

SAFER STREETS | GROWING ECONOMY | STRONGER NEIGHBORHOODS

CITY OF CHATTANOOGA

OPERATING BUDGET

2018|2019

HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Chattanooga
Tennessee**

For the Fiscal Year Beginning

July 1, 2016

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Chattanooga for its annual budget for the fiscal year beginning July 1, 2016.

To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communication device.

The award is valid for a period of one year only. We have received this award twenty times since 1996. We believe our 2018 budget document will continue to measure up with program requirements, and we will submit it to GFOA to determine its eligibility for future awards.



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I. Mayor Berke's Budget Message

Chattanooga is a city of creators -- a community of people who have the vision to imagine a brighter, better future for themselves and the determination to bring their visions to life. The products and places that Chattanoogaans have created are among the most ingenious and beloved in the world, and our remarkable spirit of innovation and hard work is evident in people throughout our city every day.

In many ways, the city that we are creating together is stronger than ever. We see the results every day in many ways. Chattanooga's population is growing steadily, and we are enjoying historic lows in poverty and unemployment. We're creating jobs twice as fast as the national economy. Hundreds of millions of dollars are at work developing our downtown core, which has seen its population double in the last five years. Criminal activity, especially homicides and gang-related offenses, continues to see large year-over-year declines.

This is not time to declare victory, of course. To the contrary, our city faces some big decisions about how we can best build on this momentum. The FY19 budget confronts those decisions and charts a bold course forward.

As in years past, we pull together our city's annual operating and capital budgets through months of public engagement and deliberation, which directly reflects our city's priorities and values. Based on the input you have given us, this budget details where we should focus your tax dollars to sustain our progress and extend more opportunities for prosperity, safety, and livability to more corners of our city.

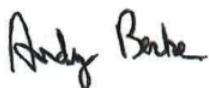
As Chattanooga grows, concerns about protecting affordability and ending homelessness grow as well. While our economy is healthy, we should make strategic investments in developing more segments of our workforce to fill the jobs of today and tomorrow. Perhaps most importantly, we must redouble our efforts to support and serve our most vulnerable population: children in high-risk ZIP codes who deserve every opportunity to live long lives of health, happiness and success.

I believe that we can do these things while continuing our investments in public safety and supporting our best-in-class police and fire departments. We can continue to grow our innovation economy, beautify our parks and public spaces, and improve our streets and sidewalks. Importantly, we can make these investments without increasing the tax burden on our residents and small business-owners.

We're a city that has proven we can excel at the big things while getting small things right. We're a city that builds bridges and blueways while creating possibilities for all people. We're a city that empowers anyone that wants to make Chattanooga safer, smarter, and stronger for everyone.

I look forward to working with you in the year ahead. Thank you.

Sincerely,

A handwritten signature in black ink that reads "Andy Berke". The signature is written in a cursive, slightly slanted style.

Mayor Andy Berke



Mission: To break down the barriers that prevent people from living the lives they want in our community.

Vision: We will be a city that empowers Chattanoogaans to build an equitable, authentic, and inclusive community through prosperity and a high quality of life.

II. Budget Highlights

The City of Chattanooga is committed to breaking down the barriers preventing every citizen from living the life of his or her choosing. This budget, crafted through months of public engagement and rooted in a clear set of community values, details how we can advance the safety, prosperity, and livability of every neighborhood in Chattanooga. Specifically, this budget focuses on balancing positive economic growth with a need to protect affordability and help our city's homeless population; expanding our workforce and developing the employability of every citizen; enhancing the parks, thoroughfares, and public spaces that belong to all Chattanoogaans; and investing in the health and safety of our young people, particularly children in high-risk neighborhoods. We are honoring our commitments to our employees and retirees and work every day to make the City of Chattanooga an employer of choice for high-quality talent. To maximize public resources, we focus relentlessly on measuring our government's performance and service delivery. We are realistic about our challenges, optimistic about our opportunities for improvement, and ambitious in our goals for our city's future.

Creating a Safer Chattanooga

This budget supports strategies that reduce criminal activity and make our city safer. These strategies include providing best-in-class technology to support our law enforcement, maintaining high-quality emergency response, and investing in programs that deter young people from crime while helping those who wish to productively re-enter society after contact with the justice system.

Total funded: \$135,105,250

Total number of offers funded: 33

The City of Chattanooga FY 2019 budget invests in:

- fully funding our Victim Services Unit to help families and neighborhoods heal following incidents of crime and reduce retaliatory acts of violence.

- continuing the success of our Violence Reduction Initiative (VRI) by helping former offenders navigate the services and opportunities they need to safely and productively re-enter society.
- maintaining full staffing levels at the Chattanooga Fire Department, ensuring their ability to respond rapidly to emergencies throughout the city and maintain their ISO rating of 1.
- supporting law enforcement through new commitments to overtime pay.

Creating a More Prosperous Chattanooga

This budget invests in the diverse entrepreneurs and small business owners that make Chattanooga’s economy one of the most enviable in the country. Incentivizing the creation, expansion, and retention of businesses, specifically along strategic, high-potential corridors in neighborhoods throughout our city, complements ongoing efforts to help our largest local employers thrive.

Total funded General Fund: \$19,514,412
 Total funded Economic Development: \$1,893,250
 Total number of offers funded: 28

The City of Chattanooga FY 2019 budget invests in:

- developing the employability of every Chattanooga through a revived summer jobs program in our Department of Public Works and new partnerships with Chattanooga State University
- advancing the future of our downtown Innovation District by activating our public spaces and reimagining several underutilized properties
- meeting the needs of Chattanoogaans experiencing homelessness through renewed commitments to multiple community partners and the formation of a new Interagency Council on Homelessness to coordinate and focus housing strategies.

Creating a Smarter, Healthier Chattanooga

This budget sustains our successful investments in Chattanooga’s children and families by increasing our support of early childhood programs, particularly in high-risk areas of our city. Our citywide network of Head Start centers, Youth & Family Development (YFD) centers, and public libraries provide myriad enrichment and learning opportunities for young people in every corner of our city. Our landmark Baby University program continues to help young mothers create lives of health, success, and personal and professional growth.

Total funded General Fund: \$30,651,747
 Total funded Economic Development: \$350,000
 Total number of offers funded: 45

The City of Chattanooga FY 2019 budget invests in:

- the health, safety, and quality of life of young children, particularly those born in high-risk ZIP codes, by expanding our landmark Baby University program
- elevating the quality of childcare throughout our city by incentivizing new training and professional development for childcare providers.
- expanding programming for girls at multiple YFD centers utilizing Girls Inc's proven curriculum that develops young women into community leaders.

Creating a More Connected Chattanooga

This budget demonstrates our commitment to giving every Chattanoogaan the opportunity to live in a safe, vibrant neighborhood, connected by streets, sidewalks, and trails that encourage a variety of transportation modes. methodical, collaborative strategies to preserve affordability and end homelessness are an exceptional focus in this budget, as we recognize the need to balance economic growth with housing security.

Total funded: \$41,487,754

Total number of offers funded: 20

The City of Chattanooga FY 2019 budget invests in:

- protecting the affordability of Chattanooga's neighborhoods through the establishment of Chattanooga's first affordable housing trust fund.
- infrastructure, including street paving and sidewalk improvements, to enhance safe connectivity and access within and between neighborhoods.
- expand our workforce and develop the employability of every citizen.

Creating a More Effective Government

While state and federal legislatures continue to place strenuous demands on local government, we remain devoted to delivering services as equitably, efficiently, and effectively as possible. The long-term fiscal health of your local government is strong, our commitments to employees and retirees are secure, and local property tax rates are lower now than at any point in the last six decades.

Total funded: \$35,260,837

Total number of offers funded: 27

The City of Chattanooga FY 2019 budget invests in:

- retaining our employees through a fair and equitable raise that prioritizes employees at the lower end of the wage scale.
- keeping up with our obligations to employees, including our sworn personnel, through meeting our benefit contributions.
- delivering best-in-class racial equity training to all city employees.

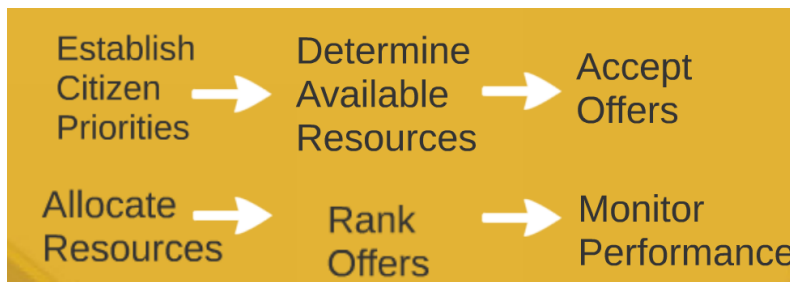
This budget continues our compliance with the EPA consent decree, which requires a 6% increase in sewer rate -- a decline of nearly 10% compared to previous years.

III. Operating Budget Process Overview

The City of Chattanooga employs a method called *Budgeting for Outcomes* (BFO) to maximize community input, encourage efficiency and innovation, and ensure transparency while we create our annual general operating and capital budgets. Instead of merely making incremental adjustments to our previous year’s budget, the BFO process invites the public and city employees to create a fresh blueprint for shrewdly allocating public resources and keeping them, aligned with the community’s values.

BFO focuses on results -- what constituents receive, how much it costs, and how it will be measured. The BFO process starts with a defined set of priorities -- the policy areas where we can invest to produce the greatest benefits for the largest number of our citizens in the most efficient way. Rather than submitting department-wide proposals focused on total expenditures, departments and agencies make specific “offers” that detail their plans for achieving the highest results within a given priority area. Offers must include potential performance measures that will be used to evaluate and demonstrate success.

Figure 1. Budgeting for Outcomes Process



Step One: Establish Our Priorities

Our efforts to create a better Chattanooga are centered around five result areas:

- Safer Streets
- Smarter Students & Stronger Families
- Growing Economy
- Stronger Neighborhoods
- High-Performing Government

Step Two: Determine Our Resources

The City of Chattanooga’s Finance Department analyzes historical revenue patterns and evaluates current trends to estimate the total amount of financial resources that our local government will receive from a variety of sources for the upcoming fiscal year. Estimated general fund revenue for fiscal year 2019 is \$262,020,000 -- a 3.39% increase over the budgeted revenues for fiscal year 2018.

Step Three: Accept Offers

Departments of city government, working with nonprofit agencies and other community partners, submit proposals -- or “offers” -- that detail specific plans for allocating general fund dollars in ways that generate the results Chattanoogaans need and expect. The Mayor’s Office and Operations department clearly reiterate the goals for each result area through detailed *requests for offers* and *results maps*.

Requests for offers summarize each result area and describe its rationale, its desired outcomes, and potential budget strategies for achieving these outcomes. Results maps summarize the components of each result area used to develop the overall desired outcomes. All offers were encouraged to include the following:

- **Clear and measurable goals:** Progress toward benchmarks will be carefully tracked to ensure the long-term success of the funded initiatives.
- **Multi-agency and/or multi-departmental collaboration:** To leverage public dollars effectively, the administration gives preference to offers that exhibit creative collaborations with external partners and among departments.
- **Citizen involvement and feedback:** Citizen input is valued and essential for BFO to work. City departments and agencies should have plans that use citizen input for continual iteration and improvement of service delivery.
- **Sustainable practices:** Offers that reflect our city’s commitment to environmental sustainability receive particularly favorable consideration. These projects should detail the environmental and fiscal return on the investment to Chattanooga taxpayers.
- **Evidence and research-based best practices:** All funded offers must employ documented best practices and should be rooted in thorough research.

This step in the BFO process gives city departments and agencies opportunities to streamline their processes, improve citizen service, and focus limited resources on generating results aligned with public priorities.

Step Four: Allocate Our Resources

Once the result areas are identified and offers submitted and reviewed, the administration allocates available funding based on the estimated cost of services and the relative priority of each result area. **Safer Streets** is largest result area, making up 48% of the budget. This result area include the operation of Chattanooga’s Police and Fire Departments, as well as all crime prevention initiatives. **High-Performing Government and Stronger Neighborhoods** rank second and third, comprising 18% and 17% of the budget, respectively. **Smarter Students, Stronger Families** and **Growing Economy** each require roughly 7% to 10% of the budget.

Table 1. Results Area Allocations

Results Area	FY 2016	FY 2017	FY 2018	FY2019
Safer Streets	49%	50%	51%	52%
Growing Economy	10%	10%	9%	7%
Smarter Students, Stronger Families	11%	11%	11%	12%
Stronger Neighborhoods	20%	18%	16%	16%
High-Performing Government	10%	10%	13%	14%
Total	100%	100%	100%	100%

Step Five: Rank the Offers

Result teams are formed for each of the five result areas. Each result team includes a member of the administration’s senior leadership team, a budget analyst, three city department heads, and two volunteer community members who reflect our city’s diversity and have experience in the result area. These teams review and rank the submitted offers and offer constructive, candid feedback for improving them.

Table 2. FY19 Results Team Members

	Safer Streets	Growing Economy	Smarter Students	Stronger Neighborhoods	High-Performing Government
Lead	Kerry Hayes	Anthony Sammons	Wade Hinton	Chelsea Sadler	Stacy Richardson
Budget	Simone White	Kendra Yates	Teresa DiDonato	Jason Silvers	Chris Brown
Staff	Richard Beeland	Mary Jane Spehar	Caroline Huffaker	Chief Phillip Hyman	Blythe Bailey
Staff	Tyna Hector	Donald Stone	Troy Rogers	James McKissic	Jerri Sutton
Staff	Melinda Harris	Vanessa Jackson	Sandra Gober	Tim Moreland	John Bridger
Community	Melody Shekan	Cheryl Patrick	Deborah Tant	Jeff Wade	Raj Dulari
Community	Edward Noojin	Oliver Richmond	Vimal Ramjee	Levena Bass	Sherry Kitts

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Results teams review all offers and rank them twice. After the first ranking, the result teams offer extensive feedback to departments and agencies on how to revise and refine their offers. The second ranking is submitted to the leadership team for review, followed by input from the Mayor. The ranking process may change based on the recommendations of all reviewers until the final budget has been compiled.

Step Six: Monitor Performance and Track Results

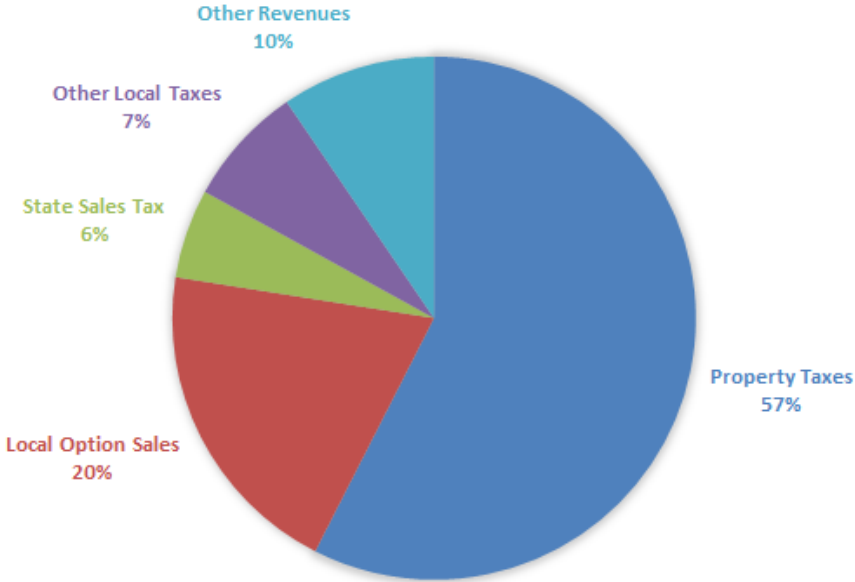
Currently, departments and community partners who receive funding must acquire, verify, and track data to measure their performance. The Office of Performance Management works with them to improve the City’s capacity for tracking and releasing its own data.

IV. Projected Revenue & Impact of Revenue Losses

Current property taxes, including payments made in lieu of taxes (PILOT), remain the primary source of funds for the City of Chattanooga, with the FY 2019 estimate of \$150.7 million or 57.5% of general fund revenue. These revenues capture a portion of the growth in property values as certified by the Hamilton County Assessor.

Sales taxes serve as another principal source of revenue for the City of Chattanooga. The State of Tennessee imposes a 7% tax on all sales, of which 5.5% to 5.75% is returned to all municipalities. The distribution is based on population data from the latest certified census. In addition to the City’s allocation of State sales taxes, the local option sales tax provides revenue for the City. The City of Chattanooga, along with Hamilton County, has adopted by referendum a countywide sales tax of 2.25%. The FY 2019 estimate for combined sales taxes is approximately \$67 million or 26% of general fund revenues.

Figure 2. Revenues by Type



Local governments across Tennessee continue to feel the impact of the phase-out of the Hall income tax, and the City of Chattanooga is no exception. This source of revenue will be eliminated entirely by 2021. Revenues from state sales taxes have also declined precipitously because the tax on food sales was eliminated by the state legislature last year. These decreases are somewhat mitigated by an increase in local option sales taxes due to Chattanooga’s strong local economy, but pressures to measure and maximize the performance of every tax dollar in our general operating fund budget remains intense.

Growing Economy

A. Results Area Summary

The Growing Economy results area focuses on sustaining our current economic growth while making strategic investments in the products, places, and people that will build a more vibrant,

diverse, and resilient economy. Offers to this results area support infrastructure, create housing options and desirable jobs, and provide services that unlock opportunities for future growth and prosperity in all of Chattanooga's neighborhoods

B. Key Strategies

- Provide resources including housing, co-working space, and business development tools to entrepreneurs and local companies to develop and launch new products, processes, and technologies.
- Build targeted incentive packages that leverage existing resources toward recruiting or growing businesses in the technology, manufacturing, and greentech sectors.
- Maximize resources to grow or recruit more minority, veteran, and women-owned businesses to Chattanooga, especially in our downtown core and in industries where these populations may currently be under-represented.
- Create a workforce development strategy that connects training of local workers with employment opportunities in growing industries.
- Minimize burdensome transit costs by enhancing connectivity between low income communities and employment centers.
- Streamline permitting process for developers, entrepreneurs, and job-creators.
- Redevelop brownfields and prepare new developable sites.

C. Offers Funded

AIM Center - Literacy for Employment

FY19 Funded: \$10,000

New Offer

AIM Center operates Chattanooga's only literacy program for adults with mental illness. Literacy has been identified as one of the most significant barriers to employment for this population and employment is a critical component of independent living and an important element of integration into the Chattanooga community. Many AIM Center members who have attended 12 years of school do not have the ability to read or do simple math and have been labeled 'Special Education,' but have not been given the necessary personalized instruction. AIM Center seeks funding for a short-term contract with a literacy specialist, training for AIM Center staff, and a subscription for an online adult-education program. The literacy specialist will work alongside AIM Center staff and members to build capacity and develop appropriate curriculum for this population. Staff training will contribute to the design of individualized education plans for reading, math, computer, and financial literacy. The online program will supplement classroom coursework. Skills gained by AIM Center members through these investments increase the likelihood of attaining secure employment and contributing to Chattanooga's growing economy.

AIM Center - Supported Employment

FY19 Funded: \$55,000

New Offer

AIM Center aspires to increase employment over FY 2019 for individuals who successfully manage their mental illness. Research has shown that adults with mental illness who utilize Supported Employment (SE) services experience greater success securing and maintaining employment, consequently improving quality of life. AIM Center implements 'Transitional Employment' and 'Individual Placement and Support' models where members and staff work together to develop career profiles for both short and long-term stable employment. Partnerships with Hamilton County's Mental Health Court, Chattanooga Area Veterans Council, and AIM Housing, Inc. will increase awareness and utilization of SE services among previously unreached populations. This coordinated approach strengthens support for increased stability in members' lives as they learn to successfully manage their mental illness and will result in multiple levels of return on investment for Chattanooga: an increased tax-base, increased disposable income, and a larger cadre of skilled and entry-level employees for local businesses, as well as decreased mental health-related hospitalizations and incarcerations.

Air Quality Services (Air Pollution Control Bureau)

FY19 Funded: \$270,820

FY18 Funded: \$270,820

The Air Pollution Control Bureau provides services that will ensure compliance with the Air Pollution Control Ordinance (Chapter 4, Chattanooga City Code) to achieve and maintain levels of air quality, which will protect human health and safety. By doing this, conditions will remain favorable for continuing economic growth in Chattanooga while providing an environment conducive to quality of life activities, which will better position Chattanooga to continue to grow its economy. This offer will provide support for economic development activities with existing and new businesses; provide expedited permitting to accommodate those businesses; issue permits to industrial and commercial sources of air pollution in an expeditious manner; respond to citizen complaints; assist local government in improving blighted properties; strive to assure that legal requirements are being met; conduct inspections of permitted facilities; initiate enforcement proceedings for violations; and provide air monitoring services. The Bureau is the sole entity designated to carry out these responsibilities and is subject to oversight by both the Tennessee Air Pollution Control Board and the U.S. EPA, with which the Bureau has an annual work plan with specific goals and objectives based on EPA national/regional priorities.

Building a Stronger Community through the Arts (ArtsBuild)

FY19 Funded: \$225,000

FY18 Funded: \$225,000

ArtsBuild strives to strengthen Chattanooga's economy by providing significant annual operating support through grants to partner arts organizations, including Association for Visual Arts, Ballet Tennessee, Bessie Smith Cultural Center, Chattanooga Ballet, Chattanooga Boys Choir, Chattanooga Symphony & Opera, Chattanooga Theatre Centre, Creative Discovery Museum, Hunter Museum of American Art, and Sculpture Fields at Montague Park. For FY 2019, ArtsBuild expanded its grant opportunities to reach even more arts and community organizations. As the City's designated arts agency, ArtsBuild's mission is focused on inclusiveness, ensuring that all citizens have access to participate in arts performances and programs through: 1) Community Cultural Connections grants that support programs in

underserved areas and populations in Chattanooga; 2) Equity in the Arts grants that support projects led by local Black and Latino artists in Chattanooga; and 3) Project & Program grants that support a wide variety of unique arts and cultural activities. ArtsBuild's goal is to use arts and culture as a tool in attracting new businesses, creative professionals, and retirees to Chattanooga and recently participated in a comprehensive Economic Impact Study of Chattanooga's nonprofit arts and cultural organizations in collaboration with the Tennessee Arts Commission and Americans for the Arts.

Carter Street Corporation Operating Support (Carter Street Corporation)

FY19 Funded: \$200,000 (Economic Development Fund)

FY18 Funded: \$200,000

The Convention Center offers the City's only large-capacity venue for national, regional, and state conventions and events, enabling our community to attract visitors and increase economic growth across multiple sectors of the city. With 100,000 square feet of column-free exhibit space, 21 meeting rooms, and 19,000 square feet of divisible ballroom space on one level, the Convention Center combines incomparable service, modern amenities and a prime location. Each year, the facility attracts more than 65,000 out-of-town delegates, approximately 40 large conventions and trade shows, and more than 400 local events that have a combined direct economic impact of \$35 to \$40 million through visitor spending in hotels, restaurants, and local retail. Our goal is to remain a first-class convention destination, bringing in diverse convention delegates to increase economic investment in Chattanooga and Hamilton County and ensure optimal retail and hospitality employment rates. Specifically, we aim to bring in \$5.6 million in gross revenue annually to the facility (\$400,000-\$600,000 monthly) and an estimated \$3.7 million in sales and hotel room taxes each year that benefit the City and County. This offer allows the Convention Center to provide incentives that strengthen effective bids for events against other markets.

Chattanooga Alliance for Diverse Business Enterprise (Urban League)

FY19 Funded: \$110,000

FY18 Funded: \$115,000

The Chattanooga Alliance for Diverse Business Enterprise is a multi-agency effort focused on supporting the development, growth, and success of minority, women, and veteran owned businesses in Chattanooga. The Urban League and LAUNCH work with several strategic partners who support business development in the city through referrals, events, and training activities, including the Tennessee Small Business Development Center, the Chamber's INCubator, Co.Lab, The Edney Innovation Center, the Tennessee Minority Supplier Development Council, and several lending agencies. The Alliance will have a measurable impact on economic growth, quality of life, and job opportunities for citizens in our community and offers a significant return on investment for the City of Chattanooga. Alliance activities will directly impact more than 350 individuals during FY 2019, which includes at least 60 new jobs, 25 new businesses, 30 business expansions, and more than 250 individuals participating in business training classes, business plan development, counseling, incubation, and loan

structuring and packaging support. Citizens will have access to affordable entrepreneurial training programs and continued support from the Alliance partners.

Chattanooga CAN DO Job Growth Strategy

FY19 Funded: \$450,000 (Economic Development Fund)

FY18 Funded: \$450,000

The Chattanooga Chamber Foundation's Economic Development team proposes a partnership with the City of Chattanooga's Department of Economic and Community Development to continue initiatives focused on growing our city's economy. This partnership will help in identifying and supporting local businesses poised for growth, pitching our city to firms seeking a new U.S. markets, hosting prospective companies, working with companies that fit our labor force and market demographics, and working together with education and training partners to recruit and train a strong pipeline of talent. In order to accomplish this work on behalf of city residents, while providing the greatest possible return on investment of city taxpayer dollars, the Chamber will leverage public funding, sought equally from the City of Chattanooga and Hamilton County, with the investments of more than 75 private sector investors, effectively magnifying the effect of the city's investment in a ratio of approximately 1:4.5.

Chattanooga Design Studio

FY19 Funded: \$50,000

New offer

This offer is to fund the operations of Chattanooga Design Studio (CDS). CDS is an independent, non-profit urban design resource for Chattanooga, created to educate the public on issues concerning urban design, offer design and research services to public and government entities and provide programs for the professional design community. In every endeavor CDS is guided by our belief that good urban design is accomplished through education and an inclusive approach to planning and design. We believe that the character of the public realm is an expression of community values and in order to reflect those values we must be a steward of the civic conversation on design and urbanism. Our work will help provide principled clarity and effectiveness to capital planning and implementation. Good urban design requires conscious deliberate effort. Our collaborative approach brings together developers, community groups, design professionals, politicians and regulators to discuss within the public realm. Engaging these various groups ensures that the work we produce contributes to a growing economy, safer streets and stronger neighborhoods.

Civic Facilities (Public Works)

FY19 Funded: \$750,000

FY18 Funded: \$750,000

The City of Chattanooga makes an annual appropriation to the Tivoli Foundation in support of the operations of the Tivoli Theater, Memorial Auditorium and the Robert Kirk Walker Community Theater as provided by the Lease and Operating Agreement between the City and

the Tivoli Theater Foundation, Inc.

