total | 797,116 | 708,706 | 809,805 | 101,099 | 14.27% |
| Insurance, Claims, and Damages | | | | | |
| 742402-Building & Content Insurance | 2,150 | - | 2,264 | 2,264 | 0.00% |
| Insurance, Claims, and Damages Total | 2,150 | - | 2,264 | 2,264 | 0.00% |
| Capital Outlay | | | | | |
| 772104-Grounds Equipment | 1,645 | - | - | - | 0.00% |
| 772109-Office Furniture | 310 | - | - | - | 0.00% |
| 772112-Computer equipment under 5000 | - | - | 2,337 | 2,337 | 0.00% |
| Capital Outlay Total | 1,955 | - | 2,337 | 2,337 | 0.00% |
| Other Expenses | | | | | |
| 781301-Fees, Licenses, & Permits | - | 2,000 | 2,000 | - | 0.00% |
| 782201-Awards | 613 | 500 | 600 | 100 | 20.00% |
| Other Expenses Total | 613 | 2,500 | 2,600 | 100 | 4.00% |
| Operations Total | 1,479,464 | 2,887,617 | 2,573,743 | (313,874) | -10.87% |
| Transfers To | | | | | |
| Other Financing Uses | | | | | |
| 811307-Transfer to Public Works Capital | - | - | 1,000,000 | 1,000,000 | 0.00% |
| 811313-Transfer to Transportation Capital | - | 1,000,000 | - | (1,000,000) | -100.00% |
| Other Financing Uses Total | - | 1,000,000 | 1,000,000 | - | 0.00% |
| Transfers To Total | - | 1,000,000 | 1,000,000 | - | 0.00% |
| K-Public Works Total | 4,668,486 | 7,646,526 | 7,601,240 | (45,286) | -0.59% |
| 2050 - State Street Aid Total | 4,668,486 | 7,646,526 | 7,601,240 | (45,286) | -0.59% |



**FY 2025 Budget
2070 - Hotel Motel
Tax Fund**

**Javaid Majid - Chief Financial
Officer**

FY25 Revenue & Expenses by Category



| | |
|------------------|--------------|
| FY24 | \$8,962,200 |
| FY25 | \$10,652,000 |
| Inc/(Dec) | \$1,639,800 |
| Change % | 18.30% |

FY25 OTHER FUNDS - 2070 HOTEL MOTEL TAX FUND

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|---|------------------|------------------|-------------------|-------------------------------------|----------------|
| 2070 - Hotel-Motel Tax Fund | | | | | |
| A-General Gov't & Agencies | | | | | |
| Operations | | | | | |
| Services | 150,830 | 307,900 | 240,000 | -97,900 | -31.80% |
| Other Expenses | 144,345 | 148,531 | 882,300 | 713,769 | 480.55% |
| Operations Total | 295,174 | 456,431 | 1,122,300 | 615,869 | 134.93% |
| Transfers To | | | | | |
| Other Financing Uses | 3,943,949 | 8,505,769 | 9,529,700 | 1,023,931 | 12.04% |
| Transfers To Total | 3,943,949 | 8,505,769 | 9,529,700 | 1,023,931 | 12.04% |
| A-General Gov't & Agencies Total | 4,239,124 | 8,962,200 | 10,652,000 | 1,639,800 | 18.30% |
| 2070 - Hotel-Motel Tax Fund Total | 4,239,124 | 8,962,200 | 10,652,000 | 1,639,800 | 18.30% |

Recommendation Increase: \$1,639,800

- **Operations \$1,639,800**
 - Increase in Appropriations
 - Increase in Transfer to 21st Century Capital Project



Hotel Motel

FY25 Executive Summary

Description

Hotel-Motel Occupancy Privilege Tax - The City of Chattanooga has the authority to levy a privilege tax on the occupancy of hotel/motel rooms by transients pursuant to T.C.A 67-4-1401 and City Code Sec. 11-199. The tax is set at the state maximum of 4% and may be used to encourage tourism. It is imposed on both hotels and Short Term Vacation Rental (STVR) properties.

Budget Overview

This tax is dedicated by bond covenant to pay debt service on the 21st Century Waterfront Plan (the redevelopment of the city riverfront) which had an original cost of \$120 million. The City funded \$55 million, with the balance jointly funded by the public and the private sectors.

Our code Sec. 11-199 provides that amounts necessary to cover debt obligations related to the 21st Century Waterfront must be designated before funds can be used for other purposes. The final payment on these bonds is February 2031.

Any remaining funds received from this tax are designated for the promotion of tourism and tourism development within the City of Chattanooga. These are defined by TCA as:

Tourism - attracting nonresidents to visit a particular municipality and encouraging those nonresidents to spend money in the municipality, which includes travel related to both leisure and business activities.

Tourism development - the acquisition and construction of, and financing and retirement of debt for, facilities related to tourism.

We currently use excess to fund any additional waterfront related capital costs.

Budget Highlights

- Revenue 12.48% over FY24 Budget, 0.71% over FY24 Projections
- \$5.5M operations for Capital in FY25
- \$750K for Chattanooga Tourism
- \$500K Planned Use of Fund Balance



City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2025

| Hotel Motel | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|---|--------------------|--------------------|----------------------|--------------------------------------|-----------------|
| Revenues | | | | | |
| Occupancy Tax | 9,003,995 | 8,048,000 | 9,166,600 | 1,118,600 | 13.90% |
| Short Term Vacation Rentals | 1,046,102 | 909,000 | 977,800 | 68,800 | 7.57% |
| Short Term Vacation Rental Int & Pen | 1,316 | 4,600 | 2,600 | 2,600 | 0.00% |
| Interest Revenue | 11,699 | 600 | 5,000 | 4,400 | 733.33% |
| Total Revenues | 10,063,112 | 8,962,200 | 10,152,000 | 1,194,400 | 13.33% |
| Expenditures | | | | | |
| Public Works Capital Fund or related Waterfront Capital | - | 4,500,000 | 3,500,000 | (1,000,000) | -22.22% |
| Parks & Outdoors Capital Fund | - | - | 2,000,000 | 2,000,000 | 0.00% |
| Capital - Tivoli Foundation | 4,000,000 | - | - | - | 0.00% |
| Chattanooga Tourism | - | - | 750,000 | 750,000 | 0.00% |
| Hotel/Motel Collection Fee | 150,830 | 307,900 | 240,000 | (67,900) | -22.05% |
| Debt Service | 3,943,949 | 4,005,769 | 4,029,700 | 23,931 | 0.60% |
| Hamilton County Collection Fee | 144,345 | 148,531 | 132,300 | (16,231) | -10.93% |
| Total Expenditures | 8,239,124 | 8,962,200 | 10,652,000 | 1,689,800 | 18.85% |
| Estimated Incr(Decr) in Fund Balance | 1,823,988 | - | -500,000 | | |
| Beginning Fund Balance July 1 | 9,547,211 | 11,371,199 | 11,371,199 | | |
| Ending Fund Balance June 30 | 11,371,199 | 11,371,199 | 10,871,199 | | |
| Ending Fund Balance as a % of Total Appropriations | 138.01% | 126.88% | 102.06% | | |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|-------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| 2070 - Hotel-Motel Tax Fund | | | | | |
| A-General Gov't & Agencies | | | | | |
| CC_A74001 - Hotel Motel Tax | 4,211,859 | 8,962,200 | 10,652,000 | 1,639,800 | 18.3% |
| CC_A74003 - Hotel Motel Tax STVR (Short Term Vacation | 27,265 | - | - | - | 0.0% |
| A-General Gov't & Agencies Total | 4,239,124 | 8,962,200 | 10,652,000 | 1,639,800 | 18.3% |
| 2070 - Hotel-Motel Tax Fund Total | 4,239,124 | 8,962,200 | 10,652,000 | 1,639,800 | 18.3% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 2070 - Hotel-Motel Tax Fund | | | | | |
| A-General Gov't & Agencies | | | | | |
| Operations | | | | | |
| Services | 150,830 | 307,900 | 240,000 | (97,900) | -31.80% |
| Other Expenses | 144,345 | 148,531 | 882,300 | 713,769 | 480.55% |
| Operations Total | 295,174 | 456,431 | 1,122,300 | 615,869 | 134.93% |
| Transfers To | | | | | |
| Other Financing Uses | 3,943,949 | 8,505,769 | 9,529,700 | 1,023,931 | 12.04% |
| Transfers To Total | 3,943,949 | 8,505,769 | 9,529,700 | 1,023,931 | 12.04% |
| A-General Gov't & Agencies Total | 4,239,124 | 8,962,200 | 10,652,000 | 1,639,800 | 18.30% |
| 2070 - Hotel-Motel Tax Fund Total | 4,239,124 | 8,962,200 | 10,652,000 | 1,639,800 | 18.30% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

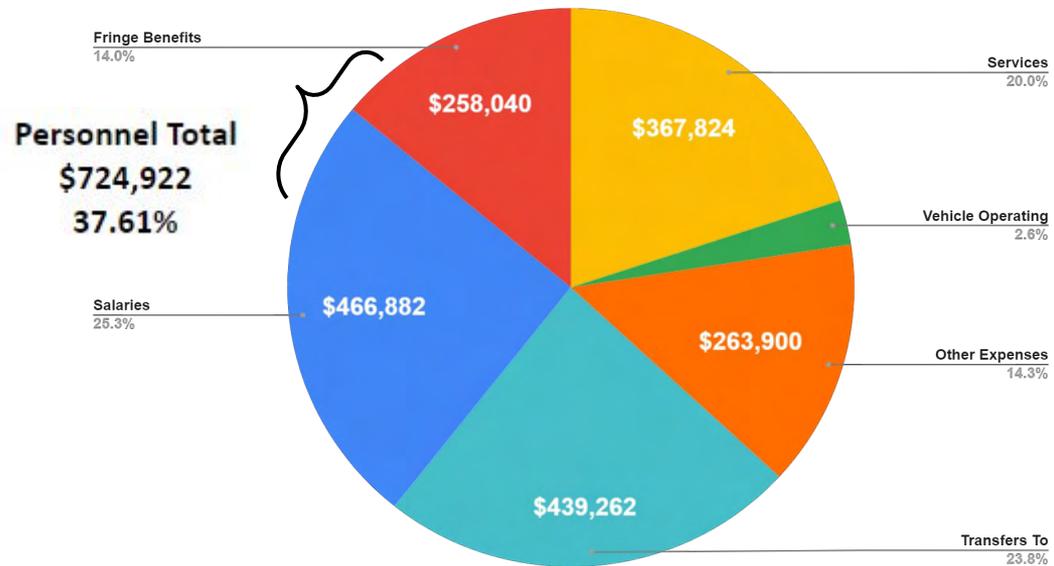
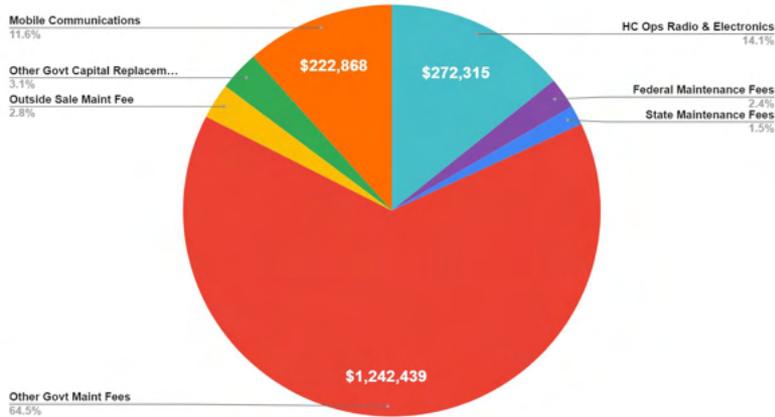
| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|-------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 2070 - Hotel-Motel Tax Fund | | | | | |
| A-General Gov't & Agencies | | | | | |
| Operations | | | | | |
| Services | | | | | |
| 704345-Hotelier 2% accounting fee TCA 67-4-1405(b) | 150,830 | 307,900 | 240,000 | (97,900) | -31.80% |
| Services Total | 150,830 | 307,900 | 240,000 | (97,900) | -31.80% |
| Other Expenses | | | | | |
| 781307-Hamilton County Accounting Fee | 144,345 | 148,531 | 132,300 | (36,231) | -24.39% |
| 784101-Appropriations | - | - | 750,000 | 750,000 | 0.00% |
| Other Expenses Total | 144,345 | 148,531 | 882,300 | 713,769 | 480.55% |
| Operations Total | 295,174 | 456,431 | 1,122,300 | 615,869 | 134.93% |
| Transfers To | | | | | |
| Other Financing Uses | | | | | |
| 811306-Transfer to Parks & Outdoors Capital | - | - | 2,000,000 | 2,000,000 | 0.00% |
| 811307-Transfer to Public Works Capital | - | - | 3,500,000 | 3,500,000 | 0.00% |
| 811312-Transfer to 21st Century Waterfront Cap Proj | - | 4,500,000 | - | (4,500,000) | -100.00% |
| 811601-Transfer to Debt Service | 3,943,949 | 4,005,769 | 4,029,700 | 23,931 | 0.60% |
| Other Financing Uses Total | 3,943,949 | 8,505,769 | 9,529,700 | 1,023,931 | 12.04% |
| Transfers To Total | 3,943,949 | 8,505,769 | 9,529,700 | 1,023,931 | 12.04% |
| A-General Gov't & Agencies Total | 4,239,124 | 8,962,200 | 10,652,000 | 1,639,800 | 18.30% |
| 2070 - Hotel-Motel Tax Fund Total | 4,239,124 | 8,962,200 | 10,652,000 | 1,639,800 | 18.30% |



**FY 2025 Budget
6070 - TVRCS
Operations**

Pat Rollins - Director

FY25 Revenue & Expenses by Category



| | |
|------------------|-------------|
| FY24 | \$1,894,459 |
| FY25 | \$1,927,688 |
| Inc/(Dec) | \$33,229 |
| Change % | 1.75% |

FY25 OTHER FUNDS - 6070 TVRCS OPERATIONS

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--------------------------------------|------------------|------------------|------------------|-------------------------------------|---------------|
| 6070 - TVRCS Operations | | | | | |
| J-Fire | | | | | |
| Personnel | | | | | |
| Salary and Wages | 321,946 | 456,402 | 466,882 | 10,480 | 2.30% |
| Fringe Benefits | 157,995 | 272,164 | 258,040 | -14,124 | -5.19% |
| Personnel Total | 479,941 | 728,566 | 724,922 | -3,644 | -0.50% |
| Operations | | | | | |
| Capital Assets | - | 43,000 | - | -43,000 | -100.00% |
| Services | 325,067 | 331,983 | 367,824 | 35,841 | 10.80% |
| Materials & Supplies | 63,071 | 105,250 | 115,250 | 10,000 | 9.50% |
| Travel Expense | - | 20,500 | 41,000 | 20,500 | 100.00% |
| Vehicle Operating | 31,791 | 54,050 | 60,050 | 6,000 | 11.10% |
| Insurance, Claims, and Damages | 42,983 | 39,000 | 47,600 | 8,600 | 22.05% |
| Capital Outlay | 6,566 | 1,600 | 1,600 | - | 0.00% |
| Other Expenses | 130,180 | 130,180 | 130,180 | - | 0.00% |
| Operations Total | 599,657 | 725,563 | 763,504 | 37,941 | 5.23% |
| Transfers To | | | | | |
| Other Financing Uses | - | 440,330 | 439,262 | -1,068 | -0.24% |
| Transfers To Total | - | 440,330 | 439,262 | -1,068 | -0.24% |
| J-Fire Total | 1,079,598 | 1,894,459 | 1,927,688 | 33,229 | 1.75% |
| 6070 - TVRCS Operations Total | 1,079,598 | 1,894,459 | 1,927,688 | 33,229 | 1.75% |

Recommendation Increase: \$33,229

- **Salaries & Benefits \$3,644**
 - Increase in benefits cost
- **Operations \$37,941**
 - Increase in Maintenance Service Costs
 - Increase in Battery costs



Tennessee Valley Regional Communications System

FY25 Executive Summary

Description

The Department of Mobile Communications Services/Tennessee Valley Regional Communications provides communications resources for 13 Counties and 30 municipalities in southeast Tennessee and Northwest Georgia as well as State and Federal Organizations. We are an enterprise fund with projected revenues for FY25 of \$1,927,688.00. Our revenues are derived from radio & access fees paid by system users.

Vision

To be an organization that sacrificially serves outwardly and continually improves inwardly.

Mission

To provide seamless public safety communications to all system partners.

Trends

We continue to add additional users to the system with a projected 2.7% increase in revenues over last budget year.

Budget Overview

I am presenting a balanced budget for consideration.

Budget Highlights

- **\$24,000 increase to Contracted repair services for the addition of pending repair contracts with Motorola.**
- **\$10,000 increase to batteries due to increased costs due to inflation.**

Position Requests

- **None at this time.**
-

Future Challenges and Opportunities

None on the horizon.



City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2025

| Tennessee Valley Regional Communication Service | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|------------------|------------------|------------------|-------------------------------|--------------|
| Revenues | | | | | |
| Ham Co Ops Radio & Electronics | - | 282,083 | 272,315 | -9,768 | -3.46% |
| TVRCS Federal Maintenance Fees | 34,444.9 | 45,493 | 46,731 | 1,238 | 2.72% |
| TVRCS State Maintenance Fees | 18,529.5 | 32,321 | 29,668 | -2,653 | -8.21% |
| TVRCS Other Government Maintenance Fees | 1,302,707.4 | 1,176,202 | 1,242,439 | 66,237 | 5.63% |
| TVRCS Outside Sales Maintenance Fee | 42,898.6 | 58,491 | 53,667 | -4,824 | -8.25% |
| TVRCS Other Government Capital Replacement | 65.5 | 60,000 | 60,000 | - | 0.00% |
| Mobile Communications Services | 298,968.7 | 222,869 | 222,868 | -1 | 0.00% |
| Miscellaneous Revenue | 2,181.5 | 7,000 | - | -7,000 | -100.00% |
| TVRCS Parts Resale | 15,720.3 | 10,000 | - | -10,000 | -100.00% |
| Total Revenues | 1,715,518 | 1,894,459 | 1,927,688 | 33,229 | 1.75% |
| Expenditures | | | | | |
| Operations | 1,079,598 | 1,894,459 | 1,927,688 | 33,229 | 1.75% |
| Total Expenditures | 1,079,598 | 1,894,459 | 1,927,688 | 33,229 | 1.75% |
| Estimated Incr(Decr) in Fund Balance | 635,920 | - | - | | |
| Beginning Fund Balance July 1 | 2,405,330 | 3,041,250 | 3,041,250 | | |
| Ending Fund Balance June 30 | 3,041,250 | 3,041,250 | 3,041,250 | | |
| Ending Fund Balance as a % of Total Appropriations | 281.70% | 160.53% | 157.77% | | |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|-------------|
| | | | | Proposed vs. Budget | % Change |
| 6070 - TVRCS Operations | | | | | |
| J-Fire | | | | | |
| CC_J00501 - TN Valley Regional Communications Operatic | 1,079,598 | 1,894,459 | 1,927,688 | 33,229 | 1.8% |
| J-Fire Total | 1,079,598 | 1,894,459 | 1,927,688 | 33,229 | 1.8% |
| 6070 - TVRCS Operations Total | 1,079,598 | 1,894,459 | 1,927,688 | 33,229 | 1.8% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--------------------------------------|------------------|------------------|------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| 6070 - TVRCS Operations | | | | | |
| J-Fire | | | | | |
| Personnel | | | | | |
| Salary and Wages | 321,946 | 456,402 | 466,882 | 10,480 | 2.30% |
| Fringe Benefits | 157,995 | 272,164 | 258,040 | (14,124) | -5.19% |
| Personnel Total | 479,941 | 728,566 | 724,922 | (3,644) | -0.50% |
| Operations | | | | | |
| Capital Assets | - | 43,000 | - | (43,000) | -100.00% |
| Services | 325,067 | 331,983 | 367,824 | 35,841 | 10.80% |
| Materials & Supplies | 63,071 | 105,250 | 115,250 | 10,000 | 9.50% |
| Travel Expense | - | 20,500 | 41,000 | 20,500 | 100.00% |
| Vehicle Operating | 31,791 | 54,050 | 60,050 | 6,000 | 11.10% |
| Insurance, Claims, and Damages | 42,983 | 39,000 | 47,600 | 8,600 | 22.05% |
| Capital Outlay | 6,566 | 1,600 | 1,600 | - | 0.00% |
| Other Expenses | 130,180 | 130,180 | 130,180 | - | 0.00% |
| Operations Total | 599,657 | 725,563 | 763,504 | 37,941 | 5.23% |
| Transfers To | | | | | |
| Other Financing Uses | - | 440,330 | 439,262 | (1,068) | -0.24% |
| Transfers To Total | - | 440,330 | 439,262 | (1,068) | -0.24% |
| J-Fire Total | 1,079,598 | 1,894,459 | 1,927,688 | 33,229 | 1.75% |
| 6070 - TVRCS Operations Total | 1,079,598 | 1,894,459 | 1,927,688 | 33,229 | 1.75% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|----------------|----------------|------------------|------------------------|-----------------|
| | | | | Proposed vs. Budget | % Change |
| 6070 - TVRCS Operations | | | | | |
| J-Fire | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 266,158 | 437,877 | 445,892 | 8,015 | 1.83% |
| 601105-Injured On Duty Pay | 1,867 | - | - | - | 0.00% |
| 601201-Overtime | 3,507 | 6,000 | 6,000 | - | 0.00% |
| 602105-Cellphone Allowance | 4,380 | 3,600 | 5,040 | 1,440 | 40.00% |
| 602301-Personal Leave | 29,715 | - | - | - | 0.00% |
| 602304-Longevity | 1,650 | 1,425 | 1,950 | 525 | 36.84% |
| 602306-Call Back Pay | 823 | 2,500 | 2,500 | - | 0.00% |
| 602307-On Call Pay | 4,984 | 5,000 | 5,500 | 500 | 10.00% |
| 602309-Holiday Pay | 8,863 | - | - | - | 0.00% |
| Salary and Wages Total | 321,946 | 456,402 | 466,882 | 10,480 | 2.30% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 18,621 | 27,656 | 27,765 | 109 | 0.39% |
| 611102-Medicare | 4,355 | 6,467 | 6,493 | 26 | 0.40% |
| 611201-General Pension | 66,107 | 93,403 | 93,778 | 375 | 0.40% |
| 611206-Other Post-employment Benefits (Civilian) | 19,597 | 24,487 | 24,586 | 99 | 0.40% |
| 611301-Hospitalization | 35,920 | 100,373 | 86,000 | (14,373) | -14.32% |
| 611302-Life Insurance Benefit | 241 | 370 | 373 | 3 | 0.81% |
| 611303-Long-Term Disability | 370 | 1,508 | 1,531 | 23 | 1.53% |
| 611304-Health Savings Accounts | 6,651 | 5,972 | 6,210 | 238 | 3.99% |
| 611402-Employee Health Savings Acct | 27 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 6,106 | 11,928 | 10,224 | (1,704) | -14.29% |
| 611404-On-site Facility | - | - | 1,080 | 1,080 | 0.00% |
| Fringe Benefits Total | 157,995 | 272,164 | 258,040 | (14,124) | -5.19% |
| Personnel Total | 479,941 | 728,566 | 724,922 | (3,644) | -0.50% |
| Operations | | | | | |
| Capital Assets | | | | | |
| 761308-Computer Software over 15000 | - | 43,000 | - | (43,000) | -100.00% |
| Capital Assets Total | - | 43,000 | - | (43,000) | -100.00% |
| Services | | | | | |
| 701103-Consultant Fees | - | 2,000 | 2,000 | - | 0.00% |
| 701109-Legal Services | 9,000 | 9,000 | 9,000 | - | 0.00% |
| 701208-On-the-Job Injury Claims | 2,248 | - | - | - | 0.00% |
| 702102-Electrical | 2,100 | 10,000 | 10,000 | - | 0.00% |
| 702103-Exterminating Service | 340 | 750 | 750 | - | 0.00% |
| 702106-Plumbing | 100 | 1,000 | 1,000 | - | 0.00% |
| 702112-Tower Services | 37,988 | 16,000 | 20,000 | 4,000 | 25.00% |
| 702204-Contracted Repair Service | 598 | - | - | - | 0.00% |
| 702207-Maintenance Services | 46,454 | 55,000 | 79,300 | 24,300 | 44.18% |
| 702208-Fire Prevention Measures | - | 400 | 400 | - | 0.00% |
| 702211-Grounds | 660 | 1,100 | 1,100 | - | 0.00% |
| 702212-HVAC | 5,251 | 15,000 | 15,000 | - | 0.00% |
| 702218-Pump Repairs | - | - | 4,000 | 4,000 | 0.00% |
| 702222-Cabling & Installation | 44,438 | - | - | - | 0.00% |
| 702224-Equipment Inspection and Calibration | 1,950 | 3,000 | 3,000 | - | 0.00% |
| 702228-Generator Maintenance | 17,592 | 20,000 | 20,000 | - | 0.00% |
| 702233-Door Repairs | 1,359 | - | - | - | 0.00% |
| 703101-Electricity | 58,039 | 64,951 | 66,350 | 1,399 | 2.15% |
| 703102-Natural Gas | 4,457 | 3,700 | 3,700 | - | 0.00% |

Fund by Acct

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|----------------|----------------|------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 703103-Water | 586 | 600 | 600 | - | 0.00% |
| 703109-Sewer | 817 | 1,100 | 1,200 | 100 | 9.09% |
| 703206-Air Cards | 4,734 | 4,000 | 4,500 | 500 | 12.50% |
| 703207-Digital Connectivity | 4,633 | 15,500 | 19,500 | 4,000 | 25.81% |
| 704104-Equipment Rental | 1,905 | - | - | - | 0.00% |
| 704105-Property Rental | 64,325 | 77,758 | 81,000 | 3,242 | 4.17% |
| 704108-Office Machine Rental | 1,055 | 1,200 | 1,200 | - | 0.00% |
| 704201-Advertising | 120 | 650 | 650 | - | 0.00% |
| 704242-License Testing | - | 650 | 650 | - | 0.00% |
| 704306-Dues | 651 | 700 | 700 | - | 0.00% |
| 704309-Meeting Expense | 1,508 | 2,714 | 2,714 | - | 0.00% |
| 704329-Radio Maintenance | 11,034 | 11,460 | 11,460 | - | 0.00% |
| 704402-Unallocated Purchasing Card Expense | 46 | - | - | - | 0.00% |
| 704501-Freight, Express & Drayage | 536 | 700 | 1,500 | 800 | 114.29% |
| 704502-Postage | 1 | 50 | 50 | - | 0.00% |
| 704602-Training Costs | 543 | 13,000 | 5,000 | (8,000) | -61.54% |
| 704603-Tuition & Books | - | - | 1,500 | 1,500 | 0.00% |
| Services Total | 325,067 | 331,983 | 367,824 | 35,841 | 10.80% |
| Materials & Supplies | | | | | |
| 711104-Forms & Printed Material | - | 200 | 200 | - | 0.00% |
| 711109-Office Supplies & Stationery | 1,097 | 1,500 | 1,500 | - | 0.00% |
| 713102-Fasteners | 212 | - | - | - | 0.00% |
| 713104-Filters, Misc | 123 | 300 | 300 | - | 0.00% |
| 713121-Door Repair Parts | 336 | - | - | - | 0.00% |
| 714106-Cleaning Supplies | 563 | 1,250 | 1,250 | - | 0.00% |
| 714107-Clothing | 180 | 500 | 500 | - | 0.00% |
| 714111-Electrical Supplies, Bulbs, Etc | 485 | 3,000 | 3,000 | - | 0.00% |
| 714112-Electronic Parts | 28,452 | 60,000 | 60,000 | - | 0.00% |
| 714120-Hardware, Nails, Small Tools | 334 | 2,500 | 2,500 | - | 0.00% |
| 714132-Test Materials | - | 500 | 500 | - | 0.00% |
| 714135-Locks & Key supplies | - | 500 | 500 | - | 0.00% |
| 714144-Batteries | 31,289 | 35,000 | 45,000 | 10,000 | 28.57% |
| Materials & Supplies Total | 63,071 | 105,250 | 115,250 | 10,000 | 9.50% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | - | 500 | 1,000 | 500 | 100.00% |
| 721102-Transportation | - | 4,000 | 8,000 | 4,000 | 100.00% |
| 721201-Hotels | - | 6,000 | 12,000 | 6,000 | 100.00% |
| 721202-Meals | - | 6,000 | 12,000 | 6,000 | 100.00% |
| 721301-Registration Fees | - | 3,000 | 6,000 | 3,000 | 100.00% |
| 721302-Other Travel Expenses | - | 1,000 | 2,000 | 1,000 | 100.00% |
| Travel Expense Total | - | 20,500 | 41,000 | 20,500 | 100.00% |
| Vehicle Operating | | | | | |
| 731101-Diesel Fuel | - | 350 | 350 | - | 0.00% |
| 731102-Gasoline | 4,070 | 9,000 | 9,000 | - | 0.00% |
| 731103-Propane | 560 | 9,000 | 9,000 | - | 0.00% |
| 731202-Other Billed Fluids | - | 400 | 400 | - | 0.00% |
| 731203-Vehicle Labor | 2,376 | 5,000 | 8,000 | 3,000 | 60.00% |
| 731204-Vehicle Parts & Supplies | 1,200 | 5,000 | 8,000 | 3,000 | 60.00% |
| 731301-Car Wash | 40 | 300 | 300 | - | 0.00% |
| 731401-Fleet Leased Vehicle | 23,545 | 25,000 | 25,000 | - | 0.00% |
| Vehicle Operating Total | 31,791 | 54,050 | 60,050 | 6,000 | 11.10% |
| Insurance, Claims, and Damages | | | | | |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 742402-Building & Content Insurance | 39,468 | 35,000 | 41,600 | 6,600 | 18.86% |
| 742404-Liability Insurance | 3,515 | 4,000 | 6,000 | 2,000 | 50.00% |
| Insurance, Claims, and Damages Total | 42,983 | 39,000 | 47,600 | 8,600 | 22.05% |
| Capital Outlay | | | | | |
| 772111-Computer Software under 15000 | 9,350 | 1,600 | 1,600 | - | 0.00% |
| 772112-Computer equipment under 5000 | (2,784) | - | - | - | 0.00% |
| Capital Outlay Total | 6,566 | 1,600 | 1,600 | - | 0.00% |
| Other Expenses | | | | | |
| 781102-Indirect Costs | 130,180 | 130,180 | 130,180 | - | 0.00% |
| Other Expenses Total | 130,180 | 130,180 | 130,180 | - | 0.00% |
| Operations Total | 599,657 | 725,563 | 763,504 | 37,941 | 5.23% |
| Transfers To | | | | | |
| Other Financing Uses | | | | | |
| 811410-Transfer to TVRCS | - | 440,330 | 439,262 | (1,068) | -0.24% |
| Other Financing Uses Total | - | 440,330 | 439,262 | (1,068) | -0.24% |
| Transfers To Total | - | 440,330 | 439,262 | (1,068) | -0.24% |
| J-Fire Total | 1,079,598 | 1,894,459 | 1,927,688 | 33,229 | 1.75% |
| 6070 - TVRCS Operations Total | 1,079,598 | 1,894,459 | 1,927,688 | 33,229 | 1.75% |

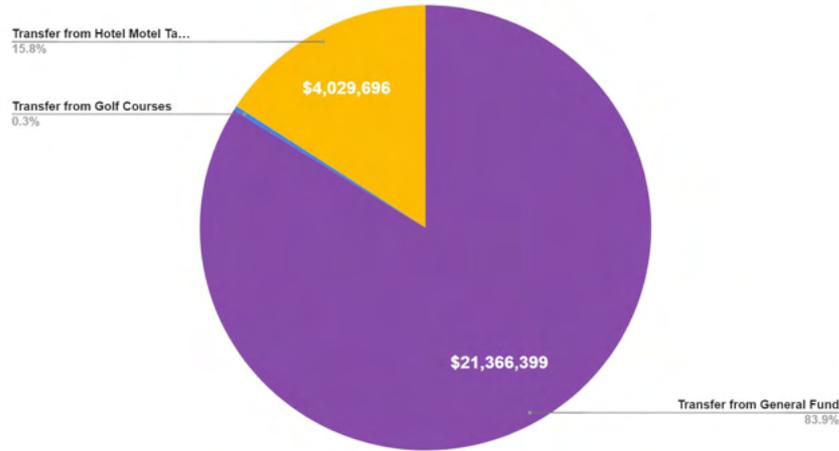


FY 2025 Budget

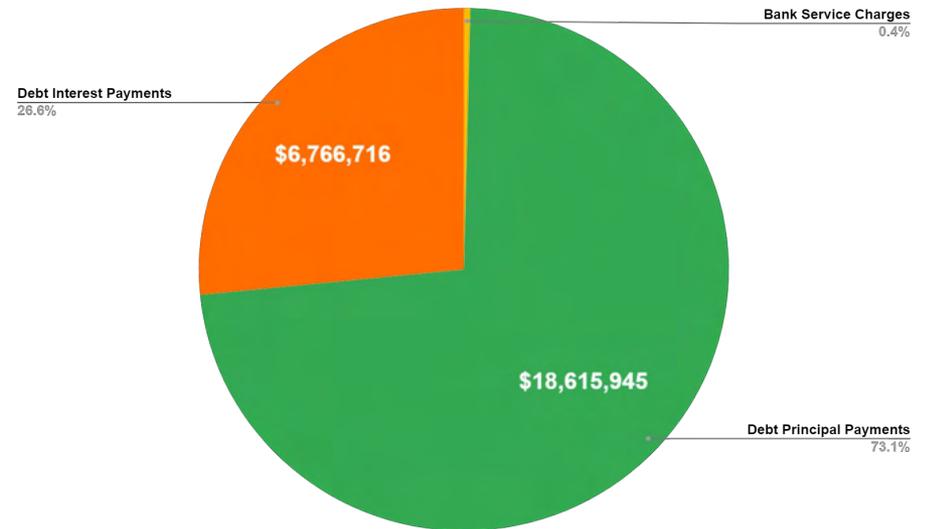
3100 - Debt Service

**Javaid Majid - Chief Financial
Officer**

FY25 Revenue & Expenses by Category



| | |
|------------------|--------------|
| FY24 | \$24,377,995 |
| FY25 | \$25,481,661 |
| Inc/(Dec) | \$1,004,666 |
| Change % | 4.12% |



FY25 OTHER FUNDS - 3100 DEBT SERVICE

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|---|-------------------|-------------------|-------------------|-------------------------------------|--------------|
| 3100 - Debt Service | | | | | |
| A-General Gov't & Agencies | | | | | |
| Operations | | | | | |
| Services | 20,844 | 100,000 | 99,000 | -1,000 | -1.00% |
| Other Expenses | 23,821,931 | 24,277,995 | 25,382,661 | 1,104,666 | 4.55% |
| Operations Total | 23,842,775 | 24,377,995 | 25,481,661 | 1,103,666 | 4.53% |
| A-General Gov't & Agencies Total | 23,842,775 | 24,377,995 | 25,481,661 | 1,103,666 | 4.53% |
| 3100 - Debt Service Total | 23,842,775 | 24,377,995 | 25,481,661 | 1,103,666 | 4.53% |
| Other Expenses Total | 23,821,931 | 24,277,995 | 25,382,661 | 1,104,666 | 4.55% |
| Operations Total | 23,842,775 | 24,377,995 | 25,481,661 | 1,004,666 | 4.12% |
| A-General Gov't & Agencies Total | 23,842,775 | 24,377,995 | 25,481,661 | 1,004,666 | 4.12% |
| 3100 - Debt Service Total | 23,842,775 | 24,377,995 | 25,481,661 | 1,004,666 | 4.12% |

Recommendation Increase: \$1,004,666

- **Operations \$1,004,666**
 - Increase in Debt Principal Payment
 - Increase in Debt Interest Payment



Debt Services

FY25 Executive Summary

Description

The Debt Service fund was established to account for all principal and interest payments on the City's general long-term debt. This includes general obligation bonds, notes payable, and leases. The debt can be either direct indebtedness, in which case an operating transfer is made from the General Fund for the maturity payments, or it can be an indirect indebtedness, with the supporting fund transferring funds for the maturities. Enterprise funds are not a part of this fund.