Complete Streets (Transportation)

FY19 Funded: \$993,931

New offer

The Complete Streets Division of the Chattanooga Department of Transportation (CDOT) designs and implements multi-modal transportation projects and reviews any private development to ensure transportation needs are met for safety, accessibility, connectivity, and inclusion. This division is made up of project managers who manage projects funded with federal, state, local and private monies. The division also houses design staff who ensure quality public spaces. Complete Streets' role is to ensure implementation of the CDOT vision and to balance the social, environmental and economic needs for any project.

ECD Department of Economic Development Operations (Administration)

FY19 Funded: \$612,449

FY18 Funded: \$349,374

The Department of Economic Development is charged with helping to create an environment that is conducive for economic growth within the City of Chattanooga. The Department can achieve this goal by attracting new companies to our city; helping citizens start new businesses; and creating a city where our citizens can overcome barriers and gain needed skills and education. This offer funds the operations of the Department of Economic Development, including the positions of Deputy Administrator of Economic Development; Director of Economic Programs; Director of Workforce Development; and Brownfield Coordinator. These four positions comprise the Department of Economic Development. In FY 2019, Workforce Development and Brownsfield was combined with Administrative Operations.

ECD Public Art- Outdoor Art Preventative Maintenance Plan

FY19 Funded: \$30,000

New offer

In collaboration with the Public Works department, this offer will fund a preventative maintenance plan addressing the significant repair needs of the city's aging permanent, outdoor, public art collection and support the following: assessment of the current condition of the outdoor collection (89 artworks, some over 20 years old); assessment of future maintenance requirements for upcoming projects; creation of a preventative maintenance plan that includes work plan and schedule for routine care; development of a new role in the Parks Maintenance division: Public Art Maintenance Technician; and development of an "adopt a sculpture" program to fund future staffing, repair, and maintenance needs for our city's growing outdoor art collection.

FY19 IRONMAN Events (Sports Committee)

FY19 Funded: \$100,000

FY18 Funded: \$225,000

The IRONMAN initiative, brought to Chattanooga in 2014, has an estimated economic impact of more \$14 million on our local economy. This impact is growing the economy by creating local

entrepreneur opportunities, growing municipal sales and occupancy tax collections, and increasing opportunity for capital investments within the overall hospitality industry in Chattanooga. IRONMAN brand association helps to also grow our city's brand as one of the best outdoor destinations in the world. In 2017, Chattanooga became the only city in the world to ever host a 70.3 IRONMAN, 70.3 IRONMAN Female World Championship, 70.3 IRONMAN Male World Championship and then two weeks later host a full distance (140.6 miles) IRONMAN Chattanooga. IRONMAN has had a positive impact on Chattanooga's economy, brand and citizen's quality of life.

Golf Course Operations Consultant (Public Works)

FY19 Funded: \$20,000

New offer

City operated golf courses will be examined as to operations, management, and physical condition. The purpose of this examination is to identify opportunities for improving the performance of Golf Operations that have been challenged by growing operating expenses and inability to invest in Capital improvements on the courses and replacement maintenance equipment. The primary goal of the study is to evaluate the overall golf system structure and help identify opportunities that can be leveraged to increase the overall economic performance of the golf system, while preserving or improving the quality of the assets and ensuring affordable access for residents. A necessary component of this research is the evaluation of each of the city's two golf courses individually from the standpoint of management, maintenance, pricing, operations, and adequacy of physical plant. These results will be used to assist in determining the appropriate courses of action for the future of these facilities with regard to management, operations and capital improvements.

Growing Forward (Regional Planning Agency)

FY19 Funded: \$2,003,663

FY18 Funded: \$2,203,663

During FY 2019, the Regional Planning Agency (RPA) will focus on the following programmatic initiatives: completing three area plans in the City of Chattanooga, adding two new urban zones to create more opportunities for urban residential infill, and completing an updated Regional Transportation Plan that incorporates performance benchmarks for evaluation of the transportation system. These initiatives will set an updated vision and policy for future development that will promote more housing diversity, walkable and transit-friendly centers, and closer proximity of jobs, housing, and recreation. The new zoning districts will provide new tools that increase housing diversity by allowing more diverse housing options including accessory dwelling units, and "missing middle" housing forms. The updated Regional Transportation Plan will continue to leverage the established vision for the region to help ensure that future transportation investments are appropriately addressing regional and community goals.

Make Chattanooga the Most Inclusive City in America (Orange Grove Center)

FY19 Funded: \$106,000

FY18 Funded: \$105,188

The Orange Grove Center will support 12 individuals in paid positions across government offices in Chattanooga; and support 38 individuals in volunteer positions across government offices in Chattanooga. We have the resources to meet the objectives of the Growing Economy results area of diversity by growing opportunities for adults to learn technical and vocational skills; bolstering workforce development and meeting employers needs; offering employment placement programming; and creating workforce partnerships with high schools and employers. Our goal is to have the 38 volunteers work a total of 12,900 hours during the fiscal year. Volunteer hours are worth \$23.56 per hour for a total value of \$303,924. We plan to hire 12 individuals working in at least minimum wage jobs for a total of 18,000 hours over the fiscal year, which means that people supported by Orange Grove will have \$135,000 to spend in our local community. The total benefit to our economy will be \$438,924.

Marketing and Industrial Services (Chattanooga Chamber Foundation)

FY19 Funded: \$75,000 (Economic Development Fund)

FY18 Funded: \$75,000

The Chattanooga Chamber will partner with the City of Chattanooga to tell the story at a national and international level of how Chattanooga reinvented itself to become one of the most attractive cities in the nation, including the successes of the Innovation District. As the Innovation District continues to grow its offerings and new plans are announced for future improvements, the Chamber will be the city's marketing partner, drawing on our relationship with media representatives and international marketing representatives to herald its success to the world and assist in attracting talent. In addition, the Chamber serves as the liaison between government and businesses seeking to relocate or expand, bringing proposed projects before City Council for consideration and subsequently tracking progress toward goals on approved projects. The Chamber will manage the Chattanooga Foreign Trade Zone and promote it to businesses that can benefit from reduced tariffs on imported products.

OMA - Kiva (Office of Multicultural Affairs)

FY19 Funded: \$43,000

FY18 Funded: \$43,060

The Office of Multicultural Affairs (OMA) will support a contract with The Company Lab ("CoLab") for the second year to fund Chattanooga Kiva, which is a crowdfunding platform for entrepreneurs. The funds will support the Kiva lead, who will continue to be housed within CoLab. Whether a business is in the idea phase, start-up mode, or an established business, Kiva is a great option that can provide up to \$25,000, 0% loan. To date, Kiva has lent more than \$850 million dollars to over 1.5 million entrepreneurs around the world through a global network of lenders. Louisville, Ky., recently became a Kiva City and now 38% of their Kiva loans go to minority business owners. In FY 2018, OMA, Launch Chattanooga, and CoLab partnered to successfully make Chattanooga a Kiva City. To become a Kiva City local partners must raise between \$100,000 and \$200,000 to implement the program and provide a full-time staff person to assist borrowers in applying and to promote the program throughout the city.

Reaching Beyond Today (THRIVE)

FY19 Funded: \$100,000 (Economic Development Fund)

New Offer

As the sole convening organization for the 16 county, tri-state Chattanooga region of Southeast Tennessee, Northwest Georgia and Northeast Alabama, the THRIVE Regional Partnership, Inc. (THRIVE), an independent, 501c3 nonprofit corporation, aims to develop, implement, and sustain a vision for responsible and inspired growth to the benefit of the Chattanooga region with an eye toward the future. The Reaching Beyond Today project is THRIVE's main delivery mechanism to ensure a growing, vibrant economy is sustained over the next four decades by optimizing community enhancement opportunities for the people of the Chattanooga region, while protecting the natural treasures and landscapes that define this area. THRIVE is a direct response by the consortium of regional partners to build upon the momentum generated in the THRIVE 2055 regional planning initiative, to preserve and enhance the region's quality of life and build on the region's economic growth in efforts to further the 40-year regional vision of, educated people with good jobs living in a great place. Through the THRIVE 2055 process, the Chattanooga region directly endorsed a 'Grow From Within' model to long-term economic growth. THRIVE empowers leaders and practitioners in planning fields across the region, along with individual communities, to make responsible, inspired growth decisions that protect natural and cultural assets, maintain and accentuate the Chattanooga resident's quality of life, and ensure vibrancy and economic prosperity in Chattanooga and throughout the region.

Signal Centers Adult Services (Signal Centers)

FY19 Funded: \$35,000

FY18 Funded: \$35,000

Signal Centers expands job opportunities for adults with disabilities within the competitive labor market. Employment generates income, taxes and contribution to the community through meaningful work. With our assistance, clients increase their chances of gaining and maintaining employment. New this year, we will hold group trainings for employers on: working with individuals with certain disabilities, the tax credit, ADA compliance, and etiquette. Program participants receive a full range of services, including any needed equipment or modifications via our Assistive Technology Services. Once employed, participants practice self-advocacy skills, exuding confidence in asking for promotions and raises. Staff is available to assist clients in working through common workplace conflicts so that they may keep their jobs and employers may save time and money in training. Caregivers themselves are highly likely to suffer economic losses due to missing work or believing work is impossible. We provide a safe, nurturing environment for their loved ones, with a focus on independent living skills. Participants may come five days per week, affording their caregivers the opportunity to maintain a regular work schedule. Clients are served in a cost-effective environment appropriate for their needs.

TEC Innovation District Center (The Enterprise Center)

FY19 Funded: \$1,002,500 (Economic Development Fund)

FY18 Funded: \$1,002,500

The Enterprise Center will continue to establish the city as a hub of innovation, improving people's lives by leveraging the city's digital technology to create, demonstrate, test, and apply 21st century solutions by undertaking these strategies: (1) Innovation District -- continuing to fulfill the potential of the 140-acre district, and of the Edney Innovation Center as the front-door to the city's innovation economy. The Edney is near full occupancy and requires substantial efforts to program the space in partnership with district anchors such as CoLab and Society of Work. In FY 2019, TEC will begin implementing a new district framework plan developed in 2017 and 2018 with substantial public input. (2) Research and Application Development - working with local and national partners and funders to advance the city and Innovation District's potential as gigabit and smart-grid enabled test-beds. This will include partnering with local government in Smart City initiatives in the Innovation District and advance the City of Chattanooga and University of Tennessee Chattanooga's work as a national Metro-Lab city.

Tech Workforce Program (TechTown)

FY19 Funded: \$40,000

FY18 Funded: \$40,000

In early 2017, TechTown launched the Tech Workforce Program (TWP) at the Brainerd and South Chattanooga Youth and Family Development centers in partnership with the City of Chattanooga. TWP is an opportunity for unemployed or underemployed adults, ages 17-50, to acquire the basic hands-on and experimental skills vital to our local workforce demands, including coding, public presentation/communication skills, and soft skills. Our goal is to get participants started in a career earning at least \$35,000. Our outcomes include attitudinal shifts, completed certifications, job placements and retention. The program accepts a cohort of 20 program participants who meet for class three times a week, three hours per class, over a seven-week period. Participants must complete 10 one-hour online modules prior to being considered for the class. Partnering nonprofits, workforce agencies, and staffing companies ensure that participants have exposure and access to unfilled technology jobs in our community. The initiative complements other YFD adult workforce development programming across the city and has been supported by Mayor Andy Berke and the Chattanooga City Council. Leveraging the success of the TWP pilot, this offer will allow TechTown to help ensure a continuous pipeline of quality Chattanooga-based talent matched to open jobs with local employers.

Tennessee Reconnect Grant (Economic Community Development)

FY19 Funded: \$65,750 (Economic Development Fund)

New Offer

Economic Development is focused on creating an economic environment that is conducive for economic growth and rising prosperity in the City of Chattanooga. Breaking down barriers to help unemployed and underemployed citizens is the focus of this offer. A recent study conducted by the National Resource Network discovered that our city has a looming affordable housing challenge. The researchers who conducted this study found that Chattanooga will be exacerbated because there's a significant portion of our population that lacks any type of post-secondary credential (4-year degree; 2-year degree; post-secondary certificate or apprenticeship) making those citizens hard to employ in the higher-paying and specialized jobs

that are being created in Chattanooga. Tennessee Reconnect is a program that seeks to incentivize different regions of the state to make a concerted effort to find and identify community members who have some college but no degree, to re-enroll in school. The focus of this offer is to secure funding for the start-up and upfront costs associated with this effort. The State of Tennessee will reimburse these costs if the City of Chattanooga Tennessee Reconnect application is approved.

Tennessee Riverpark Downtown (Public Works)

FY19 Funded: \$2,843,837

FY18 Funded: \$3,079,433

The City of Chattanooga Parks Division maintains the parks and green spaces bordering the Tennessee River in downtown Chattanooga. These areas, collectively known as the Riverparks, provide great leisure opportunities to city residents and visitors. The parks are a hub for tourism, hosting events such as Ironman, Head of the Hooch, Three Sisters Music Festival, the Riverbend Music Festival and numerous other outdoor events throughout the year. These public spaces attract large events whose organizers utilize the scenic surroundings as an attraction for outdoor activities. Riverparks maintenance and operations include routine, highly manicured grounds maintenance, litter collection, facility maintenance, landscaping, carousel operations, and security to over 80 acres encompassing Coolidge Park, Renaissance Park, Walnut Street Bridge, Bluff View (including the Hunter Museum of American Art area), Holmberg Bridge, the Aquarium Plaza, The Passage and adjoining stream features, Ross' Landing, Chattanooga Green, Chattanooga Pier, the marina and docks, and newest addition to the Tennessee Riverwalk. All parks and facilities on the waterfront are maintained to the appropriate level of service matching the standards set by Parks Administration. Anticipated capital expenses are included in offer. Riverpark system operating costs are split equally between the City of Chattanooga and Hamilton County.

Transportation Administration

FY19 Funded: \$559,071

FY18 Funded: \$493,296

The Chattanooga Department of Transportation's (CDOT) Administration is responsible for implementing the department's mission: make efficient transportation viable for all users -- pedestrians, cyclists, drivers and transit riders -- while enhancing multi-use public spaces. Efficiency of movement is vital for a growing city and CDOT wants Chattanoogaans to have travel choices and vibrant, engaged public space.

Walk-in Employment Training Program (Chattanooga Goodwill Industries, Inc)

FY19 Funded: \$10,000

New Offer

The Employment Services Program is made-up of three services; Work Training, Job Readiness and Job Placement. The program takes referrals from Tennessee and Georgia Vocational Rehabilitation, the Tennessee Non-Custodial Parent Program, and Tennessee and Georgia Veterans Program. The Work Training Program places persons in an on-the-job training

program where they learn the core competency skills (soft skills) to gain employment. Each person develops an Employment Plan, which states what job they are interested in obtaining once their work training is completed and then they work with an employment counselor and are monitored daily by a job coach. Participants usually complete the Work Training Program in ten weeks and are then referred to Job Readiness, where they learn interview and resume writing skills. After completing Job Readiness Training, they go to Job Placement where the placement coordinator works with them to find jobs in the fields according to their Employment Plan. Chattanooga Goodwill Industries, Inc. would like to partner with the City of Chattanooga to offer these services to walk-in participants from the East Lake and Alton Park neighborhoods.

Women's Empowerment and Coding Center

FY19 Funded: \$10,000

New Offer

The Urban League is launching a Women's Empowerment and Coding Center to facilitate the learning of computer science, coding, design, and soft skills for women to ensure a stronger, brighter, and more successful future. Chattanooga has a growing demand for coding and development jobs, but many women, especially those from disadvantaged backgrounds who are unemployed or underemployed, are unable to access these higher paying jobs. We will pilot a seven-month coding program exclusively for women providing a total of 400 hours of classroom instruction. We are working in partnership with The Enterprise Center to help recruit and vet program participants, as well as secure partnerships with employers for internship placements. We will also work with the Tennessee Higher Education Commission to get the course approved so it can be offered for credit through Tennessee Career Centers. In addition, participants will be able to receive Microsoft Technology Associate Certification. The Lyndhurst Foundation has provided a challenge grant to assist with the launch of the Center, which will be leveraged with city funding to support the success of the program.

YFD Recreation Complexes (Youth & Family Development)

FY19 Funded: \$1,648,592

FY18 Funded: \$1,600,441

The City of Chattanooga's Youth and Family Development (YFD) department manages ball fields and tennis courts in communities that provide opportunities for youth, adults, and seniors to participate in sports leagues and recreation programs within walking distance of their homes. YFD uses the "power of play" to coach, teach, and inspire youth to recognize their potential and challenge them mentally and physically. Youth leagues provide opportunities for parents and caring adults to volunteer as coaches and mentors, while players learn the value of self discipline and improve ability to avoid and/or resolve conflict. They recognize their peers and coaches as a supportive community. YFD facilities were built with the intent of serving the local community for recreational play and utilize facilities by bringing in local, state, regional and national tournaments to increase economic impact dollars for local businesses. Tournaments bring both direct and indirect economic activity for Chattanooga; lodging, restaurants, fuel, retail purchasing, and cultural activities. In addition to bringing direct tourism dollars, tournaments serve as gateway experiences to promote Chattanooga and build long term tourism revenues.

A Growing Economy - Offers Not Funded

- ECD: Cradle to Grave Workforce Pathways
- ECD: Economic Gardening Pop-Up Shops
- ECD: Promoting Niche Sectors
- ECD: Strong Cities Network International
- ECD: Tennessee Reconnect Grant
- ECD: Parks and Greenways Master Plan
- Partnership Family, Child, Adult: Job Training

High Performing Government

A. Results Area Summary

A high performing government efficiently delivers the services that citizens need and expect in a manner that is fully transparent and accountable. The High Performing Government results area ensures timely and accurate financial reporting, storage and retention of public records, and optimal use of public resources.

B. Key Strategies

- Make city government data more transparent, accessible, and usable.
- Promote city employee health and wellbeing.
- Effectively manage all inventory and assets.
- Ensure local government's long-term fiscal health through multi-year planning.
- Provide access to information about city services in a variety of user-friendly formats and through multiple digital, printed, and in-person communication methods.
- Recruit a more diverse and qualified pool of candidates for open positions.
- Streamline existing software systems to minimize errors and limit required maintenance.
- Reduce energy consumption from fleet, buildings, and wastewater utilities.
- Expose employees to innovation strategies and ideas from the private sector and peer governments to improve service delivery.
- Provide mechanisms for city employees to report waste, fraud, and abuse; thoroughly investigate all claims and provide appropriate steps to remedy situations when necessary.
- Racial equity training for all city employees.

C. Offers Funded

311 Call Center Operations

FY19 Funded: \$738,655

FY18 Funded: \$682,883

The 311 government contact center provides a vital service to the citizens of Chattanooga who can call to get general information, request city services, and track services. The 311 call center received 227,358 calls last year, of which 42,823 were lost due to understaffing. This offer requests an additional \$79,772.00 to fund two full-time positions, which will enable 311 to answer an additional 25,000 calls per year. Decreasing our hold times will result in fewer complaints from citizens. As our city continues to grow, the demand for services will continue to increase. The 311 call center must be able to meet the demand.

Chattanooga Peak Academy (Finance)

FY19 Funded: \$5,000

New Offer

Peak Academy Chattanooga follows the highly successful model from Peak Academy Denver by giving the best process improvement tools directly to city employees in order to assist them with improving the work activities that directly affect them. The Chattanooga Peak Academy would leverage the true process experts, city staff, to identify and eliminate waste in current city systems. This is a more sustainable solution than the traditional process of using outside consultants and is more likely result in improvements to the systems providing city services by involving the folks who own the systems. By empowering employees with the tools they need to make their work more effective it also increases staff satisfaction by giving them the autonomy to make both their lives and their users better by fixing broken systems. All this will be done without adding staff, additional funding, or new technology. Peak Academy is also a great addition to the performance management program as these same tools can be used to fix problems when departments are not meeting the targets they set for themselves.

City Attorney's Office Operations

FY19 Funded: \$1,709,150

FY18 Funded: \$1,627,207 (excludes Disparity Study)

This offer supports the core functions of the Office of the City Attorney (OCA) and includes some cost for professional development and a position reassignment to contract specialist. The OCA is a charter function and works to reduce legal risks for the city. Over the past few years, the OCA has also worked to streamline functions and process in the areas of litigation, transactions, compliance, claims, and open records. FY 2019 will build on our "continuing improvement process" approach by trying to incorporate additional efforts to optimize outcomes and efficiency of processes. In each category, we have worked and will continue to work to provide more impactful services to our clients. Examples includes updates to our contract management system that allows departments to submit requests to review agreements and more robust open records reporting system. The OCA will work with our partners to adopt an electronic signature policy and program. This offer also includes new roles of a records manager and a contract specialist.

City Council

FY19 Funded: \$819,851

FY18 Funded: \$806,854

The Chattanooga City Council's mission is 'to promote an ethical, inclusive environment that enhances and sustains the well-being of all the people by encouraging citizen input and participation at all levels of City government.' The Council has worked to develop strategic goals and objectives to address key issues, meet the mission of the Council, and help the Council achieve its vision for Chattanooga. Those goals, in no particular order, are: to make Chattanooga a safer community in which to live, work and play; to make certain that all property decisions ensure highest and best use for the betterment of the city and its residents; to promote an environment that engenders financial independence; to provide for sufficient and well-maintained infrastructure; to promote workforce development and job readiness training for the unemployed, underemployed and underserved; to recognize that our city employees are our greatest asset and promote their fair and equitable treatment. In working towards its strategic goals in FY 2019, the Council's operational costs have remained flat. In FY 2019, the Council will continue to evaluate its operations to determine necessary upgrades that have been factored into the budget.

City Court Clerk Judicial Support Services

FY19 Funded: \$1,426,721

FY18 Funded: \$1,365,535

The Chattanooga City Court Clerk and staff's primary goal is to provide operational support for adjudication of city ordinance violations as required by Tennessee Code. Our mission is to efficiently, accurately, and professionally handle and process violations while maintaining 90-95 percent accuracy in our court records. Consistent application of the laws passed by local ordinance ensures a safer community for all citizens. Steps to achieve this goal include: (1) Provide customer-oriented quality service, (2) Promote use of online access to client dockets for court dates and court information, (3) Maximize collection of related fines, (4) Encourage use of online payment option for customer convenience, (5) Staff training to increase accuracy and efficiency in handling of court docket, 6. Increased automation via implementation of e-Citation (electronic ticketing), (7) Customer surveys for feedback where we can be more transparent and build public confidence in the court system, and (8) Employee recommendation/input for process improvement.

Citywide Performance Analytics and Process Improvement Support

FY19 Funded: \$75,944

New Offer

Departments within the City of Chattanooga work hard to deliver the very best services possible to our citizens. Unfortunately, they therefore rarely have the luxury of time, tools, and staff to step back and evaluate their performance and look for ways to make improvements in how they deliver services to citizens. The Performance Analysts within the Office of Performance Management and Open Data will improve citizen-focused service delivery within the city through departmental performance coaching, in-depth evaluation of city operations and analysis with modern data science tools. To do this, three Performance Analysts will be hired to oversee the following results areas and provide a suite of services to departments. (1) Safer Streets (Fire,

Code Enforcement, Traffic Engineering, BFO Funded Non-Profits); (2) Stronger Neighborhoods | Growing Economy (Economic and Community Development, Regional Planning Agency, Chattanooga Department of Transportation, Public Works, BFO Funded Non-Profits); and (3) High Performing Government | Smarter Students/Stronger Families (Department of Information Technology, Purchasing, General Services, Finance, Human Resources, City Attorney's Office, Library, and Youth and Family Development).

Civilian Pay Equity Study

FY19 Funded: \$75,000

New Offer

The City of Chattanooga is committed to attracting and retaining highly-qualified employees and to be an "Employer of Choice" in Chattanooga. A pay plan that treats all employees fairly and strives for internal equity is essential to this. The pay structures for both the Fire Department and the Police Department were adjusted for in-rank equity and salary compression between the ranks in FY 2018. The civilian pay structure has not undergone such a review in over 10 years, thus creating imbalances in certain classifications and grades. This offer is to retain the services of an outside consulting firm to review the General Pay Plan grade structure to ensure appropriate, consistent and equitable application. The scope will be limited to: (1) review of positions similar in levels of responsibility to assure they are consistently placed within the structure and (2) examination of employee pay levels and assigned grades within that structure considering the requirements of the position, tenure and the incumbents relevant education, experience and certifications. This offer does not contemplate a re-evaluation of all positions.

Comprehensive Internal Audit Services

FY19 Funded: \$691,663

FY18 Funded: \$684,363

Pursuant to Article IV of the City's Charter, the Office of Internal Audit (OIA) conducts audits, special projects, and investigations (Hotline), as well as provides staffing support for the City's Audit Committee. OIA also provides technical, reference or research information, as well as digital data recovery services to personnel throughout the City on an informal basis. These services promote transparency and accountability by providing an independent and objective evaluation of the performance of various operations in the City. Various projects/reviews assure governing bodies (Mayor and City Council) and the public that government is managing resources well, complying with laws and regulations, providing services effectively, efficiently, ethically and equitably. Audit findings, survey information and special project reports provide data to support the decision making process. This information promotes the efficient and effective use of resources and prevents/limits fraud, waste and abuse. The internal audit function is itself an internal control that evaluates other internal controls within the city. Although the internal audit function often identifies specific areas for improvement, the most fundamental aspect is the presence of the function in the city. The presence of an active internal audit function encourages high performance by city managers and staff.

ECD Real Property

FY19 Funded: \$142,411

FY18 Funded: \$171,807

The Real Property division interacts with almost every department in the City by providing professional services and support for all property transactions. Real Property also helps in the identification and development of property for neighborhood development, economic development, and land conservation. Real Property plays a vital role in the identification and service of revenue generating properties. Currently, real estate transactions are managed through a variety of methods in each city department by staff with limited real property experience. This inconsistency puts local government at risk of litigation and makes it potentially liable for costly, inaccurate property transactions. This offer proposes a centralized Real Property Office that would serve as a single point of contact for all matters pertaining to real estate. A centralized Real Property Office professional would establish accurate files for every parcel, manage all transactions -- including all lease collections and payments -- manage the request for proposal process for real property, and aid in the return of surplus properties to the tax rolls. The Real Property Office would provide effective and accountable oversight of all real property assets.

Facility Management (Public Works)

FY19 Funded: \$2,624,004

FY18 Funded: \$2,643,449

The Facility Management Section under the City Engineer's Office is the internal support organization providing Facility Management Services to the City Hall campus, Youth & Family Development Centers, and Family Justice Center. Services include: Facility Management, Energy Management, Building Maintenance, Custodial Services, Security & Mailroom, as well as administrative oversight and support for internal Public Works Divisions that provide numerous services for general government, departments, and agencies supported by the City of Chattanooga.

Finance Administration (Finance)

FY19 Funded: \$823,320

FY18 Funded: \$838,451

The primary goal of Finance Administration is to provide excellence in financial management for the City of Chattanooga. A strong fiscal position directly aligns with the city's vision to empower Chattanoogaans through prosperity and a high quality of life by ensuring core services and infrastructure are provided for citizens. Finance Administration oversees and supports financial operations of all city departments and agencies including: budgeting for outcomes, accounts payable, payroll, accounting and financial reporting, debt management, banking services, cash and investment management, and financial technology. This goal is accomplished through: best practices such as comprehensive policies for cash and investments, debt management, pension funding, internal controls, asset management, etc; continual processes improvement to maximize efficiencies, transparency and accountability; determining the proper balance between debt and pay-as-you go capital to minimize the burden on future generations and ensure

adequate capital investment; current technology resources for delivery of financial information and equipping users to make sound financial decisions regarding use of tax dollars.

Financial Operations Management & Reporting (Finance)

FY19 Funded: \$1,584,596

FY18 Funded: \$1,585,142

The primary goal of this offer is to provide timely, accurate financial reporting in accordance with state law and generally accepted accounting principles with ultimate transparency to Chattanooga's citizens and others who invest in our community (such as financing institutions). This offer provides management and oversight of complex decentralized accounts payable, and payroll in compliance with stringent federal requirements. We utilize multiple payment methods (checks, purchase cards, electronic) to facilitate prompt and accurate vendor payments. Proper management is essential to ensuring employees and vendors alike are timely and properly compensated for goods and services provided. This assures the city continues to operate with integrity and efficiency with respect to its obligations. We prepare an award-winning Comprehensive Annual Financial Report and Popular Annual Financial Report to enhance transparency of the city's fiscal activities. Grants are monitored to ensure grantor and Federal audit requirements are met. Additionally, we develop and monitor an internal control framework to safeguard city assets and promote fiscal accountability. We will continue to work closely with departments and agencies to refine processes that enable the city to be a leader in service delivery to our citizens.

Financial Plan Development & Management (Finance)

FY19 Funded: \$606,137

FY18 Funded: \$600,232

One of the most important functions of any organization is the establishment of a strategic financial plan that is reflective of its short and long-term goals. The Management and Budget Analysis staff's primary focus is the delivery of quality service to citizens through a sound financial planning and monitoring program for both the operating and capital budgets. The office produces the annual operating budget framed within a five-year strategic plan and supports the development of the five-year capital improvement plan. Revenue trends are analyzed to determine resources that will be available to support these foundational service and infrastructure plans that serve all Chattanooga residents. Financial management support is provided to all agencies and departments to ensure proper and optimal use of limited available resources. In recognition of the importance of transparency and citizen participation in the development of the city financial plan, this office assures easy access to financial data via online publications of budgetary information during and after adoption of the budget by City Council. This funding request includes one manager and five analysts along with associated operational costs.

Heritage Hall (Public Works)

FY19 Funded: \$74,725

FY18 Funded: \$69,500

Facility Maintenance cost appropriation in support of the Chattanooga African American Museum's mission to become the premier interdisciplinary cultural center that promotes cultural, educational, and artistic excellence and fosters research and education of African and African-American heritage; and provides a venue that allows the community to celebrate through education, art, and entertainment.

Human Resources Operations Budget

FY19 Funded: \$2,194,155

FY18 Funded: \$1,941,046

A high performing government can best provide outstanding customer service with a diverse, inclusive, engaged and highly trained workforce. The City's Human Resources Department (HR) offers full-cycle talent management which includes providing leadership, collaboration and support service to City of Chattanooga departments in the selection, training, development, compensation, and well-being of all City employees. HR divisions include:

(1) Talent & Employment Services to include recruitment and selection of top talent, compensation administration, and departmental support with managing employees throughout the employment life cycle. (2) Employee Relations & Development to include provision of a full training catalog of development opportunities and employee assistance throughout the employment life cycle. (3) Employee Benefits & Wellness to include administration of a full-range of benefits such as health, dental, vision, long-term disability, etc., oversight of wellness benefits at the City's clinic, pharmacy, and fitness center as well as administration of the General Pension Plan. (4) Safety, Compliance & Risk Management to include monitoring of regulatory compliance with local, state, and federal guidelines, development, implementation, and enforcement of city-wide policies which govern employee and management activities, and provides departmental assistance in regards to the mitigation or minimization of risk exposure. HR will continue to focus on employee relations, HR compliance, employee safety, health and wellness, training and development, recruiting and onboarding and total compensation (including salary, benefit options and pension).

Implementation of Government Alliance on Race and Equity (GARE) Program for City Government (Human Resources)

FY19 Funded: \$100,000

New Offer

Deeply racialized systems are costly and depress outcomes and life chances for the citizens of Chattanooga. To advance equity, our government must focus not only on individual programs, but also on policy and institutional strategies that are driving the production of inequities. The Office of Multicultural Affairs and Human Resources have partnered to bring the GARE (Government Alliance on Race and Equity) program, that is being used by equity focused governments across the country, to Chattanooga. GARE has worked with over 150 jurisdictions in 30 states to begin embedding racial equity in to the local government practice. In Chattanooga, they will work with the city to identify a core training team to carry out training for every employee. They will also provide technical assistance, additional training and support

throughout the initial implementation year. GARE will work with the City of Chattanooga to embark on and sustain a racial equity employee training effort that: engages City of Chattanooga department heads in an Advancing Racial Equity workshop to build their awareness and support for integrating racial equity into city operations; surveying employees to identify a baseline of where staff are in their awareness of the importance for racial equity; providing the Advancing Racial Equity workshop to all departmental middle managers and line staff to build employees' comfort-level, aptitude and skills for normalizing conversations about race and incorporating racial equity analysis into their work; building and sustaining core teams within and across departments to increase employee awareness and build support for organizational change that embraces racial equity as a desired objective for the city; offering train-the-trainer services to the core team to build internal capacity for racial equity within City of Chattanooga; and delivering ongoing capacity building and technical assistance to build staff expertise in using racial equity tools to assess and refine departmental processes, policies and practices so that community-level racial equity outcomes and internal departmental goals are achieved. The Government Alliance on Race and Equity (GARE) is a core project of the Center for Social Inclusion and the Haas Institute for a Fair and Inclusive Society at the University of California Berkeley.

IT Department Main Operating

FY19 Funded: \$8,247,593

FY18 Funded: \$7,970,908

This offer funds the regular operating budget (cost of doing business) for all of the Department of Information Technology and includes regular operating costs for the entire City (All Departments) regarding licensing, digital connectivity and hosting of core applications. IT's success of our first three-year strategic plan, having achieved several goals early in this strategy, leads us well prepared into our next three-year strategic plan (FY18/19 to FY20/21). Our new strategy directly correlates to this offer and associated outcomes including increasing our systems availability, increasing our overall user satisfaction, et al. These outcomes, in turn, are tied to our goals of achieving Operational Excellence, Technological Maturity, Standardization & Reuse, and Sustainability. Our success over the last year has saved the city exactly \$168,972.00 a year in telecommunications costs and as we continue working the strategy, even more, will be saved. We also only have \$347,554 in operational increases this year, which includes property rent, and hosting and Managed Services increases while our Digital Connectivity costs were reduced by \$186,000.00. We have increased our services, increased network capability and reliability, increased productivity, and have still minimize operational cost increases where possible. All with less than 3% of the total city's budget every year (2.96%).

Judicial Operations

FY19 Funded: \$990,872

FY18 Funded: \$991,899

Chattanooga City Court Judges Sherry Paty (Division I) and Russell Bean (Division II) serve the City of Chattanooga by hearing city ordinance violations which include traffic, environmental

issues, animal issues, fire codes, stormwater, and zoning as well as other ordinance violations issued by a City Officer or Inspector. The citations are generally brought by Chattanooga Police Department, Fire Department, Department of Economic and Community Development and McKamey Animal Services Officers. The goals of the elected judges are to hear violations and to administer justice in a fair, impartial and timely manner.

Mayor's Council for Women (FY18-Woman's Council (Mayor's Office)

FY19 Funded: \$25,000

New Offer

If chosen, these funds will go towards the activities of the Mayor's Council for Women. The council, currently consisting of more than 200 members of the Chattanooga community, strives to provide policy recommendations to local, regional, and state government on issues affecting women. There are six areas of focus within the Mayor's Council for Women and multiple subcommittees and workgroups. This citizen-driven initiative has grown substantially in size over the past two years, which has led to significant civic engagement with female citizens in our community. The amount requested will fund food for committee meetings and luncheons, advertisements, office supplies, parking, and other associated expenses. The Mayor's Council for Women has taken the initiative to plan a statewide conference with funds solely raised by the council, proving their desire to advance the council and utilize more creative strategies to elevate their work. This council has had much success in eliminating barriers for the women in our community and this funding would supplement their ability to continue these endeavors.

Mayor's Office Operations

FY19 Funded: \$1,567,367

FY18 Funded: \$1,504,518

The Executive Branch will continue to strive to reach out to the community, engage the citizens of Chattanooga and provide an effective platform for those citizens to provide feedback. The Mayor and his staff will continue to strive to ensure that every voice is heard, respected, responded to and assisted. Department Administrators and their staff will be encouraged by the Operations Staff to continue to think outside the box to come up with new and innovative ways to provide the citizens with the best service possible. By ensuring efficient and effective service the Executive Branch will strive to make that each citizen feel valued.

Mayor's Youth Council

FY19 Funded: \$1,000

FY18 Funded: \$1,000

The Mayor's Youth Council (MYC) serves to represent the youth perspective in city government. MYC's mission is to: advise the Mayor and members of the administration on issues relevant to youth; facilitate communication between local government and youth; and act to advance efforts important to youth.

Office of Performance Management and Open Data (Finance)

FY19 Funded: \$224,686

FY18 Funded: \$218,772

The City of Chattanooga will improve service delivery to its citizens through a robust performance management and open data programs. The performance management program will train departments on performance management, process improvement and instill a data-driven approach to improving citizen services. This will be done by working closely with departments to ensure that they have quality performance measures and targets and are consistently tracking and review their data. The Office will streamline the process for tracking and analyzing progress on performance measures to make it easier for departments to see if they are on or off track to achieve their year-end target. The city's open data program increases the value of its data by making key data sets available externally to citizens and internally to management. As a result, the open data program increases transparency for the citizens and helps to increase governmental performance by making government data easy to use and find. The Office will work with the Open Data Advisory Committee to open data that increases transparency and/or improves government operations.

OMA - Operations (Office of Multicultural Affairs)

FY19 Funded: \$253,975

FY18 Funded: \$314,761

The City of Chattanooga Office of Multicultural Affairs (OMA) was established in November 2005 by City Ordinance 11767 to cultivate an environment of understanding, respect and equality of rights for the diverse cultural populations of Chattanooga. The Office seeks to encourage understanding and goodwill, promote justice, and work toward eliminating discriminatory practices between and among the citizens of Chattanooga because of race, religion, national origin, age, sex, sexual orientation, disability, or ethnicity. Our goals are to provide the resources and information that small, minority, service-disabled veteran, and women-owned businesses may need to compete for business opportunities with the City of Chattanooga. OMA works to promote goodwill among City of Chattanooga employees and citizens and to expand employment and promotion opportunities within city government to underrepresented groups.

Procurement Services (Purchasing)

FY19 Funded: \$905,896

FY18 Funded: \$858,389

This offer seeks to fund the operations of the City of Chattanooga Purchasing Division, which impact all city departments, citizens, and current or potential city suppliers. The objective of the Purchasing Division is to procure the best quality products and services available for our customers in an economical, efficient, ethical, and environmentally responsible manner. The Purchasing Division is the contracting unit of the City of Chattanooga, and utilizes procurement methods that are based on minimum requirements set forth in Federal law, the Tennessee Code Annotated, and the Chattanooga City Code, which allow for the compliant and cost-efficient use of tax revenue, in order to obtain the supplies, equipment, materials and services required for all city operations. The Division additionally facilitates the administration of

the city's Purchase Card program. The Purchase Card is designed to be a cost-efficient procurement method for authorized purchase categories. The Division is also charged with facilitating the disposition of surplus personal property, including property identification and reallocation/disposal. The Division will be supporting the City's procurement capability by housing the funding for a position which solicits and secures grant opportunities and community collaboration for City internal customers.

Public Works Administration & Engineering (Public Works)

FY19 Funded: \$2,955,676

FY18 Funded: \$3,309,698

The mission of the Department of Public Works (DPW) is to preserve and enhance the quality of the physical environment and infrastructure through prompt, cost effective, and courteous delivery of services to protect the health, safety, and welfare of all citizens and visitors. This offer funds department-wide administration, construction engineering, and water quality in DPW. The Administration Division supports the development of employees; establishing, refining, and documenting processes, protocol, and policies; and maintaining a safe and healthy working environment for all Public Works employees. Administration monitors and manages the overall budget and department-wide performance. The Engineering Division provides necessary in-house project management, construction oversight, maintenance planning, design, and analysis of infrastructure systems, all water quality permitting, compliance and enforcement in the City, as well as capital project management, Geographic-Information-Services, and other services requiring engineering expertise for all City Departments and to citizens.

Strategic Capital Planning (Finance)

FY19 Funded: \$201,234

FY18 Funded: \$86,899

Strategic Capital Planning produces a five-year plan for citywide capital improvements that is both fiscally responsible and highly effective for citizen needs across Chattanooga. This program's primary output is the five-year Capital Improvement Plan (CIP), of which the first year is the fiscally constrained capital budget. The Strategic Capital Manager creates this document with guidance from the Mayor; assistance from Finance and Administration's Budget staff; and direction from the CIP Committee, which is composed of representatives of City departments who plan and/or implement capital projects. The Strategic Capital Manager will implement a sustainable five-year capital improvement program that appropriately balances investments in various categories of capital projects (e.g., vehicles/equipment, mobility infrastructure, technology, parks, etc.) and various need criteria (e.g., urgent need, capital renewal, policy priority, etc.) This offer funds the salaries and benefits packages of the Strategic Capital Manager and a Capital Projects Coordinator, who works to ensure that selected projects align with planning and policy goals while addressing our infrastructure's critical needs in a fiscally responsible manner.

Treasury Management Services (Finance)

FY19 Funded: \$1,721,009

FY18 Funded: \$1,668,504

The City Treasurer office is the hub of all city monetary transactions and strives to maximize collection and deposit of city funds from all sources in a fair and equitable manner and within compliance with federal and state laws. This includes management of the complex billing and collection for Property Taxes, PILOTs and TIFs, sewer fees, and water quality fees. It also includes administration of bankruptcy regulations, back-tax sale, and the tax-relief and tax freeze programs for the city. The Treasury issues business licenses and various permits in conjunction with the state. Property tax, representing over 60% of total general fund revenue, is the primary funding source for delivery of essential services to our citizens. Maximizing collection of existing taxes and fees enables the city to minimize tax increases and assures greater equity in assessments for all payers. The Treasury also manages all the banking services and investments for city to maximize returns while minimizing risk.

High Performing Government - Offers Not Funded

- Partnership Family, Child, Adult: Eliminating Communication Barriers

Safer Streets

A. Results Area Summary

Safer Streets funds the services, programs, and policies that protect life, property, and community resources of all Chattanoogaans. This results area -- our largest by percentage of general operating dollars spent -- funds the critical public safety initiatives, including technology resources that allow the Chattanooga Police Department to investigate and resolve cases more rapidly, keep guns out of the hands of violent criminals, and decrease family violence in Chattanooga. Supporting law enforcement is critical to maintaining public safety, as is investing in the community partners and programs that focus on prevention and deterrence.

Key Strategies

- Reduce violent behavior by focusing relentlessly on individuals engaging in group violence, notifying them that continuing this behavior will augur a more significant response from law enforcement, and offering social services such as job and life skills training, transitional housing, and drug and alcohol rehab to encourage an end to this behavior.
- Reduce violent crime by making sure the police have the tools, technology, and data to respond quickly to citizen needs and successfully prosecute violent aggressors.
- Provide coordinated services to respond to emergencies as quickly as possible.
- Maintain safe and secure public facilities and public spaces for all citizens.
- Provide community outreach to at-risk constituencies including but not limited to individuals with prior contact with the criminal justice system, individuals experiencing homelessness, and juvenile offenders.
- Tailor community outreach and support to victims of crime.

- Enforce current alcohol and drug laws while providing support through community partnerships to Chattanoogaans struggling with addiction.
- Provide effective re-entry services including job placement, financial counseling, drug treatment, license reinstatement, and housing assistance
- Effectively target prevention and education efforts on repeat offenders.
- Establish strong partnerships between service providers and law enforcement to identify and effectively treat individuals with mental health issues.
- Continue to work with partners to provide co-located services for victims of domestic violence at the Family Justice Center.

B. Offers Funded

911 Emergency Communication (Chattanooga Police Department)

FY19 Funded: 4,868,948

FY18 Funded: \$4,810,000

The Hamilton County Emergency Communications District (HC ECD) was established in 1984 by local referendum. The mission of the ECD is to direct the enhancement of E 911 services in the district and to facilitate the selective routing of emergency 911 calls to the proper Public Safety Answering Point (PSAP). Under the Unified Communications Agreement of March 12, 2008, the district entered into an agreement with the City of Chattanooga and other municipal entities in Hamilton County in which the district would under contract establish and manage a countywide Unified Emergency Communication center to provide call-taking and dispatch services for participating entities. Under this agreement a base funding amount was established which was then allocated between participating entities by an agreed funding formula, using calls for service and population per entity.

Administration Support (Chattanooga Police Department)

FY19 Funded: \$7,647,653

FY18 Funded: \$6,177,814

CPD's Administration Support and Technical services Division offer consists of two subdivisions, Support Services and Training Division. Support Services includes Property/Evidence Section, Information Center, Tele-Serve and Court Liaison office. Training Division includes Training Instructors, Recruiting and Polygraph Examiner. This offer funds salaries, benefits, uniform allowances, and longevity pay for all personnel in Support Services and Training Divisions. The personnel assigned Property/Evidence section will continue to receive, process, and secure all evidence that may be used in prosecution. Personnel assigned to Training Division will continue to actively recruit new cadets to overcome the attrition rate. Training Division will provides mandatory state training required of all recruits and annual training required for officers. Support Services Information Center staff will continue their work to maintain compliance with state reporting requirements. They will attend training required to keep state certifications current. This offer includes technical and software maintenance costs required to maintain daily operations. The Court Liaison Sergeants ensure officers appear in court, ensure proper delivery of subpoenas, and testify on behalf of officers in Grand Jury proceedings thereby alleviating

overtime costs. This officer seeks to maintain functions which will keep our agency in compliance with state and federal guidelines.

Animal Control (McKamey Animal Center)

FY19 Funded: \$1,725,250

FY18 Funded: \$1,675,000

The Animal Care Trust, doing business as McKamey Animal Center, provides shelter, veterinary care, and adoption to approximately 6,300 animals annually in Chattanooga. McKamey's mission statement is "Saving Animals. Helping People." We provide protection to citizens from animals who are nuisances and pose a threat to public safety. We also protect animals from neglect, abuse and exploitation; we advocate for their welfare and work to reduce the unwanted pet population through an effective spay and neuter program; and educate our citizens toward an awareness and compassion for all living beings. McKamey Animal Center conducts a number of vital programs including a homeless project, pet vaccination clinics to low-income residents and door-to-door outreach. McKamey serves an additional 9,000 animals who never enter the shelter as a result of these programs. McKamey believes every animal should receive the best care and the best opportunity for a happy and healthy life.

CAC Clinical Therapy for Children (Children's Advocacy Center)

FY19 Funded: \$35,000

FY18 Funded: \$25,000

The Children's Advocacy Center: The Emmy Haney House (CAC) is dedicated to serving children affected by sexual abuse by offering help, hope, and healing. Funding will support staffing and supplies for a key program to providing healing, the trauma-focused therapy for child victims of sexual abuse. This funding will support a part-time qualified, licensed, Master's level therapist who will provide therapeutic services to victims. The CAC therapists utilize Trauma-Focused Cognitive Behavioral Therapy (TF-CBT) and other evidence based treatment methods. Additional outcomes will include reporting number of children served in the City of Chattanooga who have improved life functioning and lessened trauma symptoms as a result of receiving therapy. The CAC provides direct services to children who are victims of sexual abuse, which fits with the city priority of responding to victims of crime as quickly as possible.

Community & Department Support Services Bureau

FY19 Funded: \$418,152

FY18 Funded: \$523,799

This bureau continues to foster and enhance community partnerships through current efforts like Citizens Police Academy, Neighborhood Watch Groups, Community Police Interaction Committee (CPIC), Police Explorers, National Night Out, along with regular community events, designed to unite and bridge gaps within our city. We participate at the Riverbend Festival, the Bessie Smith Strut, and other popular community events. In addition to community services, our bureau should expand to include a peer support unit to encourage officer wellness. Peer support is a best practice for a mid-size agency like ours. CPD are moving to a holistic approach, focusing on the well-being of the entire officer (mentally, physically, emotionally, spiritually), not just the ability to survive the streets. This bureau has previously been included in the budget of the Chief of Police.

CPD Neighborhood Policing Bureau (FY18 Offer for Neighborhood Policing (Patrol) (Chattanooga Police Department)

FY19 Funded: \$28,510,608

FY18 Funded: \$27,312,811

This offer will staff the Neighborhood Policing Bureau which provides all uniformed patrol response to calls for service and provides Community Policing and Problem-Oriented Policing services. Preventing, interdicting, and solving crimes begins with uniformed patrol, the backbone of any police department. There are currently 248 sworn officers assigned to Neighborhood Policing Bureau. The current staffing numbers include CPD's new Gun Crimes Response Teams. This level of staffing is necessary to maintain the level of police service our citizens and guests expect, to keep pace with the expansion in size and population of Chattanooga, and to follow through with our commitment to Community Oriented Policing which can only be done through direct contact with our community members. The officers that are assigned to the Gun Crimes Response Teams will be tasked as three-man units (a team for each of the three sectors under our jurisdiction).

Enhanced Smoke Alarm Distribution Program

FY19 Funded: \$11,000

New Offer

Coupled with the offer for a Community Outreach and Recruitment Coordinator, this offer seeks to enhance the department's Smoke Alarm Distribution Program. The CFD Fire Prevention Bureau (FPB) installed roughly 57 smoke alarms in FY15, 118 in FY16, and 87 in FY17. Smoke alarms are the most critical life-savers to get people out of a burning structure. This funding will purchase 10-year smoke alarms, as well as fire safety literature that could be distributed at the same time. This offer seeks to provide a stable, recurring funding source for life-saving smoke alarms and fire safety materials.

Ex-Offender Training and Development (The Bethlehem Center)

FY19 Funded: \$50,000

New Offer

The Impact1! Training and Development Program provides success strategies and construction skills training to motivated individuals in Chattanooga, regardless of their background. Our seven weeks of training emphasizes a path forward for ex-offenders or at-risk individuals (via Dr. David Banks' "PATH To Success" curriculum), while engaging them in real-life success modeling through professional construction projects. During the 2017 calendar year, Impact1! trained five separate groups, with 17 individuals graduating from the training. Participants were referred to us from past Impact1! graduates, Father2TheFatherless, state and federal probation department, Partnership FCA, and city agencies, among other sources. Graduates deliver a speech and receive a certificate at their graduation banquet. Graduates also get the opportunity to work on paid construction projects, earning money, gaining more skills, and networking as they bridge over to other employment opportunities. Two past graduates are also being developed as trainers/team leaders for our construction projects. Beginning in January 2018, we will recruit women as well as men for training.

Family Justice Center (Chattanooga Police Department)

FY19 Funded: \$518,025

FY18 Funded: \$558,195

The Family Justice Center provides interdisciplinary co-located services to victims of domestic and family violence, elder abuse, and human trafficking in one location achieving these outcomes: continual access to a diverse array of co-located mental health, social service, healthcare, legal and court related services; increased coordination of services across the community for victims of intimate partner violence, elder abuse, or human trafficking through focusing on awareness and prevention; providing Hamilton County's public schools with an array of services centered around trauma-informed and evidence-based practices to address family violence and intimate partner violence.

Fire Administration

FY19 Funded: \$931,231

FY18 Funded: \$886,803

This offer is being made for the basic and essential operating costs of the Chattanooga Fire Department's (CFD) leadership and administrative staff, as well as the CFD Administration building, equipment, and necessary lease vehicles. This offer requests funding for the sworn positions of Fire Chief, Administrative Deputy Chief, and the Safety Officer, as well as the civilian positions that manage the functions of Public Information Director, Budget, Payroll, Executive Administrative Assistant, Administrative Support. These positions and functions provide for not only the necessary business functions of the department, but also the leadership to guide the department toward the Mayor's initiatives and goals, to guide vision and values, and to support the mission of "...protecting life, property and community resources." Success will be measured by the Fire Chief's ability to prudently use taxpayer funding by remaining in budget while at the same time, providing the resources needed for the CFD to perform life-saving and property-conserving service.

Fire Department Photo Composite

FY19 Funded: \$5,000

New Offer

This offer seeks to provide a means to capture the history of the department. The Chattanooga Fire Department is rich in history, and the department has composites all the way back to the 1940's. Due to budget constraints and focusing on higher priority items, the department has not been able to formally contract a photography agency to provide photographs or a department composite in which all current employees are captured. This offer seeks to commission a professional photography company through the bidding process and a contract. Composites and photos should be provided every five years to best capture the history of the department; the last composite produced was in 2004, and a "yearbook" was provided in 2008.

Fire Logistic Division

FY19 Funded: \$1,427,467

FY18 Funded: \$1,387,374

In support of the mission of the Chattanooga Fire Department, continued funding for the Fire Logistics Division is requested. This offer includes personnel, position support, and operating expenses pertinent to this division's basic and essential functions. The overall purpose of this division is to logistically support the department's duties for each of its divisions. Without apparatus, stations, equipment, and supplies, there would be little our personnel could do in their respective duties to save lives and protect property. The operating funds requested provide for many logistical and supportive functions, including oversight of apparatus purchasing and maintenance, inventory and dissemination of all emergency equipment and station supplies, all department construction and building maintenance projects, the purchasing and ordering processes, and all technology components. The Logistics Chief also performs internal surveying to ensure the supply service is efficient and effective.