Budget Overview

The Debt Service Fund is funded from General Fund, Hotel/Motel Fund, and Golf Course Fund.



City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2025

| Debt Service | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|-------------------|-------------------|-------------------|-------------------------------------|--------------|
| Revenues | | | | | |
| General Fund | 19,878,455 | 19,976,654 | 21,366,399 | 1,389,745 | 6.96% |
| CDBG (Fannie Mae Loan) | 312,890 | 310,006 | - | - | -100.00% |
| Hotel/Motel Tax | 3,943,949 | 4,005,769 | 4,029,696 | 23,927 | 0.60% |
| Other Sources (Golf Course) | 85,566 | 85,566 | 85,566 | - | 0.00% |
| Total Revenues | 24,220,860 | 24,377,995 | 25,481,661 | 1,103,666 | 4.53% |
| Expenditures | | | | | |
| Principal | 18,026,994 | 18,326,297 | 18,615,945 | 289,648 | 1.58% |
| Interest | 5,794,937 | 5,951,698 | 6,766,716 | 815,018 | 13.69% |
| Bank Service Charges | 20,844 | 100,000 | 99,000 | -1,000 | -1.00% |
| Total Expenditures | 23,842,775 | 24,377,995 | 25,481,661 | 1,103,666 | 4.53% |
| Estimated Incr(Decr) in Fund Balance | 378,085 | - | - | | |
| Beginning Fund Balance July 1 | 2,671,339 | 3,049,424 | 3,049,424 | | |
| Ending Fund Balance June 30 | 3,049,424 | 3,049,424 | 3,049,424 | | |
| Ending Fund Balance as a % of Total Appropriations | 12.79% | 12.51% | 11.97% | | |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------------|-------------------|-------------------|------------------------|-------------|
| | | | | Proposed vs. Budget | % Change |
| 3100 - Debt Service | | | | | |
| A-General Gov't & Agencies | | | | | |
| CC_A50001 - Debt Serv General | - | 1,100,000 | 449,000 | (651,000) | -59.2% |
| CC_A50014 - Debt Serv 2004 TMBF Loan | 1,659,690 | 1,584,362 | - | (1,584,362) | -100.0% |
| CC_A50021 - Debt Serv 2008 Sec 108 Loan | 316,895 | 310,006 | - | (310,006) | -100.0% |
| CC_A50032 - Debt Serv 2013 Gen Obligation Bonds | 1,625,341 | 1,572,468 | 1,533,018 | (39,450) | -2.5% |
| CC_A50033 - Debt Serv 2013 Hotel Motel Tax Bonds | 623,810 | 603,506 | 588,355 | (15,151) | -2.5% |
| CC_A50034 - Debt Serv 2014A Gen Obligation Refunding | 816,378 | 789,334 | 760,006 | (29,328) | -3.7% |
| CC_A50035 - Debt Serv 2014A Hotel Motel Tax Refundin | 234,429 | 226,663 | 218,241 | (8,422) | -3.7% |
| CC_A50038 - Debt Serv 2015 General Obligation | 2,684,805 | 2,590,375 | 2,496,125 | (94,250) | -3.6% |
| CC_A50039 - Debt Serv 2015 Refunding | 3,142,060 | 3,035,650 | 2,929,975 | (105,675) | -3.5% |
| CC_A50041 - Debt Serv 2017A General Obligation | 790,700 | 763,000 | 735,750 | (27,250) | -3.6% |
| CC_A50042 - Debt Serv 2017B GO Refunding | 2,410,868 | 2,421,500 | 2,437,000 | 15,500 | 0.6% |
| CC_A50045 - Debt Serv 2019A General Obligation | 2,095,863 | 2,028,365 | 1,961,200 | (67,165) | -3.3% |
| CC_A50046 - Debt Serv 2019B General Obligation Refund | 455,935 | 130,350 | 130,350 | - | 0.0% |
| CC_A50047 - Debt Serv 2019B Hotel Motel Tax Refundin | 2,457,660 | 430,850 | 430,850 | - | 0.0% |
| CC_A50048 - Debt Serv 2021A General Obligation | 1,841,950 | 1,774,125 | 1,711,875 | (62,250) | -3.5% |
| CC_A50049 - Debt Serv 2021B General Obligation Refund | 1,972,775 | 2,188,125 | 2,145,125 | (43,000) | -2.0% |
| CC_A50050 - Debt Serv 2021B Hotel Motel Tax Refundin | 628,050 | 2,743,750 | 2,791,250 | 47,500 | 1.7% |
| CC_A50051 - Debt Serv 2022 Golf Cart Capital Lease | 85,566 | 85,566 | 85,566 | - | 0.0% |
| CC_A50052 - Debt Serv 2023 General Obligation | - | - | 4,077,975 | 4,077,975 | 0.0% |
| A-General Gov't & Agencies Total | 23,842,775 | 24,377,995 | 25,481,661 | 1,103,666 | 4.5% |
| 3100 - Debt Service Total | 23,842,775 | 24,377,995 | 25,481,661 | 1,103,666 | 4.5% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------------|-------------------|-------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| 3100 - Debt Service | | | | | |
| A-General Gov't & Agencies | | | | | |
| Operations | | | | | |
| Services | 20,844 | 100,000 | 99,000 | (1,000) | -1.00% |
| Other Expenses | 23,821,931 | 24,277,995 | 25,382,661 | 1,104,666 | 4.55% |
| Operations Total | 23,842,775 | 24,377,995 | 25,481,661 | 1,103,666 | 4.53% |
| A-General Gov't & Agencies Total | 23,842,775 | 24,377,995 | 25,481,661 | 1,103,666 | 4.53% |
| 3100 - Debt Service Total | 23,842,775 | 24,377,995 | 25,481,661 | 1,103,666 | 4.53% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

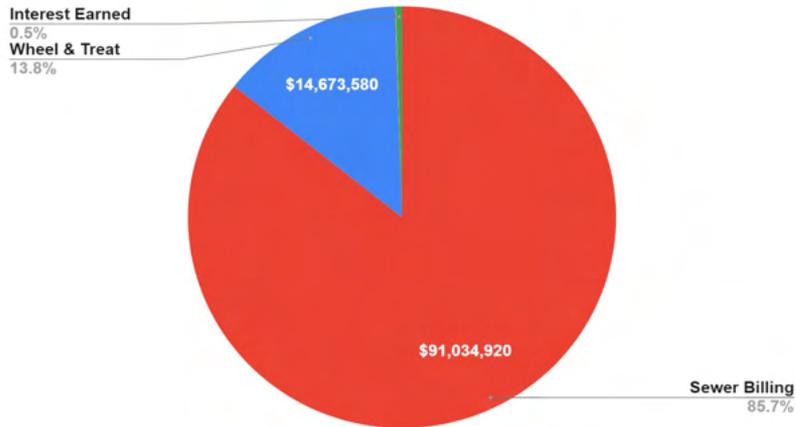
| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 3100 - Debt Service | | | | | |
| A-General Gov't & Agencies | | | | | |
| Operations | | | | | |
| Services | | | | | |
| 704702-Bank Service Charges | 20,844 | 100,000 | 99,000 | (1,000) | -1.00% |
| Services Total | 20,844 | 100,000 | 99,000 | (1,000) | -1.00% |
| Other Expenses | | | | | |
| 783101-Debt Principal Payments | 18,026,994 | 18,326,297 | 18,615,945 | 289,648 | 1.58% |
| 783151-Debt Interest Payments | 5,794,937 | 5,951,698 | 6,766,716 | 815,018 | 13.69% |
| Other Expenses Total | 23,821,931 | 24,277,995 | 25,382,661 | 1,104,666 | 4.55% |
| Operations Total | 23,842,775 | 24,377,995 | 25,481,661 | 1,103,666 | 4.53% |
| A-General Gov't & Agencies Total | 23,842,775 | 24,377,995 | 25,481,661 | 1,103,666 | 4.53% |
| 3100 - Debt Service Total | 23,842,775 | 24,377,995 | 25,481,661 | 1,103,666 | 4.53% |



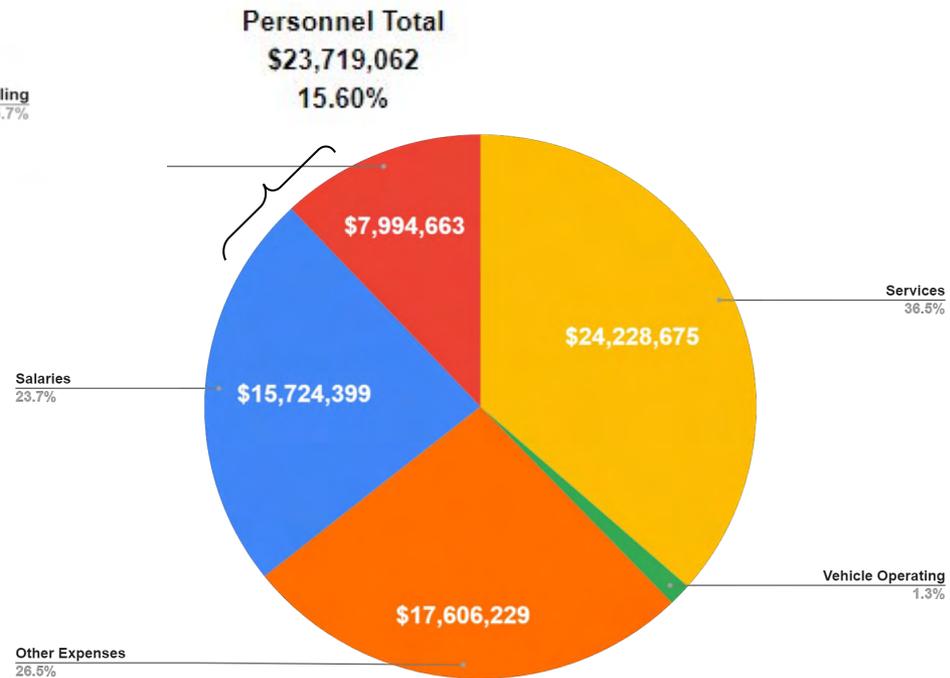
FY 2025 Budget
6010 (ISS)
WASTEWATER

Mark Heinzer - Administrator

FY25 Revenue & Expenses by Category



| | |
|------------------|---------------|
| FY24 | \$141,649,169 |
| FY25 | \$152,035,749 |
| Inc/(Dec) | \$10,386,580 |
| Change % | 7.33% |



FY25 OTHER FUNDS - 6010 (ISS) WASTEWATER

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|-------------------|--------------------|--------------------|-------------------------------------|---------------|
| 6010 - Interceptor Sewer Operations | | | | | |
| K-Public Works | | | | | |
| Personnel | | | | | |
| Salary and Wages | 9,411,643 | 14,904,079 | 15,724,399 | 820,320 | 5.50% |
| Fringe Benefits | 4,952,280 | 7,945,785 | 7,994,663 | 48,878 | 0.62% |
| Personnel Total | 14,363,923 | 22,849,864 | 23,719,062 | 869,198 | 3.80% |
| Operations | | | | | |
| Capital Assets | 793,868 | 3,303,800 | 4,825,100 | 1,521,300 | 46.05% |
| Services | 20,928,014 | 26,047,458 | 24,228,675 | -1,818,783 | -6.98% |
| Materials & Supplies | 14,688,830 | 13,196,025 | 15,111,575 | 1,915,550 | 14.52% |
| Travel Expense | 29,441 | 126,500 | 153,950 | 27,450 | 21.70% |
| Vehicle Operating | 1,050,573 | 1,157,350 | 1,458,105 | 300,755 | 25.99% |
| Insurance, Claims, and Damages | 339,095 | 359,170 | 882,599 | 523,429 | 145.73% |
| Inventory Costs | 380,398 | - | - | 0 | 0.00% |
| Capital Outlay | 760,272 | 202,550 | 214,250 | 11,700 | 5.78% |
| Other Expenses | 17,241,050 | 20,556,452 | 20,192,432 | -364,020 | -1.77% |
| Operations Total | 56,211,541 | 64,949,305 | 67,066,687 | 2,117,382 | 3.26% |
| Transfers To | | | | | |
| Other Financing Uses | 10,821,275 | 53,850,000 | 61,250,000 | 7,400,000 | 13.74% |
| Transfers To Total | 10,821,275 | 53,850,000 | 61,250,000 | 7,400,000 | 13.74% |
| K-Public Works Total | 81,396,739 | 141,649,169 | 152,035,749 | 10,386,580 | 7.33% |
| 6010 - Interceptor Sewer Operation | 81,396,739 | 141,649,169 | 152,035,749 | 10,386,580 | 7.33% |

Recommendation Increase: \$10,386,580

- **Salaries & Benefits \$869,198**
 - 2% COLA and 1 step increase
 - 7 new positions
- **Operations \$2,117,832**
 - Increase in Sewer Construction
 - Increase in Waste Disposal Costs
 - Increase in Pipeline Inspection Costs



City of Chattanooga Wastewater Department

FY25 Executive Summary

Description

The City of Chattanooga Wastewater Department is responsible for the operation and maintenance of the interceptor sewer system of Chattanooga, as well as the regional wastewater treatment plant known as the Moccasin Bend Environmental Campus. The interceptor sewer system encompasses approximately 1,263 miles of sewer lines, 7 large custom-built pumping stations, 8 custom-built storm stations, 53 underground, wet well mounted, submersible pumping stations, approximately 171 residential/grinder stations, 8 combined sewer overflow (CSO) facilities and one (1) major regional wastewater treatment plant (Moccasin Bend).

Vision

As experts in the wastewater industry, we will continue to lead in sustainable wastewater and energy management best practices. Our commitment to continuous improvement will bolster a reputation of excellence on environmental compliance, fiscal responsibility, and safety amongst our teammates and throughout the community.

Mission

Provide effective and reliable wastewater services through expertise and trusted professionalism. We are dedicated to expanding a healthy, moral, and safe environment for our customers and teammates.

Trends

- We expect to see savings on contracted operator and skilled trades blanket contract expenditures in FY25 as we continue filling vacant positions.
- Materials costs are increasing substantially, and we are increasing budgets accordingly.
- Capital project costs are increasing; we are working to address through new procurement methods (design-build), value-engineering, and strategic changes to project timing.

Budget Overview

Our operating budget was developed collaboratively through individual meetings with each division and team within Wastewater. Our capital budget was developed in cooperation with Jacobs Engineering as our Consent Decree program manager.

| Fund | Cost Center and Description | Amended FY24 | | Actuals YTD FY24 | FY24 Projections | Proposed FY25 |
|------------|---|--------------|-------------|------------------|------------------|---------------|
| | | Actuals FY23 | Budget | | | |
| 6010 | CC_K30101 - ISS Admin | 5,808,414 | 8,290,897 | 2,937,726 | 7,051,134 | 8,749,514 |
| | CC_K30102 - ISS Laboratory | 1,140,473 | 1,533,645 | 512,364 | 1,101,473 | 1,490,617 |
| | CC_K30103 - ISS Engineering | 1,557,937 | 3,122,493 | 825,524 | 1,892,067 | 3,293,444 |
| | CC_K30104 - ISS Plant Maintenance | 11,601,581 | 13,285,101 | 4,656,083 | 11,579,279 | 12,488,806 |
| | CC_K30105 - ISS Sewer Maintenance | 5,923,199 | 10,157,526 | 2,777,572 | 6,850,191 | 9,784,988 |
| | CC_K30106 - ISS Liquid Handling | 12,918,134 | 14,832,307 | 5,705,204 | 12,815,911 | 15,477,728 |
| | CC_K30107 - ISS Inflow & Infiltration | 2,152,631 | 4,169,503 | 824,020 | 2,129,097 | 5,194,795 |
| | CC_K30108 - ISS Safety & Training | 301,170 | 429,970 | 152,601 | 343,610 | 439,617 |
| | CC_K30109 - ISS Pretreatment Monitoring | 832,464 | 1,377,369 | 386,840 | 915,742 | 1,325,809 |
| | CC_K30110 - ISS Solid Handling | 3,553,336 | 3,816,941 | 2,118,652 | 4,462,547 | 4,799,161 |
| | CC_K30111 - ISS Landfill Handling | 2,077,810 | 2,100,000 | 1,678,919 | 3,357,473 | 3,000,400 |
| | CC_K30113 - ISS Pump Station Operations | 1,314,140 | 2,360,674 | 732,968 | 1,828,052 | 1,817,412 |
| | CC_K30999 - ISS Contingency | 2,513,044 | 2,055,209 | 408,044 | 612,962 | 2,000,000 |
| | CC_K31110 - CSO Combined | 276,785 | 199,400 | 45,562 | 111,338 | 1,764,250 |
| | CC_K31201 - Equalization Stat Hamm Rd | - | - | - | - | 200,000 |
| | CC_K32133 - Big Eight Pump Stations | 1,344,525 | 1,404,450 | 343,316 | 819,892 | 1,184,900 |
| | CC_K32134 - Pump Stations 2 | 1,683,808 | 2,514,870 | 683,799 | 1,481,157 | 2,008,150 |
| | CC_K33107 - ISS Debt SRF Loan 2003 MB Plant | 2,617,872 | 2,617,872 | 1,308,936 | 2,617,872 | 2,394,054 |
| | CC_K33110 - ISS Debt SRF II Loan 2007 | 848,868 | 848,868 | 424,434 | 848,868 | 848,868 |
| | CC_K33111 - ISS Debt SRF 2011 289 | 1,152,060 | 1,153,996 | 575,688 | 1,153,996 | 1,153,996 |
| | CC_K33112 - ISS Debt SRF V Loan 2013 318 | 3,753,756 | 3,760,308 | 1,875,708 | 3,760,308 | 3,760,308 |
| | CC_K33113 - ISS Debt 2014A Sewer Refunding | 138,704 | 134,159 | 128,786 | 134,159 | 129,177 |
| | CC_K33114 - ISS Debt SRF 2012 307 | 1,783,260 | 1,786,490 | 891,036 | 1,786,490 | 1,785,880 |
| | CC_K33115 - ISS Debt SRF 2016 357 | 5,744,811 | 2,448,633 | 1,222,236 | 2,448,633 | 2,448,633 |
| | CC_K33116 - ISS Debt SRF 2018 405 | 52,932 | 53,226 | 26,448 | 53,226 | 53,044 |
| | CC_K33117 - ISS Debt SRF 2018 406 | 1,006,428 | 1,008,664 | 502,914 | 1,008,664 | 1,008,664 |
| | CC_K33118 - ISS Debt SRF 2019 428 | 136,195 | 163,901 | 83,406 | 163,901 | 166,944 |
| | CC_K33119 - ISS Debt SRF 2019 429 | 2,814,423 | 285,928 | 125,367 | 285,928 | 255,178 |
| | CC_K33120 - ISS Debt SRF 2018 406 01 | 1,705,416 | 1,709,140 | 852,162 | 1,709,140 | 1,709,140 |
| | CC_K33121 - ISS Debt SRF 2020 440 | 4,096,982 | 38,760 | 18,406 | 38,760 | 38,922 |
| | CC_K33122 - ISS Debt SRF 2020 440 01 | - | 36,556 | - | 36,556 | - |
| | CC_K34101 - ISS Appropriation to Capital | 50,000,000 | 53,850,000 | 53,850,000 | 53,850,000 | 61,250,000 |
| 6010 Total | | 130,858,658 | 141,546,856 | 86,674,720 | 127,248,427 | 152,022,399 |

Budget Highlights

- **\$1,600,000 added for Peracetic Acid (Previously unbudgeted)**
 - **\$1,038,580 Increase in CSO budget accounts due to adding the Peracetic Acid budget (\$1.6M) that was being absorbed by other divisions**
- **\$750,000 increase in Pipeline Inspections in efforts to increase work on the collection system**
- **\$900,000 polymer increase that has been historically under budgeted.**
- **\$1,000,370 2% COLA and 1 step increase, and Career Ladder for skilled trades positions**
- **\$526,270 decrease due to re-organizing pump stations and overall costs.**

Position Requests

- **Plant Maintenance - 5 New Positions for Line and Tank Cleaning Services Savings (Crew Supervisor CDL, Equipment Operator 4, 3 Crew Workers), 1 Administrative Support Specialist**
- **Engineering - 1 New Position (Resident Project Representative Inspector)Liquid Handling - 1 New Position - Administrative Support Specialist**
- **Sewer Maintenance - 1 New Assistant Director Collection System**
- **GIS Analyst 3 - Fund 100% of New GIS Analyst 3 position in DTS.**

Future Challenges and Opportunities

- **Opportunities for renewable energy and biosolids reduction through our Class A Power project**
- **Increasing materials costs**
- **Escalating capital project costs**



City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2025

| Interceptor Sewer System | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|-----------------------------------|--------------------|--------------------|--------------------|-------------------------------|--------------|
| Revenues | | | | | |
| Property Rental Revenue | 2,640 | 2,640 | 2,640 | - | 0.00% |
| Returned Check Fee | 15,985 | - | - | - | 0.00% |
| Sewer Surcharges | 3,055,167 | 2,650,000 | 2,500,000 | (150,000) | -5.66% |
| Sewer Service Charges | 11,684,287 | 13,350,725 | 11,130,000 | (2,220,725) | -16.63% |
| Garbage Grinder Fees | 106,080 | 116,418 | 123,278 | 6,860 | 5.89% |
| Septic Tank Pump Charges | 806,336 | 790,284 | 832,100 | 41,816 | 5.29% |
| ENCO Sewer Billing | 71,059,152 | 69,425,406 | 79,627,200 | 10,201,794 | 14.69% |
| Hixson Sewer Billing | 10,473,283 | 9,876,044 | 10,679,500 | 803,456 | 8.14% |
| Eastside Sewer Billing | 639,594 | 611,278 | 728,220 | 116,942 | 19.13% |
| Penalties for Delinquent Sew | 837,042 | - | - | - | 0.00% |
| W&T HCWWTA | 3,528,794 | 3,487,269 | 3,180,000 | (307,269) | -8.81% |
| W&T Lookout Mtn TN | 260,202 | 231,349 | 185,500 | (45,849) | -19.82% |
| W&T Lookout Mtn GA | 170,545 | 147,893 | 164,300 | 16,407 | 11.09% |
| W&T Walker County | 2,280,581 | 2,077,546 | 1,696,000 | (381,546) | -18.37% |
| W&T Collegedale | 1,388,065 | 1,492,107 | 1,478,700 | (13,407) | -0.90% |
| W&T Soddy Daisy | 578,138 | 533,621 | 477,000 | (56,621) | -10.61% |
| W&T East Ridge | 3,686,536 | 3,555,708 | 2,650,000 | (905,708) | -25.47% |
| W&T Windstone | 75,173 | 82,728 | 68,900 | (13,828) | -16.72% |
| W&T Rossville | 913,254 | 895,508 | 689,000 | (206,508) | -23.06% |
| W&T Red Bank | 1,545,650 | 1,297,757 | 1,139,500 | (158,257) | -12.19% |
| W&T NW Georgia | 2,881,244 | 2,606,404 | 1,855,000 | (751,404) | -28.83% |
| W&T Catoosa-Ringgold | 936,565 | 987,171 | 1,060,000 | 72,829 | 7.38% |
| W&T Dade County | 27,492 | 29,959 | 29,680 | (279) | -0.93% |
| Sewer Tap Fees | 63,445 | 60,000 | 15,000 | (45,000) | -75.00% |
| Sewer Industrial User Permit | 49,648 | 40,000 | 40,000 | - | 0.00% |
| Sewer Industrial Violation | 6,581 | - | - | - | 0.00% |
| Sewer Debt Service Northwest GA | 122,865 | - | - | - | 0.00% |
| Bad Debt Expense | -311,586 | - | - | - | 0.00% |
| Sale of Equipment | 10,350 | - | - | - | 0.00% |
| Sale of Surplus Equip & Scrap | 3,368 | - | - | - | 0.00% |
| Take Home Vehicle Fee | 690 | - | - | - | 0.00% |
| Other | 35,439 | - | - | - | 0.00% |
| Total Revenues | 116,932,605 | 114,347,815 | 120,351,518 | 6,003,703 | 5.25% |
| Interest Earned Non-cap Proj | 1,079,162 | 500,000 | 500,000 | - | 0.00% |
| Total Revenues | 118,011,767 | 114,847,815 | 120,851,518 | 6,003,703 | 5.23% |
| Expenditures | | | | | |
| Administration | 5,805,320 | 8,290,897 | 8,820,628 | 529,731 | 6.39% |
| Contingency | 2,513,044 | 2,055,209 | 2,000,000 | (55,209) | -2.69% |
| Laboratory | 1,140,473 | 1,533,645 | 1,490,617 | (43,028) | -2.81% |
| Engineering | 1,557,937 | 3,122,493 | 3,293,444 | 170,951 | 5.47% |
| Plant Maintenance | 11,601,581 | 13,287,414 | 12,431,042 | (856,372) | -6.44% |
| Sewer Maintenance | 5,923,199 | 10,157,526 | 9,784,988 | (372,538) | -3.67% |
| Moccasin Bend - Liquid Handling | 12,918,134 | 14,832,307 | 15,477,728 | 645,421 | 4.35% |
| Inflow & Infiltration | 2,152,631 | 4,169,503 | 5,194,795 | 1,025,292 | 24.59% |
| Safety & Training | 301,170 | 429,970 | 439,617 | 9,647 | 2.24% |
| Pretreatment/Monitoring | 832,464 | 1,377,369 | 1,325,809 | (51,560) | -3.74% |
| Moccasin Bend - Solid Handling | 3,553,336 | 3,816,941 | 4,799,161 | 982,220 | 25.73% |
| Moccasin Bend - Landfill Handling | 2,077,810 | 2,100,000 | 3,000,400 | 900,400 | 42.88% |
| Combined Sewer Overflow | 276,785 | 199,400 | 1,764,250 | 1,564,850 | 784.78% |