Fire Operations Division (Chattanooga Fire Department)

FY19 Funded: \$39,988,270

FY18 Funded: \$38,193,918

The Chattanooga Fire Department is dedicated to protecting life, property and community resources through prevention, preparation, response and mitigation. This offer, along with the offers for the Fire Prevention Bureau and Special Operations Division, is at the fundamental core of the service the fire department provides our community. While the department works hard to prevent fire, it remains ready to respond to and mitigate all incidents 24/7/365. Regardless of the emergency type, the citizens and guests of our great city have a reasonable expectation that the CFD will respond safely, efficiently, and effectively to what is likely one of the worst days of their lives. This offer will continue to fund the basic and essential costs of the Operations Division, including operational costs associated with personnel, apparatus, equipment, vehicles, and fire stations. This year, the CFD has realized a significant increase in

its responses to over 20,000. This is an 11% increase over last year and an 18% increase over 2015. Of those incidents, about 180 were structure fires. This division is the primary reason the department has an Insurance Services Office (ISO) rating of 1.

Fire Prevention Bureau (Chattanooga Fire Department)

FY19 Funded: \$1,547,964

FY18 Funded: \$1,616,062

The best fire is the one that does not happen or is minimized because of quality fire code enforcement or public education. This offer funds the Fire Prevention Bureau (FPB) to maintain fire prevention activity toward the reduction of structure fires or minimizing impact when a fire does occur. The FPB is comprised of the Fire Code Enforcement (or Fire Inspection), Public Education, and Fire Investigation divisions. Each of these performs invaluable jobs in preventing fires by plans review, enforcement, education, and removing arsonists from the streets. With a relatively small staff in each of these divisions, the FPB is the primary proactive arm of the department.

Fire Training Division (Chattanooga Fire Department)

FY19 Funded: \$847,494

FY18 Funded: \$833,311

This offer includes personnel, position support, and operating expenses pertinent to this division's basic and essential functions. This division provides training ranging from fire academy fundamentals to advanced technical rescue. The Training Chief and Training Instructors are responsible for administering required annual State In-Service training, daily station school curriculum, multi-company drills, apparatus driver/operator training, company officer development, and many other functional training classes and hands-on events. This offer ensures that CFD responders remain highly skilled to perform functional and expedient emergency response. Success in this division is anecdotally measured by the competence and capability of CFD operational personnel. While difficult to quantify, the efficient, effective, and safe practices of the CFD's excellent response are a direct result of the core training received.

Firefighters for Full Staffing (Chattanooga Fire Department)

FY19 Funded: \$909,525

New Offer

To be in line with national regulations and standards that recommend ample staffing for emergency response, the department sought and was awarded FEMA's Staffing for Adequate Fire and Emergency Response (SAFER) grant to provide the optimum level of staffing for all apparatus on all shifts. For many years, the department had been without 14 firefighter positions. The limitation has put fire crews at risk, as they must often respond with only three personnel. Citizens have also been at greater risk, as there are fewer firefighters to share the dangerous and labor-intensive work. This offer seeks to maintain these fourteen SAFER-funded firefighters when the SAFER grant concludes in October 2018. In addition to these firefighter positions being functionally critical, they were also the reason the department was able to improve its Insurance Services Office (ISO) grade to a Class 1 Fire Department.

Forensic Interviewing for Kids (Children's Advocacy Center)

FY19 Funded: \$30,000

FY18 Funded: \$25,000

The Children's Advocacy Center: The Emmy Haney House (CAC) is dedicated to serving children affected by sexual abuse by offering help, hope, and healing. Funding is requested to support staffing and operations for the Forensic Interviewing (FI) program. The CAC staff conducts developmentally appropriate, neutral, fact-finding interviews to assist in the child abuse investigations. The methods for conducting interviews are based on national guidelines and best practices. Most importantly, a child is provided with a safe space to tell their story. The interviews are recorded and observed by entities who are investigating the case, typically law enforcement and the Department of Children Services (DCS). The CAC coordinates the statutorily mandated Child Protective Investigative Team (CPIT) of professionals responsible for the investigation, intervention, and treatment of allegedly abused children. The team includes medical professionals, law enforcement, mental health, a representative from the District Attorney's office, DCS, and other professionals. The FI program is built on multi-agency collaboration to best serve child victims of sexual abuse. The outcomes will reflect collaborative successes with CPIT members, which include the Chattanooga Police Department. The CAC is the largest onsite partner at the Family Justice Center.

Helen Ross McNabb Mitchell Home (Helen Ross McNabb)

FY19 Funded: \$17,000

FY18 Funded: \$17,000

According to the Substance Abuse and Mental Health Services Administration (SAMHSA), approximately 25% of homeless persons suffer from severe and persistent mental illness. Many homeless individuals who are suffering from mental illness cannot acquire housing due to lack of treatment, history of evictions, unpaid utility bills, a criminal record or lack of income resulting in increased use of emergency rooms, county jails and city streets. Homelessness costs the

country at least \$444 billion a year. According to the National Alliance on Mental Illness (NAMI), 40% of adults with serious mental illness are arrested at some point, often for petty crimes such as loitering, causing a public disturbance that are caused by their illness, rather than intent to harm. A variety of services such as supported housing, supported employment and a comprehensive program called Assertive Community Treatment (ACT), are cost-effective ways to improve the lives of people with mental illness. Through supportive housing, individuals will avoid hospitalization, with fewer than five days in-patient per quarter. Mitchell Home makes an impact in the community by targeting this specific population and providing them with the housing and supportive services needed to end homelessness.

Intensive Criminal Justice Case Management (Joe Johnson Mental Health)

FY19 Funded: \$60,000

FY18 Funded: \$60,000

The Intensive Criminal Justice Case Management Program (ICJCM) will promote safer streets by engaging individuals with mental illness who have prior contact with the criminal justice system. The goals of the program are to provide treatment, support and reduced criminal activity. Individuals who have been incarcerated or who are at risk for re-incarceration will be served in this program for 90 days. Fifteen individuals will be engaged in the program at a time. JMHC will work with CPD, The Family Justice Center, Mental Health Court, Probation and Parole and other community programs. The case manager will assist individuals with receiving mental health treatment, housing, substance abuse treatment and medical services. As individuals become stable, crimes will be reduced, city streets will become safer, and costs to the city will be reduced. This program will also be working with the new pre-arrest diversion program at JMHC. Earlier intervention will also promote safer streets due to earlier treatment, more intense support and supervision. Combined with other community resources, the ICJCM will increase the safety of Chattanooga's citizens and improve their overall quality of our city.

Investigative Services Division 1 (Chattanooga Police Department)

FY19 Funded:\$5,375,305

FY18 Funded: \$5,469,696

The Investigations Command consists of the Bureau Chief's budget. The Investigative Services Division 1 is one of two offers, along with Investigative Services Division 2, responsible for providing investigative operations for the Chattanooga Police Department (CPD). Investigative Services 1 investigates major, violent crimes and organized crimes. The division also includes Federal Task Force Liaison Officers for the Drug Enforcement Agency, Bureau of Alcohol, Tobacco and Firearms, and Federal Bureau of Investigation. This offer seeks to fund salaries, benefits, uniform allowances, longevity pay for all personnel, as well as funding for support services, equipment and ancillary services. If funded, the investigative personnel assigned to Investigations Division 1 will continue their work to investigate crimes involving organized and violent crimes. Investigators will be responsive to victims of violent crimes. They will also be proactive in confronting and reducing incidents of organized crime. Outcomes will be the successful prosecution of offenders who perpetrate violence against citizens of Chattanooga.

The Gun Crime Network was a newly created unit the previous fiscal budget tasked with investigating links between guns used in violent crimes.

Investigative Services Division II (Chattanooga Police Department)

FY19 Funded: \$7,485,363

FY18 Funded: \$6,666,033

The Police Investigative Services Division II is one of two offers, along with Investigative Services Division 1, responsible for conducting criminal investigations of crimes reported in the City of Chattanooga. Investigative Services II consists of two subdivisions, the Property Crimes Unit and the Family Justice Center Unit (sworn). The Property Crimes Unit investigates cases involving burglary, robbery, major thefts, and pawn violations. The Family Justice Center Unit investigates domestic violence, sex crimes, missing persons, and juvenile crime matters. There are a total of 40 sworn and 4 civilian personnel budgeted in Investigations II. This offer seeks to fund salaries, benefits, uniform allowances, longevity pay for all personnel, funding for support services, equipment, training and ancillary services for the unit. The personnel assigned to Investigations Division 2 will continue their work to investigate reported crimes which fall within their investigative responsibility. Outcomes will be the successful arrest and prosecution of offenders who perpetrate these types of crimes.

Office of Chief of Police (FY18 Office of Chief of Police & Community Services (Chattanooga Police Department)

FY19 Funded: \$3,224,138

FY18 Funded: \$3,877,960

This offer will fund operating expenses related to daily and extended operations for the personnel, salaries, and benefits for sworn and non-sworn personnel assigned to the the command for the Office of the Chief of Police, including Professional Standards and Community and Department Services.

Operational Skill and Company Officer Leadership Development Training (Chattanooga Fire Department)

FY19 Funded: \$15,000

New Offer

This offer provides personal skill and company officer development through "train-the-trainer" opportunities for fire department personnel. This is a comprehensive approach to provide further knowledge and provide advanced skills development through organizations, such as the Tennessee Fire and Codes Academy (TFACA), Texas A&M Engineering Extension Service (TEEX), and Illinois Fire Service Institute. Depending on the courses selected, often the classes are free or low cost, but travel expenses must be covered. The department will prudently search for great training at the lowest expense possible. Because it is not feasible to send all members of the department, the Fire Chief will work with the Training Chief to provide a fair system of selection for members interested in participating in these advanced training opportunities. Those able to participate would be expected to bring classes or components of the classes back for the

remaining members of the department, whether through shift Instruction or formal training classes developed by the Fire Training Staff.

Overtime Enhancement (Chattanooga Police Department)

FY19 Funded: \$500,000

New Offer

The needs and expectations of the citizens of Chattanooga are for a fluid and responsive law enforcement presence. In addition, the resources necessary to address the investigative needs of our city require extensive department personnel to respond to a multitude of events. This responsiveness is accomplished by the response of on-duty and off-duty personnel depending on the incident and scale. Additionally, the overtime compensation for sworn and non-sworn personnel has increased to 1.5 rate of compensation for all hours scheduled over 80 hours in a two-week period and thusly increased the financial allotment for all personnel within the CPD.

Police Facilities

FY19 Funded: \$7,140,170

FY18 Funded: \$7,060,286

The management of all Chattanooga Police Department facilities, including the Police Service Center, the Firing Range, the Police Training Academy, the Police Annex and the East 11th Street Police Station. The Facilities staff performs minor repairs, replacement of equipment, general upkeep and daily management of our operational requirements. The offer funds the daily upkeep and management of the Police Department Fleet which is critical to their ability to police neighborhoods and deliver emergency response effectively. The Facilities/Fleet/Security team has daily, monthly, and quarterly goals in order to maintain operations. This team sets long range goals with Command in order to move forward with department improvements that better serve our City.

Rape Crisis Center (Partnership for Families, Children and Adults, Inc.)

FY19 Funded: \$65,000

New Offer

This offer creates a safer environment by eliminating barriers to recovery and healing of sexual assault survivors by providing comprehensive services: 24/7/365 Hotline, Crisis Counseling, Safety Planning, Forensic Medical Exam by trained Sexual Assault Nurse Examiners (SANE), Case Management, Court/Legal Advocacy, Counseling, and Housing/Employment Services. The offer will also increase collaboration between key partners participating in Partnership's Rape Crisis Center (PRCC) Sexual Assault Response Team (SART). SART is a multidisciplinary response to sexual assault cases. Members include: District Attorney's Office, PRCC, SANE, Adult Protective Services, Children's Advocacy Center, Chattanooga Police Department's Special Victims Unit, and nine additional police jurisdictions. From July 1, 2016 to June 30, 2017, PRCC performed 128 forensic exams (an increase of 14% over last year) and

served 246 victims. We received 683 sexual assault hotline calls. We attribute the increase to stronger SART collaboration, law enforcement training, and SANE evidence collection. In addition, PRCC is now performing forensic exams for domestic violence victims. This offer will create a more cohesive response to sharing information and building a strong case that protects victims and holds perpetrators accountable.

Re-Entry Navigators Violence Reduction Initiative (Youth and Family Development)

FY19 Funded: \$172,442

New Offer

This offer is a partnership with the Mayor's Office of Public Safety and Youth and Family Development's Office of Family Empowerment to provide re-entry support services to gang members and associates as part of CPD's focused deterrence efforts to combat gang violence. Re-entry support helps gang members that chose to not commit violence and seek assistance to end their cycle of crime, incarceration, and harm to the community. Funding is for three re-entry navigators that assist gang members who are referred from CPD, Office of Public Safety, and other law enforcement partners or request assistance in the re-entry process. Navigators work under the direction of the Office of Family Empowerment Director to perform an initial intake and assessment, work with clients to achieve their goals and needs, build and refer clients to a network of partner service providers, provide direct services and financial assistance, and work with community mentors and the Office of Public Safety to provide additional support and coaching to build a safer community.

(RTIC) Real Time Intelligence Center (Chattanooga Police Department)

FY19 Funded: \$1,902,464

FY18 Funded: \$1,861,540

This offer is to maintain current personnel staffing and technological capabilities of the Real Time Intelligence Center (RTIC) for the Chattanooga Police Department. The RTIC is a major initiative by the Mayor and Chattanooga Police Department to reduce violent crime in our communities. The successful implementation of the Real Time Intelligence Center means police have the tools, technology, and data needed to respond quickly to community needs, and successfully prosecute violent aggressors. The RTIC has three major components: Public Safety Cameras, Crime Analysis Unit, and Real Time Data through the use of different technologies. The RTIC is comprised of the Technology Unit managed by one Sergeant, one Officer, and one Administrative Assistant, as well as the Crime Analysis Unit, which is comprised of one Crime Analyst Supervisor and four Crime Analysts. Both units within the RTIC are managed by one Lieutenant. Part of the increase for this year is for continued training for RTIC personnel.

Smart Cities (Transportation)

FY19 Funded: \$4,986,411

FY18 Funded: \$134,655

The Smart City Division is a new division within CDOT that will oversee the use of technology and data to enhance the transportation network for all users. Smart City staff will drive the City towards connectivity for all communities to improve City services. The division is responsible for ensuring the the City is best utilizing the emerging technologies such as autonomous vehicles and mobility as a service. The division will lead the department to achieve a safe and efficient transportation network by managing the department's data and data-driven decision. The Division will identify partnerships and opportunities to implement new ideas as well as manage federal, state and local projects. The Division includes oversight of the street light, traffic signal and fiber use for the department, which is \$3.65 million of this budget .

Special Operations Bureau (Chattanooga Police Department)

FY19 Funded: \$4,594,309

FY18 Funded: \$4,249,232

The Special Operations Bureau (SpecOps) of the Chattanooga Police Department (CPD) consists of officers that staff the units within Special Operations Bureau. SpecOps also manages ancillary duties performed by officers assigned to patrol or other bureaus. This Bureau also recruits and trains new officers. SpecOps officers work diligently to provide support for fellow patrol officers, develop strategies to maintain safe streets, support the city's growing economy, and help students and families. This offer seeks to continue to provide that strong support in the most efficient manner. The Special Operations Bureau includes the following units: Traffic/DUI/ Photo Enforcement; Regulatory Bureau; K-9 Operations; Special Events Coordinator; School Patrol; Budget/Finance; The Special Operation Bureau also includes the following functions performed as ancillary duties by officers assigned throughout the Department; SWAT/HNT (Special Weapons and Tactics/Hostage Negotiation Teams); EOD (Explosive Ordnance Disposal) and Homeland Security; Incident Management Team; Crisis Intervention Team; and Honor Guard.

Special Operations (Tactical Services) (Chattanooga Fire Department)

FY19 Funded: \$406,121

FY18 Funded: \$257,537

This offer for the Special Operations Division (also referred to as Tactical Services) funds the personnel, position support, and operating expenses pertinent to this division's basic and essential functions. Currently, the three highly-capable employees in this division provide response expertise and rescue experience involving hazardous materials, water-related emergencies, large-scale incidents, or any of the technical rescue disciplines (vehicle extrication, machinery extrication, rope, confined space, structural collapse, and trench). Their duties also include working alongside the Training Division to provide initial and recurring training for employees to develop hazardous materials and technical response skills. Chattanooga citizens and guests have a reasonable expectation for the fire department to be able to solve their problem, even their high-risk, low-frequency problem. Expertise and

experience are vital to mitigate these scenes as safely, efficiently, and effectively as possible. This offer maintains the CFD's capability in responding to and preparing for these incidents.

Traffic Operations (Transportation)

FY19 Funded: \$4,525,023

FY18 Funded: \$2,366,763

Transportation Operations oversees efficient and safe day-to-day operation of the transportation network. The division studies, manages, and maintains the transportation network to provide a multi-modal network for businesses, residents, and visitors. This division is responsible for the safe design of the network for all users, manages public space for events, oversees asset management program, and provides the essential function of the installation and maintenance of Chattanooga's traffic signs and pavement markings. This division readily responds to service requests from the community and implements the day-to-day necessities for safe travel. This includes \$3.5 million for local paving and \$10,000 to implement a new "Block & Roll" grant program to help neighborhoods engage their public space.

Turnout Gear: Second Set Per Firefighter - Phase 2 (FY18 Second Set of Turnouts (Chattanooga Fire Department))

FY19 Funded: \$300,000

FY18 Funded: \$100,000

This offer funds the second phase of the turnout gear program. Firefighters respond many times throughout each shift. Often these labor-intensive and dangerous responses leave gear wet with sweat and water from firefighting operations or soaked with a hazardous substance or biological matter. Typically, firefighters provide their own rudimentary decontamination and put the gear back on for the next response. This can leave the firefighter fatigued from water weight, chafed, more prone to exposure, and at higher risk because the water inside the gear is converted to steam when introduced to extreme temperatures. The CFD was allowed to begin the program in FY17 by using remaining operational funds. In FY18, the CFD was awarded \$100,000 to continue the program, which only purchases turnout coats and pants for an additional three stations. The overall program will eventually include the entire ensemble of protective gear, which includes turnout coats, turnout pants, leather boots, and new helmets.

Safer Streets - Offers Not Funded

- AGENCY: Project Evolution Intensive
- FIRE: Chaplaincy Division
- POLICE: Chattanooga Police Marketing Budget
- FIRE: Community Outreach and Recruitment Coordinator
- FIRE: Fire Behavioral Health and Coping Class
- FIRE: Fire Service Executive Level Officer Training
- FIRE: Firefighter Marriage Enrichment Classes
- FIRE: Fiscal Technician

- FIRE: Increased Fire Prevention
- FIRE: Increased Special Operations
- FIRE: Peer Support Program
- Partnership Family, Child, Adult: Supervised Visitation

Smarter Students, Stronger Families

A. Results Area Summary

Chattanooga succeeds when families are supported and all children can learn and thrive in healthy, safe, nurturing environments. The Smarter Students, Stronger Families results area funds the programs, policies, and initiatives that create these support systems and positive environments, which include their homes, neighborhoods, and after-school locations. Specific investments will be directed to early childhood education and services for individuals of all ages with disabilities, as well as improving the lives of people who have been subject to violence, abuse, or other adverse childhood experiences (ACEs). When the City equips youth and families with the resources to succeed, we create productive citizens who have the agency and resources to create the lives they want.

B. Key Strategies

- Through partnerships with community agencies and other departments, create a pipeline of services available to a geographically-targeted group of high risk children and families that provide age-specific, high-quality interventions including financial counseling, mentoring, parenting classes, and tutoring.
- Utilize Youth and Family Development (YFD) Centers as neighborhood hubs for the proactive dissemination of services.
- Engage and organize volunteers to increase capacity in existing programs and foster civic participation.
- Provide multi-generational programs to encourage a healthy, active lifestyle for families.
- Provide affordable, convenient access to technology and computer programming classes.
- Provide public safety classes including safety planning for families and children.

C. Funded Offers

Audiology & Speech- Language Pathology Services (Speech & Hearing Center)

FY19 Funded: \$67,700

FY18 Funded: \$67,700

Undetected speech language deficits or hearing loss can result in delayed speech and language development, social-emotional behavioral problems, lags in academic achievement, potential unemployment/ loss of wages, feelings of depression and isolation. We partner with community and state agencies to perform community wide screenings, diagnostic follow-up, and treatment offering a sliding fee scale discount. We will treat more than 4,000 individuals ensuring children are ready to learn, performing on grade level and all patients are able to positively contribute to

our city. Children with speech language development or hearing loss warning signs will be identified before age three. All children will have access to interventional services regardless of ability to pay. As a result, children will be prepared for learning when entering kindergarten and will perform better in school. Adults with communication/speech challenges or hearing loss will receive services regardless of their ability to pay. These adults will be able to stay in the workplace, be active in the community, and live the life they want to lead in Chattanooga. We measure success with clinical outcome tools as we have for the past 65 years.

Baby University (Youth & Family Development)

FY19 Funded: \$750,000

FY18 Funded: \$575,000

The Department of Youth & Family Development (YFD) has five important areas of focus that impact the daily lives of families and students the most: education, career development, leadership training, social services, and recreation. While the City's YFD Centers have been charged with providing opportunities for learning as well as recreation, and have incorporated literacy programs using the Lexia internet based curriculum software into their facilities, a great need still exists for learning opportunities for young families to build a strong foundation for the future. This offer also includes funding for the Department's collaboration with Signal Centers, a non-profit agency, to provide educational outreach and case management to families through Baby University. Research has shown that children from low-income families had a cumulative vocabulary by age 3 that was less than half the vocabulary of a same-age child from families of middle and higher income. Research also shows that children's brains grow more in the first 3 years of life than any other time, with 80% of brain development occurring by age 3. Thus, it is imperative that healthy pregnancies and early cognitive development are supported so that adequate language/vocabulary, motor skills, social/emotional development, and other essential milestones can be achieved. Without a healthy start, children fall behind and struggle before entering Kindergarten and throughout their entire education. These children are at greater risks for dropping out of school, teen pregnancy, reduced earnings, unstable housing, and a myriad of other costly consequences later in their lives. Baby University's intensive case management model provides coaching, education, and support to current and expectant parents of children ages 0 to 3 years old. Services provide parents with the necessary tools to ensure their children have the best opportunity to be happy, healthy, and ready to succeed in school and life.

Bridges to Success ESL Program (Chattanooga State Community College)

FY19 Funded: \$25,000

New Offer

Chattanooga State Community College will provide the English as a Second Language (ESL) Classes at a Highland Park Area Site for a maximum of 150 students for 32 weeks. The school will provide three levels of instruction two times per week; Beginning, Intermediate and Advanced. Using well-developed curricula and experienced instructors, students will be tested for placement, and re-tested regularly through the program. It is the goal of the program to have no less than seventy-five participants complete at least 16 weeks of instruction and make at least one level gain. The last time we coordinated a similar program, 100% of the students who completed 16 weeks of classroom learning moved up at least one level. Ten percent of those made two level gains. It is the College's expectation that program completers will be more employable, and better able to provide financially for their families. Chattanooga State will also provide two dual certification OSHA-10 classes at the end of each Cohort. ESL class completers from this FY 2019 program will be invited to participate, as well as those students from FY 2017 and FY 2018.

Camp Signal (FY18 Camp Signal for Children with Disabilities (Signal Centers))

FY19 Funded: \$40,000

FY18 Funded: \$40,000

Signal Centers desires to serve the community by offering a summer day camp for children with disabilities. This will be the fifth year of this camp. It is our goal to continue to meet the needs of Chattanooga's families by ensuring that the developmental levels of children and youth are maintained or increased. Funds would be used for camp scholarships for Chattanooga city residents. First priority for partial and full scholarships will be given to families with financial need. Families who have adults in the home going to school, working, or actively looking for work will also be eligible for scholarships. This is a six-week camp for 65 children with disabilities, ages 3-18, divided into age-appropriate groups. Activities are developmentally-appropriate and aim to lessen summer learning loss and increase independence and skills. A sliding fee scale will be utilized. Campers and their families will have opportunities to form meaningful relationships with each other and access resources they may not have known about previously.

Career Development (Youth & Family Development)

FY19 Funded:\$113,676

FY18 Funded: \$123,613

Career Development resides under the department of Youth and Family Development. The main goal is to provide training and necessary resources to the citizens of Chattanooga. YFD Career Development's mission is to break down barriers by empowering individuals with principles, and resources that allow them to gain employment, increase retention, and get promoted in the workforce. These programs will empower and equip them to become gainfully employed, increase retention, and be promoted, to become self-sufficient. Participants attend a training course titled Success in Life and Workplace 2.0. YFD Career Development connects participants to employment agencies and other resources. The participants interview with employment agencies, (i.e., MSi Workforce Solutions, LLC, Preferred Precision Group, Integrity Staffing Solutions) to become gainfully employed. Success in Life and Workplace 2.0 has 4 objectives: life skills; People skills; soft skills; and promotional skills. YFD Career Development will empower the citizens of Chattanooga to build an equitable, authentic, and inclusive community through prosperity as well as a high quality of life.

Chattanooga Mentoring Collective (United Way of Greater of Chattanooga)

FY19 Funded: \$25,000

New Offer

Aligned with Chattanooga 2.0's goals and areas for support, this project is establishing Chattanooga as a national benchmark city for effectively mentoring its children and youth. Through the coordination of best practices and research-driven activities, multi-agency partnerships add value to the project through a strong "common voice" to raise public awareness specific to quality mentoring. The Chattanooga Mentoring Collective targets both community and schools with quality mentoring services to help children succeed in school and life. The mission of this project is to convene, encourage, and coordinate efforts across a broad array of Chattanooga agencies. The vision of the Collective is to assure safe, effective, and sustainable mentoring relationships exist for every child in Chattanooga who wants a mentor. The CMC is a collective impact effort championed in 2017 by Mayor Berke. Mentoring organizations, businesses, and HCDE are working together to enhance mentor recruitment, provide quality training, utilize data to inform program improvements, expand community partnerships and continue development of the local technology platform to take the initiative to scale.

Chattanooga Zoo

FY19 Funded: \$675,000

FY18 Funded: \$675,000

The Chattanooga Zoo seeks to engage and inspire our community to better understand and preserve wildlife by creating meaningful connections between people and animals. With our intimate, innovative exhibits, wide-ranging educational offerings and commitment to conservation, our vision is to be a top destination for residents and visitors alike and the pride of our community. Through the many programs and offerings at the Chattanooga Zoo, children and adults are educated on conserving our wild things, in our wild places. The zoo continually strives to engage children and adults in its various programs offered to a wide and diverse

audience. This offer is submitted for the annual appropriation from the City of Chattanooga for Friends of the Zoo, Inc. to operate the Chattanooga Zoo. This fiscal year, the zoo seeks to increase its annual attendance, as well as its educational field trip and programming attendance.

Chattanooga Zoo: Community Engagement Initiative

FY19 Funded: \$25,000

FY18 Funded: \$25,000

The Chattanooga Zoo's Community Engagement Initiative seeks to use the unique resources of the zoo to inspire and engage target populations of Chattanooga citizens including special needs, the Latino population, and senior citizens. This initiative combines several programs built for these target audiences including DreamNight, Camp Zoo-A-Bility, GoFest!, Senior Safari Outreach, and the Latino Family Festival and provides needed recreational and educational opportunities. DreamNight offers free nights at the zoo for special needs families. Camp Zoo-A-Bility is a two-week summer camp for special needs children. GoFest!, held in conjunction with the Mayor's office, is for disability resource awareness. Through Senior Safari Outreach, zoo staff visit senior centers with their furry friends to provide enriching activity and educate our local senior population. The Latino Family Festival is an event celebrating Chattanooga's Latino population. As part of this initiative these programs teach our citizens more about the natural world in a safe environment. Providing these recreational opportunities leads to more engaged community members within these target audiences.

Child Care WAGE\$ (Signal Centers, Inc.)

FY19 Funded: \$200,000

New Offer

The Child Care WAGE\$ Project provides education-based salary supplements to early learning professionals working with children from ages 0-5. The project provides children in licensed early learning settings more stable relationships with better educated teachers by rewarding teacher education and continuity of care. The Child Care WAGE\$ Project was created and is administered by Child Care Services Association (CCSA), a nonprofit agency in Chapel Hill, North Carolina. This will be done in conjunction with the local project agency, Signal Centers. To encourage consistency, installments based on half of the annual award are issued to eligible teachers, directors and home child care providers after each six-month period the participant completes in the same child care program. Children will benefit from more consistent, qualified educators in the years when brain development, the establishment of trust, and the promotion of learning are most important.

City of Chattanooga Services / Youth and Family Development and Educational Resources Promotion (WTCI)

FY19 Funded: \$18,000

New Offer

Ninety-nine percent of households in the Chattanooga area have free access to trusted local and national PBS programming. Research suggests that 82% of families watch PBS and Nielsen ranks it #6 among all broadcast and cable networks, making underwriting through WTCI an effective way to reach all Chattanooga residents. The City of Chattanooga and the Department of Youth and Family Development provide services, events and programs that support a high quality of life for citizens and emphasize healthy living. Nielsen reports that 93% of PBS.org users seek a health lifestyle, that 61% of PBS.org users recycle and that 34% of PBS.org users have participated in political activities in the last 3 years. WTCI proposes to produce and air monthly television spots to promote the programs, events and services offered by the City of Chattanooga and the Department of Youth and Family Development. WTCI will produce 12 spots promoting City services and free educational resources to support success in school to air adjacent to appropriate PBS programs.

Continue Girls Inc. Elementary Programming at Carver YFDC (Girls Inc. of Chattanooga)

FY19 Funded: \$21,500

New Offer

Girls Inc. was provided funding to begin a pilot program for elementary girls at the Carver YFD Center for four days per week. Based on three months of experience, we are proposing to continue that programming, but to reduce the number of days per week to two. Currently, we have offered the Girls Inc. national curriculum, Media Literacy, where they've learned about types of media, career opportunities in media, and how to consume media intelligently while advocating for change in the way girls and women are portrayed in the media. We propose to continue to offer Girls Inc. programming at the Carver YFC Center two days a week where we feel we can produce the same results at a reduced cost to the city. This coming year, we would offer Informed and In Charge programming one semester and Project BOLD programming in the other. Girls Inc. programming at Carver is part of a pilot funded by the City last year to expand programming at Carver and Brainerd YFD Centers.

Continue Girls Inc. Middle School Programming at Brainerd YFD (Girls Inc. of Chattanooga)

FY19 Funded: \$23,000

New Offer

Girls Inc. was provided funding to begin a pilot program for middle school girls at YFD Center for two days per week. Based on three months of experience, we are proposing to continue that programming. Currently, we have offered the Girls Inc. national curriculum, Media Literacy, where they've learned about types of media, career opportunities in media and how to consume media intelligently while advocating for change in the way girls and women are portrayed in the media. We propose to continue to offer Girls Inc. programming at the Brainerd two days a week for 12 girls. The current programming is part of a pilot funded by the City last year to expand Girls Inc. programming at Carver and Brainerd YFD Centers.

Continue the Early Literacy Bookworm Club at Shepherd and South Chattanooga (FY18 Enhancing Early Literacy at YFD Centers (Girls Inc))

FY19 Funded: \$30,000

FY18 Funded: \$30,000

Girls Inc. has provided the Bookworm Club to 1st, 2nd and 3rd grade girls at the Shepherd and South Chattanooga YFD Centers for four years. Each location is provided early literacy programming two days a week for 12 girls. The Bookworm Club actively engages the girls with literacy activities, including read alouds, storytelling, public speaking, library visits, individual reading, writing, and creative arts. By using several activities, girls gain an understanding of the importance of reading as a life skill and across all academic subjects. Using the Dynamic Indicator of Basic Early Literacy Skills (DIBELS) testing instrument, girls' reading and literacy skills are measured three times per year to obtain a baseline literacy level at the beginning of each academic year and follow on testing and the end of the first semester and end of the academic year to determine progress being made towards reading at grade level by the end of the third grade. Since its inception, 80% of the girls who participate in the Shepherd and South Chattanooga Bookworm Clubs are reading at or above grade level. That is a substantial difference to the statewide average of 43%.

Coordinating Calls and Resource Services (United Way)

FY19 Funded: \$35,000

FY18 Funded: \$35,000

This offer targets the reduction of resident calls and subsequent service overlaps specific to both the City and United Way's 211 call center. At the specific request of the City Office of Family Empowerment, this offer will collect/enter and analyze data, respond to resident needs, and design a Father to Fatherless (F2F) Program data evaluation. Trained on-site specialists will service the City's Human Services waiting room to work with residents, enter data on-site, and make client-need community referrals. In person and phone monitoring includes tracking to reduce duplication of resources. Data collection and analysis will provide a significant

assessment of community needs to help direct resource allocations. This system will build stronger community partnerships, increase the efficiency of resource referrals, and provide better accountability to both systems - leading to increased citizen stability. UWGC will also conduct a F2F data evaluation for individuals served and train program staff on Service Point to build capacity. The City Office of Family Empowerment has specifically requested our help with data and evaluation support. Total costs to coordinate this offer's activities: Dedicated AIRS certified Specialists (on-site), data collection/entry, F2F data evaluation/training, UWGC support for administrative/fiscal management, and Empowering Families toward Self-Sufficiency data evaluation.

Creating a Positive Pathway for our Youth Using Art and Culture (Bessie Smith Cultural Center)

FY19 Funded: \$30,000

New Offer

The integration of youth development principles with arts and culture will engage young people, stimulate their best efforts, enhance their confidence, creativity, and generation of art, and provide them with knowledge, skills, and experiences that would improve the quality of their lives. Students who participate in art and cultural programs improve self-expression, self-esteem, and academic performance. Art and cultural programs also allow youth and adults from various ethnicities and backgrounds to form shared experiences while celebrating differences in culture. Creative tools for community engagement include innovative art techniques, storytelling, exhibits, music, performances, and community gatherings. Bessie Smith Cultural Center (BSCC) provides art, education, entertainment and community events that appeal to people of all ages, races and ethnicities. BSCC offers culturally specific programs that engage participation of both parents and youth and provides culturally relevant educational opportunities and activities for students in Hamilton County. BSCC partners with other organizations that allow youth to express their creativity, learn from professional artists, and build lasting relationships with their peers while creating art. Collaborations include the Chickamauga and Chattanooga National Military Park, Bethlehem Center, TechTown, local artists, and educators.

Chattanooga Junior Golfers' Development Program

FY19 Funded: \$25,000

New Offer

For 22 years, Kathleen McCarthy and Chattanooga Junior Golfers' Development Program have worked closely with the City of Chattanooga to design and provide youth development golf programs specifically for the children involved in their centers. It is our goal to serve 210 children, each summer, through the City's YFD Centers. The FY 2019 request is to provide funds to continue the summer youth development golf program and employment program and to expand it to include programs in the spring and fall to serve another 170 young people at the Centers. In FY 2018 and 2019, we plan to hire High School and/or College age golfers as part of the Youth Development component of the program. Students will be guided through the application process with their resume and cover letter development and preparing for the

interview. In 2018, three will be hired, trained, supervised and evaluated throughout the spring and summer. In 2019, the number will increase to six youth employees.

Digital Equity Programs (FY18 Digital Inclusion (The Enterprise Center)

FY19 Funded: \$325,000 (Economic Development Fund)

FY18 Funded: \$270,000

One of The Enterprise Center's core missions focuses on digital equity and inclusion, working to eliminate the digital divide in partnership with local stakeholders. Our goal is to improve outreach and increase access to digital services, particularly concentrating on education, workforce readiness and economic development. Tech Goes Home Chattanooga, an initiative of The Enterprise Center, will continue to host numerous classes across Chattanooga, serving thousands of families. The mission of Tech Goes Home Chattanooga (TGH CHA) is to help provide disconnected residents the opportunity, tools, education and access required for 21st century skills development. With the support and backing of the City of Chattanooga and Hamilton County, TGH CHA prioritizes low-income and underserved populations, including residents from disadvantaged neighborhoods (both urban and rural), those without technology at home, the unemployed and underemployed, English-language learners, and individuals with disabilities. Through partnerships with community organizations, we plan to leverage the human network inherent to our strong neighborhoods to increase access and connectivity in underserved areas. The Enterprise Center will continue to be a platform for opportunity and growth in communities most affected by the digital divide and a resource for technologists developing the next generation of civic infrastructure.

Early Childhood Education for At-Risk Children (Chambliss Center)

FY19 Funded: \$350,000

FY18 Funded: \$350,000

Providing high-quality early education to children is one of the most important things we can do to set up children for success in school and life. Chambliss Center requests continued support of our agency's Early Childhood Education Program on our Brainerd campus and our five off-site agencies located in other neighborhoods within the City of Chattanooga. The main campus offers 24-hour care and all sites provide a scholarship fee scale that discounts fees according to family income. This scale allows hundreds of low-income, single-parent families to afford our high-quality program. In addition to providing high-quality care to hundreds of children throughout the City, we are also allowing those parents the opportunity to become or remain financially stable by working or even attending school.

Early Learning Scholarships (United Way of Greater Chattanooga)

FY19 Funded: \$100,000

FY18 Funded: \$100,000

This offer targets Early Learning Scholarships to increase access to quality early learning for those who are working toward sustainable family stability. Four primary goals include: increased family support for those working toward self-sufficiency; offset costs for childcare for working families; increased opportunities for parent engagement; alignment with Chattanooga 2.0's multi-generational goal to increase school readiness to prepare children to succeed in school and life. Targeted activities include ongoing communication and coordination with Early Matters (the Early Childhood Committee of Chattanooga 2.0) to implement specific community activities, reporting measures, application and contractual procedures, parent engagement strategies, and scholarship reimbursement. This opportunity clearly aligns with Chattanooga 2.0 community goals, the Mayor's Council on Women initiative, and the Office of Early Learning as part of the City's Youth and Family Development Department.

Education Literacy Services (Youth & Family Development)

FY19 Funded: \$299,867

FY18 Funded: \$299,867

The cornerstone of developing Smarter Students and Stronger Families is Education. By increasing the educational level of all citizens, we reduce the level of violence, unemployment rate, government assistance, and other socioeconomic needs associated with poverty and illiteracy. Multiple strategies will be used to reach different populations throughout the city, but the vision is to create Smarter Students and Stronger Families through educational support services with an emphasis on Reading Literacy. The programs and events listed in this BFO will ensure that we increase the number of Smarter Students and Stronger Families throughout the City of Chattanooga. The Education Division of Youth and Family Development will impact the City by increasing literacy rates, graduation rates, the quality of early childhood programs, as well as, exposure to STEM programming and to the arts.

Education through Athletics (Chattanooga Basketball)

FY19 Funded: \$100,000

New Offer

Chattanooga Basketball is an educational program that uses competitive basketball as a hook for student participation in literacy initiatives, life skills classes, and parent education with the ultimate goal of improving the lives of area student-athletes and their families through the opportunity to attend and graduate from college. Beginning with elementary school student athletes and continuing through high school, the focus of the program is on reading at or above grade level, exemplary school performance and attendance, and using the sport of basketball for life skills development. The A, B, C's of Chattanooga Basketball are Academics, Basketball, and Character development. All 250 participants will gain admission to post-secondary education, graduate, and become strong contributors to our community. Chattanooga Basketball has student athletes from virtually every school and neighborhood in Hamilton County and the

surrounding area. Students practice regularly at YFD Centers, attend literacy and tutoring sessions, and travel to tournaments around the country. The girls division (Tennessee Xtreme) and the boys division (Chattanooga Elite Basketball) have achieved great success including a 100% high school graduation rate and 99% college attendance rate.

Expand Programming Currently Offered at Shepherd & South Chattanooga YFDs (Girls Inc. of Chattanooga) (FY18 Offering Girls Inc Programming at Multiple YFD Centers)

FY19 Funded: \$30,000

FY18 Funded: \$80,000

Girls Inc. proposes to expand programming at Shepherd and South Chattanooga YFD Centers from two days a week for 12 girls to four days a week for 24 girls. We would continue to offer the Early Literacy Bookworm Program two days a week and add the Tech Know Girl program for two additional days. Shyness is one of the most common impediments to girls' success. It prevents them from speaking up to ask questions, having the confidence to display what they've learned, and keeps them focused on their shortcomings rather than their potential. With funding provided by the City, Girls Inc. will overcome shyness as it relates to STEM for 12 fourth and fifth grade girls at the Shepherd YFD Center and 12 fourth and fifth grade girls at the South Chattanooga YFD Center. The Tech-Know Girl program fosters girls' enthusiasm for STEM and exposes them to creative, practical, and individualized applications they need to grasp the relevance of STEM subjects in their everyday lives. It will also establish a continuum of Girls Inc. programming for girls graduating from our early literacy Bookworm Program to continue the Girls Inc. Experience as 4th and 5th graders.

Howard Intern Program (Lookout Mountain Conservancy)

FY19 Funded: \$20,000

New Offer

The primary avenue for assisting the students in fulfilling their personal and academic goals is through problem-based learning curriculum (PBL). PBL is an instructional approach that is learner-centered and empowers learners to conduct research, and apply their new knowledge and skills to develop a solution to a defined problem. This particular method is very useful when working in the outdoors, both in conservation and educational means.

Human Services Administration (Youth & Family Development)

FY19 Funded: \$1,259,643

FY18 Funded: \$1,426,650

The department of Youth & Family Development's (YFD) Human Services division has been rebranded and named the Office of Family Empowerment (OFE). Grant programs administered under this division include: Community Services Block Grant, Low Income Home Assistance Program and the Foster Grandparent Program. Additionally, OFE also receives donations from local sources: Atlanta Light & Gas, Project Water Help and Warm Neighbors. OFE programs offer citizens educational and volunteer opportunities. Monthly workshops will be held to include financial literacy, career development, and various resources to move families toward self-sufficiency. Individual family success will be tracked by using the National Performance Indicators and the Tennessee state self-sufficiency matrix. OFE will partner with several local agencies to ensure citizens receive a wide range of services that cannot be obtained strictly through grant funds. A collaboration with AmeriCorps VISTA program will be established to increase staffing, collect data, provide marketing and enhance partnerships. As the sponsoring agency for grant funds, OFE will ensure daily operations are managed in compliance with state and local requirements.

Indigent Mental Health Care (Helen Ross McNabb)

FY19 Funded: \$10,000

FY18 Funded: \$10,000

One in four persons will need mental health treatment in any single year and 8.2 % of those report frequent mental distress according to the Chattanooga-Hamilton County Health Department & Regional Health Council. Unfortunately there are significant barriers to mental health treatment for those without insurance or financial resources. In 2012 58.2% of Tennesseans with severe mental illness went untreated. With 9.2 % of Tennesseans uninsured and 18.4% of families in Chattanooga living below the poverty level many are unable to access the mental health care they need. Changes in our healthcare system have left increased individuals struggling to obtain medical coverage. Many coverage plans do not offer mental health options. Rising insurance costs have contributed to a trend in which fewer employers are offering health insurance or requiring higher employee contributions. The Helen Ross McNabb Center Indigent Mental Health Treatment Program provides mental health services to those who would not otherwise receive or have access to care and offers an opportunity for successful social and emotional outcomes as well as academic.

Latino Family Resource Center (LaPaz)

FY19 Funded: \$50,000

FY18 Funded: \$50,000

The Office of Multicultural Affairs and La Paz Chattanooga established the area's first Latino Family Resource Center (FRC) with a focus on empowering Latino families in the City of Chattanooga in FY 2015. The FRC increases the quality of life for the fastest growing demographic in Chattanooga by eliminating barriers, increasing access to available resources and providing guidance, support and connection. At the FRC, La Paz meets immediate needs

through culturally and linguistically tailored case management, educational workshops, and trusted and accurate information and referral; creates partnerships and coordinates educational opportunities to include ESL, citizenship classes, computer training, employment readiness and English/Spanish conversation; trains interns and volunteers to provide culturally and linguistically specific services; encourages clientele to transition from direct service to educational opportunities; and provides computer stations and ipads, as well as an online resource guide and jobs board to increase educational opportunities and access to available resources. Full funding from the City of Chattanooga will support the existing FRC, as well as add bilingual counseling services at the center, in partnership with the Chattanooga Police Department. Mental health services for the City of Chattanooga, particularly those who live in poverty and speak Spanish, are nonexistent and the need is great.

Leadership (Youth & Family Development) (FY18 My Brother's Keeper)

FY19 Funded: \$282,494

FY18 Funded: \$47,730

The YFD Leadership Division provides three functions within the City's Recreation Department: Leadership Training, Youth Employment Training, and Assistance to Enter Post-Secondary Education/Training. Participating youth and their families develop core competencies to prepare for college, workforce and civic life. The direct training to Chattanooga's youth impacts local schools, communities, nonprofits and creates smarter students and stronger families in many of the city's most vulnerable neighborhoods. Two signature programs serve as portals to offer education and training opportunities: Chattanooga Ambassador Program (CAP) and My Brother's Keeper (MBK). CAP is a leadership and character-building initiative designed to recruit high school juniors for 48 weeks of training with four goals: enter the workforce, enter post-secondary education or training, improve outlook on life, and reduce risk behaviors. My Brother's Keeper (MBK) is designed to improve outcomes for Chattanooga's Youth (ages 0-24) within four categories of work: ensure that children are ready to learn, ensure that youth are safe from crime, ensure that youth complete post-secondary education, and ensure that youth enter the workforce. A third tier results from the success of the CAP and MBK initiatives. The Opportunity Initiative affords the Leadership Division to offer services (work readiness, educational enrichment, college preparation, leadership, and job services) in four underserved communities and to focus services on disconnected youth and their families. CAP and MBK student leaders will provide the infrastructure to deliver the programs and services as they fulfill their participation in the signature programs. This serves as the strategy to expand CAP and MBK service numbers with minimal costs. More than 40 local organizations partner with YFD Leadership to ensure successful pathways for Chattanooga's youth.

Office of Early Learning and Continuous Improvement (Youth & Family Development)

FY19 Funded: \$40,000

New Offer

In its inaugural year, the Office of Early Learning (OEL) worked alongside community partners to develop strategic goals to guide its five year plan. This plan was developed with the charge of making measurable differences in each goal area, with the sum of the projects having a combined impact more substantial than the individual projects. In order to develop a strong, comprehensive evaluation plan, demonstrate impact, develop CQI protocols to course-correct, and develop a strong, comprehensive qualitative evaluation, OEL requires outside evaluation and technical assistance. This will be a contract awarded through competitive bid, and will require both quantitative and qualitative plans, as well as capacity building in a continuous quality improvement approach. This contract will work with the City of Chattanooga and OEL's partners to develop a set of comprehensive metrics to show project and collective impact in addition to supporting the development and execution of Data Sharing Agreements and Memoranda of Understanding for data not collected by the City, but required for demonstrating impact.

Office of Early Learning Operations (Youth and Family Development)

FY19 Funded: \$385,302

FY18 Funded: \$127,435

The Office of Early Learning (OEL) strengthens families through informed leadership and advocacy. This includes developing programs and policies that are responsive to the needs of the City of Chattanooga's children and families. OEL seeks to increase the capacity of families with children 0-5 and those providing services to young children and their families in order to eliminate barriers to children entering school ready to learn. To achieve this goal, OEL focuses on three goals: build a system of quality services informed by and responsive to families and young children; develop an early learning infrastructure that supports Chattanooga's early learning system; and foster community leadership, commitment, and public investment in early learning. Within these areas, OEL's FY 2019 scope of work will include: developing capacity building professional learning for service providers (e.g. early learning, YFD staff, library staff, public health providers); develop a community-wide Transition to Kindergarten plan to increase teacher supports, schools, and families during this critical time; provide resources to build resiliencies in response to ACEs; increase seats and quality in childcare and maintain quality in Head Start existing seats; build community understanding of early learning; and develop a strong evaluation plan for OEL services and systems.

Operation Get Active (Chattanooga Football Club Foundation)

FY19 Funded: \$40,000

New Offer

The mission of the Chattanooga Football Club Foundation is to engage and empower the community through soccer. Our flagship youth program is Operation Get Active (OGA), a health initiative launched in spring 2016 that uses the game of soccer to encourage youth to live active and healthy lifestyles. Since its inception, OGA has served over 1,500 children in grades 4-5 in 13 elementary schools, six neighborhood recreation centers, and Signal Centers. The majority of program participants come from low-income, urban, and ethnic minority backgrounds. In 2018, our goal is to expand to 30 program sites and impact a total of 1,850 children, including 18 elementary schools, 10 City recreation centers, Signal Centers, and Orange Grove. City funding will support OGA programming at ten recreation centers, impacting at least 480 children via a 7-week summer session and 10-week fall and spring sessions. Led by a minimum of two

trained OGA coaches, sessions are an hour and a half long and are held twice a week at each site. The program culminates with an end-of-season tournament at Finley Stadium each spring and fall. OGA will continue its partnership with the Department of Youth & Family Development to implement the program.

Outdoor Chattanooga (Economic and Community Development)

FY19 Funded:\$971,214

FY18 Funded:\$777,788

The Outdoor Chattanooga core operating budget is focused on education, promotion, and programming of Chattanooga's public lands and open spaces for all citizens and visitors to enjoy. The Outdoor Chattanooga Center, located in Coolidge Park, is home to our operations and serves as the regions outdoor visitor center. The core operations covers both building and program operations and expenses, which includes the five full time staff and the temporary staff. Outdoor Chattanooga's areas of focus revolves around information and activity. The information side is a multimedia approach using the division's standalone website, newsletter, social media, and brick and mortar visitor center. The activity side covers a wide range of activities, programs, classes, and city sponsored special event support. Outdoor Chattanooga works to continue the legacy of "The Best Town Ever" focusing on Chattanooga's quality of life and serving our neighborhoods. By offering a wide variety of free or low cost programs, and serving as an information portal to the areas parks and natural resources. more folks are encouraged and able to access our region's natural beauty.

Personal Safety/Healthy Choices (FY18 Awareness & Prevention: Personal Safety) (Kids on the Block)

FY19 Funded: \$10,000

FY18 Funded: \$20,000

Through 50 educational awareness and prevention programs, provided free of charge to schools in Hamilton County and the City's Youth & Family Development Centers among other collaborative efforts, is anticipated to show 4,920 youth and adults have a positive change in knowledge and/or skills to live a healthier lifestyle through education focused on mental and physical wellbeing, nutrition, and personal safety. 1,375 youth show more positive behaviors in the classroom or in group activities reducing the incidents of bullying, cyberbullying, gang involvement and violence. 3,600 youth show positive self-esteem and awareness of cultural and physical differences, respect and effective communication skills to help reduce chronic absenteeism and ultimately reduce dropout rates. Educational programs presented in a growth-promoting and non-threatening environment using the nationally recognized Kids on the Block puppets. Each program will include executive function and self-regulation skills adapted from the Tennessee Adverse Childhood Experiences (ACEs) initiative: Building Strong Brains, to build the foundation of positive brain architecture in efforts to increase literacy, communication and overall education skills. This is an interactive program and will provide resources for children, parents/caregivers and educators. Over 5,500 printed handouts and materials for parents and caregivers with information on community resources including high-quality intervention and counseling programs, additional educational resources for multi-generational programs directly related to living a healthy lifestyle and making healthy choices. The programs are interactive educational programs and will provide resources both through Kids on the Block and other local services/agencies for children, adults and families in the Chattanooga and Hamilton County community.

Positive Solutions for Big Kid Problems (Chattanooga's Kids on the Block)

FY19 Funded: \$10,000

New Offer

At a cost of \$25,000 the results of this offer providing 50 educational programs free to schools in Hamilton County, focused on three new topics: How Do I Look, addressing body changes/self-image girls and boys face during adolescence; Cyberbullying, addressing bullying online, consequences, effective communication; Financial Literacy, emphasizing money skills, applied mathematics and delayed gratification. 3,600 children and adults are anticipated to show a positive change in awareness of setting financial goals and creating budgets for financial security and career readiness helping to develop resilient families. 4,125 children and adults will indicate a positive change in their specific attitudes on self-image and body changes resulting in positive overall mental and physical wellbeing helping to reduce suicide attempts and overall health problems. 4,125 children and adults will show awareness and knowledge what cyberbullying is and the consequences of internet bullying resulting in positive early childhood development, multi-generational awareness and overall mental and physical wellbeing developing resilient families. Over 5,500 printed handouts and materials for parents and caregivers with information on community resources including high-quality intervention and counseling programs, additional educational resources for multi-generational programs directly related to living a healthy lifestyle and making healthy choices to develop smarter students and stronger families. The programs, requested by educators and parents, are presented in a growth-promoting environment using Kids on the Block puppets, target youth in grades K-5. We estimate serving 5,500 children and adults in Chattanooga and Hamilton County.

Project BASIC (Helen Ross McNabb)

FY19 Funded: \$15,000

FY18 Funded: \$15,000

The goals of the City of Chattanooga 2.0 initiative is to increase the number of students graduating from high school. In the course of a school year, children with mental health issues may miss as many as 18-22 days of school. Up to 14% of youth with mental health problems receive grades of D's and F's. Best practice guidelines support that a person's emotional intelligence has a direct result of success in life. Calvin Donaldson Environmental Sciences Academy is classified as an Opportunity Zone school based on academic performance of the students. Education performance is substantially impacted when a child's mental health needs are not addressed, making the process more burdensome on the entire ecology of the system. The pyramid model helps our children learn and grow so that they can improve their academic performance. Project BASIC offers individual student and teacher support. The program's history reveals success in identifying elementary school age children in need of mental health services, improving participants attendance and academic performance.