City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2025

| Interceptor Sewer System | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|--------------------|--------------------|--------------------|-------------------------------------|--------------|
| Inventory Moc Bend | 380,398 | - | - | - | 0.00% |
| Pump Stations | 3,028,332 | 3,919,320 | 3,193,050 | (726,270) | -18.53% |
| Pump Station Operations | 1,314,140 | 2,460,674 | 1,817,412 | (643,262) | -26.14% |
| Equalization Station | 157,683 | - | 200,000 | - | 0.00% |
| Appropriation to Capital / Consent Decree | 50,000,000 | 53,850,000 | 61,250,000 | 7,400,000 | 13.74% |
| Debt Service | 15,042,407 | 16,046,501 | 15,752,807 | (293,694) | -1.83% |
| Total Expenditures | 120,576,844 | 141,649,169 | 152,035,750 | 10,386,581 | 7.33% |
| Estimated Incr(Decr) in Fund Balance | -2,565,077 | -26,801,354 | -31,184,232 | | |
| Beginning Fund Balance July 1 | 152,742,867 | 150,177,790 | 123,376,436 | | |
| Ending Fund Balance June 30 | 150,177,790 | 123,376,436 | 92,192,205 | | |
| Ending Fund Balance as a % of Total Appropriations | 124.55% | 87.10% | 60.64% | | |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------|-------------|------------------|------------------------|----------|
| | | | | Proposed vs. Budget | % Change |
| 6010 - Interceptor Sewer Operations | | | | | |
| K-Public Works | | | | | |
| CC_K30101 - ISS Admin | 5,808,414 | 8,290,897 | 8,820,628 | 529,731 | 6.4% |
| CC_K30102 - ISS Laboratory | 1,140,473 | 1,533,645 | 1,490,617 | (43,028) | -2.8% |
| CC_K30103 - ISS Engineering | 1,557,937 | 3,122,493 | 3,293,444 | 170,951 | 5.5% |
| CC_K30104 - ISS Plant Maintenance | 11,601,581 | 13,287,414 | 12,431,042 | (856,372) | -6.4% |
| CC_K30105 - ISS Sewer Maintenance | 5,923,199 | 10,157,526 | 9,784,988 | (372,538) | -3.7% |
| CC_K30106 - ISS Liquid Handling | 12,918,134 | 14,832,307 | 15,477,728 | 645,421 | 4.4% |
| CC_K30107 - ISS Inflow & Infiltration | 2,152,631 | 4,169,503 | 5,194,795 | 1,025,292 | 24.6% |
| CC_K30108 - ISS Safety & Training | 301,170 | 429,970 | 439,617 | 9,647 | 2.2% |
| CC_K30109 - ISS Pretreatment Monitoring | 832,464 | 1,377,369 | 1,325,809 | (51,560) | -3.7% |
| CC_K30110 - ISS Solid Handling | 3,553,336 | 3,816,941 | 4,799,161 | 982,220 | 25.7% |
| CC_K30111 - ISS Landfill Handling | 2,077,810 | 2,100,000 | 3,000,400 | 900,400 | 42.9% |
| CC_K30113 - ISS Pump Station Operations | 1,314,140 | 2,360,674 | 1,817,412 | (543,262) | -23.0% |
| CC_K30999 - ISS Contingency | 2,513,044 | 2,055,209 | 2,000,000 | (55,209) | -2.7% |
| CC_K31101 - CSO Ross Landing | 15,499 | 17,500 | - | (17,500) | -100.0% |
| CC_K31102 - CSO Carter Street | 1,476 | 11,450 | - | (11,450) | -100.0% |
| CC_K31103 - CSO Central Avenue | 79,459 | 76,500 | - | (76,500) | -100.0% |
| CC_K31104 - CSO Williams Street | 26,689 | 34,300 | - | (34,300) | -100.0% |
| CC_K31105 - CSO Tremont Street | 1,727 | 4,650 | - | (4,650) | -100.0% |
| CC_K31106 - CSO Citico Avenue | 57,630 | 5,900 | - | (5,900) | -100.0% |
| CC_K31107 - CSO MLK | 73,398 | 18,300 | - | (18,300) | -100.0% |
| CC_K31108 - CSO 19th Street | 17,646 | 20,300 | - | (20,300) | -100.0% |
| CC_K31109 - CSO Warner Park | 3,261 | 10,500 | - | (10,500) | -100.0% |
| CC_K31110 - CSO CSO Combined | - | - | 1,764,250 | 1,764,250 | 0.0% |
| CC_K31201 - Equalization Stat Hamm Rd | 157,683 | 100,000 | 200,000 | 100,000 | 100.0% |
| CC_K32101 - Pump Stat Mountain Creek | 25,489 | 26,050 | - | (26,050) | -100.0% |
| CC_K32102 - Pump Stat Citico | 407,683 | 404,400 | - | (404,400) | -100.0% |
| CC_K32103 - Pump Stat Friar Branch | 191,702 | 185,400 | - | (185,400) | -100.0% |
| CC_K32104 - Pump Stat Hixson | 141,914 | 135,050 | - | (135,050) | -100.0% |
| CC_K32105 - Pump Stat 19th Street | 54,142 | 75,900 | - | (75,900) | -100.0% |
| CC_K32106 - Pump Stat Orchard Knob | 23,011 | 37,250 | - | (37,250) | -100.0% |
| CC_K32107 - Pump Stat South Chickamauga | 479,103 | 502,600 | - | (502,600) | -100.0% |
| CC_K32108 - Pump Stat Tiftonia | 66,690 | 117,100 | - | (117,100) | -100.0% |
| CC_K32109 - Pump Stat 23rd Street | 163,396 | 172,850 | - | (172,850) | -100.0% |
| CC_K32110 - Pump Stat Latta Street | 9,806 | 13,250 | - | (13,250) | -100.0% |
| CC_K32112 - Pump Stat Murray Hills | 22,665 | 35,850 | - | (35,850) | -100.0% |
| CC_K32113 - Pump Stat Highland Park | 39,552 | 41,100 | - | (41,100) | -100.0% |
| CC_K32114 - Pump Stat Big Ridge | 221,222 | 139,100 | - | (139,100) | -100.0% |
| CC_K32115 - Pump Stat Dupont Parkway | 1,028 | 69,650 | - | (69,650) | -100.0% |
| CC_K32116 - Pump Stat VAAP | 50,741 | 61,800 | - | (61,800) | -100.0% |
| CC_K32117 - Pump Stat Northwest Georgia | 68,672 | 89,600 | - | (89,600) | -100.0% |
| CC_K32118 - Pump Stat Brainerd | 22,356 | 36,250 | - | (36,250) | -100.0% |
| CC_K32119 - Pump Stat East Brainerd | 62,916 | 73,000 | - | (73,000) | -100.0% |
| CC_K32120 - Pump Stat North Chattanooga | 14,213 | 40,150 | - | (40,150) | -100.0% |
| CC_K32121 - Pump Stat South Chattanooga | 4,692 | 11,420 | - | (11,420) | -100.0% |
| CC_K32122 - Pump Stat Ooltewah Collegedale | 6,675 | 15,450 | - | (15,450) | -100.0% |
| CC_K32123 - Pump Stat Odor Control Stations | 927,496 | 1,580,000 | - | (1,580,000) | -100.0% |
| CC_K32124 - Pump Stat Enterprise South | 12,322 | 17,750 | - | (17,750) | -100.0% |
| CC_K32125 - Pump Stat River Park | - | 2,800 | - | (2,800) | -100.0% |
| CC_K32126 - Pump Stat Ringgold | 10,393 | 26,000 | - | (26,000) | -100.0% |
| CC_K32127 - Pump Stat Regional Metering Stations | - | 9,100 | - | (9,100) | -100.0% |
| CC_K32131 - Pump Stat Winterview | 457 | 450 | - | (450) | -100.0% |
| CC_K32133 - Pump Stat Big 8 | - | - | 1,184,900 | 1,184,900 | 0.0% |
| CC_K32134 - Pump Stat Pump Stations #2 | - | - | 2,008,150 | 2,008,150 | 0.0% |
| CC_K33107 - ISS Debt SRF Loan 2003 MB Plant | 2,617,872 | 2,617,872 | 2,394,054 | (223,818) | -8.5% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------------|--------------------|--------------------|------------------------|-------------|
| | | | | Proposed vs. Budget | % Change |
| CC_K33110 - ISS Debt SRF II Loan 2007 | 848,868 | 848,868 | 848,868 | - | 0.0% |
| CC_K33111 - ISS Debt SRF 2011 289 | 1,152,060 | 1,153,996 | 1,153,996 | - | 0.0% |
| CC_K33112 - ISS Debt SRF V Loan 2013 318 | 3,753,756 | 3,760,308 | 3,760,308 | - | 0.0% |
| CC_K33113 - ISS Debt 2014A Sewer Refunding | 138,704 | 134,159 | 129,177 | (4,982) | -3.7% |
| CC_K33114 - ISS Debt SRF 2012 307 | 1,783,260 | 1,786,490 | 1,785,880 | (610) | 0.0% |
| CC_K33115 - ISS Debt SRF 2016 357 | 5,744,811 | 2,448,633 | 2,448,633 | - | 0.0% |
| CC_K33116 - ISS Debt SRF 2018 405 | 52,932 | 53,226 | 53,044 | (182) | -0.3% |
| CC_K33117 - ISS Debt SRF 2018 406 | 1,006,428 | 1,008,664 | 1,008,664 | - | 0.0% |
| CC_K33118 - ISS Debt SRF 2019 428 | 136,195 | 163,901 | 166,944 | 3,043 | 1.9% |
| CC_K33119 - ISS Debt SRF 2019 429 | 2,814,423 | 285,928 | 255,178 | (30,750) | -10.8% |
| CC_K33120 - ISS Debt SRF 2018 406 01 | 1,705,416 | 1,709,140 | 1,709,140 | - | 0.0% |
| CC_K33121 - ISS Debt SRF 2020 440 | 4,096,982 | 38,760 | 38,922 | 162 | 0.4% |
| CC_K33122 - ISS Debt SRF 2020 440 01 | - | 36,556 | - | (36,556) | -100.0% |
| CC_K33123 - ISS Debt WIFIA Loan | 7,500 | - | - | - | 0.0% |
| CC_K34101 - ISS Appropriation to Capital | - | 53,850,000 | 61,250,000 | 7,400,000 | 13.7% |
| CC_K90005 - Inventory Moc Bend | 380,398 | - | - | - | 0.0% |
| K-Public Works Total | 81,396,739 | 141,649,169 | 152,035,749 | 10,386,580 | 7.3% |
| 6010 - Interceptor Sewer Operations Total | 81,396,739 | 141,649,169 | 152,035,749 | 10,386,580 | 7.3% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------------|--------------------|--------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| 6010 - Interceptor Sewer Operations | | | | | |
| K-Public Works | | | | | |
| Personnel | | | | | |
| Salary and Wages | 9,411,643 | 14,904,079 | 15,724,399 | 820,320 | 5.50% |
| Fringe Benefits | 4,952,280 | 7,945,785 | 7,994,663 | 48,878 | 0.62% |
| Personnel Total | 14,363,923 | 22,849,864 | 23,719,062 | 869,198 | 3.80% |
| Operations | | | | | |
| Capital Assets | 793,868 | 3,303,800 | 4,825,100 | 1,521,300 | 46.05% |
| Services | 20,928,014 | 26,047,458 | 24,228,675 | (1,818,783) | -6.98% |
| Materials & Supplies | 14,688,830 | 13,196,025 | 15,111,575 | 1,915,550 | 14.52% |
| Travel Expense | 29,441 | 126,500 | 153,950 | 27,450 | 21.70% |
| Vehicle Operating | 1,050,573 | 1,157,350 | 1,458,105 | 300,755 | 25.99% |
| Insurance, Claims, and Damages | 339,095 | 359,170 | 882,599 | 523,429 | 145.73% |
| Inventory Costs | 380,398 | - | - | - | 0.00% |
| Capital Outlay | 760,272 | 202,550 | 214,250 | 11,700 | 5.78% |
| Other Expenses | 17,241,050 | 20,556,452 | 20,192,432 | (364,020) | -1.77% |
| Operations Total | 56,211,541 | 64,949,305 | 67,066,687 | 2,117,382 | 3.26% |
| Transfers To | | | | | |
| Other Financing Uses | 10,821,275 | 53,850,000 | 61,250,000 | 7,400,000 | 13.74% |
| Transfers To Total | 10,821,275 | 53,850,000 | 61,250,000 | 7,400,000 | 13.74% |
| K-Public Works Total | 81,396,739 | 141,649,169 | 152,035,749 | 10,386,580 | 7.33% |
| 6010 - Interceptor Sewer Operations Total | 81,396,739 | 141,649,169 | 152,035,749 | 10,386,580 | 7.33% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 6010 - Interceptor Sewer Operations | | | | | |
| K-Public Works | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 7,142,733 | 13,499,825 | 13,189,986 | (309,839) | -2.30% |
| 601102-Temporary Staffing | 6,348 | 20,000 | 20,000 | - | 0.00% |
| 601105-Injured On Duty Pay | 22,719 | - | - | - | 0.00% |
| 601201-Overtime | 746,628 | 684,000 | 721,750 | 37,750 | 5.52% |
| 601202-Compensatory Time | 6 | - | - | - | 0.00% |
| 602102-Tool Allowance | 25,200 | - | 46,800 | 46,800 | 0.00% |
| 602105-Cellphone Allowance | 49,388 | 44,724 | 54,026 | 9,302 | 20.80% |
| 602301-Personal Leave | 908,619 | - | - | - | 0.00% |
| 602304-Longevity | 83,955 | 98,794 | 111,033 | 12,239 | 12.39% |
| 602306-Call Back Pay | 38,094 | 82,350 | - | (82,350) | -100.00% |
| 602307-On Call Pay | 69,619 | 81,700 | - | (81,700) | -100.00% |
| 602308-Bereavement Pay | 12,786 | - | - | - | 0.00% |
| 602309-Holiday Pay | 305,550 | - | - | - | 0.00% |
| 609999-Budget - Salaries & Wages | - | 392,686 | 1,580,804 | 1,188,118 | 302.56% |
| Salary and Wages Total | 9,411,643 | 14,904,079 | 15,724,399 | 820,320 | 5.50% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 551,296 | 848,194 | 827,568 | (20,626) | -2.43% |
| 611102-Medicare | 128,932 | 198,522 | 194,084 | (4,438) | -2.24% |
| 611201-General Pension | 1,919,750 | 2,866,878 | 2,795,036 | (71,842) | -2.51% |
| 611206-Other Post-employment Benefits (Civilian) | 553,046 | 751,624 | 732,782 | (18,842) | -2.51% |
| 611301-Hospitalization | 1,400,422 | 2,752,417 | 2,814,225 | 61,808 | 2.25% |
| 611302-Life Insurance Benefit | 6,431 | 10,451 | 10,602 | 151 | 1.44% |
| 611303-Long-Term Disability | 9,613 | 46,078 | 45,123 | (955) | -2.07% |
| 611304-Health Savings Accounts | 136,513 | 125,591 | 179,641 | 54,050 | 43.04% |
| 611402-Employee Health Savings Acct | 333 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 245,942 | 346,030 | 367,946 | 21,916 | 6.33% |
| 611404-On-site Facility | - | - | 27,656 | 27,656 | 0.00% |
| Fringe Benefits Total | 4,952,280 | 7,945,785 | 7,994,663 | 48,878 | 0.62% |
| Personnel Total | 14,363,923 | 22,849,864 | 23,719,062 | 869,198 | 3.80% |
| Operations | | | | | |
| Capital Assets | | | | | |
| 761102-CIP Engineering Design & Supervision | - | 20,000 | - | (20,000) | -100.00% |
| 761103-CIP Engineer's Easement Negotiations | - | - | 100 | 100 | 0.00% |
| 761105-CIP Engineering Construction Consulting | 15,620 | 10,000 | 170,000 | 160,000 | 1600.00% |
| 761107-CIP Engineering Inspection | - | - | 30,000 | 30,000 | 0.00% |
| 761117-CIP Sanitary Sewer Construction | - | 2,450,000 | 3,800,000 | 1,350,000 | 55.10% |
| 761204-Equipment Purchase | 778,248 | 778,800 | 690,000 | (88,800) | -11.40% |
| 761303-Computer Equipment over 5000 | (1) | - | 15,000 | 15,000 | 0.00% |
| 761307-Software Development | - | 10,000 | - | (10,000) | -100.00% |
| 761308-Computer Software over 15000 | - | 35,000 | 120,000 | 85,000 | 242.86% |
| Capital Assets Total | 793,868 | 3,303,800 | 4,825,100 | 1,521,300 | 46.05% |
| Services | | | | | |
| 701103-Consultant Fees | 40,855 | 24,000 | 34,000 | 10,000 | 41.67% |
| 701105-Engineering Non-construction Consulting | 36,417 | 112,300 | 145,000 | 32,700 | 29.12% |
| 701106-Honorarium | 15,105 | - | - | - | 0.00% |
| 701109-Legal Services | (37) | 5,000 | 5,000 | - | 0.00% |
| 701208-On-the-Job Injury Claims | 38,475 | 57,000 | 57,000 | - | 0.00% |
| 702102-Electrical | 2,052,544 | 2,751,000 | 2,256,000 | (495,000) | -17.99% |

Fund by Acct

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------|-------------|------------------|------------------------|----------|
| | | | | Proposed vs. Budget | % Change |
| 702103-Exterminating Service | 13,519 | 5,400 | 20,000 | 14,600 | 270.37% |
| 702104-Masonry | - | 1,000 | 1,000 | - | 0.00% |
| 702105-Painting | 39,925 | 50,000 | 25,000 | (25,000) | -50.00% |
| 702106-Plumbing | 168,895 | 196,000 | 191,000 | (5,000) | -2.55% |
| 702107-Mechanical Trades | 308,268 | 960,000 | - | (960,000) | -100.00% |
| 702108-Locksmith | 2,299 | 10,300 | 10,300 | - | 0.00% |
| 702109-Custodial Services | 66,700 | 55,000 | 70,000 | 15,000 | 27.27% |
| 702110-Tree Maintenance & Planting | - | 1,000 | - | (1,000) | -100.00% |
| 702202-Bldg & Grounds Maintenance | 39,817 | 90,000 | 90,000 | - | 0.00% |
| 702204-Contracted Repair Service | 112,787 | 196,000 | 211,000 | 15,000 | 7.65% |
| 702205-Electric Motor Drive Repair | 4,199 | 62,500 | 50,000 | (12,500) | -20.00% |
| 702206-Elevator Maintenance | 66,618 | 63,000 | 63,000 | - | 0.00% |
| 702207-Maintenance Services | 2,714,047 | 3,725,500 | 1,970,500 | (1,755,000) | -47.11% |
| 702208-Fire Prevention Measures | 2,950 | 3,500 | 4,500 | 1,000 | 28.57% |
| 702209-Furnace Boiler | 122,218 | 75,000 | 75,000 | - | 0.00% |
| 702211-Grounds | 31,170 | 29,500 | 57,000 | 27,500 | 93.22% |
| 702212-HVAC | 123,592 | 185,000 | 175,000 | (10,000) | -5.41% |
| 702214-Landscaping | - | 3,000 | 1,000 | (2,000) | -66.67% |
| 702215-Building Repairs or Renovations under \$500 | 2,000 | 5,000 | 2,000 | (3,000) | -60.00% |
| 702216-Roof Repair | 12,286 | 40,000 | 40,000 | - | 0.00% |
| 702218-Pump Repairs | 132,801 | 226,750 | 250,000 | 23,250 | 10.25% |
| 702221-IT Maintenance | 15,000 | 22,500 | 27,500 | 5,000 | 22.22% |
| 702224-Equipment Inspection and Calibration | 4,885 | 1,350 | 1,350 | - | 0.00% |
| 702225-IT Maintenance - Licensing | 16,795 | 61,900 | 26,900 | (35,000) | -56.54% |
| 702226-IT Maintenance - Hosting | 20,750 | 36,850 | 17,200 | (19,650) | -53.32% |
| 702227-IT Maintenance - Support Maintenance | 34,151 | 50,500 | 42,500 | (8,000) | -15.84% |
| 702229-Contract Mowing | - | 15,850 | - | (15,850) | -100.00% |
| 702230-Technology Repair Services | 147 | - | - | - | 0.00% |
| 703101-Electricity | 5,271,089 | 5,735,650 | 5,139,200 | (596,450) | -10.40% |
| 703102-Natural Gas | 201,967 | 246,250 | 225,250 | (21,000) | -8.53% |
| 703103-Water | 540,945 | 629,550 | 614,300 | (15,250) | -2.42% |
| 703109-Sewer | 1,682 | 2,700 | 1,700 | (1,000) | -37.04% |
| 703201-Telephone Service | 4,794 | - | - | - | 0.00% |
| 703202-Cellular Phone Service | 132,220 | 52,300 | 134,200 | 81,900 | 156.60% |
| 703204-Internet & Cable Services | 35,237 | 157,550 | 110,500 | (47,050) | -29.86% |
| 703206-Air Cards | 8,505 | 9,200 | 9,200 | - | 0.00% |
| 703207-Digital Connectivity | 111,467 | 125,500 | 120,550 | (4,950) | -3.94% |
| 704101-Box Rental | 464 | - | - | - | 0.00% |
| 704102-Clothing & Linen Service | 87,366 | 100,000 | 71,500 | (28,500) | -28.50% |
| 704103-Demurrage | - | 4,250 | 4,250 | - | 0.00% |
| 704104-Equipment Rental | 463,606 | 210,000 | 940,000 | 730,000 | 347.62% |
| 704107-Floor Mat / Scrapper Rental | - | 6,700 | 6,000 | (700) | -10.45% |
| 704108-Office Machine Rental | 20,006 | 26,100 | 25,100 | (1,000) | -3.83% |
| 704109-Traffic Control - Rental | 5,684 | 25,000 | 25,000 | - | 0.00% |
| 704201-Advertising | 1,412 | 2,500 | 2,500 | - | 0.00% |
| 704204-Alarm Monitoring | 3,636 | 300 | 5,300 | 5,000 | 1666.67% |
| 704207-Collection Expense | 304,376 | 250,000 | 225,000 | (25,000) | -10.00% |
| 704208-Contracted Repair | 130,461 | - | - | - | 0.00% |
| 704210-Printing | 338 | 1,500 | 1,500 | - | 0.00% |
| 704215-Security Services | 141,125 | 250,000 | 200,000 | (50,000) | -20.00% |
| 704219-Property Appraisals | 2,500 | 12,000 | 92,500 | 80,500 | 670.83% |
| 704239-Bio-Hazard / Environmental Services | 125,124 | 95,000 | 117,000 | 22,000 | 23.16% |
| 704241-Monitoring Services | 740,419 | 925,000 | 500,000 | (425,000) | -45.95% |
| 704242-License Testing | 558 | - | 700 | 700 | 0.00% |
| 704245-Crane & Hoist Repair | 59,027 | 75,000 | 75,000 | - | 0.00% |
| 704246-Sanitary Sewer Line Chemical Root Control | 105,081 | 100,000 | 100,000 | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 704306-Dues | 14,563 | 13,100 | 15,900 | 2,800 | 21.37% |
| 704307-Employment Agencies | 1,025 | 53,000 | 63,000 | 10,000 | 18.87% |
| 704309-Meeting Expense | 33 | - | - | - | 0.00% |
| 704310-Local Mileage | - | 1,000 | 1,000 | - | 0.00% |
| 704311-Miscellaneous Services | - | 2,250 | 2,250 | - | 0.00% |
| 704313-Recording Documents | 9,495 | 150,000 | 75,000 | (75,000) | -50.00% |
| 704315-Waste Disposal | 2,340,683 | 2,351,000 | 3,301,000 | 950,000 | 40.41% |
| 704316-Wrecker Service | 930 | 10,000 | 10,000 | - | 0.00% |
| 704317-Contracted Operations | 7,940 | 12,500 | 15,000 | 2,500 | 20.00% |
| 704319-Parking | 130 | 700 | 700 | - | 0.00% |
| 704329-Radio Maintenance | 48,432 | 50,000 | 50,000 | - | 0.00% |
| 704332-Pipeline Inspection Services | 2,006,760 | 3,055,000 | 3,862,000 | 807,000 | 26.42% |
| 704333-Flowmeter and Rain Gauge Services | - | - | 5,000 | 5,000 | 0.00% |
| 704334-Outside Laboratory Services | 26,147 | 40,000 | 40,000 | - | 0.00% |
| 704337-Title/Escrow Search | - | 750 | 2,250 | 1,500 | 200.00% |
| 704338-Street and Parking Lot Cleaning Services | 11,453 | 16,000 | 17,000 | 1,000 | 6.25% |
| 704339-Sewer Billing Services | 1,122,981 | 1,300,000 | 1,300,000 | - | 0.00% |
| 704340-Shredding and Recycling Services | 702 | 600 | 800 | 200 | 33.33% |
| 704342-IT Contracted Personnel | 53,692 | 75,000 | 75,000 | - | 0.00% |
| 704407-Wireless Data Communication | (51) | 20,800 | 800 | (20,000) | -96.15% |
| 704499-Incomplete Expense Allocation | 7,525 | - | - | - | 0.00% |
| 704501-Freight, Express & Drayage | 1,162 | 1,000 | 1,000 | - | 0.00% |
| 704502-Postage | 1,536 | 3,550 | 2,600 | (950) | -26.76% |
| 704601-Local Registration Fees | 3,587 | 9,800 | 7,050 | (2,750) | -28.06% |
| 704602-Training Costs | 18,925 | 171,000 | 174,000 | 3,000 | 1.75% |
| 704701-Lockbox Fee | 259 | 750 | 750 | - | 0.00% |
| 704702-Bank Service Charges | 154,411 | 188,908 | 186,575 | (2,333) | -1.23% |
| 704703-Bank Analysis Fee | (1,747) | 7,000 | 5,000 | (2,000) | -28.57% |
| 704705-Credit Card Use Charge | 359,173 | 350,000 | 350,000 | - | 0.00% |
| Services Total | 20,928,014 | 26,047,458 | 24,228,675 | (1,818,783) | -6.98% |
| Materials & Supplies | | | | | |
| 711101-Audio Visual Supplies | 13,250 | - | - | - | 0.00% |
| 711102-Books | 18 | 1,550 | 2,050 | 500 | 32.26% |
| 711104-Forms & Printed Material | 2,452 | 10,700 | 10,200 | (500) | -4.67% |
| 711105-Instructional Materials & Supplies | - | 8,900 | 8,900 | - | 0.00% |
| 711107-Newspapers | - | 125 | 125 | - | 0.00% |
| 711108-Periodicals, Publications | 2,143 | 4,300 | 4,300 | - | 0.00% |
| 711109-Office Supplies & Stationery | 19,002 | 21,250 | 22,750 | 1,500 | 7.06% |
| 711110-Technology Accessories & Supplies | 922 | 4,750 | 6,750 | 2,000 | 42.11% |
| 711111-Printer Toner Cartridges | 4,383 | 12,650 | 11,650 | (1,000) | -7.91% |
| 712101-Asphalt and Asphalt Filler | 685,767 | 405,500 | 400,000 | (5,500) | -1.36% |
| 712102-Brick & Concrete Blocks | 9,602 | 1,000 | 1,000 | - | 0.00% |
| 712103-Cement, Lime, & Plaster | 3,175 | 5,000 | 7,500 | 2,500 | 50.00% |
| 712104-Concrete, Clay Pipe, & Fittings | 50,909 | 100,000 | 75,000 | (25,000) | -25.00% |
| 712105-Gravel, Sand, Stone, Chert, Salt | 334,687 | 300,000 | 400,000 | 100,000 | 33.33% |
| 712106-Hardware Replacement | 4,121 | 8,200 | 8,200 | - | 0.00% |
| 712107-Lumber & Wood Products | 1,081 | 1,100 | 1,000 | (100) | -9.09% |
| 712108-Other Constr & Bldg Materials | 65 | 101,500 | 101,500 | - | 0.00% |
| 712109-Paint | 1,598 | 5,900 | 6,000 | 100 | 1.69% |
| 712110-Pipe & Fittings | 41,410 | 100,100 | 81,000 | (19,100) | -19.08% |
| 712111-Sewer Grates & Manhole Covers | 5,340 | 48,250 | 60,000 | 11,750 | 24.35% |
| 712112-Street Signs & Markings | 9,224 | 11,000 | 10,500 | (500) | -4.55% |
| 712113-Structural Steel, Iron | 698 | 500 | 1,750 | 1,250 | 250.00% |
| 712114-Plumbing Supplies | 607 | 15,150 | 12,750 | (2,400) | -15.84% |
| 712115-Manhole Bases, Sections, & Frames | - | 10,000 | 10,000 | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------|-------------|------------------|------------------------|----------|
| | | | | Proposed vs. Budget | % Change |
| 713101-Bearings & Parts | 46,112 | 45,750 | 30,000 | (15,750) | -34.43% |
| 713102-Fasteners | 3,710 | 11,200 | 5,000 | (6,200) | -55.36% |
| 713104-Filters, Misc | 1,061 | 8,250 | - | (8,250) | -100.00% |
| 713105-Gaskets | 11,573 | 14,400 | 13,000 | (1,400) | -9.72% |
| 713106-Gauges | 49,584 | 6,400 | 5,500 | (900) | -14.06% |
| 713107-Packing, Valves Etc | 747 | 28,850 | 10,000 | (18,850) | -65.34% |
| 713108-Pumps & Pump Parts | 219,928 | 287,550 | 156,000 | (131,550) | -45.75% |
| 713109-Repair Parts | 136,665 | 146,300 | 206,000 | 59,700 | 40.81% |
| 713110-Valve Parts | 21,686 | 62,800 | 42,700 | (20,100) | -32.01% |
| 713112-Clarifier Repair Parts | 9,070 | 25,400 | 25,000 | (400) | -1.57% |
| 713113-Centrifuge Repair Parts | 456 | 8,000 | 50,000 | 42,000 | 525.00% |
| 713114-Compressors & Parts | - | 16,000 | 15,000 | (1,000) | -6.25% |
| 713115-Gears & Gear Parts | 107,236 | 53,000 | 53,000 | - | 0.00% |
| 713116-Motors & Parts | 193,894 | 31,800 | 22,800 | (9,000) | -28.30% |
| 713117-Hose & Fittings | 12,881 | 24,850 | 26,000 | 1,150 | 4.63% |
| 713201-Chemicals & Lab Supplies | 1,747,484 | 351,500 | 379,700 | 28,200 | 8.02% |
| 713202-Chlorine | 5,954,741 | 5,325,000 | 5,400,000 | 75,000 | 1.41% |
| 713203-Dechlorination Chemicals | 943,496 | 1,050,000 | 1,100,000 | 50,000 | 4.76% |
| 713204-Ferric Chloride | 276 | - | - | - | 0.00% |
| 713207-Odor Control Chemicals | 956,666 | 1,682,500 | 1,258,000 | (424,500) | -25.23% |
| 713209-Polymers | 1,563,256 | 1,100,000 | 2,000,000 | 900,000 | 81.82% |
| 713210-Sewer Line Chemicals | 1,285 | 32,000 | 34,000 | 2,000 | 6.25% |
| 713211-Water Chemicals | - | 3,000 | 3,000 | - | 0.00% |
| 713212-Lime Kiln Dust | 510,517 | 550,000 | 550,000 | - | 0.00% |
| 713213-Wet Weather Polymer | (39,875) | - | - | - | 0.00% |
| 713215-Peracetic Acid | - | - | 1,600,000 | 1,600,000 | 0.00% |
| 714103-Books Library | 463 | - | - | - | 0.00% |
| 714105-Building Maintenance Supplies | 16,739 | 6,200 | 8,200 | 2,000 | 32.26% |
| 714106-Cleaning Supplies | 32,960 | 30,000 | 30,000 | - | 0.00% |
| 714107-Clothing | 1,904 | 5,000 | 12,000 | 7,000 | 140.00% |
| 714109-Data Processing Supplies | 870 | - | - | - | 0.00% |
| 714111-Electrical Supplies, Bulbs, Etc | 362,243 | 151,500 | 251,750 | 100,250 | 66.17% |
| 714112-Electronic Parts | 155,824 | 122,650 | 2,150 | (120,500) | -98.25% |
| 714115-Fire Code Equipment | 8 | 3,250 | 3,000 | (250) | -7.69% |
| 714117-Food & Ice | 18,319 | 20,500 | 15,500 | (5,000) | -24.39% |
| 714118-Food & Supplies for Animals | 206 | - | - | - | 0.00% |
| 714119-Fuel | 116 | - | - | - | 0.00% |
| 714120-Hardware, Nails, Small Tools | 42,662 | 61,350 | 68,350 | 7,000 | 11.41% |
| 714122-Kitchen & Dining Room Supplies | 170 | - | 1,000 | 1,000 | 0.00% |
| 714123-Machine Shop & Garage Supplies | 31,745 | 33,000 | 2,500 | (30,500) | -92.42% |
| 714124-Medical Supplies (First Aid) | 4,284 | 5,150 | 5,150 | - | 0.00% |
| 714125-Oil & Lubricants | 5,744 | 10,700 | 20,000 | 9,300 | 86.92% |
| 714126-Other Materials & Supplies | 15,720 | 1,250 | 9,250 | 8,000 | 640.00% |
| 714129-Safety Equipment | 124,069 | 443,500 | 223,000 | (220,500) | -49.72% |
| 714130-Safety Shoes | 14,343 | 35,500 | 36,500 | 1,000 | 2.82% |
| 714131-Seeds, Trees, Plants, Hort Supplies | 1,896 | 2,700 | 2,500 | (200) | -7.41% |
| 714132-Test Materials | 3,246 | 4,000 | 3,500 | (500) | -12.50% |
| 714133-Welding Supplies | 5,614 | 2,500 | 4,000 | 1,500 | 60.00% |
| 714134-Landfill Materials | - | 3,000 | 3,000 | - | 0.00% |
| 714135-Locks & Key supplies | 7,707 | 3,300 | 3,300 | - | 0.00% |
| 714136-Dirt mix, Mulch, Topsoil | - | 3,000 | 3,000 | - | 0.00% |
| 714138-Flags Banners and Signage | 362 | 800 | 1,200 | 400 | 50.00% |
| 714140-Chain | 181,058 | 100,000 | 100,000 | - | 0.00% |
| 714141-Machine Parts | 4,362 | 13,750 | 6,750 | (7,000) | -50.91% |
| 714142-Instrumentation Parts | 8,582 | 76,950 | 53,500 | (23,450) | -30.47% |
| 714143-Event Planning, Services and Catering | - | 1,500 | 1,500 | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------------|-------------------|-------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 714144-Batteries | 4,714 | 10,000 | 10,350 | 350 | 3.50% |
| 714150-Promotional Items | - | 3,000 | 3,000 | - | 0.00% |
| Materials & Supplies Total | 14,688,830 | 13,196,025 | 15,111,575 | 1,915,550 | 14.52% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 1,800 | 10,050 | 10,050 | - | 0.00% |
| 721102-Transportation | 2,200 | 24,000 | 27,700 | 3,700 | 15.42% |
| 721103-Auto Rental | 720 | - | 2,500 | 2,500 | 0.00% |
| 721201-Hotels | 13,694 | 41,500 | 51,500 | 10,000 | 24.10% |
| 721202-Meals | 2,352 | 20,700 | 25,700 | 5,000 | 24.15% |
| 721301-Registration Fees | 8,655 | 28,750 | 35,000 | 6,250 | 21.74% |
| 721302-Other Travel Expenses | 20 | 1,500 | 1,500 | - | 0.00% |
| Travel Expense Total | 29,441 | 126,500 | 153,950 | 27,450 | 21.70% |
| Vehicle Operating | | | | | |
| 731101-Diesel Fuel | 132,656 | 128,250 | 239,300 | 111,050 | 86.59% |
| 731102-Gasoline | 110,142 | 118,350 | 127,350 | 9,000 | 7.60% |
| 731201-Contracted Vehicle Repair | - | 107,000 | 107,000 | - | 0.00% |
| 731203-Vehicle Labor | 214,021 | 214,350 | 256,550 | 42,200 | 19.69% |
| 731204-Vehicle Parts & Supplies | 137,643 | 138,150 | 151,750 | 13,600 | 9.84% |
| 731301-Car Wash | 729 | 1,750 | 6,850 | 5,100 | 291.43% |
| 731302-Licenses & Titles | 115 | - | - | - | 0.00% |
| 731401-Fleet Leased Vehicle | 455,165 | 449,500 | 569,305 | 119,805 | 26.65% |
| 731403-Vehicle rental - local use | 102 | - | - | - | 0.00% |
| Vehicle Operating Total | 1,050,573 | 1,157,350 | 1,458,105 | 300,755 | 25.99% |
| Insurance, Claims, and Damages | | | | | |
| 741102-Claims & Damages | 117,797 | 160,000 | 185,000 | 25,000 | 15.63% |
| 742402-Building & Content Insurance | 223,052 | 199,170 | 682,599 | 483,429 | 242.72% |
| 742403-Vehicle & Equipment Insurance | (1,754) | - | 15,000 | 15,000 | 0.00% |
| Insurance, Claims, and Damages Total | 339,095 | 359,170 | 882,599 | 523,429 | 145.73% |
| Inventory Costs | | | | | |
| 751102-COGS Moc Bend Inventory | 380,398 | - | - | - | 0.00% |
| Inventory Costs Total | 380,398 | - | - | - | 0.00% |
| Capital Outlay | | | | | |
| 772102-Building Equipment | - | 500 | 500 | - | 0.00% |
| 772106-Mechanical Equipment | 277,455 | 20,000 | 10,000 | (10,000) | -50.00% |
| 772107-Other Equipment (Under 5000) | 366,662 | 31,000 | 31,000 | - | 0.00% |
| 772109-Office Furniture | 11,128 | 40,000 | 40,000 | - | 0.00% |
| 772111-Computer Software under 15000 | 18,995 | 7,500 | 10,500 | 3,000 | 40.00% |
| 772112-Computer equipment under 5000 | 51,414 | 65,000 | 85,750 | 20,750 | 31.92% |
| 772115-Security Equipment | 9,986 | - | - | - | 0.00% |
| 772122-Office Equipment (under 5000) | 23 | - | - | - | 0.00% |
| 772203-Fencing | 24,609 | 38,550 | 36,500 | (2,050) | -5.32% |
| Capital Outlay Total | 760,272 | 202,550 | 214,250 | 11,700 | 5.78% |
| Other Expenses | | | | | |
| 781102-Indirect Costs | 2,305,600 | 2,305,600 | 2,305,600 | - | 0.00% |
| 781301-Fees, Licenses, & Permits | 26,299 | 39,200 | 29,750 | (9,450) | -24.11% |
| 781303-State Fees Other | 2,597 | 3,600 | 3,600 | - | 0.00% |
| 781304-State Plans Review Fee | - | 100 | 500 | 400 | 400.00% |
| 781306-Stormwater Mgmt Fees | 15,417 | 13,450 | 14,650 | 1,200 | 8.92% |
| 782201-Awards | 2,291 | 14,200 | 8,600 | (5,600) | -39.44% |
| 782204-Safety Incentive Awards | 600 | 14,000 | 10,000 | (4,000) | -28.57% |