Public Library Operations (Chattanooga Public Library)

FY19 Funded: \$6,545,000

FY18 Funded: \$5,970,000

This offer covers the operating costs for the Chattanooga Public Library. We maintain four branches that are strategically located throughout the City where we provide access to programs and materials. We also serve as locations for community meetings, job skills training, and classroom instruction. We partner with local community organizations and support small businesses, startups, and entrepreneurs. In FY 2019 we will add a satellite location at the Avondale YFD Center focusing on serving children age 0-5. This offer funds staffing, materials, programming, and general operations at this new location. In FY 2017 we circulated over a million print and digital items. We continue to ensure every student enrolled in the Hamilton County Department of Education, regardless of residency, is eligible for a free Library Card. In FY 2017 our Youth Services Department interacted over 118,000 times with children, tweens, teens, and families through over 3,300 programs meeting Common Core standards. We are a strong partner with Chattanooga 2.0 and the Mayor's Office, Department of Early Learning.

Read to Lead Academy (The Bethlehem Center)

FY19 Funded: \$15,000

New Offer

The Read to Lead Academy is comprised of an afterschool program serving 75 students from September to May and a summer program of 120 students that provides young people K-8th grade, with academic instruction, homework assistance, physical wellness, and art and cultural enrichment, serving the South Chattanooga Community. Read to Lead serves as a safe haven for students during out of school hours, keeping them academically alert and prepared for the school year. According to the Chattanooga 2.0 report, 4 out of 10 students in our county live in poverty, which presents major barriers for academic success and nearly 60% of all 3rd graders do not read on grade level. Our programs seeks to overcome these barriers by providing students from low performing schools access to opportunities for learning and leadership

through literacy, STEAM programming, and various learning expeditions during out of school hours. Our education efforts use integrated curriculum to incorporate science, reading, and real-world experiences to help our students become life-long learners, broaden their perspectives, and foster curiosity. Some of our Read to Lead partners include Charlie Newton's SPLASH, Bessie Smith Cultural Center, HABIT and UTC's Social Work program, the Creative Discovery Museum, Tennessee Aquarium, and the Hunter Museum of American Art.

Recreation Administration (Youth & Family Development)

FY19 Funded: \$1,655,482

FY18 Funded: \$1,478,389

The Recreation division of the Youth & Development Division supervises department staff to include prioritizing and assigning work; conducting performance evaluations; directing and participating in the implementation of internal operations for the department, ensuring that employees follow City and YFD policies and procedures; maintaining a healthy and safe working environment; and overseeing the process of hiring employees, termination, and disciplinary recommendations. The administration ensures YFD employees are in compliance with Federal, State, and local laws, regulations, codes, and/or standards. Recreation Division's Administration mobilizes human and material resources to accomplish YFD Department goals and is responsible for meeting the day-to-day demands as defined by its mission and the needs of our citizens. Administration Management staff are responsible for developing and managing FY budget, identify funding and resources to support programs, staff development, ensure employees follow City and YFD policies and procedures and oversee the day-to-day operations and functions of all units.

Recreation Division's Program Sections (Youth & Family Development)

FY19 Funded: \$1,493,471

FY18 Funded: \$1,456,752

YFD Recreation Special Programs provide necessary resources to engage Chattanooga's residents in meaningful and progressive activities leading to smarter students and stronger families. Providing quality programs and services aimed at educational enrichment, leadership, character development, career exploration, health, fitness, sports, aquatics, therapeutic and culture arts builds a local environment for families to thrive. Well-managed, affordable, accessible, maintained, and fully utilized venues create a better quality of life for Chattanooga residents. YFD education and recreation programs are used to prepare youth to learn, recognize their potential, improve their physical and psychological health, improve their ability to avoid and/or resolve conflict and motivate them to stay in school and pursue post-secondary education. They also address the needs of the entire family by focusing on reducing health risk, develop positive relationships with authority figures and peers, strong focus on literacy and career development, exposure to job training that will increase employment options, enable families to become self-sufficient by providing support services, and increase opportunities for families to strengthen or rebuild relationships by learning and playing together.

Recreation Facilities (Youth & Family Development)

FY19 Funded: \$4,564,749

FY18 Funded: \$4,549,819

The department's mission is to create smarter students and stronger families by emphasizing education, career and youth development, operational excellence, customer service and innovation. Youth & Family Development is proud to offer 18 YFD Community Centers and three Civic Centers, offering a variety of education, activities, rental spaces and more. YFD centers aim to provide quality educational, cultural and recreation opportunities that highlights the desire for sustainable practices; high-level customer service, and quality facilities for every community; providing innovative and effective education and Youth Development programming practices; offer high quality and diverse culture educational and recreational programs and opportunities for citizens to interact with other cultures; support visual and performing arts; promote visibility of arts, cultures, educational and recreational programs; provide opportunities for intergenerational programs; provide venues where citizens of all ages can perform and showcase their talents; utilize efficient and innovative technology to offer citizens free and affordable programs; provide opportunities in convenient locations citywide; provide well-maintained attractive, functional and safe facilities; practice environmental sustainability (educational programs for youth and teens); adapt to change in community needs and interests; and utilize effective and innovative partnerships.

Smarter Students through Arts Education (ArtsBuild)

FY19 Funded: \$50,000

FY18 Funded: \$50,000

ArtsBuild partners with the Department of Youth & Family Development, Hamilton County Department of Education, local arts organizations, the University of Tennessee Chattanooga (UTC), and the John F. Kennedy Center for the Performing Arts to provide quality arts experiences for all Chattanooga elementary school students in grades K-4 and increase student achievement in and through the arts by providing professional development in arts integration

instruction strategies to Pre-K through 12th grade teachers. ArtsBuild's Imagine! Initiative provides all HCDE elementary students in grades K-4 opportunities to attend concerts and performances presented by Chattanooga arts organizations. These experiences are strategically organized to increase exposure to the arts and to enhance student learning. ArtsBuild pays for tickets and transportation as well as provides educational support materials focused on the creative process aligned to curriculum standards. Since 2003 ArtsBuild has partnered with HCDE and the Kennedy Center's Partners in Education program to host a teacher professional development workshop series that focuses on the integration of the arts with literacy instruction. ArtsBuild also partners with the Department of Youth & Family Development and UTC to provide a workshop led by Wolftrap workshop leaders for Head Start teachers and staff.

Spring and Fall Break Girls Inc. Camps (Girls Inc. of Chattanooga)

FY19 Funded: \$5,500

New Offer Girls Inc. proposes to recruit up to 30 girls from YFD Centers (20 pre-teenagers and 10 teenagers), to participate in Girls Inc. fall and spring break camps, immersing them in the Girls Inc. experience. Each themed camp dives into a topic of interest to elementary and teen girls that is intended to help them acquire new knowledge, develop new skills and change their attitudes. Each of those components are measured in pre and post testing in order to determine if the knowledge, skills and attitudes are being positively developed while our staff observes behavior and engagement. All camps require end of camp presentations which demonstrate mastery of the skills and knowledge of each topic. Out-of-school time education and activities are important in developing character attributes that are essential to becoming well rounded adults, capable of leading stable lives and becoming productive members of the community. Self-confidence, autonomy, a strong work ethic, ambition, and empathy are traits that are developed in camps. Camps utilize hands-on experiential learning which increases self-confidence and innovative thinking skills.

STEP UP Chattanooga (PEF)

FY19 Funded: \$25,000 (*Economic Development Fund*)

FY18 Funded: \$25,000

Right now millions of young people are struggling to find good jobs and to launch successful careers, while thousands of companies are unable to expand and innovate because they cannot fill critical positions. STEP-UP Chattanooga is a robust summer youth employment program that places low-income Chattanooga public school students in paid summer internships with Chattanooga's best employers. High school interns receive job training and then work, for pay, at Chattanooga businesses and nonprofit organizations to gain job experience, explore career interests, and build professional skills. STEP-UP Chattanooga will recruit and train 11th and 12th graders from our public schools whose families meet the U.S. Federal Poverty Guidelines to participate in the STEP-UP Chattanooga summer internship program. Because all participants will be from demographic populations that are underrepresented on college campuses, STEP-UP Chattanooga will help close the educational gap that keeps low-income and minority students from achieving long-term career success. Providing an opportunity to connect to businesses and gain valuable experience gives our students a chance to excel in the global economy. Students will gain valuable work experience, training, and support from STEP-UP Chattanooga. In addition, they will become career-focused prior to high school graduation, which will allow them to approach two- or four-year college or vocational school in a strategic, career-oriented way.

Together We Can (The Community Foundation)

FY19 Funded: \$100,000

FY18 Funded: \$106,300

Together We Can (TWC) is a need-based, renewable college scholarship which targets our eligible public high school graduating seniors residing in the city limits of Chattanooga. TWC serves students typically under-represented in college, first-generation college-bound and/or from disadvantaged backgrounds, as measured by their eligibility for free and reduced lunch and their Expected Family Contribution (EFC) amount determined by the Free Application for Federal Student Aid (FAFSA). The long term goal of TWC is for 70% of our recipients graduate from college within six years of high school graduation. To reach this goal, TWC takes a layered approach to the college process by providing additional resources to students beyond financial assistance to help them remain in and complete college. The Community Foundation Scholarship Department offers varying levels of coaching which includes academic advising, helping students navigate and access on-campus resources, assisting with solving problems and etc. to ease the transition into college.

Trauma Informed Psychotherapy (Helen Ross McNabb)

FY19 Funded: \$20,000

FY18 Funded: \$20,000

About 4% of children under age 18 are exposed to some form of trauma in their lifetime that leads to post-traumatic stress disorder. The impact of those with Adverse Childhood Experiences (ACE's) scores of 3 or above is a negative impact on a child's development. Children who have experienced trauma, without specific trauma therapy to increase coping and functioning, are at high risk for increased learning or behavior problems, lifelong health concerns, violence, poor academic performance, poor peer relationships and ultimately be unable to secure financial stability and steady employment. With more adaptive responses to the inevitable adverse childhood experiences there is a reduced chance for those same

individuals to become involved in the juvenile and criminal justice system, reduced chance for those individuals to have poor academic grades and a reduced chance for mental and physical health issues as the person ages. By intervening with these children we can improve their coping skills, decrease chronic social and emotional challenges, and increase their potential for academic success.

Youth Summer Work Program (Public Works)

FY19 Funded: \$100,000

New Offer

The Department of Public Works (DPW) will sponsor a Summer Youth Program (SYP) for Chattanooga high school children ages 16-18. We will hire 25 students and one Adult Program Coordinator for ten weeks over the summer. This program will span four of the six DPW divisions: City-Wide Services(CWS), Engineering-Facilities Maintenance-Water Quality (ENG), Parks, and Fleet. The tasks potentially to be preformed are: Mowing Grass, Weed Eating, Litter Pick-Up, Storm Drains and Pipe Cleanout, Storm Pipe Installation, and Road Paving. The Facility Management Section under the City Engineering Office is the internal support organization providing Facility Management Services to the City Hall Campus, Youth & Family Development Centers, and the Family Justice Center. Services include: Facility Management, Energy Management, Building Maintenance, Custodial Services, Security & Mailroom, as well as administrative oversight and support for internal Public Works Divisions providing an umbrella of services for general government, departments and agencies supported by the City of Chattanooga).

Smarter Students, Stronger Families - Offers Not Funded

- AGENCY: CDM's STEAM Early Childhood Fellows Academy
- AGENCY: Creative Discovery Museum Satellite Make It Space
- AGENCY: Engage, Teach and Inspire for Rising 5th-8th grade Youth
- AGENCY: Engage, Teach, Inspire for primary grade learners (K-5)
- AGENCY: Front Porch Alliance (FPA): Prevention and Intervention
- AGENCY: H.E.A.T. House
- AGENCY: Joshua Project
- AGENCY: Library Web Page Redesign
- AGENCY: Project Success
- AGENCY: Promotores de Salud - La Paz Chattanooga
- AGENCY: Road to College and Success at a TBD YFDC
- AGENCY: ScoutReach Program for Chattanooga's at-risk youth
- AGENCY: The Bethlehem Center - Bethlehem Leadership Unit (B.L.U.)
- AGENCY: The Bethlehem Center - Community Connection Initiative
- AGENCY: The Diversity Project at Brainerd United Methodist Church
- AGENCY: Therapeutic Preschool
- AGENCY: WTCI Broadcast Spectrum Repack

Stronger Neighborhoods

A. Results Area Summary

As Chattanooga grows, focusing on preserving the livability, affordability, and economic viability of our many distinctive neighborhoods is an increasingly urgent priority. The Stronger Neighborhoods results area empowers all citizens to take ownership of the blocks, businesses, and communities they love. By partnering with the private sector and nonprofit agencies to create more affordable housing, beautifying our parks, public spaces, and greenways, and equitably delivering essential services like recycling, garbage collection, and improved transportation options for all Chattanoogaans, we are supporting the progress and prosperity of every neighborhood in our city

B. Key Strategies

- Preserve and produce income-restricted housing.
- Increase access to multiple forms of transportations by investing in sidewalks and multi-modal infrastructure.
- Promote tenants' rights and fair housing to reduce formal and informal evictions.
- Ensure access to vibrant, activated open spaces and provide upkeep for public space.
- Connect neighborhoods to Chattanooga's unique outdoor and cultural assets.
- Recover blighted property for neighborhood use with community engagement and alternatives to enforcement.
- Engage in diversity neighborhood leadership through meaningful civic engagement.
- Support community voice to strengthen advocacy and problem-solving.
- Strengthen commercial corridors, improve facades, and foster local talent through art in all neighborhoods.
- Boost efficiency of and satisfaction with trash and brush pickup, while diverting more waste from the landfill.
- Improve wayfinding and high-quality urban design in all of our neighborhoods.
- Use gamification to engender neighborhood pride and build links with local institutions including faith based.

C. Funded Offers

Affordable Housing, Resident Engagement and Loan Servicing

FY19 Funded: \$705,000

FY18 Funded: \$0

Chattanooga Neighborhood Enterprise operates as an extension of the City's Economic and Community Development (ECD) Department, partnering to execute its community revitalization and affordable housing objectives. With support from the City, CNE runs the the City's down payment and home improvement loan programs, develops income restricted and workforce

affordable housing units, provides pre-purchase counseling, promotes financial empowerment, creates neighborhood leadership through civic engagement and generates other neighborhood revitalization activities to build stronger neighborhoods. In FY 2019, CNE will accomplish the following: reduce deterioration and blight of six homes through the City's home improvement program; increase investment activity in Ridgedale through the development of 42 units of new housing; develop a minimum of 8 income restricted affordable housing units in Ridgedale; and create two toolkits to build community connections in target neighborhoods through meaningful civic engagement. CNE will also improve household financial security by organizing and increasing adult attendance by 20% at the 5th Annual Money School; increasing participation by 20% for CHA720, a city-wide event designed to increase personal credit scores to 720; increasing the number of first time homebuyers in Chattanooga by 20% from 139 to 167; maximizing income on the City's \$10M loan portfolio by keeping loan delinquencies below or even with FHA industry standards.

Affordable Housing and Neighborhood Development for Low-Income Citizens (FY18 - Affordable Housing for Low-Income Residents)

FY19 Funded: \$40,000

FY18 Funded: \$50,000

Our approach to neighborhood development is comprised of four key elements: New Home Builds, where we partner with volunteers to build affordable, energy-efficient homes, which are sold to low-income families at 0% interest and at a cost based on their income, coupled with a 20-year forgivable loan of at least \$10,000; A Brush with Kindness which focuses on minor, exterior work and allows homeowner buy-in at \$250 for \$2,500 worth of materials plus 25 "sweat equity" hours and attendance in two classes; Critical Home Repair, which includes extensive interior/exterior work to alleviate critical health, life, and safety issues or code violations; and Homeowner Education, in which partner families are required to attend 36.5 hours of specified classes to enhance their ability to be a good neighbor and successful homeowner. We will engage at least 1,000 volunteers and focus our efforts in Glass Farms in East Chattanooga and the Village at Alton Park on the Southside.

City Council Broadcasts, Online, Promotion (FY18 City Council Broadcasts (WTCI))

FY19 Funded: \$75,000

FY18 Funded: \$75,000

Stronger neighborhoods are built by informed neighbors. While Chattanooga City Council meetings are open to the public, Chattanooga's citizens are not always able to attend due to scheduling conflicts, physical disability, or transportation issues. WTCI will continue to record weekly City Council meetings and broadcast closed-captioned highlights from those meetings over-the-air, and to make those programs available online with captions as well. Our broadcasts reach approximately 99% of all households in Chattanooga, providing equal access to all citizens. WTCI has also provided a record of the proceedings that the City has relied on to meet the needs of Chattanooga citizens. FY19 funds would enable HD video recording,

post-production, captioning, setup and breakdown, online access and promotion, in addition to providing career development opportunities to Chattanooga youth.

City Wide Maintenance (Public Works)

FY19 Funded: \$6,258,581

FY18 Funded: \$6,415,762

This offer is to ensure continued collection and maintenance of high traffic areas such as the central business district as well as main and secondary roads pertaining to essential services. This includes street construction, tree and right-of-way maintenance, and a 24 hour emergency response time. All of these operations are performed with approximately 64 employees in eight sections. These sections are responsible for continuous road maintenance, right-of-way mowing, mechanical street sweeping, litter abatement, loose leaf collection, maintenance and management of the entire City's tree canopy and associated infrastructure, dead animal collection and disposal, maintenance of the downtown central business district, and emergency response to all weather related events such as snow and ice, floods, and any wind events including tornadoes. All of the activities listed above are accessible to citizens through the City's 311 call center. Metrics concerning response time, vehicle, and material usage are kept historically for review by administrators, managers, supervisors, and employees to track progress of service requests completed on time and to ensure continued overall efficiency.

ECD Code Enforcement Division (Economic & Community Development)

FY19 Funded: \$2,068,912

FY18 Funded: \$2,151,204

The Code Enforcement (CE) division of ECD protects public health, safety and welfare by enforcing codes related to minimum housing standards for existing structures and properties, enforces zoning codes in residential areas, and supports Chattanooga Police Department's (CPD) crime reduction efforts. During FY 2017, CE inspectors brought 10,051 blighted properties into compliance, responded to 9,094 citizen complaints, and performed 24,550 inspections related to housing, inoperable vehicle, litter, dumping and overgrowth violations. CE was responsible for the strategic demolition of 81 dangerous structures in FY 2017.

Demolishing unsafe structures and securing open abandoned structures supports crime reduction by eliminating easy access for criminal activity, reduces potential fire risks and protects curious neighborhood children. Last year, 195 properties tied to criminal activity were inspected by two Code Enforcement inspectors collaborating with CPD. They were successful in closing 89 illegal businesses or activities by condemning structures. CE inspects, mows, removes litter, and boards back-tax properties. Maintaining them reduces blight and improves neighborhood livability.

Cold Weather Homeless Shelter (FY18 Emergency Cold Weather Shelter)

FY19 Funded: \$70,000

FY18 Funded: \$70,000

The funding request is to cover the personnel, security, and operational costs of the Cold Weather Shelter for individuals and families experiencing homelessness in the Chattanooga

area. The shelter is open each year from mid-December to mid-March and is operated by the Chattanooga Regional Homeless Coalition in partnership with the Chattanooga Community Kitchen.

ECD Administration

FY19 Funded: \$949,574

FY18 Funded: \$682,768

The Department of Economic and Community Development (ECD) provides guidance and support to nine unique divisions within City government. ECD is committed to empowering citizens and helping build strong foundations within communities. Community Development is dedicated to the revitalization of low-to-moderate income neighborhoods and economic improvement. The Land Development Office ensures the public's health, safety, and welfare through enforcement of codes and the zoning. The Codes division is responsible for addressing public health, safety and welfare as they relate to the use and maintenance of existing structures and premises. Neighborhood Services & Development believes that the real strength of neighborhoods lies in residents and community organizations. Making outdoor recreation an attractive, healthy, and distinguishing lifestyle is the goal of Outdoor Chattanooga. Public Art Chattanooga is dedicated to introducing high quality public art into the community, enhancing the civic environment and enriching the lives of visitors and residents. The Homeless Veterans Initiative identifies veterans in the City and assists them in finding permanent housing. Real Property interacts with every City department, providing professional support with real estate transactions. The City's Economic Development Office was created to focus on growing jobs in Chattanooga.

Embracing Diversity Using Arts and Culture (FY18 Strengthening Communities through the Arts (Bessie Smith Cultural Center))

FY19 Funded: \$50,000

FY18 Funded: \$30,000

Bessie Smith Cultural Center (BSC) is committed to leading significant change in the community by engaging specific groups to help devise and carry out creative community-building programs. The BSCC will provide a venue for people to meet and be exposed to a variety of neighbors drawing together people who would otherwise not be engaged in a social activity. BSCC will host a multi-cultural festival to showcase the community's rich and diverse cultural heritage, fostering trust between participants thereby increasing their experience of collective civic engagement. The links between the economic health of a community and the quality of its social bonds are becoming increasingly clear. BSCC is uniquely positioned to address the critical need to provide cultural programs that celebrate, enhance, and embrace cultural diversity in our community. Collaborations include Neighborhood Associations, Chickamauga and Chattanooga National Military Park, Bethlehem Center, Chattanooga Area Chamber of Commerce, UTC, local artists, and educators.

Empower Chattanooga (green|spaces)

FY19 Funded: \$25,000

FY18 Funded: \$15,000

According to the US Department of Energy, low-income households spend an average of 15-20% of their income on energy bills, whereas energy burdens above 6% are typically considered unaffordable. EPB conducted an analysis of energy consumption across Chattanooga and found residents in the 37406, 37404, 37407, and 37410 ZIP codes were using 43% more energy per square foot during the winter months than the average home in Chattanooga, equating to \$500-600 per month. The Chattanooga Food Bank released that 69% of their clients are actively choosing between buying food and paying for utility bills. Additionally, over \$2 million is provided to low-income residents in the EPB service territory in the form of direct energy assistance payments. Empower Chattanooga teaches residents low and no cost ways to reduce their utility bills through a 45-minute workshop and providing a free energy savings kit. Attendees have shown to save 10-40% after attending one workshop. Empower is expanding to create a workforce pipeline for at-risk youth from the target neighborhoods, preparing them for construction and energy services industry jobs.

Furniture Bank (GOODWILL)

FY19 Funded: \$5,000

FY18 Funded: \$10,000

The Furniture Bank takes referrals from other local 501c3 agencies that assist people moving into housing. These persons have secured housing but have no furniture. The Furniture Bank provides the essential furniture, beds, dressers, sofa/and or chairs, dining table and chairs. People who are eligible for services including individuals coming out of homelessness, individuals fleeing domestic violence, individuals who have lost possessions because of a fire, flood, or other disaster, and first time renters. The Furniture Bank helps people get a start without the burden of renting or purchasing furniture which may create long term debt.

Homeless Program (ECD) (FY18 Homeless to Housed)

FY19 Funded: \$281,644

FY18 Funded: \$202,309

This offer funds the City's Homeless Program which works to more effectively move homeless individuals from homelessness to housing. This offer will allow the City of Chattanooga to maintain an effective end to Veteran homelessness, develop and implement a city plan to end homelessness, and lead changes to homelessness systems that can house more homeless individuals more quickly. A Homeless Program Coordinator will develop and own a community plan to end homelessness and be a champion for change in our community. Homeless Veteran Outreach Specialists will help navigate homeless veterans from homelessness to housing in order to maintain 'functional zero' for the homeless veteran population.

Interagency Council on Homelessness Seed Fund (Economic & Community Development)

FY19 Funded: \$200,000

This offer provides grant funding to help start projects and programs to meet the goals of the Interagency Council on Homelessness' Community Plan to End Homelessness. After an in-depth community planning process in 2018, the City of Chattanooga and the Interagency Council on Homelessness will publish Requests for Proposals to help achieve the goals outlined in the Community's Plan. This funding can be leveraged with private funding raised through the Interagency Council and federal and/or state government grants to start new projects that create housing opportunities, increase supportive services, or accelerate our community's path towards ending homelessness.

Land Development Office (Economic & Community Development)

FY19 Funded: \$2,972,154

FY18 Funded: \$2,595,785

The Land Development Office (LDO) provides support and direction to the development and contracting communities with a rigorous and reliable permitting system that ultimately contributes to a safer and more sustainable community. LDO is a vital component within the City and provides oversight of health and safety issues in the built environment. LDO enforces regulations and codes pertaining to land use, building, electrical, mechanical, fuel gas, plumbing, accessibility, and energy. LDO issues trades licenses to electrical, plumbing, fuel gas, and mechanical contractors, ensuring work is done safely by licensed and technically proficient tradesman. LDO assists contractors, developers and property owners thru the process of obtaining permits for projects in the City. In the past year, LDO processed 8,415 building and trades permits and issued an additional 736 Stormwater permits. LDO also provides plans review services to assist design professionals in compliance with and adherence to adopted regulations. LDO also supports eight boards and commissions providing citizens with an opportunity to voice their concerns and obtain variances to regulations.

Neighborhood Services and Development (Economic & Community Development)

FY19 Funded: \$402,581

FY18 Funded: \$496,468

The Neighborhood Services & Development (NSD) Division of ECD is charged with strengthening Chattanooga neighborhoods by fostering community partnerships; cultivating neighborhood leadership via leadership training; identifying revitalization opportunities; preserving and producing affordable housing; and spearheading activities that reduce blight. NSD actively serves residents by working to deliver and coordinate the delivery of a series of programs and activities such as, the Neighborhood Leadership Roundtable, Neighborhood University, Minor Home Repair, Fair Housing Education, The City Celebration & Ciclovía, Art in the Neighborhoods, and various neighborhood-specific projects. NSD also works collaboratively with the Chattanooga Police Department, Codes Enforcement Division, Department of Public Works, the Department of Transportation, and various community groups and leaders to support

community policing efforts, blight reduction, park development, and infrastructure improvements. In FY 2019 we will continue to improve our existing interfacing digital platforms and communication mediums with citizens; increase the variety of training options available to citizens and establish effective ways to evaluate progress Increase resident participation in our programming; and increase the coordination of neighborhood specific projects with existing community and city initiatives.