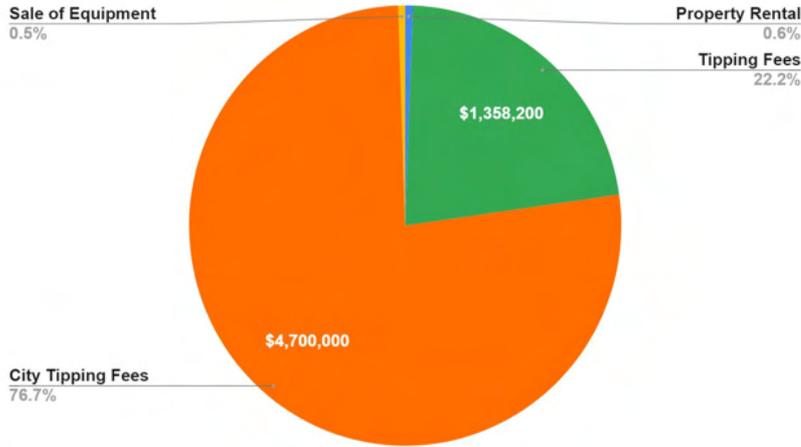
City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------------|--------------------|--------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 782206-Fines | - | 250,000 | 250,000 | - | 0.00% |
| 782220-Sponsorships | 250 | - | - | - | 0.00% |
| 783101-Debt Principal Payments | 11,733,719 | 12,787,049 | 12,583,275 | (203,774) | -1.59% |
| 783151-Debt Interest Payments | 3,146,776 | 3,074,044 | 2,986,458 | (87,586) | -2.85% |
| 783201-Bond Sale Expenses | 7,500 | - | - | - | 0.00% |
| 789999-Budget - Other Expense | - | 2,055,209 | 2,000,000 | (55,209) | -2.69% |
| Other Expenses Total | 17,241,050 | 20,556,452 | 20,192,432 | (364,020) | -1.77% |
| Operations Total | 56,211,541 | 64,949,305 | 67,066,687 | 2,117,382 | 3.26% |
| Transfers To | | | | | |
| Other Financing Uses | | | | | |
| 811402-Transfer to Sewer Capital | 93,390 | 5,000,000 | 39,000,000 | 34,000,000 | 680.00% |
| 811409-Transfer to Sewer Consent Decree | 10,727,885 | 48,850,000 | 22,250,000 | (26,600,000) | -54.45% |
| Other Financing Uses Total | 10,821,275 | 53,850,000 | 61,250,000 | 7,400,000 | 13.74% |
| Transfers To Total | 10,821,275 | 53,850,000 | 61,250,000 | 7,400,000 | 13.74% |
| K-Public Works Total | 81,396,739 | 141,649,169 | 152,035,749 | 10,386,580 | 7.33% |
| 6010 - Interceptor Sewer Operations Total | 81,396,739 | 141,649,169 | 152,035,749 | 10,386,580 | 7.33% |

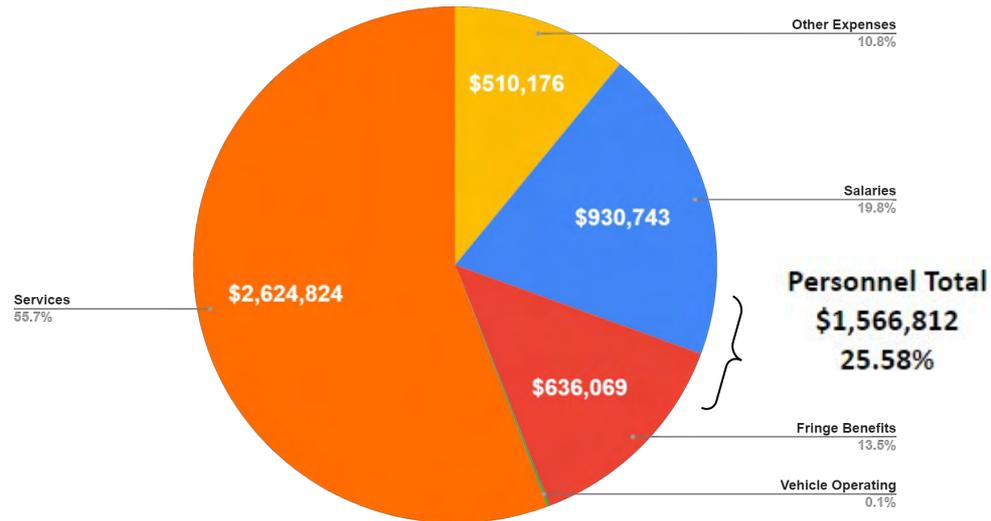
FY 2025 Budget 6020 Solid Waste

William Pitcairn - Administrator

FY25 Revenue & Expenses by Category



| | |
|------------------|-------------|
| FY24 | \$4,979,000 |
| FY25 | \$6,125,200 |
| Inc/(Dec) | \$1,146,200 |
| Change % | 23.02% |



FY25 OTHER FUNDS - 6020 SOLID WASTE

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|------------------|------------------|------------------|-------------------------------------|---------------|
| 6020 - Solid Waste Operations | | | | | |
| K-Public Works | | | | | |
| Personnel | | | | | |
| Salary and Wages | 523,856 | 758,832 | 930,743 | 171,911 | 22.65% |
| Fringe Benefits | 293,955 | 538,832 | 636,069 | 97,237 | 18.05% |
| Personnel Total | 817,811 | 1,297,664 | 1,566,812 | 269,148 | 20.74% |
| Operations | | | | | |
| Services | 2,095,533 | 1,735,870 | 2,624,824 | 888,954 | 51.21% |
| Materials & Supplies | 236,000 | 72,500 | 126,600 | 54,100 | 74.62% |
| Travel Expense | 1,563 | - | 500 | 500 | 0.00% |
| Vehicle Operating | 266,075 | 365,750 | 376,131 | 10,381 | 2.84% |
| Insurance, Claims, and Damages | 4,959 | - | 6,945 | 6,945 | 0.00% |
| Capital Outlay | 20,995 | - | 10,100 | 10,100 | 0.00% |
| Other Expenses | 918,305 | 915,592 | 869,041 | -46,551 | -5.08% |
| Operations Total | 3,543,429 | 3,089,712 | 4,014,141 | 924,429 | 29.92% |
| Transfers To | | | | | |
| Other Financing Uses | - | 591,624 | 544,247 | -47,377 | -8.01% |
| Transfers To Total | - | 591,624 | 544,247 | -47,377 | -8.01% |
| K-Public Works Total | 4,361,241 | 4,979,000 | 6,125,200 | 1,146,200 | 23.02% |
| 6020 - Solid Waste Operations Total | 4,361,241 | 4,979,000 | 6,125,200 | 1,146,200 | 23.02% |

Recommendation Increase: \$1,146,200

- **Salaries & Benefits \$269,148**
 - Increase in benefits costs
- **Operations \$924,429**
 - Increase in Contracted Repair Services
 - Increase in Contracted Operations
 - Increase in Monitoring Services Cost



Solid Waste

FY25 Executive Summary

Description

The Birchwood Landfill offers a variety of disposal services, some of which are free to City residents (example: disposal of household garbage.) Additionally, all forms of construction debris are accepted such as wood, sheetrock, and roofing. These services are available to residents outside of Hamilton County as well. It is an essential site for waste disposal for residents, contractors, and haulers.

Vision

A clean, well-maintained site for properly disposing of waste and debris that is managed effectively and efficiently

Mission

To provide an easy and convenient site for residents and commercial contractors/haulers to dispose of waste without compromising the health and integrity of the environment.

Trends

The accepted tonnage of waste has increased and is expected to continue increasing. Tipping fees for surrounding landfills have increased so it would be beneficial for the Birchwood Landfill to increase their tipping fees. A proposal for an increase is forthcoming. The Birchwood Landfill has experienced an increase in vandalism and is working with the City's security services provider and Technical Services to help mitigate occurrences and costs.

Budget Overview

The Landfill's budget has increased to reflect an increase cost of fuel and equipment maintenance services, the addition of 1 position to manage engineering functions and 1 position to manage administrative functions, respond to an increase in vandalism, perform deferred equipment and facility replacement and maintenance, and perform design and site preparation for opening the next cell.

Budget Highlights

- No capital funds were allocated for FY24 (\$4,155,000 requested) Birchwood Landfill Equipment (K60103) C10421 Replacement of existing track hoe and backhoe (not funded in FY24), purchase skid steer with attachments (not funded in FY24, currently renting), purchase industrial landfill compactor guards (\$20k/set, additional seal, preventative as factory guards break & let garbage inside, reduces operation/maintenance costs), 1 service truck, 2 vehicles (not funded in FY24), replace 3 very poor condition roll-off dumpsters for convenience center (not funded in FY24). Cost to replace assets not replaced in FY24 due to lack of funding has

increased in FY25. \$1,210,000.00 design, preliminary groundwork) to keep the landfill open as the lack of FY24 funding has impacted the critical path. \$2,000,000.00

- Gas Recovery City Landfill (K60205) C10424 Relocation/replacement of flare. Funding for gas collection system expansion to expand and maintain the existing landfill gas collection system as required by permit. \$1,600,000.00
- Headcount has increased by 1 to include necessary engineering functions within the landfill's budget.
- Administrative functions will be accounted for with an add/delete position.
- Increased Security Services to reflect full charge (\$35k). Only City's portion (half) was shown in FY24 as this is cost share with the adjacent C&D landfill, Birchwood II, LLC.
- Increased Contracted Repair Service from \$60k to \$140k to more accurately reflect the need for service on landfill's deferred equipment maintenance. This should decrease if the landfill can hire a Heavy Equipment Mechanic/EQ Mech 3 and fund the associated Service Truck.
- \$8000 for radio lease and cushion for damages/battery loss. This utilization started mid-FY24.
- Vehicles (\$330,000):
 - 2 New - F250 crew cab 4x4
 - 1 New - Service Truck

Position Requests

- Requesting Solid Waste Director
- Requisitions (1) Administrative Support Specialist as there are numerous administrative tasks currently absorbed by staff in another division. This position would be located at the Birchwood landfill and is an add/delete from the existing K50103 City Laborer position.

Future Challenges and Opportunities

Future challenges may include ensuring that there is adequate staffing for providing customer service as well as operational support. Additionally, following stringent permitting guidelines set forth by TDEC, EPA, and APCB to maintain environmentally safe practices. Several landfills in Georgia are closing, so intake is expected to increase. It would be beneficial to increase the tipping fees as other surrounding landfills have increased their rates. An RFQ for a Landfill Business Plan will be advertised shortly, but an interim tipping fee increase is soon to be proposed. This Business Plan will consider operations, expenses, tipping fees, revenue opportunities, future expansion areas, and other critical landfill functions to help guide fiscal responsibility, capital projects, and operations. Equipment Mechanic 3 position was added FY24 but has yet to be filled. Current discussion with HR to change to Heavy Equipment Mechanic. This position will require a service truck to be effective (proposed in FY25). Once this position is filled and we have a service truck, there should be a dramatic decrease in contracted equipment repair services. With the existing intake tonnage, the current cell could fill in 2-2.5 years. Once it's close to full, tractor trailers will not be able to maneuver (at the top) and thus won't be able to dump, which impacts operations. If the funding for expansion of Cell 2 of Area 3 is not approved, necessary critical path work prior to construction will not be able to keep on the already compressed schedule and the current cell may fill before the new cell is open.

City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2025

| Solid Waste | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|------------------|------------------|------------------|-------------------------------|---------------|
| Revenues | | | | | |
| Property Rental Revenue | 33,813 | 20,000 | 35,000 | 15,000 | 75.00% |
| Landfill Tipping Fees | 1,038,019 | 500,000 | 1,358,200 | 858,200 | 171.64% |
| City Tipping Fees | 4,429,000 | 4,429,000 | 4,700,000 | 271,000 | 6.12% |
| Sale of Property/Scrap | 26,016 | 30,000 | 32,000 | 2,000 | 6.67% |
| Miscellaneous | -1,979 | - | - | - | 0.00% |
| Total Revenues | 5,524,869 | 4,979,000 | 6,125,200 | 1,146,200 | 23.02% |
| Expenditures | | | | | |
| Recycling Center | 1,006,713 | 991,297 | 1,196,029 | 204,732 | 20.65% |
| Waste Disposal – Birchwood & Summit Monitoring | 1,671 | - | 126,093 | 126,093 | 0.00% |
| Waste Disposal – City Landfill | 1,613,854 | 2,525,170 | 3,208,973 | 683,803 | 27.08% |
| Compost Waste Center | 814,786 | 644,507 | 794,936 | 150,429 | 23.34% |
| Principal | 618,112 | 635,970 | 614,818 | (21,152) | -3.33% |
| Interest | 106,397 | 81,819 | 56,520 | (25,299) | -30.92% |
| Bank Fees | 459 | 1,155 | - | (1,155) | -100.00% |
| Capital Improvement | 88,941 | - | - | - | 0.00% |
| Household Hazardous Waste | 110,216 | 99,082 | 127,831 | 28,749 | 29.02% |
| Other | 93 | - | - | - | 0.00% |
| Total Expenditures | 4,361,241 | 4,979,000 | 6,125,200 | 1,146,200 | 23.02% |
| Estimated Incr(Decr) in Fund Balance | 1,163,628 | - | - | | |
| Beginning Fund Balance July 1 | 5,341,507 | 6,505,135 | 6,505,135 | | |
| Ending Fund Balance June 30 | 6,505,135 | 6,505,135 | 6,505,135 | | |
| Ending Fund Balance as a % of Total Appropriations | 149.16% | 130.65% | 106.20% | | |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| 6020 - Solid Waste Operations | | | | | |
| K-Public Works | | | | | |
| CC_K00901 - Recycling Center | 1,006,713 | 991,297 | 1,196,029 | 204,732 | 20.7% |
| CC_K50102 - Summit Waste Disposal Monitoring | 250 | - | 86,093 | 86,093 | 0.0% |
| CC_K50103 - Waste Disposal City Landfill | 1,613,854 | 2,525,170 | 3,208,973 | 683,803 | 27.1% |
| CC_K50105 - Solid Waste Capital Improvements | 88,941 | - | - | - | 0.0% |
| CC_K50109 - Birchwood Waste Disposal Monitoring | 1,098 | - | 40,000 | 40,000 | 0.0% |
| CC_K50110 - N Hawthorne Waste Disposal Monitoring | 323 | - | - | - | 0.0% |
| CC_K50208 - Waste Debt 2004 TMBF Loan | 39,962 | 39,761 | - | (39,761) | -100.0% |
| CC_K50209 - Waste Debt 2014A Refunding | 276,694 | 267,628 | 257,588 | (10,040) | -3.8% |
| CC_K50210 - Waste Debt 2017B Refunding | 408,313 | 411,555 | 413,750 | 2,195 | 0.5% |
| CC_K50403 - Postclosure Summit Landfill | 91 | - | - | - | 0.0% |
| CC_K50501 - Compost Waste Center Recycling | 814,786 | 644,507 | 794,936 | 150,429 | 23.3% |
| CC_K50502 - Household Hazardous Waste Disposal Recycl | 110,216 | 99,082 | 127,831 | 28,749 | 29.0% |
| K-Public Works Total | 4,361,241 | 4,979,000 | 6,125,200 | 1,146,200 | 23.0% |
| 6020 - Solid Waste Operations Total | 4,361,241 | 4,979,000 | 6,125,200 | 1,146,200 | 23.0% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 6020 - Solid Waste Operations | | | | | |
| K-Public Works | | | | | |
| Personnel | | | | | |
| Salary and Wages | 523,856 | 758,832 | 930,743 | 171,911 | 22.65% |
| Fringe Benefits | 293,955 | 538,832 | 636,069 | 97,237 | 18.05% |
| Personnel Total | 817,811 | 1,297,664 | 1,566,812 | 269,148 | 20.74% |
| Operations | | | | | |
| Services | 2,095,533 | 1,735,870 | 2,624,824 | 888,954 | 51.21% |
| Materials & Supplies | 236,000 | 72,500 | 126,600 | 54,100 | 74.62% |
| Travel Expense | 1,563 | - | 500 | 500 | 0.00% |
| Vehicle Operating | 266,075 | 365,750 | 376,131 | 10,381 | 2.84% |
| Insurance, Claims, and Damages | 4,959 | - | 6,945 | 6,945 | 0.00% |
| Capital Outlay | 20,995 | - | 10,100 | 10,100 | 0.00% |
| Other Expenses | 918,305 | 915,592 | 869,041 | (46,551) | -5.08% |
| Operations Total | 3,543,429 | 3,089,712 | 4,014,141 | 924,429 | 29.92% |
| Transfers To | | | | | |
| Other Financing Uses | - | 591,624 | 544,247 | (47,377) | -8.01% |
| Transfers To Total | - | 591,624 | 544,247 | (47,377) | -8.01% |
| K-Public Works Total | 4,361,241 | 4,979,000 | 6,125,200 | 1,146,200 | 23.02% |
| 6020 - Solid Waste Operations Total | 4,361,241 | 4,979,000 | 6,125,200 | 1,146,200 | 23.02% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|----------------|----------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 6020 - Solid Waste Operations | | | | | |
| K-Public Works | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 390,863 | 749,577 | 908,577 | 159,000 | 21.21% |
| 601105-Injured On Duty Pay | 2,396 | - | - | - | 0.00% |
| 601201-Overtime | 68,471 | - | 10,136 | 10,136 | 0.00% |
| 602105-Cellphone Allowance | 2,400 | 2,880 | 2,880 | - | 0.00% |
| 602301-Personal Leave | 34,759 | - | - | - | 0.00% |
| 602304-Longevity | 6,000 | 6,375 | 9,150 | 2,775 | 43.53% |
| 602306-Call Back Pay | 74 | - | - | - | 0.00% |
| 602308-Bereavement Pay | 713 | - | - | - | 0.00% |
| 602309-Holiday Pay | 18,180 | - | - | - | 0.00% |
| Salary and Wages Total | 523,856 | 758,832 | 930,743 | 171,911 | 22.65% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 30,243 | 47,705 | 56,900 | 9,195 | 19.27% |
| 611102-Medicare | 7,073 | 11,158 | 13,309 | 2,151 | 19.28% |
| 611201-General Pension | 105,869 | 161,123 | 192,175 | 31,052 | 19.27% |
| 611206-Other Post-employment Benefits (Civilian) | 31,534 | 42,243 | 50,384 | 8,141 | 19.27% |
| 611301-Hospitalization | 92,924 | 234,304 | 263,855 | 29,551 | 12.61% |
| 611302-Life Insurance Benefit | 370 | 696 | 802 | 106 | 15.23% |
| 611303-Long-Term Disability | 553 | 2,609 | 3,163 | 554 | 21.23% |
| 611304-Health Savings Accounts | 11,730 | 11,730 | 22,649 | 10,919 | 93.09% |
| 611402-Employee Health Savings Acct | 27 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 13,632 | 27,264 | 30,672 | 3,408 | 12.50% |
| 611404-On-site Facility | - | - | 2,160 | 2,160 | 0.00% |
| Fringe Benefits Total | 293,955 | 538,832 | 636,069 | 97,237 | 18.05% |
| Personnel Total | 817,811 | 1,297,664 | 1,566,812 | 269,148 | 20.74% |
| Operations | | | | | |
| Services | | | | | |
| 701208-On-the-Job Injury Claims | 53,568 | - | 5,000 | 5,000 | 0.00% |
| 702102-Electrical | 1,923 | 2,000 | 6,549 | 4,549 | 227.45% |
| 702103-Exterminating Service | 1,765 | 3,500 | 5,263 | 1,763 | 50.37% |
| 702106-Plumbing | 8,304 | 5,500 | 5,500 | - | 0.00% |
| 702109-Custodial Services | - | - | 5,964 | 5,964 | 0.00% |
| 702202-Bldg & Grounds Maintenance | 1,139 | 6,000 | 6,000 | - | 0.00% |
| 702204-Contracted Repair Service | 134,994 | 70,000 | 196,555 | 126,555 | 180.79% |
| 702207-Maintenance Services | 122,322 | 15,500 | 17,480 | 1,980 | 12.77% |
| 702208-Fire Prevention Measures | 502 | 600 | 800 | 200 | 33.33% |
| 702212-HVAC | 11,523 | - | 2,000 | 2,000 | 0.00% |
| 702214-Landscaping | 1,508 | - | - | - | 0.00% |
| 702215-Building Repairs or Renovations under \$500 | 8,705 | - | 2,000 | 2,000 | 0.00% |
| 702221-IT Maintenance | 1,800 | 5,800 | 6,400 | 600 | 10.34% |
| 702224-Equipment Inspection and Calibration | 4,114 | 1,000 | 1,000 | - | 0.00% |
| 702225-IT Maintenance - Licensing | 3,720 | - | 8,000 | 8,000 | 0.00% |
| 702227-IT Maintenance - Support Maintenance | - | 888 | 888 | - | 0.00% |
| 702228-Generator Maintenance | 969 | - | 4,000 | 4,000 | 0.00% |
| 702229-Contract Mowing | 84,272 | 165,000 | 65,000 | (100,000) | -60.61% |
| 702233-Door Repairs | - | - | 250 | 250 | 0.00% |
| 703101-Electricity | 54,627 | 63,000 | 63,100 | 100 | 0.16% |
| 703102-Natural Gas | 42,463 | - | - | - | 0.00% |
| 703103-Water | 15,284 | 24,000 | 22,500 | (1,500) | -6.25% |
| 703109-Sewer | 68,393 | 55,179 | 47,642 | (7,537) | -13.66% |

Fund by Acct

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 703112-Propane | - | - | 75,000 | 75,000 | 0.00% |
| 703201-Telephone Service | 563 | 500 | 2,000 | 1,500 | 300.00% |
| 703202-Cellular Phone Service | - | - | 350 | 350 | 0.00% |
| 703204-Internet & Cable Services | 463 | 2,500 | 2,500 | - | 0.00% |
| 703206-Air Cards | 2,015 | 800 | 800 | - | 0.00% |
| 703207-Digital Connectivity | 9,741 | 6,900 | 17,246 | 10,346 | 149.94% |
| 704102-Clothing & Linen Service | 310 | 200 | 200 | - | 0.00% |
| 704104-Equipment Rental | 11,574 | 14,000 | 14,200 | 200 | 1.43% |
| 704105-Property Rental | 3,600 | 1,200 | 3,600 | 2,400 | 200.00% |
| 704106-Dumpster Rental | 339 | 5,500 | 5,500 | - | 0.00% |
| 704107-Floor Mat / Scrapper Rental | 805 | 1,200 | 1,110 | (90) | -7.50% |
| 704108-Office Machine Rental | 1,158 | 1,350 | 1,717 | 367 | 27.19% |
| 704202-Municipal Advertising TCA 6-54-201 | - | - | 2,250 | 2,250 | 0.00% |
| 704204-Alarm Monitoring | - | 386 | 540 | 154 | 39.90% |
| 704207-Collection Expense | - | 200 | 200 | - | 0.00% |
| 704208-Contracted Repair | 5,559 | 1,000 | 1,000 | - | 0.00% |
| 704215-Security Services | 24,600 | 15,000 | 44,000 | 29,000 | 193.33% |
| 704227-Transfer Station Cost | 3,309 | - | 3,015 | 3,015 | 0.00% |
| 704241-Monitoring Services | - | - | 125,000 | 125,000 | 0.00% |
| 704306-Dues | 150 | 100 | 100 | - | 0.00% |
| 704315-Waste Disposal | 159,164 | 142,668 | 215,024 | 72,356 | 50.72% |
| 704317-Contracted Operations | 1,235,757 | 1,110,144 | 1,613,581 | 503,437 | 45.35% |
| 704329-Radio Maintenance | - | - | 8,000 | 8,000 | 0.00% |
| 704402-Unallocated Purchasing Card Expense | 10 | - | - | - | 0.00% |
| 704407-Wireless Data Communication | - | 1,100 | 600 | (500) | -45.45% |
| 704499-Incomplete Expense Allocation | 657 | - | - | - | 0.00% |
| 704502-Postage | 605 | 1,500 | 1,600 | 100 | 6.67% |
| 704602-Training Costs | 1,291 | 1,000 | 1,200 | 200 | 20.00% |
| 704702-Bank Service Charges | 459 | 1,155 | - | (1,155) | -100.00% |
| 704705-Credit Card Use Charge | 11,507 | 9,500 | 12,600 | 3,100 | 32.63% |
| Services Total | 2,095,533 | 1,735,870 | 2,624,824 | 888,954 | 51.21% |
| Materials & Supplies | | | | | |
| 711104-Forms & Printed Material | 828 | 1,500 | 3,000 | 1,500 | 100.00% |
| 711109-Office Supplies & Stationery | 837 | 1,500 | 2,950 | 1,450 | 96.67% |
| 711110-Technology Accessories & Supplies | 4 | - | - | - | 0.00% |
| 711111-Printer Toner Cartridges | 1,029 | - | 425 | 425 | 0.00% |
| 712101-Asphalt and Asphalt Filler | 49,014 | 1,000 | - | (1,000) | -100.00% |
| 712105-Gravel, Sand, Stone, Chert, Salt | 140,939 | 20,000 | 25,000 | 5,000 | 25.00% |
| 712108-Other Constr & Bldg Materials | 2,970 | - | - | - | 0.00% |
| 712110-Pipe & Fittings | 666 | - | - | - | 0.00% |
| 712114-Plumbing Supplies | 305 | - | 600 | 600 | 0.00% |
| 713104-Filters, Misc | (38) | - | - | - | 0.00% |
| 713108-Pumps & Pump Parts | 9,562 | 4,000 | 8,000 | 4,000 | 100.00% |
| 713109-Repair Parts | 11,688 | 26,000 | 35,000 | 9,000 | 34.62% |
| 713114-Compressors & Parts | - | - | 13,800 | 13,800 | 0.00% |
| 714105-Building Maintenance Supplies | 2,418 | 1,200 | 3,000 | 1,800 | 150.00% |
| 714106-Cleaning Supplies | 1,365 | 700 | 2,000 | 1,300 | 185.71% |
| 714107-Clothing | 3,485 | 4,500 | 9,100 | 4,600 | 102.22% |
| 714111-Electrical Supplies, Bulbs, Etc | 19 | 1,000 | - | (1,000) | -100.00% |
| 714117-Food & Ice | 2,412 | 350 | 4,975 | 4,625 | 1321.43% |
| 714120-Hardware, Nails, Small Tools | 4,841 | 7,000 | 8,000 | 1,000 | 14.29% |
| 714125-Oil & Lubricants | 2,465 | 1,000 | 4,000 | 3,000 | 300.00% |
| 714129-Safety Equipment | 483 | 1,500 | 2,500 | 1,000 | 66.67% |
| 714130-Safety Shoes | 581 | 700 | 1,300 | 600 | 85.71% |
| 714133-Welding Supplies | (3,641) | 500 | 1,500 | 1,000 | 200.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

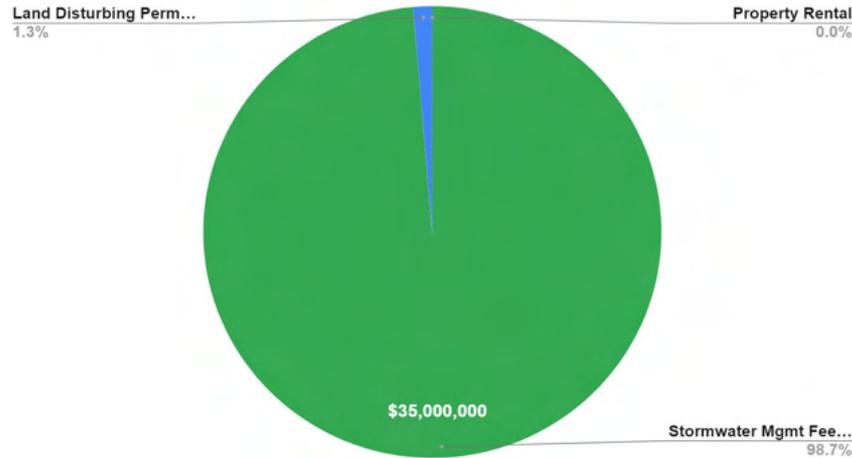
| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 714134-Landfill Materials | 3,156 | - | - | - | 0.00% |
| 714135-Locks & Key supplies | 250 | - | 1,300 | 1,300 | 0.00% |
| 714140-Chain | - | - | 50 | 50 | 0.00% |
| 714144-Batteries | 362 | 50 | 100 | 50 | 100.00% |
| Materials & Supplies Total | 236,000 | 72,500 | 126,600 | 54,100 | 74.62% |
| Travel Expense | | | | | |
| 721103-Auto Rental | 121 | - | - | - | 0.00% |
| 721201-Hotels | 642 | - | - | - | 0.00% |
| 721301-Registration Fees | 800 | - | 500 | 500 | 0.00% |
| Travel Expense Total | 1,563 | - | 500 | 500 | 0.00% |
| Vehicle Operating | | | | | |
| 731101-Diesel Fuel | 117,548 | 60,000 | 147,187 | 87,187 | 145.31% |
| 731102-Gasoline | 1,112 | 1,000 | 2,500 | 1,500 | 150.00% |
| 731103-Propane | 28,156 | 112,600 | - | (112,600) | -100.00% |
| 731201-Contracted Vehicle Repair | - | 80,000 | 50,000 | (30,000) | -37.50% |
| 731203-Vehicle Labor | 32,187 | 33,000 | 41,403 | 8,403 | 25.46% |
| 731204-Vehicle Parts & Supplies | 40,201 | 40,000 | 59,891 | 19,891 | 49.73% |
| 731401-Fleet Leased Vehicle | 46,871 | 39,150 | 75,150 | 36,000 | 91.95% |
| Vehicle Operating Total | 266,075 | 365,750 | 376,131 | 10,381 | 2.84% |
| Insurance, Claims, and Damages | | | | | |
| 742402-Building & Content Insurance | 4,959 | - | 6,945 | 6,945 | 0.00% |
| Insurance, Claims, and Damages Total | 4,959 | - | 6,945 | 6,945 | 0.00% |
| Capital Outlay | | | | | |
| 772105-Heating & Cooling Equipment | - | - | 400 | 400 | 0.00% |
| 772112-Computer equipment under 5000 | 2,629 | - | - | - | 0.00% |
| 772203-Fencing | 18,366 | - | 9,700 | 9,700 | 0.00% |
| 772206-Landfill Closure & Post-Closure | (0) | - | - | - | 0.00% |
| Capital Outlay Total | 20,995 | - | 10,100 | 10,100 | 0.00% |
| Other Expenses | | | | | |
| 781102-Indirect Costs | 158,420 | 158,420 | 158,420 | - | 0.00% |
| 781301-Fees, Licenses, & Permits | 16,879 | 15,100 | 15,000 | (100) | -0.66% |
| 781305-State Surcharge | 8,218 | - | - | - | 0.00% |
| 781306-Stormwater Mgmt Fees | 10,278 | 24,283 | 24,283 | - | 0.00% |
| 783101-Debt Principal Payments | 618,112 | 635,970 | 614,818 | (21,152) | -3.33% |
| 783151-Debt Interest Payments | 106,397 | 81,819 | 56,520 | (25,299) | -30.92% |
| Other Expenses Total | 918,305 | 915,592 | 869,041 | (46,551) | -5.08% |
| Operations Total | 3,543,429 | 3,089,712 | 4,014,141 | 924,429 | 29.92% |
| Transfers To | | | | | |
| Other Financing Uses | | | | | |
| 811411-Transfer to Solid Waste Landfill | - | 591,624 | 544,247 | (47,377) | -8.01% |
| Other Financing Uses Total | - | 591,624 | 544,247 | (47,377) | -8.01% |
| Transfers To Total | - | 591,624 | 544,247 | (47,377) | -8.01% |
| K-Public Works Total | 4,361,241 | 4,979,000 | 6,125,200 | 1,146,200 | 23.02% |
| 6020 - Solid Waste Operations Total | 4,361,241 | 4,979,000 | 6,125,200 | 1,146,200 | 23.02% |



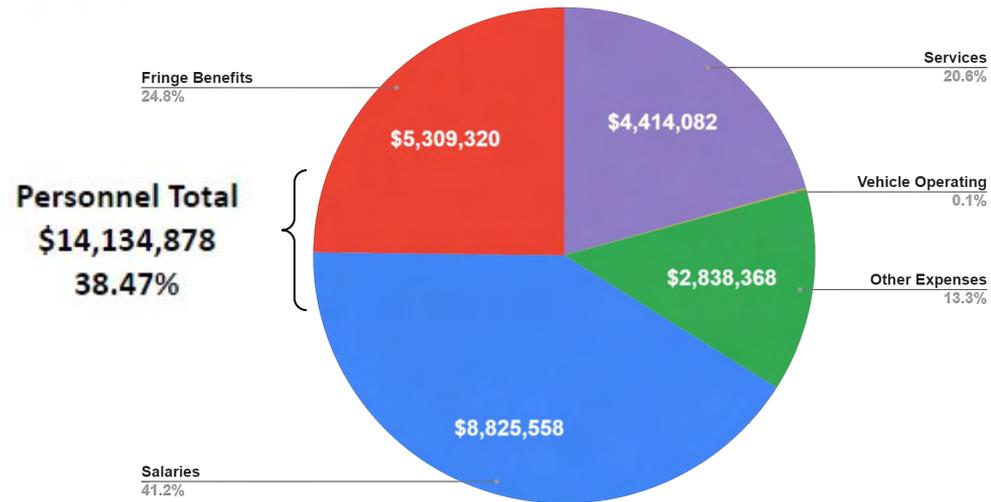
FY 2025 Budget 6030 Stormwater

William Pitcairn - Administrator

FY25 Revenue and Expenses by Category



| | |
|------------------|--------------|
| FY24 | \$36,913,281 |
| FY25 | \$36,740,337 |
| Inc/(Dec) | -\$1,436,781 |
| Change % | -3.89% |



FY25 OTHER FUNDS - 6030 STORMWATER

Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|-------------------|-------------------|-------------------|-------------------------------------|----------------|
| 6030 - Stormwater Mgmt Operations | | | | | |
| K-Public Works | | | | | |
| Personnel | | | | | |
| Salary and Wages | 6,339,529 | 8,165,524 | 8,825,558 | 660,034 | 8.08% |
| Fringe Benefits | 3,419,109 | 4,970,994 | 5,309,320 | 338,326 | 6.81% |
| Personnel Total | 9,758,638 | 13,136,518 | 14,134,878 | 998,360 | 7.60% |
| Operations | | | | | |
| Capital Assets | 159,869 | 176,850 | 212,950 | 36,100 | 20.41% |
| Services | 1,226,273 | 4,345,308 | 4,414,082 | 68,774 | 1.58% |
| Materials & Supplies | 904,257 | 2,044,044 | 1,335,025 | (709,019) | -34.69% |
| Travel Expense | 24,029 | 45,075 | 65,150 | 20,075 | 44.54% |
| Vehicle Operating | 1,421,958 | 1,380,103 | 1,425,000 | 44,897 | 3.25% |
| Insurance, Claims, and Damages | 3,347 | 850 | 13,193 | 12,343 | 1452.12% |
| Capital Outlay | 123,184 | 32,200 | 32,200 | - | 0.00% |
| Other Expenses | 3,917,072 | 4,709,833 | 4,707,859 | (1,974) | -0.04% |
| Operations Total | 7,779,989 | 12,734,263 | 12,205,459 | 528,804 | -4.15% |
| Transfers To | | | | | |
| Other Financing Uses | 62,937 | 11,042,500 | 10,400,000 | -1,906,337 | -17.26% |
| Transfers To Total | 62,937 | 11,042,500 | 10,400,000 | -1,906,337 | -17.26% |
| K-Public Works Total | | | | | |
| | 17,601,564 | 36,913,281 | 36,740,337 | 1,436,781 | -3.89% |
| 6030 - Stormwater Mgmt Operations | | | | | |
| | 17,601,564 | 36,913,281 | 36,740,337 | 1,436,781 | -3.89% |

Recommendation Increase: \$1,146,200

- **Salaries & Benefits \$998,630**
 - Addition of 6 new positions
 - Increase in benefits cost
- **Operations \$528,804**
 - Increase in Collection Expense
 - Increase in Vehicle Costs
 - Increase in Monitoring Service Costs



Stormwater

FY2025 Executive Summary

Description

The Department of Public Works as a whole serves as the backbone of the City of Chattanooga, providing stewardship of public infrastructure and our natural environment.

The City's Stormwater Division manages more than 1,500 miles of public stormwater conveyances including drainage pipes and ditches across the City to safely convey stormwater runoff from streets and private property to streams, rivers, and lakes. The Stormwater Division ensures compliance with the City's NPDES Permit and is dedicated to innovative and effective management of Chattanooga's stormwater system, water bodies, and green infrastructure—working not only to maintain the City's assets for current citizens but also to preserve them for future generations.

Vision

To provide a functional and reliable storm sewer system and protect the water quality in our environment.

Mission

Serve people with integrity and improve the infrastructure and environment through excellence.

Trends

Rainfall intensity continues to increase, causing more localized flooding. Green Infrastructure practices are becoming more common & widely accepted, but maintenance is still a challenge. Development continues to increase which brings permitting and infrastructure challenges to an aging and sometimes under-sized stormwater network. The forthcoming NPDES permit will likely have additional program requirements leading to more operational expenditures but predicted staff for those are already captured within the budget. Increased collection and usage of asset data allows for better stewardship of funding with a more accurate prioritization and management plan. As Chattanooga strives to become a National Park City, the adoption of the Parks Outdoor Plan, and the City's NPDES permit Watershed Protection section 3.2.5.9 that states the City is to implement standards to protect trees, and other vegetation with important evapotranspirative quantities and Runoff Reduction section 3.2.5.2.1 that requires the first inch of rainfall be managed onsite by infiltration, evapotranspiration and/or harvesting, there is a need for more forestry efforts and associated stormwater benefits, so the Stormwater Forestry program is expected to grow in subsequent years.

Budget Overview

The Stormwater Division's FY25 budget offer is intended to fund programs and activities that ensure continued compliance with the City's NPDES Permit TNS068063 issued by the Tennessee Department of Environment and Conservation (TDEC). Stormwater personnel are tasked with implementing and managing environmental and regulatory mandates including but not limited to the reduction of polluted discharges to drainages and water bodies, several programs to assist the public with compliance including financial incentives and programs, Storm sewer system assessments, inventory and mapping, inspection, maintenance and improvement of City-owned Stormwater Control Structures (SCMs). It will also fund public outreach and education programs for the general public, schools, and

construction site operators; Protection of State and Federally listed species and habitat; Enforcement of construction site stormwater runoff controls; Implementing pollution prevention and good housekeeping standards and practices for all City operations including assessments of all municipal activities and operations having a potential to cause detrimental environmental impacts; Abatement of blighted properties and associated sanitary sewer overflows and other accidental and intentional illicit connections and discharges; Recidivism reduction to identify chronic violators (of environmental mandates) and reduce their noncompliance including tracking, inspections and application of incentives and disincentives. The Green Infrastructure Maintenance program is growing as the City continues to install green infrastructure to meet the challenges of maintaining the City's vegetated stormwater features.

Managers and administrators, partially or wholly funded through WQ proceeds, provide upkeep and oversight of all budgeting, revenue projections, auditing, and related financial functions associated with the Stormwater enterprise fund. Concurrent with these State and Federally mandated goals is our daily goal to coordinate our planning, monitoring, permitting, design, construction, and inspection services in support of other City departments to assist them with reaching or exceeding their desired outcomes and performance targets. These combined activities, only briefly discussed above, comprise the entire Stormwater operating budget.

The new FY25 budget request, slated for the operation of all 6 existing Sections and 1 new Section, is to implement ongoing and new obligations. Staffing levels for FY24 have so far allowed all groups within Stormwater to achieve their required goals. Throughout FY24, management was very prudent in filling vacancies only when necessary to comply with implementing our NPDES permit. Every effort was made to ensure the Stormwater Division remains a streamlined organization that avoids hiring any underutilized staff. We will continue to do so during the remainder of FY24 and into FY25.

Regarding revenues, there is no incremental Stormwater Fee increase for FY25.

Budget Highlights

- No increase in revenue (Stormwater Fee) for FY25.
- Add \$2.5 million for C10443 - Stormwater Cap - Dartmouth/Five-points multi-phase separation & capacity project to reduce flooding in a large area on the Northshore that is currently in design.
- Add \$500k for the Stormwater Asset Management Plan (SWAMP). RFQ will go out in spring 2024. The plan will detail the extent and condition of the City's stormwater assets. The network is extensive, and creating a SWAMP will allow the City to proactively manage our stormwater assets to meet the desired Level of Service.
- Adding \$800k to C10463 - Stormwater Cap - Sunbeam Green Infrastructure Installation as bids came back very high. Value engineering and scope reduction in progress.
- Add \$750k for Jefferson Heights Flood Study and Separation projects to decrease flooding events and separate storm and sewer pipes in the Jefferson Heights neighborhood and surrounding areas.
- Adding 4 FTEs to Headcount including 1 Fiscal Analyst for the Stormwater program as we have none. An additional position will be an add/delete.
- Added a **new cost center for Urban Forestry** program K70114 which will include 1 new FTE and 1 vehicle and includes FY24 funded Coordinator Tree Canopy position under K70104 Stormwater Maintenance & Operations.
- Added to Heavy Equipment for purchase of Skid Steer Mill Head, Wheel Loader, and 20 Ton Excavator for Stormwater Management & Operations
- **Vehicles:**

-
- Urban Forestry (1): 1 - F250s
 - Maint & Operations (2): 2 small SUVs
 - Site Development (3): 2 small truck/SUVs, 1 large SUV
-

Position Requests

- **Requesting 1 Fiscal Analyst (Management)** to provide fiscal support to the entire stormwater fund.
 - **Requesting 1 Stormwater Landscape Project Manager (Management)** to ensure that City-owned projects, such as Stormwater Control Measures (SCMs) and new and restored city parks and landscapes, are designed and installed to function effectively and efficiently for the long term. This is accomplished via plans review, inspection and monitoring of projects, tracking warranties, documenting damages to City landscapes, and inspecting SCMs. This position collaborates with the Natural Resources team in Parks and Outdoors, the Stormwater Resources and Engineering staff in Public Works, and the Land Development Office – ensuring a collaborative approach to responsible, ecologically sound land use and management. This is an add/delete from Water Quality Specialist 2.
 - **Requesting 1 Floodplain Manager (Site Development)** to serve as Chattanooga's FPM, provide floodplain reviews and NFIP/FEMA Community Concurrence to ensure NFIP compliance during permitting and as needed as a community-based effort to prevent or reduce the risk of flooding, resulting in a more resilient community. TEMA is no longer providing engineering services to municipalities. Tasked with Managing the City's Floodplain program and managing the forthcoming National Flood Insurance Program Community Rating System.
 - **Requesting 1 Floodplain Coordinator (Site Development)** to provide floodplain reviews to ensure NFIP compliance during permitting and as needed as a community-based effort to prevent or reduce the risk of flooding, resulting in a more resilient community. TEMA is no longer providing engineering services to municipalities.
 - **Requesting 1 Forestry Inspector position (Stormwater Forestry)** whose primary responsibilities will be 311 inspections, tree risk assessment, generating work orders, writing code enforcement letters, scouting neighborhoods and state routes, and tracking the progress of cyclical maintenance pruning in winter months. Currently, we conduct proactive pruning on a minimal basis, due to a bottleneck in inspection.
-

Future Challenges and Opportunities

Chattanooga is slated to receive a new NPDES permit possibly within the next year as the existing permit expired in 2015. This will activate some of the vacant positions that were created years ago in anticipation of new requirements, but the state has yet to issue the new permit and thus those positions have remained vacant. The GI Maintenance/Natural Resources group will continue to grow as the City installs new Green Infrastructure and vegetated stormwater practices throughout the City. Stormwater is allocating more funds to Stormwater Forestry recognizing the tie between urban forestry and stormwater management.



City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2025

| Stormwater | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|-------------------|-------------------|-------------------|-------------------------------------|---------------|
| Revenues | | | | | |
| Stormwater Management Fee | 32,761,095 | 32,000,000 | 35,000,000 | 3,000,000 | 9.38% |
| Land Disturbing Permits | 538,310 | 450,000 | 475,000 | 25,000 | 5.56% |
| Other | 3,499,354 | - | 1,500 | 1,500 | 0.00% |
| Total Revenues | 36,798,759 | 32,450,000 | 35,476,500 | 3,026,500 | 9.33% |
| Expenditures | | | | | |
| Stormwater Management Administration | 4,620,752 | 7,387,329 | 6,807,538 | (579,791) | -7.85% |
| Stormwater Maintenance & Operations | 7,958,764 | 10,599,012 | 11,322,526 | 723,514 | 6.83% |
| Stormwater Site Development | 1,161,591 | 1,543,086 | 1,592,454 | 49,368 | 3.20% |
| Stormwater Engineering & Project Management | 1,456,503 | 2,846,653 | 2,871,476 | 24,823 | 0.87% |
| Stormwater Public Education | 101,582 | 440,504 | 376,360 | (64,144) | -14.56% |
| Renewal & Replacement | 7,390 | 101,000 | 123,600 | 22,600 | 22.38% |
| Stormwater Mgmt Gen Fd Subsidy | 98 | 4,000 | 4,000 | - | 0.00% |
| Brainerd Levee 1, 2, 3 | 21,277 | 53,925 | 65,700 | 11,775 | 21.84% |
| Stormwater Orchard Storm Station | 38,451 | 22,325 | 42,200 | 19,875 | 89.03% |
| Minor Storm Stations | 1,035 | 14,100 | 7,400 | (6,700) | -47.52% |
| Stormwater Green Infrastructure Maintenance | 403,104 | 1,144,025 | 1,238,432 | 94,407 | 8.25% |
| Forestry | - | - | 221,429 | 221,429 | 0.00% |
| Principal | 1,292,249 | 1,296,582 | 1,305,474 | 8,892 | 0.69% |
| Interest | 477,480 | 417,864 | 361,342 | (56,522) | -13.53% |
| Bank Service Charges | 349 | 376 | 406 | 30 | 7.98% |
| Appropriation to Capital Project Fund | 9,897,937 | 11,042,500 | 10,400,000 | (642,500) | -5.82% |
| Total Expenditures | 27,438,563 | 36,913,281 | 36,740,337 | 172,944 | -0.47% |
| Estimated Incr(Decr) in Fund Balance | 9,360,196 | -4,463,281 | -1,263,837 | | |
| Beginning Fund Balance July 1 | 54,162,020 | 63,522,216 | 59,058,935 | | |
| Ending Fund Balance June 30 | 63,522,216 | 59,058,935 | 57,795,098 | | |
| Ending Fund Balance as a % of Total Appropriations | 231.51% | 159.99% | 157.31% | | |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|-------------------|-------------------|-------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| 6030 - Stormwater Mgmt Operations | | | | | |
| K-Public Works | | | | | |
| CC_K70101 - Stormwater Management | 4,618,752 | 7,387,329 | 6,807,538 | (579,791) | -7.8% |
| CC_K70102 - Stormwater Renewal & Replacement | 7,390 | 101,000 | 123,600 | 22,600 | 22.4% |
| CC_K70103 - Stormwater Mgmt Gen Fd Subsidy | 98 | 4,000 | 4,000 | - | 0.0% |
| CC_K70104 - Stormwater Maintenance & Operation | 7,958,764 | 10,599,012 | 11,322,526 | 723,514 | 6.8% |
| CC_K70105 - Stormwater Site Devel & Construction & Insp | 1,161,591 | 1,543,086 | 1,592,454 | 49,368 | 3.2% |
| CC_K70106 - Stormwater Engineering & Project Managem | 1,456,503 | 2,846,653 | 2,871,476 | 24,823 | 0.9% |
| CC_K70107 - Stormwater Public Education | 101,582 | 440,504 | 376,360 | (64,144) | -14.6% |
| CC_K70110 - Stormwater Brainerd Levee 1 & 2 & 3 | 21,277 | 53,925 | 65,700 | 11,775 | 21.8% |
| CC_K70111 - Stormwater Orchard Knob Storm Station | 38,451 | 22,325 | 42,200 | 19,875 | 89.0% |
| CC_K70112 - Stormwater Minor Storm Station | 1,035 | 14,100 | 7,400 | (6,700) | -47.5% |
| CC_K70113 - Stormwater Green Infrastructure Maintenanc | 403,104 | 1,144,025 | 1,238,432 | 94,407 | 8.3% |
| CC_K70114 - Stormwater Forestry | - | - | 221,429 | 221,429 | 0.0% |
| CC_K70207 - Stormwater Debt 2013 Bonds | 501,880 | 424,768 | 414,117 | (10,651) | -2.5% |
| CC_K70208 - Stormwater Debt 2014A Refunding | 68,304 | 66,058 | 63,606 | (2,452) | -3.7% |
| CC_K70209 - Stormwater Debt 2015 GO Bonds | 769,680 | 742,680 | 715,700 | (26,980) | -3.6% |
| CC_K70210 - Stormwater Debt 2017B Refunding | 116,019 | 116,270 | 121,272 | 5,002 | 4.3% |
| CC_K70211 - Stormwater Debt 2019A Bond | 377,132 | 365,046 | 352,527 | (12,519) | -3.4% |
| CC_K70301 - Stormwater Appropriation to Capital | - | 11,042,500 | 10,400,000 | (642,500) | -5.8% |
| K-Public Works Total | 17,601,564 | 36,913,281 | 36,740,337 | (172,944) | -0.5% |
| 6030 - Stormwater Mgmt Operations Total | 17,601,564 | 36,913,281 | 36,740,337 | (172,944) | -0.5% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 6030 - Stormwater Mgmt Operations | | | | | |
| K-Public Works | | | | | |
| Personnel | | | | | |
| Salary and Wages | 6,339,529 | 8,165,524 | 8,825,558 | 660,034 | 8.08% |
| Fringe Benefits | 3,419,109 | 4,970,994 | 5,309,320 | 338,326 | 6.81% |
| Personnel Total | 9,758,638 | 13,136,518 | 14,134,878 | 998,360 | 7.60% |
| Operations | | | | | |
| Capital Assets | 159,869 | 176,850 | 212,950 | 36,100 | 20.41% |
| Services | 1,226,273 | 4,345,308 | 4,414,082 | 68,774 | 1.58% |
| Materials & Supplies | 904,257 | 2,044,044 | 1,335,025 | (709,019) | -34.69% |
| Travel Expense | 24,029 | 45,075 | 65,150 | 20,075 | 44.54% |
| Vehicle Operating | 1,421,958 | 1,380,103 | 1,425,000 | 44,897 | 3.25% |
| Insurance, Claims, and Damages | 3,347 | 850 | 13,193 | 12,343 | 1452.12% |
| Capital Outlay | 123,184 | 32,200 | 32,200 | - | 0.00% |
| Other Expenses | 3,917,072 | 4,709,833 | 4,707,859 | (1,974) | -0.04% |
| Operations Total | 7,779,989 | 12,734,263 | 12,205,459 | (528,804) | -4.15% |
| Transfers To | | | | | |
| Other Financing Uses | 62,937 | 11,042,500 | 10,400,000 | (642,500) | -5.82% |
| Transfers To Total | 62,937 | 11,042,500 | 10,400,000 | (642,500) | -5.82% |
| K-Public Works Total | 17,601,564 | 36,913,281 | 36,740,337 | (172,944) | -0.47% |
| 6030 - Stormwater Mgmt Operations Total | 17,601,564 | 36,913,281 | 36,740,337 | (172,944) | -0.47% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|------------------|------------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 6030 - Stormwater Mgmt Operations | | | | | |
| K-Public Works | | | | | |
| Personnel | | | | | |
| Salary and Wages | | | | | |
| 601101-Regular Employees | 5,272,022 | 8,042,218 | 8,629,988 | 587,770 | 7.31% |
| 601105-Injured On Duty Pay | 29,837 | - | 30,000 | 30,000 | 0.00% |
| 601201-Overtime | 64,653 | - | 31,400 | 31,400 | 0.00% |
| 601202-Compensatory Time | 8,887 | - | 1,000 | 1,000 | 0.00% |
| 602105-Cellphone Allowance | 44,608 | 40,764 | 42,910 | 2,146 | 5.26% |
| 602301-Personal Leave | 677,764 | - | - | - | 0.00% |
| 602304-Longevity | 79,305 | 82,542 | 79,635 | (2,907) | -3.52% |
| 602306-Call Back Pay | 667 | - | 725 | 725 | 0.00% |
| 602307-On Call Pay | 1,510 | - | 1,200 | 1,200 | 0.00% |
| 602308-Bereavement Pay | 6,828 | - | 8,700 | 8,700 | 0.00% |
| 602309-Holiday Pay | 153,448 | - | - | - | 0.00% |
| Salary and Wages Total | 6,339,529 | 8,165,524 | 8,825,558 | 660,034 | 8.08% |
| Fringe Benefits | | | | | |
| 611101-FICA (OASDI) | 368,526 | 509,784 | 539,990 | 30,206 | 5.93% |
| 611102-Medicare | 86,210 | 119,227 | 126,293 | 7,066 | 5.93% |
| 611201-General Pension | 1,278,912 | 1,721,720 | 1,823,801 | 102,081 | 5.93% |
| 611202-Fire & Police Pension | 828 | - | - | - | 0.00% |
| 611206-Other Post-employment Benefits (Civilian) | 382,262 | 451,401 | 478,155 | 26,754 | 5.93% |
| 611301-Hospitalization | 1,039,219 | 1,827,714 | 1,898,594 | 70,880 | 3.88% |
| 611302-Life Insurance Benefit | 5,018 | 6,965 | 7,266 | 301 | 4.32% |
| 611303-Long-Term Disability | 7,857 | 27,876 | 29,928 | 2,052 | 7.36% |
| 611304-Health Savings Accounts | 64,574 | 59,007 | 121,751 | 62,744 | 106.33% |
| 611402-Employee Health Savings Acct | 295 | - | - | - | 0.00% |
| 611403-On-site Medical Program | 185,408 | 247,300 | 263,318 | 16,018 | 6.48% |
| 611404-On-site Facility | - | - | 20,224 | 20,224 | 0.00% |
| Fringe Benefits Total | 3,419,109 | 4,970,994 | 5,309,320 | 338,326 | 6.81% |
| Personnel Total | 9,758,638 | 13,136,518 | 14,134,878 | 998,360 | 7.60% |
| Operations | | | | | |
| Capital Assets | | | | | |
| 761104-CIP Engineer's Testing | 117,207 | 100,000 | 120,000 | 20,000 | 20.00% |
| 761106-CIP Engineering Fees | - | 350 | 350 | - | 0.00% |
| 761112-CIP Park Development | - | 1,500 | - | (1,500) | -100.00% |
| 761204-Equipment Purchase | 42,662 | 75,000 | 92,600 | 17,600 | 23.47% |
| Capital Assets Total | 159,869 | 176,850 | 212,950 | 36,100 | 20.41% |
| Services | | | | | |
| 701103-Consultant Fees | - | 270,000 | 265,000 | (5,000) | -1.85% |
| 701105-Engineering Non-construction Consulting | 11,351 | 85,000 | 85,000 | - | 0.00% |
| 701110-Veterinary Services | 191 | - | - | - | 0.00% |
| 701111-IT Hosting & Managed Services | - | 3,500 | 3,500 | - | 0.00% |
| 701113-Technology Development and Design | 500 | - | - | - | 0.00% |
| 701208-On-the-Job Injury Claims | 121,406 | 140,000 | 140,000 | - | 0.00% |
| 701213-On-the-Job Injury Settlement Claims | 4,235 | 15,000 | 15,000 | - | 0.00% |
| 702101-Carpentry | 843 | - | 500 | 500 | 0.00% |
| 702102-Electrical | - | 28,850 | 28,750 | (100) | -0.35% |
| 702104-Masonry | 894 | 3,500 | 3,500 | - | 0.00% |
| 702106-Plumbing | 107,486 | 105,650 | 105,150 | (500) | -0.47% |
| 702107-Mechanical Trades | 154 | 4,500 | 4,500 | - | 0.00% |
| 702108-Locksmith | 200 | - | - | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------|-------------|------------------|------------------------|----------|
| | | | | Proposed vs. Budget | % Change |
| 702109-Custodial Services | 8,382 | - | 5,000 | 5,000 | 0.00% |
| 702110-Tree Maintenance & Planting | 50,728 | - | 25,000 | 25,000 | 0.00% |
| 702202-Bldg & Grounds Maintenance | 674 | 1,500 | 1,000 | (500) | -33.33% |
| 702204-Contracted Repair Service | 94,547 | 360,000 | 260,000 | (100,000) | -27.78% |
| 702205-Electric Motor Drive Repair | - | 4,000 | 4,000 | - | 0.00% |
| 702207-Maintenance Services | 4,271 | 72,100 | 76,000 | 3,900 | 5.41% |
| 702208-Fire Prevention Measures | 2,215 | - | - | - | 0.00% |
| 702211-Grounds | 25,549 | 56,500 | 56,500 | - | 0.00% |
| 702213-Labor | - | 2,000 | 2,000 | - | 0.00% |
| 702214-Landscaping | 4,527 | 8,500 | 6,000 | (2,500) | -29.41% |
| 702215-Building Repairs or Renovations under \$500 | 3,271 | - | - | - | 0.00% |
| 702216-Roof Repair | 4,445 | 2,000 | 2,000 | - | 0.00% |
| 702218-Pump Repairs | - | 3,500 | 3,500 | - | 0.00% |
| 702221-IT Maintenance | 15,000 | 186,000 | 161,000 | (25,000) | -13.44% |
| 702225-IT Maintenance - Licensing | 26,674 | 137,000 | 111,018 | (25,982) | -18.96% |
| 702226-IT Maintenance - Hosting | - | 20,500 | 20,000 | (500) | -2.44% |
| 702227-IT Maintenance - Support Maintenance | 170,027 | 93,000 | 92,500 | (500) | -0.54% |
| 702229-Contract Mowing | (2,500) | - | - | - | 0.00% |
| 703101-Electricity | 61,538 | 40,600 | 72,925 | 32,325 | 79.62% |
| 703103-Water | 58,037 | 25,000 | 30,000 | 5,000 | 20.00% |
| 703202-Cellular Phone Service | 548 | 1,000 | 1,000 | - | 0.00% |
| 703204-Internet & Cable Services | 11 | 8,450 | 1,500 | (6,950) | -82.25% |
| 703206-Air Cards | 21,446 | 21,000 | 20,000 | (1,000) | -4.76% |
| 703207-Digital Connectivity | 84,352 | 78,450 | 94,000 | 15,550 | 19.82% |
| 704104-Equipment Rental | 11,395 | 25,000 | 25,000 | - | 0.00% |
| 704106-Dumpster Rental | 636 | 1,500 | 1,500 | - | 0.00% |
| 704108-Office Machine Rental | 3,459 | 14,500 | 14,500 | - | 0.00% |
| 704109-Traffic Control - Rental | 25,095 | 6,200 | 8,000 | 1,800 | 29.03% |
| 704201-Advertising | 783 | 15,000 | 5,500 | (9,500) | -63.33% |
| 704207-Collection Expense | 88,682 | 125,000 | 192,300 | 67,300 | 53.84% |
| 704208-Contracted Repair | - | 500 | - | (500) | -100.00% |
| 704210-Printing | 1,216 | 700 | 700 | - | 0.00% |
| 704215-Security Services | 6,092 | - | - | - | 0.00% |
| 704222-N Pollutn Dischg Elim Sys-Sampling | 26,062 | 79,000 | 79,000 | - | 0.00% |
| 704224-N Pollutn Dischg Elim Sys-Education | 5,730 | 13,500 | 15,000 | 1,500 | 11.11% |
| 704225-N Pollutn Dischg Elim Sys-Research | 2,155 | - | - | - | 0.00% |
| 704227-Transfer Station Cost | 8,178 | 75,000 | 75,000 | - | 0.00% |
| 704238-Animal Control Contracted Services | - | 3,500 | 3,500 | - | 0.00% |
| 704239-Bio-Hazard / Environmental Services | 53,657 | - | 5,000 | 5,000 | 0.00% |
| 704241-Monitoring Services | - | - | 35,000 | 35,000 | 0.00% |
| 704306-Dues | 10,960 | 8,375 | 8,375 | - | 0.00% |
| 704307-Employment Agencies | - | 2,200 | 2,200 | - | 0.00% |
| 704309-Meeting Expense | - | 750 | - | (750) | -100.00% |
| 704310-Local Mileage | 1,618 | 1,100 | 300 | (800) | -72.73% |
| 704311-Miscellaneous Services | 1,086 | - | - | - | 0.00% |
| 704312-Other Contracted Service | 61,631 | 2,012,500 | 1,242,500 | (770,000) | -38.26% |
| 704315-Waste Disposal | 3,531 | 12,000 | 12,000 | - | 0.00% |
| 704317-Contracted Operations | - | 20,500 | 793,300 | 772,800 | 3769.76% |
| 704319-Parking | 9,915 | 16,210 | 18,210 | 2,000 | 12.34% |
| 704329-Radio Maintenance | 6,779 | 7,047 | 7,048 | 1 | 0.01% |
| 704332-Pipeline Inspection Services | - | 500 | - | (500) | -100.00% |
| 704333-Flowmeter and Rain Gauge Services | 2,500 | 80,000 | 120,000 | 40,000 | 50.00% |
| 704334-Outside Laboratory Services | - | 12,000 | 13,000 | 1,000 | 8.33% |
| 704344-Window Tinting | 91 | - | - | - | 0.00% |
| 704394-Credit Card Fee (NR06 Only) | 54 | - | - | - | 0.00% |
| 704402-Unallocated Purchasing Card Expense | 999 | - | - | - | 0.00% |