Park Maintenance (Public Works)

FY19 Funded: \$3,103,282

FY18 Funded: \$2,425,844

The Parks Maintenance Division manages and maintains Chattanooga's park system of over 100 sites including 35 miles of greenways, trails, and paths; 51 tennis courts; 47 athletic fields; 34 pavilions and picnic shelters; 41 playgrounds; 20 swing sets; 8 outdoor fitness zones; 3 dog parks; 2 golf courses; and all other park features like parking lots, benches, trash receptacles, and bike racks. Park Maintenance ensures the health of Chattanooga's park system by developing, coordinating, and managing standard operating procedures for maintenance and operations. The Park Maintenance Division includes administration and public outreach, as well as facility, playground, and landscaping staff. The Parks Division is continually improving performance by contracting services when feasible and appropriate; developing policies, procedures and maintenance plans to ensure all grounds and facilities meet developed maintenance standards; organizing staff and resources to meet service levels; coordinating with other divisions, departments and agencies to complete some functions. Parks outreach connect organizations and individuals who want to support the parks system to the needs of the division and collects information about user experiences to measure performance.

Public Art Chattanooga Core Offer (Economic & Community Development)

FY19 Funded: \$208,525

FY18 Funded: \$202,933

Research shows that strategically integrating public art into our city and throughout our neighborhoods has contributed to its distinct sense of place, its livability, quality of life, and its economic health. According to the American Planning Association, "a community's arts and culture assets are an important element of economic & workforce development and positive quality of life." The City's Public Art Division is dedicated to introducing a wide variety of high quality public art into the community, enhancing the civic environment and enriching the lives of visitors and residents. This offer funds two full-time staff positions and provide operational support to complete six capital projects -- Fallen Five Memorial, Riverwalk - Wheland Foundry Trailhead, Lighting of Walnut Street Bridge, Miller Park Digital Artwork and three Art in the Neighborhoods Projects; support four partner capital projects on City property -- Ed Johnson Memorial, River City Co: Passageways 2.0, 1st Street Steps, and Glass House Collective project; maintain the permanent public art collection -- 153 artworks, valued at \$3,500,000; Advance the priorities established by citizens through our strategic planning process completed FY 2018.

Public Transportation (CARTA)

FY19 Funded: \$5,352,440

FY18 Funded: \$4,942,440

The majority of CARTA's riders, approximately 83%, are dependent on public transportation. The increase in the funding request is due to a budgeted 2.5% wage increase and related increases in FICA and pension expense. The increased funding will also help subsidize increases in medical insurance expense. The goal of these projects has been to enable financially disadvantaged individuals to access job opportunities and childcare services, paving the way to permanent economic independence.

Solid Waste and Recycle Collection (Public Works)

FY19 Funded: \$14,165,878

FY18 Funded: \$14,013,625

This offer funds curbside garbage, recycle, brush and bulky trash collection as well as the household hazardous waste facility, recycle and refuse collection centers, wood compost facility and the two City owned landfills. Operations in this offer service over 60,000 households and business units with approximately 50 employees. Garbage and bulky trash flash curbside collection were responsible for the collection and disposal of over 57,782 tons of solid waste material from citizen's homes and businesses last fiscal year. Additionally, over 18,875 tons were diverted from the landfill in the same period in part of the City's ongoing waste diversion program to ensure compliance with the State of Tennessee's Solid Waste Management Plan. These sections are the largest recipient of the citizens "311" call center receiving over 85% of the total service requests received. Employees in these sections have more interaction with City residents than any other section of City government which allows City Wide Services the opportunity to elicit positive changes in the community on a daily basis. These operations are listed in Chattanooga's City code and many are mandated and monitored by local, state, or federal authorities requiring adherence to strict standards and guidelines.

Transitional Housing (Chattanooga Room in the Inn)

FY19 Funded: \$25,000

FY18 Funded: \$25,000

In order to reduce the amount of time people have to experience homelessness, Chattanooga Room in the Inn (CRITI) will operate its transitional housing program and begin rapidly re-housing individuals and families in permanent housing through increased supportive services and rental assistance. Providing shelter, support and supplies, CRITI serves 80-100 individuals, including children, in a typical year. Beginning July 1, 2018 CRITI will collaborate with Partnership and Family Promise to get people sheltered in appropriate programming in order to get services and housing faster. Case management will be provided after permanent housing is achieved to ensure stability. According to the 2016 Point-In-Time Count, 52% of the homeless population in our community consisted of women and children. Providing transitional housing stabilizes families. By rapidly re-housing individuals/families and providing supportive services, stability can be maintained in the community. Of the graduates of CRITI since 2010, 88% remain permanently housed to date with no further incidents of homelessness. This saves our

community from having to serve chronically homeless individuals.

Veterans Emergency Shelter Program (Family Promise of Greater Chattanooga)

FY19 Funded: \$150,000

This offer is a partnership between the City of Chattanooga Homeless Program and Family Promise of Greater Chattanooga to provide low-barrier emergency shelter to any veteran experiencing homelessness in the City of Chattanooga. This is a required component in order for our community to continue meeting USICH guidelines as having achieved a functional end to veteran homelessness. Although Chattanooga does have some available emergency shelter beds, all available shelter beds have programmatic requirements and therefore do not meet the federal guidelines for “low-barrier shelter.” If a homeless veteran wants emergency shelter and does not want to enter a program or meet other requirements in order to receive shelter, then Family Promise will fund an emergency hotel stay while that veteran works to find permanent housing.

Stronger Neighborhoods - Not Funded Offers

- AGENCY: Building Stronger Neighborhoods I
- AGENCY: Elder Services
- AGENCY: Hope Harvest
- AGENCY: Neighborhood Cleanups
- AGENCY: Planting Pride
- AGENCY: Smart Renters

First Reading: (Date)
Second Reading: (Date)

ORDINANCE NO. 00000

AN ORDINANCE, HEREINAFTER ALSO KNOWN AS "THE FISCAL YEAR 2018-2019 OPERATIONS BUDGET", PROVIDING REVENUE FOR THE FISCAL YEAR BEGINNING JULY 1, 2018, AND ENDING JUNE 30, 2019; APPROPRIATING SAME TO THE PAYMENT OF EXPENSES OF THE MUNICIPAL GOVERNMENT; FIXING THE RATE OF TAXATION ON ALL TAXABLE PROPERTY IN THE CITY, AND THE TIME TAXES AND PRIVILEGES ARE DUE, HOW THEY SHALL BE PAID, WHEN THEY SHALL BECOME DELINQUENT; PROVIDING FOR INTEREST AND PENALTY ON DELINQUENT TAXES AND PRIVILEGES; AMENDING CHATTANOOGA CITY CODE, PART II, CHAPTER 2, SECTION 2-267, RELATIVE TO PAID LEAVE FOR ACTIVE-DUTY TRAINING AND TO AMEND CHATTANOOGA CITY CODE, PART II, CHAPTER 31, SECTIONS 31-36, 31-37, 31-41, AND 31-43, SECTIONS 31-322 AND 31-354.

WHEREAS, Pursuant to and in compliance with the provisions of the Charter of the City of Chattanooga, Tennessee, the revenues have been estimated for operating the Municipal Government for the fiscal year 2018-2019 from all sources to be as follows:

	FY17 Actual	FY18 Projected	FY19 Proposed
PROPERTY TAXES			
Current Taxes on Real & Personal Property	\$116,309,641	\$129,517,179	\$132,754,669
Taxes on Real & Personal Property - Prior Years	4,746,740	4,512,862	5,200,000
PAYMENTS IN LIEU OF TAXES			
Chattanooga Housing Authority	\$150,743	\$166,901	\$140,900
Tennessee Valley Authority	1,934,875	1,944,354	1,944,354
Chattem, Inc	65,359	64,455	64,500
UnumProvident Group	31,062	86,102	-
Invista	18,728	18,642	-
Wm Wrigley Jr Co	29,301	29,290	29,300

	FY17	FY18	FY19
	Actual	Projected	Proposed
Astec Industries	-	19,078	-
Blue Cross Blue Shield	905,756	973,266	948,300
Roadtec	18,970	18,691	-
Jarnigan Road III, LLC	46,933	51,081	51,100
Alstom Power, Inc	3,327,222	-	-
Gestamp Chattanooga, LLC	198,183	292,325	292,300
Scannell Properties	92,214	19,077	-
Westinghouse Electric Co	92,163	75,063	75,100
EPB Electric	6,271,433	6,466,441	6,709,903
EPB Telecom	249,294	251,576	278,493
EPB Internet	316,689	326,556	358,655
Plastic Omnium Auto Exteriors, LLC	-	98,591	98,600
Total Other	123,676	117,578	72,804
TOTAL PAYMENT IN LIEU OF TAXES	\$13,872,601	\$11,019,067	\$11,064,309
Interest & Penalty on Current Year Taxes	\$217,000	\$1,526	\$2,000
Interest & Penalty on Delinquent Taxes	1,250,030	1,359,229	1,370,000
Delinquent Taxes Collection Fees	277,704	298,569	279,000
TOTAL PROPERTY TAXES	\$1,744,734	\$1,659,324	\$1,651,000
<u>OTHER LOCAL TAXES</u>			
Liquor Taxes	\$2,667,404	\$2,705,704	\$2,773,000
Beer Taxes	5,981,553	5,681,346	5,738,000
Local Litigation Taxes - City Court	2,852	2,628	3,000
Gross Receipts Taxes	5,864,697	5,536,295	5,647,000
Corp Excise Taxes – State	747,855	655,272	550,000
Franchise taxes- Application Fee	750	-	-
Franchise Taxes – Chattanooga Gas	1,829,286	1,951,288	2,051,000
Franchise Taxes – Comcast Cable	1,211,124	1,101,696	1,013,000
Franchise Taxes - Century Tel	9,536	9,484	9,400
Franchise Taxes – AT&T Mobility	98,484	72,146	70,000
Franchise Taxes - EPB Fiber Optic	1,362,885	1,526,996	1,658,000
Franchise Taxes - Zayo Group	9,000	20,500	20,500
TOTAL OTHER LOCAL TAXES	\$19,785,426	\$19,263,355	\$19,532,900
<u>LICENSES, FEES & PERMITS</u>			
Wrecker Permits	\$5,500	\$8,238	\$7,500
Liquor By the Drink Licenses	151,730	184,282	150,000
Liquor By the Drink – Interest & Penalty	3,825	5,126	2,500

	FY17	FY18	FY19
	Actual	Projected	Proposed
Transient Vendor License	2,450	2,777	2,200
Motor Vehicle Licenses	418,770	411,457	411,500
Original Business License	23,325	27,050	23,400
Over & Under Business Licenses	90	75	-
Building Permits	1,893,282	1,938,961	1,750,000
Electrical Permits	425,493	397,388	383,272
Plumbing Permits	243,975	248,088	248,100
Street Cut-In Permits	416,112	316,386	316,400
Mechanical Code Permits	278,460	246,621	230,000
Hotel Permits	4,500	3,983	4,000
Gas Permits	49,021	44,536	44,500
Sign Permits	149,492	132,547	132,500
Taxi Permits	6,560	3,064	3,000
Temporary Use Permits	4,400	4,142	4,100
Going Out of Business Permits	100	-	-
Traffic Eng Special Events Permits	12,150	17,546	10,818
Push Cart Permits	275	138	100
Issuing Business Licenses & Permits	59,787	59,950	58,000
Plumbing Examiner Fees & Licenses	46,430	26,000	43,100
Electrical Examiner Fees & Licenses	181,580	72,000	171,000
Gas Examination Fees & Licenses	46,900	17,940	44,000
Beer Application Fees	129,200	140,723	140,700
Mechanical Exam Fees & Licenses	20,280	137,266	20,280
Permit Issuance Fees	58,104	54,324	54,300
Exhibitor's Fees	696	871	750
Subdivision Review/Inspection Fees	25,335	27,670	26,000
Adult Entertainment Application Fee	10,100	8,326	8,300
Zoning Letter	17,025	13,660	13,700
Variance Request Fees	8,200	7,065	6,000
Certificates of Occupancy	27,195	33,554	26,800
Sewer Verification Letter	225	-	-
Code Compliance Letter Fees	2,000	1,846	1,700
Modular Home Site Investigation	50	100	50
Plan Checking Fees	369,227	331,895	315,177
Phased Construction Plans Review	12,857	7,971	4,000
Construction Board of Appeals	1,550	1,000	1,200
Sign Board of Appeals	1,000	1,714	1,350
Fire Department Permits	250,048	223,245	200,000
Northshore Downtown Plan Review Fee	-	1,175	-
Miscellaneous	50,378	99,558	40,000
TOTAL LICENSES, FEES & PERMITS	\$5,407,677	\$5,260,258	\$4,900,297

	FY17	FY18	FY19
<u>INTERGOVERNMENTAL REVENUE</u>	<u>Actual</u>	<u>Projected</u>	<u>Proposed</u>
State – Specialized Training Supplement	\$496,200	\$535,800	\$535,000
State Maintenance of Streets	251,244	126,199	235,000
State Sales Taxes	13,901,449	14,165,384	14,448,692
State Income Taxes	3,268,174	2,380,210	1,600,000
State Beer Taxes	80,960	79,410	80,000
State Mixed Drink Taxes	3,066,428	3,275,535	3,308,000
State – Telecommunication Sales Taxes	18,416	306,204	220,000
State Alcoholic Beverage Taxes	139,533	141,068	136,000
State Gas Inspection Fees	338,876	337,777	335,000
Commission from State of TN/Gross Receipts	538,334	499,559	501,371
Hamilton County Ross' Landing/Plaza	1,336,566	1,089,750	1,477,000
Local Option Sales Taxes-General Fund	45,012,507	49,454,320	52,432,493
Miscellaneous	98,448	31,000	20,000
TOTAL INTERGOVERNMENTAL REVENUE	\$68,547,135	\$72,422,216	\$75,328,556

CHARGES FOR SERVICE

Current City Court Costs	\$187,080	\$178,868	\$168,000
Court Commissions	6,006	5,813	5,000
Court Clerk's Fees	612,516	580,629	586,400
Service of Process	110	430	400
Processing of Release Forms	15,439	15,524	15,000
Court Administrative Costs	371	801	500
Current State Court Costs	1,305	986	1,000
Court Translation Fee	9,643	8,464	8,500
Other Facility Rent	5,305	1,614	1,600
Land & Building Rents	151,312	180,230	178,000
Ballfield Income	46,398	60,710	50,000
Skateboard Park	32,866	31,118	-
Carousel Ridership	130,906	128,021	128,000
Walker Pavilion Rents	24,863	32,688	25,000
Heritage Park House Rent	24,137	17,090	21,800
Greenway Facilities Rent	12,453	20,407	13,169
Fitness Center	33,783	33,989	15,000
Dock Rental	32,523	29,656	28,000
Ross' Landing Rent	73,590	70,155	70,200

	FY17	FY18	FY19
	Actual	Projected	Proposed
Champion's Club	37,226	36,900	35,700
Recreation Center Rental	50,679	53,770	50,000
Carousel Room Rental	15,210	14,737	13,000
Coolidge Park Rental	14,667	17,571	16,000
Program Fees	5,415	8,177	7,100
Park Event Fee	6,926	5,979	5,000
Kidz Kamp	7,424	10,949	-
Sports Program Fees	3,600	9,800	3,000
Non-Traditional Program Fees	1,877	3,620	2,100
OutVenture Fees	24,034	26,249	25,000
Therapeutic Kamp Fees	1,274	1,286	1,200
Swimming Pools	108,438	108,999	107,000
Arts & Culture	903	1,007	900
Police Report Fees	14,208	12,131	11,000
Credit Card Processing Fees	85,920	41,880	41,900
Concessions	62,113	102,669	85,000
Charges for Services - Electric Power Board	7,200	7,200	7,200
General Pension Admin Costs & Other Misc	45,000	45,000	45,000
Returned Check Fee	3,497	1,817	1,800
Waste Container Purchases	7,852	10,000	10,000
Non-Profit Request Fee	2,248	2,659	2,200
TOTAL SERVICE CHARGES	\$1,906,317	\$1,919,593	\$1,785,669
<u>FINES & FORFEITURES</u>			
City Court Fines Current	\$8,917	\$7,778	\$6,000
City Court Fines-Speeding Current	86,688	82,796	80,000
City Court Fines Other Driving Offenses	388,103	378,332	350,000
City Court Fines Non Driving Offenses	21,544	19,374	19,000
Criminal Court Fines	125,356	109,755	100,000
Traffic Court Parking Ticket Fines	48,089	46,029	45,000
Traffic Court Parking Tickets Delinquent	1,474	1,953	2,000
Traffic Court Parking Delinquent Court Cost	3,279	2,987	3,000
Air Pollution Penalties	295	15,500	-
Miscellaneous	243	-	-
TOTAL FINES & FORFEITURES	\$683,988	\$664,504	\$605,000

	FY17 Actual	FY18 Projected	FY19 Proposed
<u>REVENUES FROM USE OF MONEY OR PROPERTY</u>			
Interest on Investments	\$2,301,638	\$1,455,191	\$2,500,000
Sale of City Owned Property	2,289	-	-
Sale of Back Tax Lots	340,283	300,000	300,000
Sale of Equipment	452,644	122,663	320,000
TOTAL FROM USE OF MONEY OR PROPERTY	3,096,854	1,877,854	3,120,000
<u>MISCELLANEOUS REVENUE</u>			
Loss & Damage	\$13,810	\$3,304	\$3,300
Indirect Cost	4,747,751	5,423,780	5,750,000
Payroll Deduction Charges	893	806	800
Plans and Specification Deposits	21,080	7,226	7,200
Municipal Lien	117,251	96,389	75,000
Purchase Card Rebate	53,903	41,896	43,000
Take Home Vehicle Fee	74,873	73,320	73,300
Municipal Lien - Interest & Penalty	275	100	-
Miscellaneous Revenue	395,214	248,993	125,000
TOTAL MISCELLANEOUS REVENUE	\$5,425,050	\$5,895,814	\$6,077,600
SUBTOTAL GENERAL FUND REVENUE	\$241,528,196	\$254,012,025	\$262,020,000
GOLF COURSE REVENUE	\$2,287,355	\$1,211,109	\$1,711,385
TOTAL GENERAL FUND REVENUE	\$243,815,551	\$255,223,134	\$263,731,385

and,

WHEREAS, it is necessary to base the appropriations to the various departments of the Municipal Government on the above estimated revenues;

NOW, THEREFORE,

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA, TENNESSEE:

SECTION 1. That for the purpose of raising revenue to operate the various departments, agencies, boards, commissions, offices, divisions or branches of the Municipal Government, and to pay the interest on and retire bonds of said City as they mature, there be and is hereby levied upon all taxable property within the City of Chattanooga, Tennessee, a tax for the year 2018 at a rate of \$2.277 upon every \$100.00 in assessed value of such taxable property; and to the extent applicable there is also levied a tax at the same rate upon every \$100.00 of Merchant and other Ad Valorem within the corporate limits of the City of Chattanooga, Tennessee.

SECTION 2. That the assessment made by the Assessor of Property of Hamilton County, Tennessee, and by the Tennessee Regulatory Agency for 2018 on all property located within the corporate limits of the City of Chattanooga, Tennessee, be and is hereby adopted as the assessments of the City of Chattanooga.

SECTION 3. That the taxes herein levied on all taxable property within the corporate limits of the City of Chattanooga shall be due and payable at the office of the City Treasurer and Tax Collector OCTOBER 1, 2018, and shall become delinquent MARCH 1, 2019, on which date unpaid taxes shall bear interest at twelve percent (12%) per annum, and a penalty of six percent (6%) per annum, plus other penalties as provided by law, which shall be paid by the taxpayer; provided, that except for taxpayers receiving tax relief under T.C.A. Sections 67-5-702 through 67-5-705.

SECTION 4. That the provisions of the Business Tax Act, Tennessee Code Annotated section 67-4-701, et seq., relative to the authorization of local taxes upon the privilege of engaging in certain types of business activities be and are hereby adopted by reference, and there is hereby levied a Business Tax on all businesses taxable by municipalities under Chapter 387, Public Acts of 1971, as amended, at the maximum rates specified therein. The Tennessee Department of Revenue shall collect the Business Tax on behalf of the City as authorized in T.C.A. § 67-4-703(a). The City Treasurer is authorized and directed to collect such fees and taxes

as are authorized by said Act to be collected by the City of Chattanooga, a municipality, together with such interest and penalties as may become due thereon, at the maximum rate provided by law. The City Treasurer is hereby authorized and directed, in accordance with the Business Tax Act, to register new businesses located within the City and collect a fee of Fifteen Dollars (\$15.00) for issuance of an initial business license upon the City Treasurer's receipt of the application, together with any other information reasonably required, and to issue such license at the time of registration. The City Treasurer is designated as the City official responsible for the registration of businesses located within the City of Chattanooga.

SECTION 5. That the budgets of the various departments, agencies, boards, commissions, offices, divisions, or branches of Municipal Government for the fiscal year beginning July 1, 2018, are fixed as hereafter set out; and the amount so fixed for each is hereby appropriated out of the estimated revenue for said year for the use of that department, agency, board, commission, office, division, branch of government, to-wit:

GENERAL FUND APPROPRIATIONS

	FY17 Actual	FY18 Projected	FY19 Proposed
General Government & Supported Agencies	\$59,321,572	\$76,872,651	\$80,235,593
Executive Department	1,788,641	1,710,658	1,890,342
Department of Finance & Administration	5,220,728	5,126,404	6,653,647
Department of General Services	4,138,587	-	-
Department of Human Resources	1,849,753	1,965,870	2,369,155
Department of Economic & Community Development	6,158,028	6,774,018	8,268,037
Department of Police	64,119,189	65,664,067	72,770,385
Department of Fire	38,214,850	42,109,927	45,960,072
Department of Public Works	27,491,786	31,981,163	33,046,258
Department of Youth & Family Development	9,779,654	10,237,616	11,356,075
Department of Transportation	10,468,663	10,389,853	11,002,436
SUBTOTAL	\$228,551,451	\$252,832,227	\$273,552,000

	FY17	FY18	FY19
	Actual	Projected	Proposed
Golf Course	\$1,733,476	\$1,680,953	\$1,711,385
TOTAL GENERAL FUND	\$230,284,927	\$254,513,180	\$275,263,385
Estimated Incr(Decr) in Fund Balance	\$13,530,624	\$709,954	-\$11,532,000
Beginning Unassigned Fund Balance July 1	\$70,009,765	\$83,540,389	\$84,250,343
Ending Unassigned Fund Balance June 30	\$83,540,389	\$84,250,343	\$72,718,343
Ending Unassigned Fund Balance (% of Total Appropriations)	36.28%	33.10%	26.42%
DEPARTMENT OF EXECUTIVE BRANCH			
Executive Office Administration	\$1,426,677	\$1,346,347	\$1,593,367
Multicultural Affairs	361,964	364,311	296,975
TOTAL	\$1,788,641	\$1,710,658	\$1,890,342
DEPARTMENT OF FINANCE & ADMINISTRATION			
City General Tax Revenue	\$481,809	\$476,026	\$500,000
Finance Office	2,536,174	\$2,142,603	2,999,053
City Treasurer	657,942	\$779,386	980,234
Delinquent Tax	172,361	\$242,232	240,775
City Court Clerk's Office	1,078,634	\$1,183,226	1,426,721
Office of Performance Management	211,803	\$228,556	305,630
Capital Planning	82,005	74,375	201,234
TOTAL	\$5,220,728	\$5,126,404	\$6,653,647
DEPARTMENT OF GENERAL SERVICES			
General Services Admin	\$547,773	-	-
Mail Room	60,407	-	-
Office of Sustainability	102,785	-	-
Building Maintenance	1,911,915	-	-
Storage on Main Street	49,973	-	-
Real Estate Office	37,733	-	-
Farmer's Market	3,000	-	-
Chattanooga Zoo at Warner Park	675,000	-	-
Memorial Auditorium	214,196	-	-

	FY17	FY18	FY19
	Actual	Projected	Proposed
Tivoli Theatre	534,984	-	-
Civic Facilities Administration	821	-	-
TOTAL	\$4,138,587	-	-
DEPARTMENT OF HUMAN RESOURCES			
Human Resources Admin	\$1,283,039	\$1,348,421	\$1,102,394
Employees Insurance Office	330,478	\$364,757	365,146
Employees Safety Program	100,048	\$121,567	368,663
On Job Injury Admin	74,400	\$74,400	75,000
Physical Exam - Police	22,040	\$14,500	22,500
Employee Training	39,748	42,225	435,452
TOTAL	\$1,849,753	\$1,965,870	\$2,369,155
DEPARTMENT OF ECONOMIC & COMMUNITY DEVELOPMENT			
ECD Neighborhood Serv - Admin	\$641,938	\$861,828	\$378,147
ECD Neighborhood Serv- Affordable Housing Prog	58,648	83,071	-
ECD Economic Development	263,520	288,043	612,449
ECD Homeless Outreach Program	103,358	114,215	481,644
Community and Neighborhood Relations	365,635	396,009	402,581
Outdoor Chattanooga	463,007	591,906	971,214
Trust For Public Land	119,500	100,000	-
Real Estate Office	-	91,341	142,411
Shared Maint Riverpark Art Maint & Mgmt	132,294	180,592	238,525
Land Development Office	2,663,760	2,153,156	2,947,079
Board of Plumbing Examiners	1,806	2,100	2,100
Board of Electrical Examiners	3,592	7,028	7,150
Board of Mechanical Examiners	544	2,054	1,850
Board of Gas Fitters	1,215	2,050	2,050
Board of Appeals & Variances	11,004	76,814	11,925
Back Tax Properties Abatement	-	100,000	100,000
Code Enforcement	1,328,207	1,723,811	1,968,912
TOTAL	\$6,158,028	\$6,774,018	\$8,268,037
DEPARTMENT OF POLICE			
Chief of Police	\$1,408,576	\$1,092,405	\$2,518,501
Internal Affairs	885,580	925,432	1,205,637
Uniform Services Command Office	466,710	558,669	443,542
Community Outreach Services	233,677	26,049	418,152
Special Operations Division	3,717,387	4,121,202	4,123,100