Fund by Acct

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|------------------|------------------|------------------------|--------------|
| | | | | Proposed vs. Budget | % Change |
| 704407-Wireless Data Communication | - | 7,000 | 7,000 | - | 0.00% |
| 704499-Incomplete Expense Allocation | 172 | - | - | - | 0.00% |
| 704501-Freight, Express & Drayage | 2,749 | 850 | 500 | (350) | -41.18% |
| 704502-Postage | 1,618 | 4,300 | 4,300 | - | 0.00% |
| 704601-Local Registration Fees | 6,075 | 12,100 | 12,100 | - | 0.00% |
| 704602-Training Costs | 3,005 | 11,000 | 17,000 | 6,000 | 54.55% |
| 704603-Tuition & Books | (1,000) | - | - | - | 0.00% |
| 704702-Bank Service Charges | 349 | 376 | 406 | 30 | 7.98% |
| Services Total | 1,226,273 | 4,345,308 | 4,414,082 | 68,774 | 1.58% |
| Materials & Supplies | | | | | |
| 711102-Books | 36 | 375 | 200 | (175) | -46.67% |
| 711104-Forms & Printed Material | 146 | 100 | 100 | - | 0.00% |
| 711108-Periodicals, Publications | 277 | 400 | - | (400) | -100.00% |
| 711109-Office Supplies & Stationery | 3,963 | 3,500 | 2,950 | (550) | -15.71% |
| 711110-Technology Accessories & Supplies | 450 | 2,725 | 4,050 | 1,325 | 48.62% |
| 711111-Printer Toner Cartridges | - | 1,950 | 1,950 | - | 0.00% |
| 712101-Asphalt and Asphalt Filler | 110,748 | 175,000 | 200,000 | 25,000 | 14.29% |
| 712102-Brick & Concrete Blocks | 3,257 | 35,000 | 35,000 | - | 0.00% |
| 712103-Cement, Lime, & Plaster | 1,702 | 15,000 | 15,000 | - | 0.00% |
| 712104-Concrete, Clay Pipe, & Fittings | 160,997 | 225,000 | 300,000 | 75,000 | 33.33% |
| 712105-Gravel, Sand, Stone, Chert, Salt | 287,726 | 190,000 | 200,000 | 10,000 | 5.26% |
| 712107-Lumber & Wood Products | 6,626 | 18,500 | 18,500 | - | 0.00% |
| 712108-Other Constr & Bldg Materials | - | 35,000 | 35,000 | - | 0.00% |
| 712109-Paint | 528 | 400 | 400 | - | 0.00% |
| 712110-Pipe & Fittings | 21,409 | 95,000 | 55,000 | (40,000) | -42.11% |
| 712111-Sewer Grates & Manhole Covers | 107,980 | 80,000 | 100,000 | 20,000 | 25.00% |
| 712112-Street Signs & Markings | 1,040 | - | - | - | 0.00% |
| 712114-Plumbing Supplies | 66 | 200 | 200 | - | 0.00% |
| 712115-Manhole Bases, Sections, & Frames | - | 10,000 | 10,000 | - | 0.00% |
| 713102-Fasteners | - | 5,500 | 5,500 | - | 0.00% |
| 713109-Repair Parts | 7,415 | 25,000 | 25,000 | - | 0.00% |
| 713117-Hose & Fittings | - | 2,000 | 2,000 | - | 0.00% |
| 713201-Chemicals & Lab Supplies | 5,409 | 5,000 | 7,500 | 2,500 | 50.00% |
| 714105-Building Maintenance Supplies | 800 | 1,000 | 1,000 | - | 0.00% |
| 714106-Cleaning Supplies | 2,903 | 2,150 | 2,150 | - | 0.00% |
| 714107-Clothing | 9,402 | 17,100 | 19,600 | 2,500 | 14.62% |
| 714111-Electrical Supplies, Bulbs, Etc | 596 | 2,500 | 2,500 | - | 0.00% |
| 714112-Electronic Parts | 2,428 | - | - | - | 0.00% |
| 714117-Food & Ice | 918 | 3,225 | 4,350 | 1,125 | 34.88% |
| 714120-Hardware, Nails, Small Tools | 42,608 | 14,500 | 37,500 | 23,000 | 158.62% |
| 714125-Oil & Lubricants | 150 | 200 | 500 | 300 | 150.00% |
| 714126-Other Materials & Supplies | 2,507 | 84,000 | 84,000 | - | 0.00% |
| 714129-Safety Equipment | 13,983 | 12,250 | 20,250 | 8,000 | 65.31% |
| 714130-Safety Shoes | 12,304 | 13,300 | 21,550 | 8,250 | 62.03% |
| 714131-Seeds, Trees, Plants, Hort Supplies | 73,925 | 89,500 | 91,000 | 1,500 | 1.68% |
| 714132-Test Materials | 1,862 | - | 2,000 | 2,000 | 0.00% |
| 714133-Welding Supplies | - | 400 | 400 | - | 0.00% |
| 714135-Locks & Key supplies | - | 300 | 300 | - | 0.00% |
| 714136-Dirt mix, Mulch, Topsoil | 17,964 | 12,500 | 12,500 | - | 0.00% |
| 714138-Flags Banners and Signage | 850 | 1,000 | 6,000 | 5,000 | 500.00% |
| 714140-Chain | 280 | 5,000 | 5,000 | - | 0.00% |
| 714142-Instrumentation Parts | - | 500 | 500 | - | 0.00% |
| 714143-Event Planning, Services and Catering | 142 | 2,000 | 2,000 | - | 0.00% |
| 714144-Batteries | 698 | 425 | 1,025 | 600 | 141.18% |
| 714145-Classroom/Childcare Educational Supplies | - | 750 | 750 | - | 0.00% |

City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---|------------------|-------------------|-------------------|------------------------|-----------------|
| | | | | Proposed vs. Budget | % Change |
| 714150-Promotional Items | - | 1,800 | 1,800 | - | 0.00% |
| 719999-Budget - Materials & Supplies | 164 | 853,994 | - | (853,994) | -100.00% |
| Materials & Supplies Total | 904,257 | 2,044,044 | 1,335,025 | (709,019) | -34.69% |
| Travel Expense | | | | | |
| 721101-Out-of-town Mileage | 1,430 | 3,500 | 3,200 | (300) | -8.57% |
| 721102-Transportation | 1,236 | 7,100 | 8,200 | 1,100 | 15.49% |
| 721103-Auto Rental | 462 | - | 2,100 | 2,100 | 0.00% |
| 721201-Hotels | 9,638 | 14,800 | 22,250 | 7,450 | 50.34% |
| 721202-Meals | 2,196 | 6,450 | 9,100 | 2,650 | 41.09% |
| 721301-Registration Fees | 7,073 | 12,100 | 18,000 | 5,900 | 48.76% |
| 721302-Other Travel Expenses | 1,995 | 875 | 2,300 | 1,425 | 162.86% |
| 721399-Travel Advance | - | 250 | - | (250) | -100.00% |
| Travel Expense Total | 24,029 | 45,075 | 65,150 | 20,075 | 44.54% |
| Vehicle Operating | | | | | |
| 731101-Diesel Fuel | 189,244 | 150,000 | 150,000 | - | 0.00% |
| 731102-Gasoline | 67,043 | 60,000 | 79,500 | 19,500 | 32.50% |
| 731201-Contracted Vehicle Repair | - | 65,000 | 55,000 | (10,000) | -15.38% |
| 731203-Vehicle Labor | 206,756 | 155,950 | 157,500 | 1,550 | 0.99% |
| 731204-Vehicle Parts & Supplies | 198,646 | 144,000 | 146,500 | 2,500 | 1.74% |
| 731301-Car Wash | 729 | - | 500 | 500 | 0.00% |
| 731401-Fleet Leased Vehicle | 759,540 | 805,153 | 836,000 | 30,847 | 3.83% |
| Vehicle Operating Total | 1,421,958 | 1,380,103 | 1,425,000 | 44,897 | 3.25% |
| Insurance, Claims, and Damages | | | | | |
| 742402-Building & Content Insurance | 5,101 | 850 | 6,193 | 5,343 | 628.59% |
| 742403-Vehicle & Equipment Insurance | (1,754) | - | 7,000 | 7,000 | 0.00% |
| Insurance, Claims, and Damages Total | 3,347 | 850 | 13,193 | 12,343 | 1452.12% |
| Capital Outlay | | | | | |
| 771104-Stormwater Mgmt Repairs | 74,500 | - | - | - | 0.00% |
| 772106-Mechanical Equipment | 21,171 | - | - | - | 0.00% |
| 772107-Other Equipment (Under 5000) | 6,239 | - | - | - | 0.00% |
| 772109-Office Furniture | 12,570 | 1,000 | 1,000 | - | 0.00% |
| 772111-Computer Software under 15000 | - | 7,000 | 7,000 | - | 0.00% |
| 772112-Computer equipment under 5000 | 8,284 | 20,000 | 20,000 | - | 0.00% |
| 772116-Traffic Lights and Equipment | 420 | - | - | - | 0.00% |
| 772203-Fencing | - | 4,200 | 4,200 | - | 0.00% |
| Capital Outlay Total | 123,184 | 32,200 | 32,200 | - | 0.00% |
| Other Expenses | | | | | |
| 781102-Indirect Costs | 1,755,790 | 1,755,791 | 1,755,791 | - | 0.00% |
| 781103-Space Costs | 52,884 | 49,746 | 50,052 | 306 | 0.62% |
| 781105-Municipal Billing Overhead | - | 21,000 | 21,000 | - | 0.00% |
| 781301-Fees, Licenses, & Permits | 11,154 | 8,400 | 8,400 | - | 0.00% |
| 781303-State Fees Other | 7,970 | 5,000 | 2,000 | (3,000) | -60.00% |
| 781306-Stormwater Mgmt Fees | - | 2,500 | - | (2,500) | -100.00% |
| 782201-Awards | 2,631 | 2,950 | 3,800 | 850 | 28.81% |
| 782210-Program Expense | 316,915 | 1,150,000 | 1,200,000 | 50,000 | 4.35% |
| 783101-Debt Principal Payments | 1,292,249 | 1,296,582 | 1,305,474 | 8,892 | 0.69% |
| 783151-Debt Interest Payments | 477,480 | 417,864 | 361,342 | (56,522) | -13.53% |
| Other Expenses Total | 3,917,072 | 4,709,833 | 4,707,859 | (1,974) | -0.04% |
| Operations Total | 7,779,989 | 12,734,263 | 12,205,459 | (528,804) | -4.15% |

Fund by Acct

City of Chattanooga
Operational Budget
Fiscal Year 2025

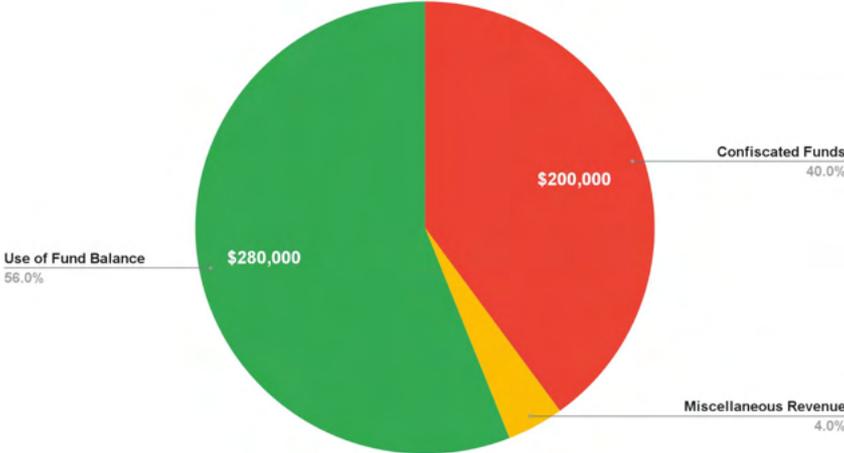
| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|--|-------------------|-------------------|-------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| Transfers To | | | | | |
| Other Financing Uses | | | | | |
| 811406-Transfer to Stormwater Capital | 62,937 | 11,042,500 | 10,400,000 | (642,500) | -5.82% |
| Other Financing Uses Total | 62,937 | 11,042,500 | 10,400,000 | (642,500) | -5.82% |
| Transfers To Total | 62,937 | 11,042,500 | 10,400,000 | (642,500) | -5.82% |
| K-Public Works Total | 17,601,564 | 36,913,281 | 36,740,337 | (172,944) | -0.47% |
| 6030 - Stormwater Mgmt Operations Total | 17,601,564 | 36,913,281 | 36,740,337 | (172,944) | -0.47% |



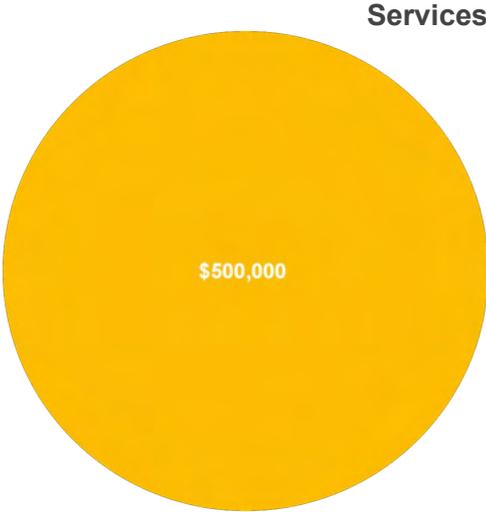
FY 2025 Budget 2040 - Narcotics

Celeste Murphy - Chief

FY25 Revenue and Expenses by Category



| | |
|------------------|-----------|
| FY24 | \$200,000 |
| FY25 | \$500,000 |
| Inc/(Dec) | \$300,000 |
| Change % | 150.00% |



Account Summary & Highlight Analysis

| | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|---------------------------------------|----------------|----------------|----------------|-------------------------------------|----------------|
| 2040 - Narcotics Fund | | | | | |
| Operations | | | | | |
| Services | | | | | |
| 701107-Investigative Services | 225,015 | - | - | - | 0.00% |
| 702225-IT Maintenance - Licensing | 3,656 | - | - | - | 0.00% |
| 703202-Cellular Phone Service | 5,937 | - | - | - | 0.00% |
| 703206-Air Cards | 2,041 | - | - | - | 0.00% |
| 704321-County Trustee Collection Fee | 843 | - | - | - | 0.00% |
| 704407-Wireless Data Communication | 4,776 | - | - | - | 0.00% |
| 704601-Local Registration Fees | 2,596 | - | - | - | 0.00% |
| 709999-Budget - Services | - | 200,000 | 500,000 | 300,000 | 150.00% |
| Services Total | 244,863 | 200,000 | 500,000 | 300,000 | 150.00% |
| Materials & Supplies | | | | | |
| 714147-Police Evidence Supplies | 1,104 | - | - | - | 0.00% |
| Materials & Supplies Total | 1,104 | - | - | - | 0.00% |
| Capital Outlay | | | | | |
| 772111-Computer Software under 15000 | 4,200 | - | - | - | 0.00% |
| 772203-Fencing | 9,781 | - | - | - | 0.00% |
| Capital Outlay Total | 13,981 | - | - | - | 0.00% |
| Operations Total | 259,948 | 200,000 | 500,000 | 300,000 | 150.00% |
| 2040 - Narcotics Fund Total | 259,948 | 200,000 | 500,000 | 300,000 | 150.00% |

Recommendation Increase: \$300,000

- **Operations \$300,000**
 - Increase in Operational Costs (all categories)



Narcotics and Federal Asset Forfeiture Funds

FY25 Executive Summary

Revenues from this fund come mainly from confiscated funds which include forfeited cash and proceeds from the sale of seized items.

Federal and State funds are also received. This fund accounts for the cost of drug enforcement activity, which includes the purchase of surveillance equipment, drug identification kits, maintenance on narcotics officers' vehicles, and payment to informants.

Funds can also be used for local drug treatment and educational programs.

Vision

Assisting with the overall Police Vision:

Respected and Trusted By All Segments of Chattanooga's Diverse Community

Mission

Assisting with the overall Police Mission:

To Keep You, Your Family and Our Community Safe.

Budget Overview

Narcotics will increase to \$500,000

Federal Asset and Forfeiture will remain at \$20,000

Budget Highlights

- **Increase of \$300,000 in Narcotics Fund (2040)**
- **Budget for Federal Asset Forfeitures will remaining flat at \$20,000**

Future Challenges and Opportunities

To further the mission and vision of the Chattanooga Police Department through distribution of funds for a means of assisting with drug enforcement and drug educational programs.



City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2025

| Narcotics | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) Proposed vs. Budget | % Change |
|--|----------------|----------------|------------------|-------------------------------------|----------------|
| Revenues | | | | | |
| Confiscated Narcotics Funds | 879,561 | 80,000 | 200,000 | 120,000 | 150.00% |
| Fines, Forfeitures and Penalties | 24,718 | - | - | - | 0.00% |
| Other Revenue | 60,759 | 20,000 | 20,000 | - | 0.00% |
| Total Revenues | 965,038 | 100,000 | 220,000 | 120,000 | 120.00% |
| Expenditures | | | | | |
| Operations | 259,948 | 200,000 | 500,000 | 300,000 | 150.00% |
| Total Expenditures | 259,948 | 200,000 | 500,000 | 300,000 | 150.00% |
| Estimated Incr(Decr) in Fund Balance | 705,090 | -100,000 | -280,000 | | |
| Beginning Fund Balance July 1 | 922,555 | 1,627,645 | 1,527,645 | | |
| Ending Fund Balance June 30 | 1,627,645 | 1,527,645 | 1,247,645 | | |
| Ending Fund Balance as a % of Total Appropriations | 626.14% | 763.82% | 249.53% | | |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|------------------------------------|----------------|----------------|------------------|------------------------|---------------|
| | | | | Proposed vs. Budget | % Change |
| 2040 - Narcotics Fund | | | | | |
| H-Police | | | | | |
| CC_H10301 - Narcotics Program | 259,948 | 200,000 | 500,000 | 300,000 | 150.0% |
| H-Police Total | 259,948 | 200,000 | 500,000 | 300,000 | 150.0% |
| 2040 - Narcotics Fund Total | 259,948 | 200,000 | 500,000 | 300,000 | 150.0% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|------------------------------------|----------------|----------------|------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 2040 - Narcotics Fund | | | | | |
| H-Police | | | | | |
| Operations | | | | | |
| Services | 244,863 | 200,000 | 500,000 | 300,000 | 150.00% |
| Materials & Supplies | 1,104 | - | - | - | 0.00% |
| Capital Outlay | 13,981 | - | - | - | 0.00% |
| Operations Total | 259,948 | 200,000 | 500,000 | 300,000 | 150.00% |
| H-Police Total | 259,948 | 200,000 | 500,000 | 300,000 | 150.00% |
| 2040 - Narcotics Fund Total | 259,948 | 200,000 | 500,000 | 300,000 | 150.00% |



City of Chattanooga
Operational Budget
Fiscal Year 2025

| Row Labels | Actual FY23 | Budget FY24 | Proposed FY25 | Inc (Dec) | |
|---------------------------------------|----------------|----------------|------------------|------------------------|----------------|
| | | | | Proposed vs. Budget | % Change |
| 2040 - Narcotics Fund | | | | | |
| H-Police | | | | | |
| Operations | | | | | |
| Services | | | | | |
| 701107-Investigative Services | 225,015 | - | - | - | 0.00% |
| 702225-IT Maintenance - Licensing | 3,656 | - | - | - | 0.00% |
| 703202-Cellular Phone Service | 5,937 | - | - | - | 0.00% |
| 703206-Air Cards | 2,041 | - | - | - | 0.00% |
| 704321-County Trustee Collection Fee | 843 | - | - | - | 0.00% |
| 704407-Wireless Data Communication | 4,776 | - | - | - | 0.00% |
| 704601-Local Registration Fees | 2,596 | - | - | - | 0.00% |
| 709999-Budget - Services | - | 200,000 | 500,000 | 300,000 | 150.00% |
| Services Total | 244,863 | 200,000 | 500,000 | 300,000 | 150.00% |
| Materials & Supplies | | | | | |
| 714147-Police Evidence Supplies | 1,104 | - | - | - | 0.00% |
| Materials & Supplies Total | 1,104 | - | - | - | 0.00% |
| Capital Outlay | | | | | |
| 772111-Computer Software under 15000 | 4,200 | - | - | - | 0.00% |
| 772203-Fencing | 9,781 | - | - | - | 0.00% |
| Capital Outlay Total | 13,981 | - | - | - | 0.00% |
| Operations Total | 259,948 | 200,000 | 500,000 | 300,000 | 150.00% |
| H-Police Total | 259,948 | 200,000 | 500,000 | 300,000 | 150.00% |
| 2040 - Narcotics Fund Total | 259,948 | 200,000 | 500,000 | 300,000 | 150.00% |



2025-2029

CAPITAL BUDGET



ONE CHATTANOOGA

MAYOR TIM KELLY



TABLE OF CONTENTS

- **Capital Improvement Plan..... C-1**
 - **Governmental Fund Projects..... C-1**
 - **Enterprise Fund Projects**
 - **Stormwater..... C-10**
 - **Wastewater..... C-11**
 - **Capital Improvement Ordinance..... C-15**
 - **Fiscal Year 2025 Plan..... C-17**
 - **Five-Year Capital Improvement Plan Resolution..... C-25**
 - **Fiscal Year 2025 thru 2029 Plan..... C-27**
 - **Bond Resolution..... C-35**



Introduction

The FY25-29 Capital Improvement Plan (CIP) is the City of Chattanooga's five-year plan for capital improvement throughout Chattanooga. The first year of the CIP is the fiscally constrained budget, whereas the successive years are a roadmap for future action. Maintaining and improving critical infrastructure, investing in public safety, creating great outdoor spaces, delivering effective, efficient services to all Chattanoogaans, and more; this CIP continues the City's investment in the goals and strategies of the One Chattanooga strategic plan. **The information below provides summaries of the projects included in the FY25 capital budget.** Funding sources for these projects include reserve funds, general obligation bonds, grants, external funds, internal service funds, and state loan funds, as detailed in the following pages.

General Government Projects

Better Government

Projects Funded: 10

Total Funding: \$6,165,000

% External Funding: 0%

Campus Consolidation Space Needs Study - \$150,000

Evaluation of existing City office spaces to determine their highest and best use by City Departments across City facilities

City Hall Annex Renovation - \$3,265,000

Replacement of existing elevator and additional renovation at City Hall Annex

City Technology Rebuild - \$375,000

Refresh and maintenance of citywide network infrastructure essential for City Operations

End of Life Network Infrastructure Upgrades - \$300,000

Maintenance of citywide network equipment that is at end of life

EV Charging Stations - \$100,000

Building on previous installation of electric vehicle charging infrastructure and the City's long-range EV charging plan, installation of EV chargers at City facilities

Family Justice Center Facilities Improvements - \$150,000

Building enhancement to support additional services within the FJC for community residents and FJC partners

Google Workspace Back-up - \$175,000

Maintenance of Google Workspace file back-up for records retention

IT Security Compliance Tools - \$400,000

Citywide cybersecurity applications, application upgrades, and expansions to maintain secure network infrastructure

Library Facilities Maintenance - \$500,000

Maintenance of major building system elements at Chattanooga Public Library facilities

Major Capital Maintenance Improvements Downtown Campus & Other Facilities - \$750,000

Maintenance of major building system elements at City facilities identified in the Facilities Assessment Evaluations, such as HVAC systems, roofing system replacements, structural repairs, floor replacements, restroom rehabilitation, building code upgrades, and ADA Compliance

Economic Development

Projects Funded: 3

Total Funding: \$3,500,000

% External Funding: 7.1%

Affordable Housing Trust Fund - \$1,000,000

Ongoing contribution to the City's Affordable Housing Fund

ESIP Development - \$500,000

The City's portion of ongoing Enterprise South Industrial Park preparation and development

Minority Business Incubator - \$2,000,000

Renovation of the Kelley Building to support the creation of the Minority Business Incubator

Education

Projects Funded: 3

Total Funding: \$702,000

% External Funding: 0%

Captain Larry Taylor Exhibit - \$200,000

Design and construction costs associated with the new exhibit honoring the life and story of Captain Larry L. Taylor at the Coolidge National Medal of Honor Heritage Center

Head Start Facility Maintenance - \$402,000

Ongoing maintenance for Head Start locations

Ignite Discovery Capital Campaign - \$100,000

Final year of funding commitment to the Creative Discovery Museum's capital campaign to enhance visitors' experience and ensure long term sustainability

Fleet

Projects Funded: 5

Total Funding: \$6,650,000

% External Funding: 0%

Bulk Fueling at Wood Recycling Center - \$100,000

Solid Waste vehicle fueling operations at the Wood Recycling Center

CNG Fueling System - \$500,000

Fueling infrastructure for new CNG garbage trucks and other CNG vehicles

Fleet Capital Infusion - \$4,500,000

Appropriate Fleet Program Reserve funds used to replace vehicles currently in the program that are at the end of their lease terms

Garbage Truck Routing - \$200,000

Conduct an audit of the city's waste containers, focusing on condition and distribution to optimize waste management, improve route efficiency, and enhance recycling efforts

Garbage Trucks - \$1,350,000

Purchase of new garbage trucks to replace existing trucks and expand refuse collection

Neighborhoods

Projects Funded: 9

Total Funding: \$8,325,000

% External Funding: 24.0%

Carver Neighborhood Senior Center Feasibility Study - \$100,000

As part of ongoing master planning efforts for the Carver park and community center, feasibility study for potential new senior center

Community Center Swimming Pool Repairs - \$100,000

Repairs to community center swimming pools

Hixson Community Center - \$250,000

Repair and design for further renovation of Hixson Community Center

James A. Henry Building Renovations - \$1,100,000

In support of the Chattanooga Housing Authority's renovation of the James A. Henry building, additional elements led by Community Development and Early Learning for the future community center and Head Start locations

James A. Henry Renovations - \$1,500,000

Renovation of the James A. Henry building led by the Chattanooga Housing Authority to create a community hub as part of Westside Evolves plan implementation

Major Capital Maintenance Improvements Community Centers - \$750,000

Maintenance of major building system elements at Community Centers identified in the Facilities Assessment Evaluations, such as HVAC systems, roofing system replacements, structural repairs, floor replacements, restroom rehabilitation, building code upgrades, and ADA Compliance

Raccoon Mountain Water Service - \$400,000

Extension of water service to Raccoon Mountain

Reconnecting Communities Program - \$2,000,000

Preliminary planning and feasibility studies for transportation improvements to the Westside community identified in the Westside Evolves Plan, funded by a U.S. Department of Transportation Reconnecting Communities Program grant

Westside Evolves - \$2,125,000

In support of the Chattanooga Housing Authority's Choice Neighborhoods Implementation grant, year one of eight year commitment toward overall Westside Evolves plan implementation

Outdoors

Projects Funded: 12

Total Funding: \$12,841,500

% External Funding: 52.5%

14th Street Neighborhood Greenway - \$200,000

Infrastructure and neighborhood enhancements to create a pedestrian and bicycle boulevard along East 14th Street to create a safe, functional, and appealing public space along a 1.6 mile corridor

Alton Park Connector - \$6,741,500

Construction of a shared use path connecting the Tennessee Riverwalk to Southside Community Park along a former rail line

Chattanooga Skatepark - \$2,150,000

Construction of the new Chattanooga Skatepark with additional funding to improve security and access for the surrounding parking lot

Golf Course Ongoing Equipment Replacement - \$100,000

Replacement of golf course maintenance equipment

John A. Patten Multi-Purpose Field Improvements - \$1,250,000

Improvements to fields at John A. Patten Park to provide multi-functional turf fields

LED Field Lighting Conversion - \$600,000

Existing Finley Stadium field lighting is at end-of-life and does not meet league or broadcast standards. This project will convert field lighting to more efficient LED fixtures

Montague Park - \$300,000

Design and future construction of Montague Park, the largest urban park in Chattanooga (45 acres), to become a premiere public space for all Chattanoogaans, a signature park for all of the surrounding neighborhoods

Parks and Outdoors Plan Deferred Maintenance - \$1,000,000

Deferred maintenance recommendations including ADA improvements for parks from the Parks and Outdoors Plan (POP) based on the Total Asset Management inventory as well as input by maintenance staff

Parks and Outdoors Plan Recommended Master Plans - \$250,000

Master Plans recommended in the POP, the first step towards implementation of the plan's recommendations, including public engagement through schematic design to determine the community-driven scope for each park identified

Play Park at Heritage House - \$75,000

Funding toward the completion of the Harvesting Inclusive Play Project designed as an accessible, inclusive playground for all children to enjoy

Public Art Maintenance - \$125,000

Ongoing maintenance of the City's substantial collection of public art

Shallowford Blueway Dock Installation - \$50,000

Development of a trailhead, kiosk, parking, and water put-in improvements at S. Chickamauga Creek

Public Safety

Projects Funded: 10

Total Funding: \$9,191,000

% External Funding: 9.2%

Apparatus Replacement Plan - \$4,000,000

The Chattanooga Fire Department's Apparatus Replacement Plan (ARP) strategically plans toward the replacement of fire response apparatus. Of all of the vehicles used by the department, these are the frontline workhorses of the department. Firefighters provide exceptional service every hour of every day, and they could not do it without fire apparatus. FY25 and future year funding will replace apparatus which are at the end of their useful life and implement an ongoing replacement schedule

Citywide Camera Refresh - \$100,000

The Department of Technology Services maintains the support and functionality of the citywide camera system including maintenance, damage, licensing and end-of-life replacement. This funding will be used to maintain devices, refresh old equipment, and schedule new installations

CPD Technology Updates - \$850,000

Federal funding for significant upgrades to CPD technology

Equipment Capital Maintenance - \$250,000

Repair and replacement of major CFD equipment, including gear dryers, self-contained breathing apparatus (SCBA), complete nozzle and appliance refresh, installation of gear extractors (washers) in stations, automatic external defibrillator (AED) replacement

Fire Station Capital Maintenance - \$500,000

Fire station and building maintenance is vital to ensuring a healthy and operable place for firefighters to work and live. This project will fund major maintenance projects, including HVAC repair, roof repair, exhaust systems, security systems

Police Laptop Replacement - \$390,000

Ongoing replacement of outdated and inefficient CPD laptops

Police Service Center Renovations - \$200,000

Renovations and maintenance of Police Service Center including elevator and HVAC repair

Real Time Intelligence Center - \$150,000

Updates and expansion of the Real Time Intelligence Center

Station #14 Replacement - \$2,500,000

Design and construction of a replacement of Fire Station #14

Station #15 Replacement - \$251,000

Additional funding toward the construction of the Station #15 Replacement due to increased construction costs

Roads and Bridges

Projects Funded: 16

Total Funding: \$26,055,869

% External Funding: 28.8%

2023 SMART Grant - \$2,000,000

Upgrade intersection technology along Central Ave., 3rd St. corridors

Bridge Maintenance - \$500,000

The bridges program aims to fund necessary maintenance and rehabilitation to the city's network of approximately 85 structures. This funding will be used for general maintenance work to be performed by contracted crews, response to any emergencies that damage bridges, and will be used to fund significant bridge capital projects

Broad Street Redesign - \$3,500,000

Improvements to the Broad Street Corridor between the Aquarium and MLK Blvd. that will enable multimodal use of the corridor as well as create usable public outdoor space, including travel lane reconfigurations, installation of bike facilities, street trees, art opportunities, and sidewalk expansion

Frazier Ave. Improvements - \$100,000

Improvements to Frazier Ave. to improve pedestrian safety and reduce vehicular crashes

Hamilton Place Boulevard - \$2,013,869

This project will modify Hamilton Place Boulevard at the I-75/Hamilton Place Interchange to accommodate revised traffic patterns from the Interchange Modification Project being designed and implemented by TDOT

Infrastructure of the Future - \$100,000

Maintenance and modernization of intersection technology so that intersections communicate for synchronization

Pavement Management - \$10,000,000

These funds are used for the City's annual resurfacing contract. They are a critical part of comprehensive pavement management that includes paving and preventative maintenance techniques

Pedestrian Safety Improvements - \$500,000

Enhance pedestrian safety across the City by addressing immediate, critical safety concerns with quick build strategies and allocating funds for ongoing improvements

Shallowford Road - \$332,000

Improvements to the Shallowford Road corridor from Jersey Pike to Airport Road, including replacing two bridges, adding a lane each direction, and introducing a shared use path adjacent to the roadway to improve safety and transportation network connectivity

Sidewalks - \$800,000

Construct, repair and replace sidewalks city wide to support connected pedestrian infrastructure

Testbed Expansion - \$150,000

Expansion of the testbed along McCallie Ave. and Bailey Ave.

Traffic Signal Maintenance - \$100,000

This funding will be used to maintain, refresh and upgrade the City of Chattanooga's intersection traffic signals, signal controls, software, and technical maintenance

Walnut Street Bridge - \$1,000,000

Repair and rehabilitation of the Walnut Street bridge in downtown Chattanooga

Walnut Street Bridge Detour - \$360,000

Detour of bikes and pedestrians for the Walnut Street Bridge Rehab Project

West 26th Street Extension - \$2,500,000

Public infrastructure costs related to the extension of W. 26th St.

Wilcox Blvd. Bridge - \$2,100,000

Replacement of the existing structurally deficient Wilcox Boulevard Bridge over the DeButts Railyard. The replacement structure will include a multimodal path and support development of a pedestrian connection from East Chattanooga to the Riverwalk

Transit

Projects Funded: 1

Total Funding: \$1,500,000

% External Funding: 0%

CARTA Vehicles & Equipment - \$1,500,000

Rehabilitation and maintenance of CARTA's intermodal facilities, vehicles, and equipment. This funding is the local match of state and federal funds received directly by CARTA

Stormwater Projects

Projects Funded: 14

Total Funding: \$10,400,000

% External Funding: 0%

Automated Flood Warning System - \$375,000

Automated flood warning system for flood prone streets around the City

Dartmouth/Five Points Watershed SIP - \$2,500,000

Multi-phase stormwater infrastructure replacement project. Rapid development in past years has caused increased runoff potential in the area and taxed an undersized, aging system

Dorchester Road Culvert Replacement - \$350,000

24" roadway culvert replacement under the sole ingress/egress from community subdivision. Sinkhole has been plated since 2021

Drainage Projects - \$200,000

Design and construction of various locations across the City to address localized flooding

Floodplain Modeling - \$325,000

Provide accurate, up-to-date information regarding flood levels, flood risk and associated hazards for areas within the City in conformance with current FEMA standards

Heavy Equipment - \$750,000

New equipment to replace existing and aging equipment for continued service on water quality projects

Jefferson Heights Flood Study and Separation - \$750,000

Decrease flooding events and separate storm and sewer pipes in Jefferson Heights neighborhood and surrounding areas

Montague Park - \$300,000

A partnership with Parks & Outdoors to partially fund stormwater enhancements as deemed appropriate for the site and perimeter ROW

Pumpkin Pie Project - \$300,000

Replacement of bridge/culvert that is at risk of failure

South Howell Drainage - \$500,000

Design and construction of a new storm drainage separation line across Brainerd Rd. and repair and relocation of sections on private property

Stormwater Asset Management Plan - \$500,000

Creation of a Stormwater Asset Management Plan and Master Plan. Proactive efforts to assess existing stormwater infrastructure and prioritize rehab, replacement or installation of infrastructure to continue to provide a high level of service

Sunbeam WQ Project - \$800,000

Installation of a linear storm water quality system to provide treatment in place of an existing impervious conveyance. This treatment unit is to provide baseline measurables of pollutants such as TSS and metals

W. 26th St. Extension Drainage - \$2,500,000

Stormwater infrastructure for the extension of W. 26th St

WQ Vehicles - \$250,000

Purchase of City vehicles not currently in the Fleet replacement program

Wastewater Projects

Projects Funded: 20

Total Funding: \$101,000,000

% External Funding: 4.7%

Big Ridge Pump Station #2 Improvements - \$1,550,000

This project consists of replacing the existing Big Ridge #5 Pump Station with a new pump station

Class A POWER Project (SPOI PH 4 Digester/THP Improvements) - \$27,500,000

The project consists of solids handling facilities including pre-thickening and cake storage, THP and post-THP equipment provided by a vendor, steam generation/cooling, sludge blending, and anaerobic digesters. This new process will allow for continued operations and will increase performance in the solids handling process

Contingency MBWWTP Improvements - General Purpose - \$1,000,000

Contingency funds allocated for MBWWTP improvement projects

CSOTF Operations Improvement (Smart Sewer) - \$100,000

Implementation of smart sewers will allow for improved operations by progressively installing smart sensors at strategic locations of the system and real-time control based on the information communicated by these sensors

Focused SSES and Rehab - Phase II (Citico Creek 4) - \$3,250,000

Completion of Sanitary Sewer Evaluation Studies (SSES) and the rehabilitation of sanitary sewer pipes as directed in the Consent Decree. These repairs will help reduce sanitary sewer overflows and increase overall collection system capacity

Focused SSES and Rehab - Phase II (Dobbs Branch 1) - \$4,000,000

Completion of Sanitary Sewer Evaluation Studies (SSES) and the rehabilitation of sanitary sewer pipes as directed in the Consent Decree. These repairs will help reduce sanitary sewer overflows and increase overall collection system capacity

Focused SSES and Rehab - Phase II (TN River 6) - \$2,750,000

Completion of Sanitary Sewer Evaluation Studies (SSES) and the rehabilitation of sanitary sewer pipes as directed in the Consent Decree. These repairs will help reduce sanitary sewer overflows and increase overall collection system capacity

MBEC Electrical Upgrades (S&C Switches) - \$3,000,000

Switches are outdated and obsolete, needing replacement prior to catastrophic failure or safety issues arise during switching or operation

MBEC Water Use and Reuse Implementation - \$4,750,000

This project includes improvements to the MBWWTP potable and plant water systems to reduce overall water use. It involves implementing water conservation to reduce consumption, substituting lower-grade water for certain non-potable water process uses, and finding and eliminating leaks in the water system

MBEC Wet Weather Treatment Upgrade - \$20,000,000

This project will design and build selected alternatives identified during the Wet Weather Treatment Upgrade feasibility analysis

MBWWTP North Recycle Pump Station - \$3,000,000

Project involves the design and construction of a new recycle pump station at the MBWWTP and moving drain piping effluent more efficiently to the discharge locations

Program Management For Consent Decree - \$3,200,000

This project is the annual renewal of the scope and fee of program management services for the implementation of the EPA CD program

Pump Station Improvements - 19St PS - \$500,000

This project involves making capital improvements to the Pump Station based on preliminary engineering analysis including new pumps, electrical upgrades, bypass, generator, and other components

Riverbank Stabilization - \$1,500,000

This project will help stabilize the riverbank adjacent to MBEC that is steadily eroding

Sanitary Sewers for Annexed Areas - \$2,500,000

This project involves the installation of new sanitary sewers in areas that have been annexed and potentially will be annexed by the City of Chattanooga

Sewer Extension Obligations - \$2,000,000

This project allocates funding to cover potential sewer extension obligations

South Chic 2-4 Interceptor Rehab - \$6,400,000

This project involves the rehabilitation of sanitary sewer pipes and manholes. This project will improve the reliability and structural integrity of the existing pipe and will remove unwanted inflow and infiltration from the system

South Chick Pump Station Improvements - \$10,000,000

This project includes making capital improvements to the South Chick PS. These improvements are designed to improve the capacity, performance and reliability of the station and help to reduce sanitary sewer overflows in the area

Tiftonia Pump Station #3 (Bundle 3) - \$3,000,000

This project includes safety and reliability improvements associated with converting the Tiftonia #3 PS from a canned pump station to a submersible pump station as well as the assessment and rehabilitation or replacement of sewer force main in the basin

Vehicle Purchases - \$1,000,000

Purchase of vehicles and related equipment for Wastewater not otherwise covered by the Fleet Replacement Program



ORDINANCE NO. _____

AN ORDINANCE APPROPRIATING, AUTHORIZING OR ALLOCATING FUNDS TO THE CAPITAL IMPROVEMENTS BUDGET FOR THE FISCAL YEAR 2024-2025.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA, TENNESSEE:

SECTION 1. That there be and is hereby appropriated, authorized, or allocated the hereinafter set funds from the sources specified for the public purposes indicated of the Capital Improvements Plan for the Fiscal Year Ending June 30, 2025:

SECTION 2. That there be and is hereby authorized the appropriation of all capital donations, including partnership agreements not previously appropriated, to the projects and the capital fund for which they are intended.

| | | GENERAL GOVERNMENTAL FUNDS | |
|------|--|----------------------------|----------------------|
| FROM | General Obligation Bonds | \$ 15,000,000 | |
| | General Fund Reserves | 20,000,000 | |
| | American Rescue Plan Funds | 2,075,000 | |
| | Economic Development Fund | 9,500,000 | |
| | Hotel Motel Tax Fund (2070) | 5,500,000 | |
| | State Street Aid (2050) | 1,000,000 | |
| | Fleet Management Fund (6504) | 4,500,000 | |
| | CBL Properties | 2,013,869 | |
| | Federal Appropriation | 10,850,000 | |
| | Foundry 33 Developers | 41,500 | |
| | Hamilton County | 250,000 | |
| | Lyndhurst Foundation | 200,000 | |
| | United States Department of Transportation | 4,000,000 | |
| TO | General Government and Supported Agencies | | \$ 10,200,000 |
| | Department of Community Development | | 350,000 |
| | Department of Police | | 1,590,000 |
| | Department of Fire | | 7,501,000 |
| | Department of Public Works | | 44,662,369 |
| | Department of Parks and Outdoors | | 5,225,000 |
| | Department of Economic Development | | 3,000,000 |
| | Department of Early Learning | | 402,000 |
| | Department of Planning | | 2,000,000 |
| | TOTAL GENERAL GOVERNMENTAL FUNDS | \$ 74,930,369 | \$ 74,930,369 |

PROPRIETARY CAPITAL FUNDS

| | | | |
|------|---|-----------------------|-----------------------|
| FROM | State Revolving Loan Fund /WIFIA (ISS) | \$ 35,000,000 | |
| | Wastewater Operations (Fund 6010) | 30,065,769 | |
| | Wastewater Reserves (Fund 6010) | 31,184,231 | |
| | Stormwater Fund Operations (Fund 6030) | 9,136,163 | |
| | Stormwater Fund Reserves (Fund 6030) | 1,263,837 | |
| | Tennessee Department of Environment and Conservation Water Reuse Grant | 4,750,000 | |
| TO | Wastewater Fund | | \$ 101,000,000 |
| | Stormwater Fund | | 10,400,000 |
| | TOTAL PROPRIETARY CAPITAL FUNDS | <u>\$ 111,400,000</u> | <u>\$ 111,400,000</u> |
| | TOTAL CAPITAL BUDGET | <u>\$ 186,330,369</u> | <u>\$ 186,330,369</u> |

BE IT FURTHER ORDAINED, That this Ordinance shall take effect immediately from and after its passage as provided by law.

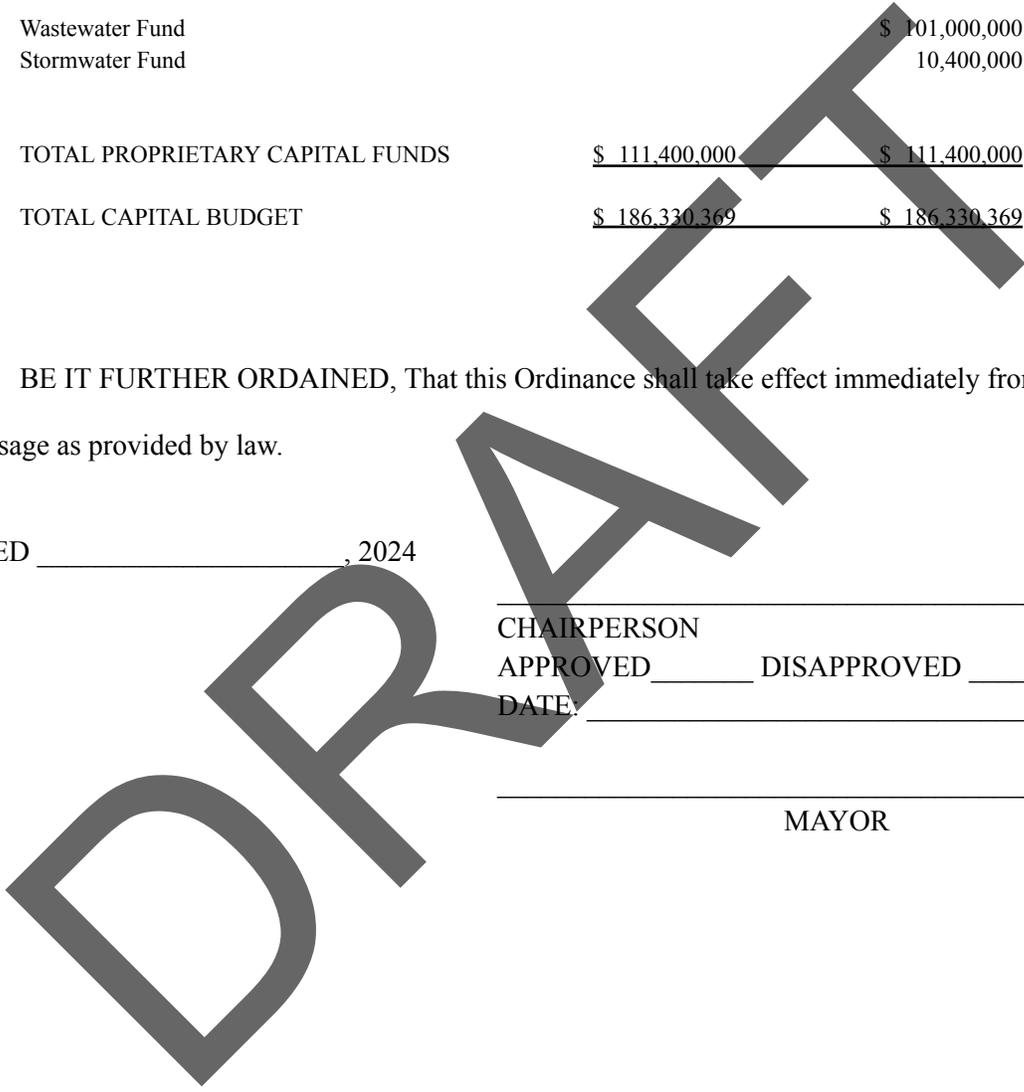
PASSED _____, 2024

CHAIRPERSON

APPROVED _____ DISAPPROVED _____

DATE: _____, 2024

MAYOR



City of Chattanooga
 Capital Budget Summary by Department
 Fiscal Year 2025

Summary Schedule (Capital)

| | Proposed FY25 | External Sources | Reserves | Operations | Bonds | SRF | WIFIA | Economic Development | Other City Sources | Total |
|-----------------------------|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------------|--------------------|--------------------|
| General Governmental | 74,930,369 | 17,355,369 | 20,000,000 | - | 15,000,000 | - | - | 9,500,000 | 13,075,000 | 74,930,369 |
| General Government | 10,200,000 | 2,000,000 | 6,825,000 | - | - | - | - | 1,300,000 | 75,000 | 10,200,000 |
| Community Development | 350,000 | - | 350,000 | - | - | - | - | - | - | 350,000 |
| Police Department | 1,590,000 | 850,000 | 740,000 | - | - | - | - | - | - | 1,590,000 |
| Fire Department | 7,501,000 | - | 1,001,000 | - | 6,500,000 | - | - | - | - | 7,501,000 |
| Public Works | 44,662,369 | 12,505,369 | 9,557,000 | - | 8,500,000 | - | - | 5,100,000 | 9,000,000 | 44,662,369 |
| Parks and Outdoors | 5,225,000 | - | 125,000 | - | - | - | - | 3,100,000 | 2,000,000 | 5,225,000 |
| Economic Development | 3,000,000 | - | 1,000,000 | - | - | - | - | - | 2,000,000 | 3,000,000 |
| Early Learning | 402,000 | - | 402,000 | - | - | - | - | - | - | 402,000 |
| Planning | 2,000,000 | 2,000,000 | - | - | - | - | - | - | - | 2,000,000 |
| Enterprise | 111,400,000 | 4,750,000 | 32,448,068 | 39,201,932 | - | 21,500,000 | 13,500,000 | - | - | 111,400,000 |
| Stormwater | 10,400,000 | - | 1,263,837 | 9,136,163 | - | - | - | - | - | 10,400,000 |
| Wastewater | 101,000,000 | 4,750,000 | 31,184,231 | 30,065,769 | - | 21,500,000 | 13,500,000 | - | - | 101,000,000 |
| Total All Funds | 186,330,369 | 22,105,369 | 52,448,068 | 39,201,932 | 15,000,000 | 21,500,000 | 13,500,000 | 9,500,000 | 13,075,000 | 186,330,369 |



City of Chattanooga
Capital Budget Summary by Project
Fiscal Year 2025

| | Proposed FY25 | External Sources | Reserves | Operations | Bonds | SRF | WIFIA | Economic Development | Other City Sources | Total |
|---|-------------------|-------------------|-------------------|------------|-------------------|-----|-------|----------------------|--------------------|-------------------|
| General Governmental | 74,930,369 | 17,355,369 | 20,000,000 | - | 15,000,000 | - | - | 9,500,000 | 13,075,000 | 74,930,369 |
| General Government | 10,200,000 | 2,000,000 | 6,825,000 | - | - | - | - | 1,300,000 | 75,000 | 10,200,000 |
| Technology Services | 3,600,000 | 2,000,000 | 1,600,000 | - | - | - | - | - | - | 3,600,000 |
| 2023 SMART Grant | 2,000,000 | 2,000,000 | - | - | - | - | - | - | - | 2,000,000 |
| City Technology Rebuild | 375,000 | - | 375,000 | - | - | - | - | - | - | 375,000 |
| Citywide Camera Refresh | 100,000 | - | 100,000 | - | - | - | - | - | - | 100,000 |
| End of Life Network Infrastructure Upgrades | 300,000 | - | 300,000 | - | - | - | - | - | - | 300,000 |
| Google Workspace Back-up | 175,000 | - | 175,000 | - | - | - | - | - | - | 175,000 |
| Infrastructure of the Future | 100,000 | - | 100,000 | - | - | - | - | - | - | 100,000 |
| IT Security Compliance Tools | 400,000 | - | 400,000 | - | - | - | - | - | - | 400,000 |
| Testbed Expansion | 150,000 | - | 150,000 | - | - | - | - | - | - | 150,000 |
| Chattanooga Public Library | 500,000 | - | - | - | - | - | - | 500,000 | - | 500,000 |
| Library Facilities Maintenance | 500,000 | - | - | - | - | - | - | 500,000 | - | 500,000 |
| Chattanooga Area Regional Transportation Authority | 1,500,000 | - | 1,500,000 | - | - | - | - | - | - | 1,500,000 |
| CARTA Vehicles & Equipment | 1,500,000 | - | 1,500,000 | - | - | - | - | - | - | 1,500,000 |
| Chattanooga Housing Authority (A.O.) | 3,625,000 | - | 3,625,000 | - | - | - | - | - | - | 3,625,000 |
| James A. Henry Renovations (A.O.) | 1,500,000 | - | 1,500,000 | - | - | - | - | - | - | 1,500,000 |
| Westside Evolves (A.O.) | 2,125,000 | - | 2,125,000 | - | - | - | - | - | - | 2,125,000 |
| Coolidge National Medal of Honor Heritage Center (A.O.) | 200,000 | - | - | - | - | - | - | 200,000 | - | 200,000 |
| Captain Larry Taylor Exhibit (A.O.) | 200,000 | - | - | - | - | - | - | 200,000 | - | 200,000 |
| Creative Discovery Museum (A.O.) | 100,000 | - | 100,000 | - | - | - | - | - | - | 100,000 |
| Ignite Discovery Capital Campaign (A.O.) | 100,000 | - | 100,000 | - | - | - | - | - | - | 100,000 |
| Kiwanis (A.O.) | 75,000 | - | - | - | - | - | - | - | 75,000 | 75,000 |
| Play Park at Heritage House (A.O.) | 75,000 | - | - | - | - | - | - | - | 75,000 | 75,000 |
| The Stadium Corporation (A.O.) | 600,000 | - | - | - | - | - | - | 600,000 | - | 600,000 |
| LED Field Lighting Conversion (A.O.) | 600,000 | - | - | - | - | - | - | 600,000 | - | 600,000 |
| Community Development | 350,000 | - | 350,000 | - | - | - | - | - | - | 350,000 |
| Community Development | 350,000 | - | 350,000 | - | - | - | - | - | - | 350,000 |
| Carver Neighborhood Senior Center Feasibility Study | 100,000 | - | 100,000 | - | - | - | - | - | - | 100,000 |
| Hixson Community Center | 250,000 | - | 250,000 | - | - | - | - | - | - | 250,000 |
| Police Department | 1,590,000 | 850,000 | 740,000 | - | - | - | - | - | - | 1,590,000 |
| Police Department | 1,590,000 | 850,000 | 740,000 | - | - | - | - | - | - | 1,590,000 |
| CPD Technology Updates | 850,000 | 850,000 | - | - | - | - | - | - | - | 850,000 |
| Police Laptop Replacement | 390,000 | - | 390,000 | - | - | - | - | - | - | 390,000 |
| Police Service Center Renovations | 200,000 | - | 200,000 | - | - | - | - | - | - | 200,000 |
| Real Time Intelligence Center | 150,000 | - | 150,000 | - | - | - | - | - | - | 150,000 |
| Fire Department | 7,501,000 | - | 1,001,000 | - | 6,500,000 | - | - | - | - | 7,501,000 |
| Fire Department | 7,501,000 | - | 1,001,000 | - | 6,500,000 | - | - | - | - | 7,501,000 |
| Apparatus Replacement Plan | 4,000,000 | - | - | - | 4,000,000 | - | - | - | - | 4,000,000 |
| Equipment Capital Maintenance | 250,000 | - | 250,000 | - | - | - | - | - | - | 250,000 |
| Fire Station Capital Maintenance | 500,000 | - | 500,000 | - | - | - | - | - | - | 500,000 |
| Station #14 Replacement | 2,500,000 | - | - | - | 2,500,000 | - | - | - | - | 2,500,000 |
| Station #15 Replacement | 251,000 | - | 251,000 | - | - | - | - | - | - | 251,000 |
| Public Works | 44,662,369 | 12,505,369 | 9,557,000 | - | 8,500,000 | - | - | 5,100,000 | 9,000,000 | 44,662,369 |
| Public Works | 44,662,369 | 12,505,369 | 9,557,000 | - | 8,500,000 | - | - | 5,100,000 | 9,000,000 | 44,662,369 |
| 14th Street Neighborhood Greenway | 200,000 | 200,000 | - | - | - | - | - | - | - | 200,000 |
| Alton Park Connector | 6,741,500 | 6,541,500 | 200,000 | - | - | - | - | - | - | 6,741,500 |
| Bridge Maintenance | 500,000 | - | - | - | - | - | - | 500,000 | - | 500,000 |

City of Chattanooga
 Capital Budget Summary by Project
 Fiscal Year 2025

| | Proposed FY25 | External Sources | Reserves | Operations | Bonds | SRF | WIFIA | Economic Development | Other City Sources | Total |
|---|------------------|------------------|------------------|------------|-----------|----------|----------|----------------------|--------------------|------------------|
| Broad Street Redesign | 3,500,000 | 3,500,000 | - | - | - | - | - | - | - | 3,500,000 |
| Bulk Fueling at Wood Recycling Center | 100,000 | - | 100,000 | - | - | - | - | - | - | 100,000 |
| Campus Consolidation Space Needs Study | 150,000 | - | 150,000 | - | - | - | - | - | - | 150,000 |
| City Hall Annex Renovation | 3,265,000 | - | - | - | 3,265,000 | - | - | - | - | 3,265,000 |
| CNG Fueling System | 500,000 | - | - | - | - | - | - | 500,000 | - | 500,000 |
| Community Center Swimming Pool Repairs | 100,000 | - | - | - | - | - | - | 100,000 | - | 100,000 |
| ESIP Development | 500,000 | 250,000 | - | - | - | - | - | 250,000 | - | 500,000 |
| EV Charging Stations | 100,000 | - | 100,000 | - | - | - | - | - | - | 100,000 |
| Family Justice Center Facilities Improvements | 150,000 | - | - | - | - | - | - | 150,000 | - | 150,000 |
| Fleet Capital Infusion | 4,500,000 | - | - | - | - | - | - | - | 4,500,000 | 4,500,000 |
| Frazier Ave. Improvements | 100,000 | - | - | - | - | - | - | 100,000 | - | 100,000 |
| Garbage Truck Routing | 200,000 | - | 200,000 | - | - | - | - | - | - | 200,000 |
| Garbage Trucks | 1,350,000 | - | - | - | 1,350,000 | - | - | - | - | 1,350,000 |
| Hamilton Place Boulevard | 2,013,869 | 2,013,869 | - | - | - | - | - | - | - | 2,013,869 |
| James A. Henry Building Renovations | 1,100,000 | - | 1,100,000 | - | - | - | - | - | - | 1,100,000 |
| Major Capital Maintenance Improvements Community Centers | 750,000 | - | 750,000 | - | - | - | - | - | - | 750,000 |
| Major Capital Maintenance Improvements Downtown Campus & Other Facili | 750,000 | - | 750,000 | - | - | - | - | - | - | 750,000 |
| Pavement Management | 10,000,000 | - | 5,115,000 | - | 3,885,000 | - | - | - | 1,000,000 | 10,000,000 |
| Pedestrian Safety Improvements | 500,000 | - | - | - | - | - | - | 500,000 | - | 500,000 |
| Raccoon Mountain Water Service | 400,000 | - | 400,000 | - | - | - | - | - | - | 400,000 |
| Shallowford Road | 332,000 | - | 332,000 | - | - | - | - | - | - | 332,000 |
| Sidewalks | 800,000 | - | - | - | - | - | - | 800,000 | - | 800,000 |
| Traffic Signal Maintenance | 100,000 | - | - | - | - | - | - | 100,000 | - | 100,000 |
| Walnut Street Bridge | 1,000,000 | - | - | - | - | - | - | - | 1,000,000 | 1,000,000 |
| Walnut Street Bridge Detour | 360,000 | - | 360,000 | - | - | - | - | - | - | 360,000 |
| West 26th Street Extension | 2,500,000 | - | - | - | - | - | - | - | 2,500,000 | 2,500,000 |
| Wilcox Blvd. Bridge | 2,100,000 | - | - | - | - | - | - | 2,100,000 | - | 2,100,000 |
| Parks and Outdoors | 5,225,000 | - | 125,000 | - | - | - | - | 3,100,000 | 2,000,000 | 5,225,000 |
| Parks and Outdoors | 5,225,000 | - | 125,000 | - | - | - | - | 3,100,000 | 2,000,000 | 5,225,000 |
| Chattanooga Skatepark | 2,150,000 | - | - | - | - | - | - | 150,000 | 2,000,000 | 2,150,000 |
| Golf Course Ongoing Equipment Replacement | 100,000 | - | - | - | - | - | - | 100,000 | - | 100,000 |
| John A. Patten Multi-Purpose Field Improvements | 1,250,000 | - | - | - | - | - | - | 1,250,000 | - | 1,250,000 |
| Montague Park | 300,000 | - | - | - | - | - | - | 300,000 | - | 300,000 |
| Parks and Outdoors Plan Deferred Maintenance | 1,000,000 | - | - | - | - | - | - | 1,000,000 | - | 1,000,000 |
| Parks and Outdoors Plan Recommended Master Plans | 250,000 | - | - | - | - | - | - | 250,000 | - | 250,000 |
| Public Art Maintenance | 125,000 | - | 125,000 | - | - | - | - | - | - | 125,000 |
| Shallowford Blueway Dock Installation | 50,000 | - | - | - | - | - | - | 50,000 | - | 50,000 |
| Economic Development | 3,000,000 | - | 1,000,000 | - | - | - | - | - | 2,000,000 | 3,000,000 |
| Economic Development | 3,000,000 | - | 1,000,000 | - | - | - | - | - | 2,000,000 | 3,000,000 |
| Affordable Housing Trust Fund | 1,000,000 | - | 1,000,000 | - | - | - | - | - | - | 1,000,000 |
| Minority Business Incubator | 2,000,000 | - | - | - | - | - | - | - | 2,000,000 | 2,000,000 |
| Early Learning | 402,000 | - | 402,000 | - | - | - | - | - | - | 402,000 |
| Early Learning | 402,000 | - | 402,000 | - | - | - | - | - | - | 402,000 |
| Head Start Facility Maintenance | 402,000 | - | 402,000 | - | - | - | - | - | - | 402,000 |
| Planning | 2,000,000 | 2,000,000 | - | - | - | - | - | - | - | 2,000,000 |
| Planning | 2,000,000 | 2,000,000 | - | - | - | - | - | - | - | 2,000,000 |
| Reconnecting Communities Program | 2,000,000 | 2,000,000 | - | - | - | - | - | - | - | 2,000,000 |

City of Chattanooga
 Capital Budget Summary by Project
 Fiscal Year 2025

| | Proposed FY25 | External Sources | Reserves | Operations | Bonds | SRF | WIFIA | Economic Development | Other City Sources | Total |
|---|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------------|--------------------|--------------------|
| Enterprise | 111,400,000 | 4,750,000 | 32,448,068 | 39,201,932 | - | 21,500,000 | 13,500,000 | - | - | 111,400,000 |
| Stormwater | 10,400,000 | - | 1,263,837 | 9,136,163 | - | - | - | - | - | 10,400,000 |
| Public Works - Stormwater | 10,400,000 | - | 1,263,837 | 9,136,163 | - | - | - | - | - | 10,400,000 |
| Automated Flood Warning System | 375,000 | - | - | 375,000 | - | - | - | - | - | 375,000 |
| Dartmouth/Five Points Watershed SIP | 2,500,000 | - | - | 2,500,000 | - | - | - | - | - | 2,500,000 |
| Dorchester Road Culvert Replacement | 350,000 | - | - | 350,000 | - | - | - | - | - | 350,000 |
| Drainage Projects | 200,000 | - | - | 200,000 | - | - | - | - | - | 200,000 |
| Floodplain Modeling | 325,000 | - | 325,000 | - | - | - | - | - | - | 325,000 |
| Heavy Equipment | 750,000 | - | 750,000 | - | - | - | - | - | - | 750,000 |
| Jefferson Heights Flood Study and Separation | 750,000 | - | - | 750,000 | - | - | - | - | - | 750,000 |
| Montague Park | 300,000 | - | - | 300,000 | - | - | - | - | - | 300,000 |
| Pumpkin Pie Project | 300,000 | - | - | 300,000 | - | - | - | - | - | 300,000 |
| South Howell Drainage | 500,000 | - | - | 500,000 | - | - | - | - | - | 500,000 |
| Stormwater Asset Management Plan | 500,000 | - | - | 500,000 | - | - | - | - | - | 500,000 |
| Sunbeam WQ Project | 800,000 | - | - | 800,000 | - | - | - | - | - | 800,000 |
| W. 26th St. Extension Drainage | 2,500,000 | - | - | 2,500,000 | - | - | - | - | - | 2,500,000 |
| WQ Vehicles | 250,000 | - | 188,837 | 61,163 | - | - | - | - | - | 250,000 |
| Wastewater | 101,000,000 | 4,750,000 | 31,184,231 | 30,065,769 | - | 21,500,000 | 13,500,000 | - | - | 101,000,000 |
| Wastewater | 101,000,000 | 4,750,000 | 31,184,231 | 30,065,769 | - | 21,500,000 | 13,500,000 | - | - | 101,000,000 |
| Big Ridge Pump Station #2 Improvements | 1,550,000 | - | 1,550,000 | - | - | - | - | - | - | 1,550,000 |
| Class A POWER Project (SPOI PH 4 Digester/THP Improvements) | 27,500,000 | - | 10,000,000 | - | - | 4,000,000 | 13,500,000 | - | - | 27,500,000 |
| Contingency MBWWTP Improvements - General Purpose | 1,000,000 | - | 1,000,000 | - | - | - | - | - | - | 1,000,000 |
| CSOTF Operations Improvement (Smart Sewer) | 100,000 | - | 100,000 | - | - | - | - | - | - | 100,000 |
| Focused SSES and Rehab - Phase II (Citico Creek 4) | 3,250,000 | - | 3,250,000 | - | - | - | - | - | - | 3,250,000 |
| Focused SSES and Rehab - Phase II (Dobbs Branch 1) | 4,000,000 | - | 4,000,000 | - | - | - | - | - | - | 4,000,000 |
| Focused SSES and Rehab - Phase II (TN River 6) | 2,750,000 | - | 2,750,000 | - | - | - | - | - | - | 2,750,000 |
| MBEC Electrical Upgrades (S&C Switches) | 3,000,000 | - | 3,000,000 | - | - | - | - | - | - | 3,000,000 |
| MBEC Water Use and Reuse Implementation | 4,750,000 | 4,750,000 | - | - | - | - | - | - | - | 4,750,000 |
| MBEC Wet Weather Treatment Upgrade | 20,000,000 | - | 2,500,000 | - | - | 17,500,000 | - | - | - | 20,000,000 |
| MBWWTP North Recycle Pump Station | 3,000,000 | - | 3,000,000 | - | - | - | - | - | - | 3,000,000 |
| Program Management For Consent Decree | 3,200,000 | - | - | 3,200,000 | - | - | - | - | - | 3,200,000 |
| Pump Station Improvements - 19th St PS | 500,000 | - | - | 500,000 | - | - | - | - | - | 500,000 |
| Riverbank Stabilization | 1,500,000 | - | - | 1,500,000 | - | - | - | - | - | 1,500,000 |
| Sanitary Sewers for Annexed Areas | 2,500,000 | - | - | 2,500,000 | - | - | - | - | - | 2,500,000 |
| Sewer Extension Obligations | 2,000,000 | - | - | 2,000,000 | - | - | - | - | - | 2,000,000 |
| South Chic 2-4 Interceptor Rehab | 6,400,000 | - | - | 6,400,000 | - | - | - | - | - | 6,400,000 |
| South Chick Pump Station Improvements | 10,000,000 | - | - | 10,000,000 | - | - | - | - | - | 10,000,000 |
| Tiftonia Pump Station #3 (Bundle 3) | 3,000,000 | - | - | 3,000,000 | - | - | - | - | - | 3,000,000 |
| Vehicle Purchases | 1,000,000 | - | 34,231 | 965,769 | - | - | - | - | - | 1,000,000 |
| Total All Funds | 186,330,369 | 22,105,369 | 52,448,068 | 39,201,932 | 15,000,000 | 21,500,000 | 13,500,000 | 9,500,000 | 13,075,000 | 186,330,369 |



City of Chattanooga
Other City and External Sources by Project
Fiscal Year 2025

| | Other City Sources | | | | | External Funding Sources | | | | | | | |
|---|--------------------------------|-----------------------------------|-----------------------|------------------|---------------------------|------------------------------|------------------|-----------------------|-----------------------|-----------------|----------------------|------------------------|---------------------------------|
| | Recommended Other City Sources | American Rescue Plan Funds (6504) | Fleet Mgt Fund (6504) | Hotel/Motel | State Street Aid Reserves | Recommended External Sources | CBL Properties | Federal Appropriation | Foundry 33 Developers | Hamilton County | Lyndhurst Foundation | TDEC Water Reuse Grant | US Department of Transportation |
| General Government | 75,000 | 75,000 | - | - | - | 2,000,000 | - | - | - | - | - | - | 2,000,000 |
| Police Department | - | - | - | - | - | 850,000 | - | 850,000 | - | - | - | - | - |
| Public Works | 9,000,000 | - | 4,500,000 | 3,500,000 | 1,000,000 | 12,505,369 | 2,013,869 | 10,000,000 | 41,500 | 250,000 | 200,000 | - | - |
| Parks and Outdoors | 2,000,000 | - | - | 2,000,000 | - | - | - | - | - | - | - | - | - |
| Economic Development | 2,000,000 | 2,000,000 | - | - | - | - | - | - | - | - | - | - | - |
| Planning | - | - | - | - | - | 2,000,000 | - | - | - | - | - | - | 2,000,000 |
| Total General Governmental Funds | 13,075,000 | 2,075,000 | 4,500,000 | 5,500,000 | 1,000,000 | 17,355,369 | 2,013,869 | 10,850,000 | 41,500 | 250,000 | 200,000 | - | 4,000,000 |
| Wastewater | - | - | - | - | - | 4,750,000 | - | - | - | - | - | 4,750,000 | - |
| Total Enterprise Funds | - | - | - | - | - | 4,750,000 | - | - | - | - | - | 4,750,000 | - |
| Total All Funds | 13,075,000 | 2,075,000 | 4,500,000 | 5,500,000 | 1,000,000 | 22,105,369 | 2,013,869 | 10,850,000 | 41,500 | 250,000 | 200,000 | 4,750,000 | 4,000,000 |
| General Government | 75,000 | 75,000 | - | - | - | 2,000,000 | - | - | - | - | - | - | 2,000,000 |
| Play Park at Heritage House | 75,000 | 75,000 | - | - | - | - | - | - | - | - | - | - | - |
| 2023 SMART Grant | - | - | - | - | - | 2,000,000 | - | - | - | - | - | - | 2,000,000 |
| Police Department | - | - | - | - | - | 850,000 | - | 850,000 | - | - | - | - | - |
| CPD Technology Updates | - | - | - | - | - | 850,000 | - | 850,000 | - | - | - | - | - |
| Public Works | 9,000,000 | - | 4,500,000 | 3,500,000 | 1,000,000 | 12,505,369 | 2,013,869 | 10,000,000 | 41,500 | 250,000 | 200,000 | - | - |
| 14th St. Neighborhood Greenway | - | - | - | - | - | 200,000 | - | - | - | - | 200,000 | - | - |
| Alton Park Connector | - | - | - | - | - | 6,541,500 | - | 6,500,000 | 41,500 | - | - | - | - |
| Broad Street Redesign | - | - | - | - | - | 3,500,000 | - | 3,500,000 | - | - | - | - | - |
| ESIP Development | - | - | - | - | - | 250,000 | - | - | - | 250,000 | - | - | - |
| Fleet Capital Infusion | 4,500,000 | - | 4,500,000 | - | - | - | - | - | - | - | - | - | - |
| Hamilton Place Boulevard | - | - | - | - | - | 2,013,869 | 2,013,869 | - | - | - | - | - | - |
| Pavement Management | 1,000,000 | - | - | - | 1,000,000 | - | - | - | - | - | - | - | - |
| W. 26th St. Extension | 2,500,000 | - | - | 2,500,000 | - | - | - | - | - | - | - | - | - |
| Walnut Street Bridge | 1,000,000 | - | - | 1,000,000 | - | - | - | - | - | - | - | - | - |
| Parks and Outdoors | 2,000,000 | - | - | 2,000,000 | - | - | - | - | - | - | - | - | - |
| Chattanooga Skatepark | 2,000,000 | - | - | 2,000,000 | - | - | - | - | - | - | - | - | - |
| Economic Development | 2,000,000 | 2,000,000 | - | - | - | - | - | - | - | - | - | - | - |
| Minority Business Incubator | 2,000,000 | 2,000,000 | - | - | - | - | - | - | - | - | - | - | - |
| Planning | - | - | - | - | - | 2,000,000 | - | - | - | - | - | - | 2,000,000 |
| Reconnecting Communities Program | - | - | - | - | - | 2,000,000 | - | - | - | - | - | - | 2,000,000 |
| Total General Governmental Funds | 13,075,000 | 2,075,000 | 4,500,000 | 5,500,000 | 1,000,000 | 17,355,369 | 2,013,869 | 10,850,000 | 41,500 | 250,000 | 200,000 | - | 4,000,000 |
| Wastewater | - | - | - | - | - | 4,750,000 | - | - | - | - | - | 4,750,000 | - |
| MBEC Water Use and Reuse Implementation | - | - | - | - | - | 4,750,000 | - | - | - | - | - | 4,750,000 | - |
| Total Enterprise Funds | - | - | - | - | - | 4,750,000 | - | - | - | - | - | 4,750,000 | - |
| Total All Projects | 13,075,000 | 2,075,000 | 4,500,000 | 5,500,000 | 1,000,000 | 22,105,369 | 2,013,869 | 10,850,000 | 41,500 | 250,000 | 200,000 | 4,750,000 | 4,000,000 |



RESOLUTION NO. _____

A RESOLUTION ADOPTING A FIVE-YEAR CAPITAL IMPROVEMENT PLAN FOR FISCAL YEARS 2025-2029, SUBJECT TO FUTURE REVISION; A COPY OF WHICH IS ATTACHED HERETO AND MADE A PART HEREOF BY REFERENCE.

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA, TENNESSEE, That there be and is hereby adopted a five-year Capital Improvement Plan for Fiscal Years 2025-2029 for the City of Chattanooga, subject to future revisions; a copy of which is attached hereto and made a part hereof by reference.

ADOPTED: _____, 2024

DRAFT



City of Chattanooga

FY25-29 Capital Budget Summary by Department

| | Proposed FY25 | Proposed FY26 | Proposed FY27 | Proposed FY28 | Proposed FY29 | 5 Year Total |
|-----------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|
| General Governmental | 74,930,369 | 89,608,531 | 88,702,157 | 73,789,394 | 80,798,130 | 407,828,581 |
| General Government | 10,200,000 | 6,405,000 | 4,982,157 | 4,989,394 | 4,998,130 | 31,574,681 |
| Community Development | 350,000 | 1,400,000 | 1,000,000 | - | - | 2,750,000 |
| Police Department | 1,590,000 | 3,000,000 | 3,500,000 | 3,500,000 | 2,500,000 | 14,090,000 |
| Fire Department | 7,501,000 | 9,900,000 | 5,500,000 | 7,000,000 | 5,750,000 | 35,651,000 |
| Public Works | 44,662,369 | 55,453,531 | 62,270,000 | 47,650,000 | 56,900,000 | 266,935,900 |
| Parks and Outdoors | 5,225,000 | 12,950,000 | 11,450,000 | 10,650,000 | 10,650,000 | 50,925,000 |
| Economic Development | 3,000,000 | - | - | - | - | 3,000,000 |
| Early Learning | 402,000 | - | - | - | - | 402,000 |
| Planning | 2,000,000 | 500,000 | - | - | - | 2,500,000 |
| Enterprise | 111,400,000 | 66,735,000 | 63,010,000 | 49,100,000 | 30,350,000 | 320,595,000 |
| Stormwater | 10,400,000 | 7,035,000 | 3,510,000 | 3,600,000 | 1,850,000 | 26,395,000 |
| Wastewater | 101,000,000 | 59,700,000 | 59,500,000 | 45,500,000 | 28,500,000 | 294,200,000 |
| Total All Funds | 186,330,369 | 156,343,531 | 151,712,157 | 122,889,394 | 111,148,130 | 728,423,581 |



City of Chattanooga

FY25-29 Capital Budget Summary by Project

| | Proposed FY25 | Proposed FY26 | Proposed FY27 | Proposed FY28 | Proposed FY29 | 5 Year Total |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| General Governmental | 74,930,369 | 89,608,531 | 88,702,157 | 73,789,394 | 80,798,130 | 407,828,581 |
| General Government | 10,200,000 | 6,405,000 | 4,982,157 | 4,989,394 | 4,998,130 | 31,574,681 |
| Technology Services | 3,600,000 | 1,850,000 | 1,850,000 | 1,850,000 | 1,850,000 | 11,000,000 |
| 2023 SMART Grant | 2,000,000 | - | - | - | - | 2,000,000 |
| City Technology Rebuild | 375,000 | 400,000 | 400,000 | 400,000 | 400,000 | 1,975,000 |
| Citywide Camera Refresh | 100,000 | 200,000 | 200,000 | 200,000 | 200,000 | 900,000 |
| End of Life Network Infrastructure Upgrades | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,500,000 |
| Google Workspace Back-up | 175,000 | 400,000 | 400,000 | 400,000 | 400,000 | 1,775,000 |
| Infrastructure of the Future | 100,000 | 150,000 | 150,000 | 150,000 | 150,000 | 700,000 |
| IT Security Compliance Tools | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 2,000,000 |
| Testbed Expansion | 150,000 | - | - | - | - | 150,000 |
| Chattanooga Public Library | 500,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,500,000 |
| Library Facilities Maintenance | 500,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,500,000 |
| Chattanooga Area Regional Transportation Authority | 1,500,000 | 1,980,000 | 757,157 | 764,394 | 773,130 | 5,774,681 |
| CARTA Vehicles & Equipment | 1,500,000 | 1,980,000 | 757,157 | 764,394 | 773,130 | 5,774,681 |
| Chattanooga Housing Authority (A.O.) | 3,625,000 | 2,125,000 | 2,125,000 | 2,125,000 | 2,125,000 | 12,125,000 |
| James A. Henry Renovations (A.O.) | 1,500,000 | - | - | - | - | 1,500,000 |
| Westside Evolves (A.O.) | 2,125,000 | 2,125,000 | 2,125,000 | 2,125,000 | 2,125,000 | 10,625,000 |
| Coolidge National Medal of Honor Heritage Center (A.O.) | 200,000 | 200,000 | - | - | - | 400,000 |
| Captain Larry Taylor Exhibit (A.O.) | 200,000 | 200,000 | - | - | - | 400,000 |
| Creative Discovery Museum (A.O.) | 100,000 | - | - | - | - | 100,000 |
| Ignite Discovery Capital Campaign (A.O.) | 100,000 | - | - | - | - | 100,000 |
| Kiwanis (A.O.) | 75,000 | - | - | - | - | 75,000 |
| Play Park at Heritage House (A.O.) | 75,000 | - | - | - | - | 75,000 |
| The Stadium Corporation (A.O.) | 600,000 | - | - | - | - | 600,000 |
| LED Field Lighting Conversion (A.O.) | 600,000 | - | - | - | - | 600,000 |
| Community Development | 350,000 | 1,400,000 | 1,000,000 | - | - | 2,750,000 |
| Community Development | 350,000 | 1,400,000 | 1,000,000 | - | - | 2,750,000 |
| Carver Neighborhood Senior Center Feasibility Study | 100,000 | 400,000 | - | - | - | 500,000 |
| Hixson Community Center | 250,000 | 1,000,000 | 1,000,000 | - | - | 2,250,000 |
| Police Department | 1,590,000 | 3,000,000 | 3,500,000 | 3,500,000 | 2,500,000 | 14,090,000 |
| Police Department | 1,590,000 | 3,000,000 | 3,500,000 | 3,500,000 | 2,500,000 | 14,090,000 |
| CPD Technology Updates | 850,000 | - | - | - | - | 850,000 |
| Law Enforcement Training Center | - | 2,500,000 | 3,000,000 | 3,000,000 | 2,000,000 | 10,500,000 |
| Police Laptop Replacement | 390,000 | - | - | - | - | 390,000 |
| Police Service Center Renovations | 200,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,200,000 |
| Real Time Intelligence Center | 150,000 | - | - | - | - | 150,000 |

City of Chattanooga

FY25-29 Capital Budget Summary by Project

| | Proposed FY25 | Proposed FY26 | Proposed FY27 | Proposed FY28 | Proposed FY29 | 5 Year Total |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| Fire Department | 7,501,000 | 9,900,000 | 5,500,000 | 7,000,000 | 5,750,000 | 35,651,000 |
| Fire Department | 7,501,000 | 9,900,000 | 5,500,000 | 7,000,000 | 5,750,000 | 35,651,000 |
| Apparatus Replacement Plan | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 2,500,000 | 18,500,000 |
| Equipment Capital Maintenance | 250,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,250,000 |
| Fire Station Capital Maintenance | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,500,000 |
| Regional Training Center | - | 500,000 | 500,000 | 2,000,000 | 2,000,000 | 5,000,000 |
| Station #14 Replacement | 2,500,000 | 4,400,000 | - | - | - | 6,900,000 |
| Station #15 Replacement | 251,000 | - | - | - | - | 251,000 |
| Station #2 Construction | - | - | - | - | 250,000 | 250,000 |
| Public Works | 44,662,369 | 55,453,531 | 62,270,000 | 47,650,000 | 56,900,000 | 266,935,900 |
| Public Works | 44,662,369 | 55,453,531 | 62,270,000 | 47,650,000 | 56,900,000 | 266,935,900 |
| 14th Street Neighborhood Greenway | 200,000 | - | - | - | - | 200,000 |
| 3rd Street & 4th Street Corridor | - | - | 5,000,000 | - | - | 5,000,000 |
| Alton Park Connector | 6,741,500 | 2,000,000 | 2,500,000 | 2,500,000 | 2,500,000 | 16,241,500 |
| Bike Chattanooga | - | 100,000 | 100,000 | 100,000 | 100,000 | 400,000 |
| Bridge Maintenance | 500,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 8,500,000 |
| Broad Street Redesign | 3,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 13,500,000 |
| Bulk Fueling at Wood Recycling Center | 100,000 | - | - | - | - | 100,000 |
| Campus Consolidation Space Needs Study | 150,000 | 300,000 | - | - | - | 450,000 |
| Central Ave. Extension | - | 5,000,000 | 5,500,000 | - | - | 10,500,000 |
| City Hall Annex Renovation | 3,265,000 | 160,000 | 2,000,000 | - | - | 5,425,000 |
| CNG Fueling System | 500,000 | - | - | - | - | 500,000 |
| Community Center Swimming Pool Repairs | 100,000 | 100,000 | 200,000 | 100,000 | 100,000 | 600,000 |
| ESIP Development | 500,000 | - | - | - | - | 500,000 |
| EV Charging Stations | 100,000 | - | - | - | - | 100,000 |
| Family Justice Center Facilities Improvements | 150,000 | - | - | - | - | 150,000 |
| Fleet Capital Infusion | 4,500,000 | - | - | - | - | 4,500,000 |
| Frazier Ave. Improvements | 100,000 | - | - | - | - | 100,000 |
| Garbage Truck Routing | 200,000 | - | - | - | - | 200,000 |
| Garbage Trucks | 1,350,000 | - | - | - | - | 1,350,000 |
| Goodwin Road | - | 800,000 | 3,000,000 | - | 7,500,000 | 11,300,000 |
| Hamilton Place Boulevard | 2,013,869 | 1,193,531 | - | - | - | 3,207,400 |
| James A. Henry Building Renovations | 1,100,000 | 150,000 | - | - | - | 1,250,000 |
| Hwy. 58 Bicycle and Pedestrian Facilities Phase 2 | - | 700,000 | 1,500,000 | - | - | 2,200,000 |
| Major Capital Maintenance Improvements Community Centers | 750,000 | 1,000,000 | 2,000,000 | 2,000,000 | 3,000,000 | 8,750,000 |
| Major Capital Maintenance Improvements Downtown Campus & Other Facilities | 750,000 | 1,000,000 | 2,000,000 | 2,000,000 | 3,000,000 | 8,750,000 |
| N. Chickamauga Creek Connector | - | - | 500,000 | 7,000,000 | 7,000,000 | 14,500,000 |
| North-South Multimodal Connectivity Corridor | - | 250,000 | - | - | - | 250,000 |
| Pavement Management | 10,000,000 | 10,000,000 | 10,000,000 | 10,000,000 | 10,000,000 | 50,000,000 |

City of Chattanooga

FY25-29 Capital Budget Summary by Project

| | Proposed FY25 | Proposed FY26 | Proposed FY27 | Proposed FY28 | Proposed FY29 | 5 Year Total |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|
| Pedestrian Safety Improvements | 500,000 | - | - | - | - | 500,000 |
| Raccoon Mountain Water Service | 400,000 | 2,000,000 | - | - | - | 2,400,000 |
| Roadway Rebuilding | - | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 20,000,000 |
| Shallowford Road | 332,000 | 2,000,000 | 14,020,000 | 10,000,000 | 10,000,000 | 36,352,000 |
| Sidewalks | 800,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 8,800,000 |
| Traffic Signal Maintenance | 100,000 | 200,000 | 200,000 | 200,000 | 200,000 | 900,000 |
| Walnut Street Bridge | 1,000,000 | 2,500,000 | 250,000 | 250,000 | 2,000,000 | 6,000,000 |
| Walnut Street Bridge Detour | 360,000 | - | - | - | - | 360,000 |
| West 26th Street Extension | 2,500,000 | 5,000,000 | - | - | - | 7,500,000 |
| Wilcox Blvd. Bridge | 2,100,000 | 9,500,000 | 2,000,000 | 2,000,000 | - | 15,600,000 |
| Parks and Outdoors | 5,225,000 | 12,950,000 | 11,450,000 | 10,650,000 | 10,650,000 | 50,925,000 |
| Parks and Outdoors | 5,225,000 | 12,950,000 | 11,450,000 | 10,650,000 | 10,650,000 | 50,925,000 |
| Chattanooga Skatepark | 2,150,000 | - | - | - | - | 2,150,000 |
| Golf Course Ongoing Equipment Replacement | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| John A. Patten Multi-Purpose Field Improvements | 1,250,000 | - | - | - | - | 1,250,000 |
| Montague Park | 300,000 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 20,300,000 |
| Parks ADA Repairs | - | 300,000 | 300,000 | 300,000 | 300,000 | 1,200,000 |
| Parks and Outdoors Plan Deferred Maintenance | 1,000,000 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | 9,800,000 |
| Parks and Outdoors Plan Recommended Master Plans | 250,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,250,000 |
| Parks Land Acquisition | - | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 8,000,000 |
| Public Art Maintenance | 125,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,125,000 |
| Rivermont Athletic Lighting | - | 1,500,000 | - | - | - | 1,500,000 |
| Shallowford Blueway Dock Installation | 50,000 | - | - | - | - | 50,000 |
| Softball Facility Improvements | - | 800,000 | 800,000 | - | - | 1,600,000 |
| Trail and Greenway Capital Maintenance | - | 300,000 | 300,000 | 300,000 | 300,000 | 1,200,000 |
| Economic Development | 3,000,000 | - | - | - | - | 3,000,000 |
| Economic Development | 3,000,000 | - | - | - | - | 3,000,000 |
| Affordable Housing Trust Fund | 1,000,000 | - | - | - | - | 1,000,000 |
| Minority Business Incubator | 2,000,000 | - | - | - | - | 2,000,000 |
| Early Learning | 402,000 | - | - | - | - | 402,000 |
| Early Learning | 402,000 | - | - | - | - | 402,000 |
| Head Start Facility Maintenance | 402,000 | - | - | - | - | 402,000 |
| Planning | 2,000,000 | 500,000 | - | - | - | 2,500,000 |
| Planning | 2,000,000 | 500,000 | - | - | - | 2,500,000 |
| Reconnecting Communities Program | 2,000,000 | 500,000 | - | - | - | 2,500,000 |

City of Chattanooga

FY25-29 Capital Budget Summary by Project

| | Proposed FY25 | Proposed FY26 | Proposed FY27 | Proposed FY28 | Proposed FY29 | 5 Year Total |
|---|--------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| Enterprise | 111,400,000 | 66,735,000 | 63,010,000 | 49,100,000 | 30,350,000 | 320,595,000 |
| Stormwater | 10,400,000 | 7,035,000 | 3,510,000 | 3,600,000 | 1,850,000 | 26,395,000 |
| Public Works - Stormwater | 10,400,000 | 7,035,000 | 3,510,000 | 3,600,000 | 1,850,000 | 26,395,000 |
| Automated Flood Warning System | 375,000 | 350,000 | 350,000 | 300,000 | 300,000 | 1,675,000 |
| Dartmouth/Five Points Watershed SIP | 2,500,000 | 2,000,000 | - | - | - | 4,500,000 |
| Dorchester Road Culvert Replacement | 350,000 | - | - | - | - | 350,000 |
| Drainage Projects | 200,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,200,000 |
| Floodplain Modeling | 325,000 | 350,000 | 350,000 | 300,000 | 300,000 | 1,625,000 |
| Heavy Equipment | 750,000 | 635,000 | 510,000 | 500,000 | 650,000 | 3,045,000 |
| Jefferson Heights Flood Study and Separation | 750,000 | - | - | 1,000,000 | - | 1,750,000 |
| Montague Park | 300,000 | - | - | - | - | 300,000 |
| Pumpkin Pie Project | 300,000 | - | 700,000 | - | - | 1,000,000 |
| South Howell Drainage | 500,000 | 1,200,000 | - | - | - | 1,700,000 |
| Stormwater Asset Management Plan | 500,000 | 1,000,000 | - | - | - | 1,500,000 |
| Sunbeam WQ Project | 800,000 | - | - | - | - | 800,000 |
| Tennessee Riverbank Emergency Stabilization Projects | - | 1,000,000 | 1,000,000 | 1,000,000 | - | 3,000,000 |
| W. 26th St. Extension Drainage | 2,500,000 | - | - | - | - | 2,500,000 |
| WQ Vehicles | 250,000 | - | 100,000 | - | 100,000 | 450,000 |
| Wastewater | 101,000,000 | 59,700,000 | 59,500,000 | 45,500,000 | 28,500,000 | 294,200,000 |
| Wastewater | 101,000,000 | 59,700,000 | 59,500,000 | 45,500,000 | 28,500,000 | 294,200,000 |
| Big Ridge Pump Station #2 Improvements | 1,550,000 | - | - | - | - | 1,550,000 |
| Class A POWER Project (SPOI PH 4 Digester/THP Improvements) | 27,500,000 | 10,000,000 | 11,000,000 | - | - | 48,500,000 |
| Contingency - Miscellaneous Plans and Studies | - | - | 300,000 | 300,000 | 300,000 | 900,000 |
| Contingency MBWWTP Improvements - General Purpose | 1,000,000 | 2,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 18,000,000 |
| CSOTF Operations Improvement (Smart Sewer) | 100,000 | 500,000 | 500,000 | - | - | 1,100,000 |
| Focused SSES and Rehab - Phase II (Citico Creek 4) | 3,250,000 | - | - | 12,000,000 | - | 15,250,000 |
| Focused SSES and Rehab - Phase II (Dobbs Branch 1) | 4,000,000 | - | 11,000,000 | - | - | 15,000,000 |
| Focused SSES and Rehab - Phase II (TN River 6) | 2,750,000 | 11,000,000 | - | - | 5,000,000 | 18,750,000 |
| Hixson Pump Station #3 Safety Upgrades | - | 500,000 | 2,500,000 | - | - | 3,000,000 |
| ISS Capacity Improvements | - | 3,000,000 | 3,000,000 | 5,000,000 | 5,000,000 | 16,000,000 |
| MBEC Electrical Upgrades (S&C Switches) | 3,000,000 | - | - | - | - | 3,000,000 |
| MBEC Water Use and Reuse Implementation | 4,750,000 | - | - | - | - | 4,750,000 |
| MBEC Wet Weather Treatment Upgrade | 20,000,000 | 7,500,000 | 7,500,000 | - | - | 35,000,000 |
| MBWWTP North Recycle Pump Station | 3,000,000 | 3,500,000 | - | - | - | 6,500,000 |
| Program Management For Consent Decree | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 16,000,000 |
| Pump Station Improvements - 19th St PS | 500,000 | 3,000,000 | - | - | - | 3,500,000 |
| Pump Station Improvements - Big Ridge #1 | - | 500,000 | 4,000,000 | - | - | 4,500,000 |
| Pump Station Improvements - Boy Scout Rd | - | 500,000 | 2,500,000 | - | - | 3,000,000 |
| Pump Station Improvements - Multiple | - | - | - | 20,000,000 | 10,000,000 | 30,000,000 |

City of Chattanooga

FY25-29 Capital Budget Summary by Project

| | Proposed FY25 | Proposed FY26 | Proposed FY27 | Proposed FY28 | Proposed FY29 | 5 Year Total |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|
| Riverbank Stabilization | 1,500,000 | - | - | - | - | 1,500,000 |
| Sanitary Sewers for Annexed Areas | 2,500,000 | 4,000,000 | 4,000,000 | - | - | 10,500,000 |
| Sewer Extension Obligations | 2,000,000 | - | - | - | - | 2,000,000 |
| South Chic 2-4 Interceptor Rehab | 6,400,000 | - | - | - | - | 6,400,000 |
| South Chick Pump Station Improvements | 10,000,000 | 3,500,000 | - | - | - | 13,500,000 |
| Tiftonia Pump Station #1 Safety Upgrade | - | 5,000,000 | 5,000,000 | - | - | 10,000,000 |
| Tiftonia Pump Station #3 (Bundle 3) | 3,000,000 | - | - | - | - | 3,000,000 |
| VAAP Pump Station Upgrade | - | 2,000,000 | - | - | - | 2,000,000 |
| Vehicle Purchase | 1,000,000 | - | - | - | - | 1,000,000 |
| Total | 186,330,369 | 156,343,531 | 151,712,157 | 122,889,394 | 111,148,130 | 728,423,581 |



RESOLUTION NO. _____

A RESOLUTION INDICATING INTENT OF THE CITY OF CHATTANOOGA, TENNESSEE, TO ISSUE ITS BONDS OR OTHER OBLIGATION OF INDEBTEDNESS RELATING TO PUBLIC WORKS PROJECTS OF THE CITY WITH THE PROCEEDS OF BONDS OR OTHER DEBT OBLIGATIONS TO BE ISSUED BY THE CITY OF CHATTANOOGA, TENNESSEE.

WHEREAS, the City Council of the City of Chattanooga, Tennessee (the "City") has determined that it is necessary and advisable for the City to issue bonds, notes and/or loans for the purpose of financing, in whole or in part, (i) constructing, improving, repairing, renovating and equipping of public buildings, city hall, fire department buildings, parks and recreation facilities, (ii) the acquisition of equipment, including vehicles, for City purposes; (iii) constructing and improving roads, streets, bridges, sidewalks, culverts, plazas and highways; and (iv) payment of legal, fiscal, administrative, architectural and engineering costs incident to all of the foregoing (collectively, the "Projects"); and

WHEREAS, the City expects to incur certain expenses in connection with undertaking such Projects; and

WHEREAS, the City Council of the City desires to state its intentions with respect to the reimbursement of such expenditures in accordance with the requirements of the regulations applicable thereto promulgated by the United States Department of Treasury; and

NOW, THEREFORE, BE RESOLVED by the City Council of the City of Chattanooga, Tennessee as follows:

Section 1. The City hereby states that it reasonably expects to reimburse itself for certain expenditures to be made by the City in connection with the undertaking of the Projects.

Section 2. The maximum principal amount of bonds or other indebtedness expected to be issued for the purpose of reimbursing the City for expenditures in connection with the Projects is \$15,500,000. The bonds or other indebtedness expected to be issued to finance the Projects are expected to be general obligations of the City.

Section 3. This resolution shall be placed in the minutes of the City Council and shall be made available for inspection by the general public.

Section 4. The City's statement of intent in this resolution to reimburse itself for the expenditures described herein is consistent with the budgetary and financial circumstances of the City as of the date of this resolution.

Section 5. This resolution constitutes a declaration of official intent under Treas. Reg. § 1.150-2.

Section 6. The adoption of this resolution shall not in any event require the City to carry out any Projects referenced herein. Any notes or other indebtedness of the City to be issued to finance any of the Projects referenced herein shall only be issued after compliance by the City with all requirements of law.

Section 7. All resolutions or parts of resolutions in conflict herewith are hereby repealed, and this resolution shall be in immediate effect from and after its adoption.

Section 8. This resolution shall take effect immediately.

ADOPTED: June _____, 2024.

DRAFT