	FY17	FY18	FY19
	Actual	Projected	Proposed
Police Patrol Alpha	3,479,981	3,527,266	4,149,448
Police Patrol Bravo	2,972,736	2,565,751	3,322,904
Police Patrol Charlie	3,169,290	3,663,990	4,181,190
Police Patrol Delta	3,361,376	3,166,927	4,021,820
Police Patrol Echo	3,407,186	3,200,393	4,172,894
Police Patrol Fox	2,869,589	2,909,011	3,541,783
Police Patrol George	3,205,807	3,101,164	3,985,343
Police Bike Patrol	396,010	300,712	691,684
Investigative Services	812,902	964,450	1,198,690
Major Crimes	4,278,722	4,374,440	4,176,615
Special Investigations	5,009,939	4,926,995	6,204,949
CPD SVC at FJC	-	409,940	1,280,414
Police Admin & Support Service Command	5,477	4,173	-
Police Admin. Support & Technical Services	3,694,658	4,412,635	2,471,072
Police Training Recruiting	5,696,530	6,558,224	2,549,060
Police Budget & Finance	304,106	330,866	392,376
Police Facilities & Security	6,521,402	6,333,716	7,111,696
Police Facilities - East 11th Street	12,154	12,901	28,474
Real Time Intelligence Center (RTIC)	-	298,834	1,902,464
Records Management & Services	997,288	627,288	1,350,868
Polygraph	120,140	119,963	136,653
Police Communications Center	4,482,088	4,810,000	4,868,948
Animal Services	1,659,639	1,675,000	1,725,250
Family Justice Center	481,782	348,648	518,025
Violence Reduction Initiative -GF	425,690	272,500	-
Safety Minority Internship	42,767	24,523	78,833
TOTAL	\$64,119,189	\$65,664,067	\$72,770,385
DEPARTMENT OF FIRE			
Fire Administration	\$872,508	\$975,960	\$936,231
Fire Inventory Purchases	11,395	-	-
Fire Operations	32,453,371	36,397,931	40,008,959
Fire Station # 1	77,068	80,410	53,567
Fire Station # 3	28,826	30,335	24,572
Fire Station # 4	25,624	28,955	22,973

	FY17	FY18	FY19
	Actual	Projected	Proposed
Fire Station # 5	27,863	29,798	18,108
Fire Station # 6	31,212	32,520	26,672
Fire Station # 7	41,608	42,587	32,252
Fire Station # 8	23,478	25,940	19,972
Fire Station # 9	21,359	28,535	23,472
Fire Station # 10	48,331	52,245	46,524
Fire Station # 11	8,187	19,780	16,632
Fire Station # 12	-9,440	23,335	17,472
Fire Station # 13	35,064	27,773	17,508
Fire Station # 14	23,440	26,135	19,672
Fire Station # 15	17,357	18,035	12,572
Fire Station # 16	24,286	25,435	20,072
Fire Station # 17	15,526	18,135	12,672
Fire Station # 19	29,221	30,307	19,608
Fire Station # 20	17,347	17,944	13,672
Fire Station # 21	27,324	26,235	20,472
Fire Station # 22	21,567	18,735	13,272
Hamilton County Rescue	6,480	9,100	8,100
Fire Tactical Services	247,199	389,623	406,121
Fire Training Division	1,331,026	723,292	862,494
Fire Deputy Chief Admin	1,621	1,588	-
Fire Marshall Staff	1,335,611	1,487,265	1,558,964
Fire Logistics & Technology	1,420,391	1,521,994	1,727,467
TOTAL	\$38,214,850	\$42,109,927	\$45,960,072
DEPARTMENT OF PUBLIC WORKS			
Public Works Administration	\$964,488	\$537,073	\$693,689
City Engineer	1,464,769	1,608,505	1,328,382
Field Surveyors	265,860	128,767	231,626
Facilities Management	-	338,480	421,263

	FY17	FY18	FY19
	Actual	Projected	Proposed
Mail Room	-	76,667	47,363
Office of Sustainability	-	84,853	109,948
Building Maintenance	-	1,797,993	1,987,310
Storage on Main Street	-	55,722	51,120
GIS	-	164,016	251,979
PW Summer Youth Work Program	-	-	100,000
Public Works Utilities	185,497	185,258	185,772
Solid Waste Disposal	6,210,400	6,210,400	6,150,400
Farmer's Market	-	12,950	7,000
CWS Admin	1,247,735	1,412,794	1,500,719
CWS Emergency	626,629	753,430	648,003
CWS Street Cleaning	677,483	103,649	-
Central Business District	347,629	328,496	374,233
CWS Street Cleaning Crews	411,787	731,690	668,193
CWS Mowing Tractors/Leaf Collection	639,333	903,495	972,185
CWS Street Sweeping	615,119	842,339	956,338
Brush Pick-up	1,333,487	1,314,710	1,425,826
Garbage Pick-up	4,032,431	4,065,384	3,808,042
Trash Flash Pick-up	636,688	775,783	713,648
Recycle Pick-up	980,138	1,078,684	1,084,973
Refuse Collection Centers	502,776	538,919	540,654
Blighted Property Abatement	13,487	-	-
Container Management	287,255	369,524	442,335
Municipal Forestry	806,743	972,425	953,138
Brainerd Levee 1, 2, 3	53,527	-	-
Orchard Knob Storm Station	73,951	-	-
Minor Storm Station	38,922	-	-
Park Maint - Admin	1,063,917	1,114,736	1,024,459
Park Maint - Playgrounds & Hardscapes	173,149	193,903	227,411
Park Maint - Buildings & Structures	5,978	-	-
Park Maint - Landscape	863,829	1,136,279	1,193,243
Park Maint - City-Wide Security	55,337	58,197	55,844
Park Mgmt - Heritage Park	20,569	33,371	16,640
Park Mgmt - Greenway Farm	9,797	2,188	16,640
Park Mgmt - Rivermont Park	2,801	-	-
Park Mgmt - Landscape Miller Park	-	-	516,214
Park Mgmt - Landscape Mechanic	72,803	73,868	72,831

	FY17	FY18	FY19
	Actual	Projected	Proposed
Shared Maint - TN Riverpark Downtown- North	1,608,472	1,600,580	2,218,065
Shared Maint - TN Riverpark Downtown- Riverwalk	936,177	658,415	301,401
Shared Maint - Carousel Operations	65,001	71,995	117,424
Shared Maint - TN Riverpark Security	195,881	220,625	206,947
Shared Maint - Renaissance Park	193	-	-
Shared Maint - Walnut Street Bridge	1,748	-	-
Chattanooga Zoo at Warner Park	-	675,000	675,000
Tivoli Theatre	-	750,000	750,000
TOTAL	\$27,491,786	\$31,981,163	\$33,046,258
DEPARTMENT OF YOUTH & FAMILY DEVELOPMENT			
Youth & Family Development Admin	\$311,130	\$218,212	\$358,726
Office of Early Learning	125,001	210,456	425,302
Re-entry Program	-	-	172,442
Recreation Admin	996,048	1,001,648	1,027,441
Recreation Support Services	681,412	719,860	744,118
Recreation Public Information	105,754	104,732	98,634
Recreation Special Programs	49,395	43,553	263,178
Rec Prog - Summer Camps	349,175	360,867	315,762
Sports Programs	481,604	554,785	305,602
Aquatics Programs	236,462	230,748	212,305
Therapeutic Programs	159,795	175,894	181,632
Fitness Center	273,023	279,300	260,969
Youth Dev - CAPS	224,955	275,474	259,779
Youth Dev - Education	780,633	848,294	1,049,867
Youth Dev - Career Development	77,894	110,600	115,176
Youth Dev - Alton Park Partnership	-	21,040	21,215
Rec Facility - Skatepark	63,007	75,184	74,704
Rec Facility - Champion's Club	353,230	345,626	395,377
Rec Facility - Summit of Softball	407,535	462,513	509,097
Rec Ctr - Avondale	173,685	152,395	215,592
Rec Ctr - Brainerd	314,837	315,972	317,307
Rec Ctr - Carver	225,873	233,856	248,412
Rec Ctr - East Chattanooga	248,286	236,418	252,757
Rec Ctr - East Lake	225,800	259,647	279,929
Rec Ctr - Eastdale	185,336	183,394	199,718
Rec Ctr - First Centenary	125,991	72,872	53,277
Rec Ctr - Frances B. Wyatt	108,546	117,222	129,211
Rec Ctr - Glenwood	253,030	250,829	267,063

	FY17	FY18	FY19
	Actual	Projected	Proposed
Rec Ctr - John A. Patten	248,394	244,208	296,851
Rec Ctr - North Chattanooga	156,682	172,537	159,242
Rec Ctr - Shepherd	260,986	259,802	247,168
Rec Ctr - South Chattanooga	344,738	300,406	332,544
Rec Ctr - Tyner	199,439	189,364	229,003
Rec Ctr - Washington Hills	252,038	223,258	284,106
Rec Ctr - Westside Community Ctr	91,148	167,996	151,502
Rec Ctr - Hixson	186,398	247,983	277,253
Rec Ctr - Cromwell Community Ctr	96,221	137,869	110,124
North River Center Programs	105,365	110,175	118,693
Eastgate Center Programs	210,129	225,081	284,517
Culture Arts Programs	42	-	-
Heritage House Programs	90,637	97,546	110,480
TOTAL	\$9,779,654	\$10,237,616	\$11,356,075
DEPARTMENT OF TRANSPORTATION			
Traffic Engineering Admin	\$829,631	\$1,116,599	-
Street Lighting	3,134,054	3,114,940	-
Smart Cities Operations	-	134,635	4,986,411
Traffic Operations	2,229,381	2,366,763	4,525,023
Complete Streets	-	-	993,931
Transportation Admin	508,052	430,489	497,071
Transportation Design and Engineering	836,545	1,101,575	-
Street Paving	\$2,931,000	\$2,124,852	-
TOTAL	\$10,468,663	\$10,389,853	\$11,002,436
Golf Course			
Brainerd	\$852,531	\$805,219	\$823,734
Brown Acres	880,945	875,734	887,651
	\$1,733,476	\$1,680,953	\$1,711,385

SECTION 5(a). GENERAL GOVERNMENT & SUPPORTED AGENCIES. The initials "A.O." as they appear in this Section, or elsewhere in the Ordinance, shall mean "Appropriation Only" which is hereby defined to mean that the amount as is shown being appropriated is only the appropriation of the City toward the total budget of such department, agency, board, commission, office or division or branch of government and is

not to be construed to mean that such amount is its total budget or appropriation. The initials "A.S.F." as they appear in this Section, or elsewhere in this Ordinance, shall mean "Appropriation to Special Fund" which is hereby defined to mean that the amount as is shown being appropriated is to a Special Fund that will not revert to the General Fund at the end of the fiscal year.

GENERAL GOVERNMENT & SUPPORTED AGENCIES

		FY17 Actual	FY18 Projected	FY19 Proposed
City Attorney Operations		\$1,474,042	\$1,555,010	\$1,689,150
City Council		710,053	629,573	819,851
City Judges Division 1		464,627	487,298	511,491
City Judges Division 2		444,587	461,905	479,381
Information Technology		6,211,930	8,499,195	8,115,593
Internal Audit		628,406	681,360	691,663
Purchasing		685,300	728,642	905,896
311 Call Center		610,976	635,443	717,655
AIM Center, Inc	A.O.	60,000	60,000	65,000
Air Pollution Control Bureau	A.S.F.	270,820	270,820	270,820
Arts Build	A.O.	275,000	275,000	275,000
Bessie Smith Cultural Center	A.O.	60,000	80,000	80,000
CARTA Subsidy	A.O.	5,049,676	5,012,420	5,352,440
Carter Street Corporation	A.O.	200,000	200,000	-
Chambliss Center for Children	A.O.	350,000	350,000	350,000
Chattanooga Area Urban League	A.O.	125,000	115,000	120,000
Chattanooga Basketball	A.O.	-	-	100,000
Chattanooga Design Studio	A.O.	-	-	50,000
Chattanooga Football Club Foundation	A.O.	-	-	40,000
Chattanooga Goodwill Industries	A.O.	10,000	10,000	15,000
Chattanooga Junior Golfers Development Program	A.O.	-	-	25,000
Chattanooga Kids on the Block	A.O.	-	20,000	20,000
Chattanooga Neighborhood Enterprises	A.O.	662,520	705,000	705,000
Chattanooga Room in the Inn	A.O.	25,000	25,000	25,000
Chattanooga State Community College	A.O.	-	-	25,000
Children's Advocacy Center	A.O.	60,000	65,000	65,000
Community Foundation	A.O.	106,300	106,300	100,000
Enterprise Center	A.O.	200,000	270,000	-
Enterprise South Nature Park	A.O.	509,760	700,585	834,863
ESIP Security	A.O.	54,834	55,352	-

		FY17	FY18	FY19
		Actual	Projected	Proposed
Family Promise of Greater Chattanooga	A.O.	64,400	-	150,000
Friends of Moccasin Bend Nat'l Park	A.O.	30,000	-	-
Friends of the Zoo, Inc	A.O.	25,000	25,000	25,000
Girls, Inc.	A.O.	30,000	110,000	110,000
Grassroots midTown	A.O.	10,000	-	-
Greater Chattanooga Sports & Events	A.O.	225,000	225,000	100,000
Green Spaces	A.O.	15,000	15,000	25,000
Habitat for Humanity of Greater Chattanooga	A.O.	50,000	50,000	40,000
Helen Ross McNabb (Fortwood Center)	A.O.	57,000	62,000	62,000
Heritage Hall Fund	A.S.F.	68,685	69,500	74,725
Homeless Coalition	A.O.	70,000	70,000	70,000
Hope for the Inner City	A.O.	60,000	-	-
Joe Johnson Mental Health	A.O.	60,000	60,000	60,000
LaPaz Chattanooga	A.O.	50,000	50,000	50,000
Lookout Mountain Conservancy	A.O.	-	-	20,000
Orange Grove	A.O.	105,188	105,188	106,000
Partnership for Families, Children & Adults	A.O.	65,000	65,000	65,000
Public Library	A.S.F.	5,970,000	6,045,000	6,545,000
Regional Planning Agency	A.S.F.	2,351,557	2,203,663	2,003,663
Signal Center	A.O.	75,000	75,000	275,000
Speech & Hearing Center	A.O.	67,700	67,700	67,700
Tech Town Foundation	A.O.	40,000	40,000	40,000
Tennessee RiverPark	A.O.	1,143,630	1,363,171	1,255,640
United Methodist Neigh. Centers (Bethlehem Center)	A.O.	45,000	65,000	65,000
United Way of Greater Chattanooga	A.O.	35,000	135,000	160,000
WTCI-TV-Channel 45	A.O.	75,000	75,000	93,000
Youth & Family Development-Social Services	A.S.F.	1,165,000	1,426,650	1,259,643
Debt Service Fund	A.S.F.	20,514,537	22,434,479	23,487,712
Capital Improvements		1,859,202	12,813,717	11,532,000
Election Expense		194,614	-	25,000
City Code Revision		7,080	15,420	9,000
Unemployment Insurance		32,350	60,000	50,000
Contingency Fund Appropriation		800,744	1,255,140	4,999,407
Renewal & Replacement		350,745	1,331,339	1,500,000
Audits, Dues & Surveys		105,820	125,200	150,000
Intergovernmental Relations		303,466	293,525	285,000
City Water Quality Management Fees		432,230	515,578	503,800
Liability Insurance Premiums	A.S.F.	1,966,580	2,000,000	800,000
Education Contribution (per TCA 57-4-306)		1,538,019	1,597,159	1,687,500
Enterprise South Industrial Park Admin.		1,776	10,500	10,000
Tuition Assistance Program		12,418	18,819	25,000
Total		\$59,321,572	\$76,872,651	\$80,235,593

SECTION 6. That there be and is hereby established a budget for each of the following special funds for Fiscal Year 2018-2019

	FY17 Actual	FY18 Projected	FY19 Proposed
1111 <u>ECONOMIC DEVELOPMENT</u>			
ESTIMATED REVENUE			
Local Option Sales Tax	\$12,827,046	\$13,464,968	\$13,484,968
Local Option Tourist Development Zone	4,344,062	5,794,536	2,000,000
Total	\$17,171,108	\$19,259,504	\$15,484,968
APPROPRIATIONS			
Economic Development Capital Projects	\$3,268,622	\$1,140,000	\$2,686,099
Approp to Capital From Fund Balance	525,000	-	7,561,701
Chattanooga Chamber of Commerce . . .A.O	-	450,000	450,000
Chamber of Commerce-Marketing & Ind Serv . .A.O	-	75,000	75,000
Enterprise Center - Innovation Center . . A.O	231,000	257,146	-
Enterprise Center - Innovation District. . A.O	181,000	195,700	850,000
Enterprise Center - Operating Support . . A.O	369,000	409,654	1,002,500
Enterprise Center - Innovation District Master Plan .. A.O	-	140,000	-
Enterprise Center - Digital Equity Programs. . .A.O	-	-	325,000
Enterprise Center - Bessie Smith/Mapp Building . .A.O	-	-	50,000
Transfer to IDB - Workforce Development Fund	-	350,000	-
Public Education Foundation STEP-UP Chattanooga..AO	-	25,000	25,000
Sales Tax Commission	128,181	127,829	134,850
Thrive Regional Partnership	-	-	100,000
Carter Street Corporation	-	-	200,000
TN Reconnect Grant	-	-	65,750
Lease Payments - Tourist Development Zone	7,949,081	9,532,219	9,520,769
Total	\$12,651,884	\$12,702,548	\$23,046,669
Estimated Incr(Decr) in Fund Balance	\$4,519,224	\$6,556,956	-\$7,561,701
Beginning Fund Balance July 1	\$5,570,846	\$10,090,070	\$16,647,026
Ending Fund Balance June 30	\$10,090,070	\$16,647,026	\$9,085,325
Ending Fund Balance as a % of Total Appropriations	79.75%	131.05%	39.42%

2030 YFD - OFFICE OF FAMILY EMPOWERMENT

	FY17	FY18	FY19
	Actual	Projected	Proposed
ESTIMATED REVENUE			
Federal	\$11,656,035	\$12,025,729	\$12,025,729
State	3,224,525	3,720,428	3,791,465
City of Chattanooga - Transfer In	1,165,000	1,426,650	1,259,653
Other - Transfer In	354,913	-	-
Interest Income	77	500	500
Charges for Service	30,436	25,000	-
Contributions & Donations	59,598	24,048	23,648
Total	\$16,490,584	\$17,222,355	\$17,100,995

APPROPRIATIONS

Administration	1,275,479	836,998	1,052,743
Headstart	11,495,719	12,187,995	12,125,045
Day Care	325,051	324,063	-
Foster Grandparents	487,088	497,670	505,860
Low Income Energy Assistance Program	2,234,151	2,656,039	2,656,039
Community Services Block Grant (CSBG)	649,256	603,200	603,200
Social Services Programs	26,569	47,858	85,358
City General Relief	13,580	25,000	25,000
Emergency Food and Shelter	21,646	22,750	22,750
Other	18,350	1,085	25,000
Total	\$16,546,889	\$17,202,658	\$17,100,995

Estimated Incr(Decr) in Fund Balance	(56,305)	\$19,697	\$0
Beginning Fund Balance July 1	\$741,314	\$685,009	\$704,706
Ending Fund Balance June 30	\$685,009	\$704,706	\$704,706
Ending Fund Balance as a % of Total Appropriations	4.14%	4.10%	4.12%

2050 STATE STREET AID

ESTIMATED REVENUE

State Shared Ops St Aid 1989 Amended Gas Tax	\$512,032	\$544,484	\$555,374
State Shared Ops Street Aid Gas Tax	3,193,482	3,391,303	3,459,129
State Shared Ops Street Aid Add 3 Cent Tax	950,335	1,009,230	1,029,415
IMPROVE Act	-	966,024	1,100,000
State Maintenance of Streets	117,459	-	-
Other	58,156	-	-
Total	\$4,831,464	\$5,911,041	\$6,143,918

APPROPRIATIONS	FY17	FY18	FY19
	Actual	Projected	Proposed
Operations	\$3,716,498	\$4,236,221	\$4,968,770
Transfer Out - Transportation Capital	224,340	975,148	1,765,148
Total	\$3,940,838	\$5,211,369	\$6,733,918
Estimated Incr(Decr) in Fund Balance	\$890,626	\$699,672	(590,000)
Beginning Fund Balance July 1	\$3,559,897	\$4,450,523	\$5,150,195
Ending Fund Balance June 30	\$4,450,523	\$5,150,195	\$4,560,195
Ending Fund Balance as a % of Total Appropriations	112.93%	98.83%	67.72%

2060 COMMUNITY DEVELOPMENT FUND

ESTIMATED REVENUE			
Federal and State	\$2,909,140	\$2,240,000	\$2,725,143
Miscellaneous/Other	911,181	500,000	713,000
Total	3,820,321	2,740,000	3,438,143

APPROPRIATIONS			
Administration	\$445,062	\$466,000	\$573,770
Chattanooga Neighborhood Enterprise	216,561	124,650	250,000
Other Community Development Projects	2,003,555	2,026,798	3,376,553
Transfers	843,552	125,000	-
Total	3,508,730	2,742,448	4,200,323

Estimated Incr(Decr) in Fund Balance	\$311,591	(2,448)	(762,180)
Beginning Fund Balance July 1	\$1,426,877	\$1,738,468	\$1,736,020
Ending Fund Balance June 30	\$1,738,468	\$1,736,020	\$973,840
Ending Fund Balance as a % of Total Appropriations	49.55%	63.30%	23.18%

2070 HOTEL/MOTEL TAX FUND

ESTIMATED REVENUE			
Occupancy Tax	\$6,984,506	\$7,396,632	\$7,618,531
Parking Garage Revenue	430,370	325,000	325,000
Interest Revenue	3,103	2,666	-
Total	\$7,417,979	\$7,724,298	\$7,943,531

	FY17	FY18	FY19
	Actual	Projected	Proposed
APPROPRIATIONS			
PW Capital Fund Walnut St Bridge & Holmberg Bridge	\$1,350,000	\$4,700,000	\$7,500,000
River Pier Garage Operations	189,346	325,000	325,000
Hotel/Motel County Trustee Collection Fee	138,738	147,933	152,371
CDOT Street Alley Sidewalks	-	100,000	-
Debt Service	3,997,381	5,124,182	3,758,039
Hamilton County Accounting Fee	30,000	73,966	76,185
Total	\$5,705,465	\$10,471,081	\$11,811,595
Estimated Incr(Decr) in Fund Balance	\$1,712,514	(2,746,783)	(3,868,064)
Beginning Fund Balance July 1	\$5,476,188	\$7,188,702	\$4,441,919
Ending Fund Balance June 30	\$7,188,702	\$4,441,919	\$573,855
Ending Fund Balance as a % of Total Appropriations	126.00%	42.42%	4.86%

3100 DEBT SERVICE FUND

ESTIMATED REVENUE

General Fund	\$20,514,537	\$22,434,479	\$23,487,712
CDBG (Fannie Mae Loan)	416,743	402,957	388,957
Hotel/Motel Tax	3,997,381	5,124,526	3,758,039
Capital Improvement Bond	178,558	-	-
Other Sources	67,338	50,603	75,442
Total	\$25,174,557	\$28,012,565	\$27,710,150

APPROPRIATIONS

Principal	\$18,058,024	\$20,623,507	\$20,868,462
Interest	7,426,697	6,904,674	6,731,688
Bank Service Charges	73,417	70,000	110,000
Total	\$25,558,138	\$27,598,181	\$27,710,150

Estimated Incr(Decr) in Fund Balance	-\$383,581	\$414,384	\$0
Beginning Fund Balance July 1	\$2,161,977	\$1,778,396	\$2,192,780
Ending Fund Balance June 30	\$1,778,396	\$2,192,780	\$2,192,780
Ending Fund Balance as a % of Total Appropriations	6.96%	7.95%	7.91%

6010 INTERCEPTOR SEWER SYSTEM

ESTIMATED REVENUE

Sewer Service Charges	\$61,613,137	\$67,748,385	\$69,708,636
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	FY17	FY18	FY19
	Actual	Projected	Proposed
Industrial Surcharges	4,334,978	2,722,181	2,540,453
Septic Tank Charges	326,481	347,466	371,153
Wheelage and Treatment:			
Hamilton County, TN	1,252,963	1,245,791	1,228,714
Lookout Mountain, TN	463,619	455,298	442,548
Lookout Mountain, GA	110,025	116,458	110,491
Walker County, GA	716,473	625,404	659,618
Collegedale, TN	1,465,631	1,475,569	1,423,846
Soddy-Daisy, TN	378,475	358,498	424,396
East Ridge, TN	2,664,329	2,710,222	2,930,502
Windstone	43,596	54,569	40,501
Rossville, GA	763,717	788,313	798,281
Red Bank, TN	1,281,330	1,306,033	1,237,167
Northwest Georgia	1,274,679	849,251	714,599
Catoosa-Ringgold, GA	693,779	593,132	555,554
Dade County, GA	20,306	21,071	21,622
Debt Service Northwest Georgia	447,353	447,353	286,273
Industrial User Permits	80,404	84,867	75,000
Industrial User Fines	-	6,300	-
Garbage Grinder Fees	91,933	77,464	80,645
Other Revenue/Charges	23,262	18,333	-
Operating Revenue:	\$78,046,470	\$82,051,958	\$83,650,000
Interest Earnings	904,676	333,450	500,000
Total Revenues	\$78,951,146	\$82,385,408	\$84,150,000

APPROPRIATIONS

Operations & Maintenance:			
Administration	\$3,418,635	\$5,467,502	\$7,606,025
Laboratory	760,483	829,045	925,400
Engineering	906,819	944,287	1,056,758
Plant Maintenance	2,949,497	3,404,313	4,085,190
Sewer Maintenance	3,792,378	4,405,225	5,492,260
Moccasin Bend - Liquid Handling	13,328,015	13,794,454	14,718,140
Inflow & Infiltration	1,823,339	2,362,642	2,493,545
Safety & Training	147,158	275,382	376,115
Pretreatment/Monitoring	586,639	626,429	737,130
Moccasin Bend - Solid Handling	3,856,338	4,397,645	4,313,170
Moccasin Bend - Landfill Handling	1,433,202	1,609,878	1,600,800
Combined Sewer Overflow	247,583	558,418	524,400
Inventory Moc Bend	427,940	-	-

	FY17	FY18	FY19
	Actual	Projected	Proposed
Municipal Billing	259,644	367,804	-
Pump Station Operations	7,380	1,281,283	1,303,110
Total Operations & Maintenance	\$33,945,050	\$40,324,307	\$45,232,043
Pumping Stations:			
Mountain Creek Pump Station	\$132,143	\$127,996	\$88,800
Citico Pump Station	616,229	696,529	630,250
Friar Branch Pump Station	224,373	251,210	393,300
Hixson 1, 2, 3, & 4 Pump Stations	381,195	629,358	558,050
19th Street Pump Station	279,255	208,775	153,750
Orchard Knob Pump Station	68,069	69,331	69,700
South Chickamauga Pump Station	643,078	800,203	721,250
Tiftonia 1 & 2 Pump Stations	149,601	247,164	247,850
23rd Street Pump Station	248,293	280,726	281,750
Latta Street Pumping Stations	32,513	41,741	37,225
Residential Pump Stations	67,638	67,308	67,400
Murray Hills Pump Station	131,176	79,676	75,950
Highland Park Pump Station	39,245	63,078	61,800
Big Ridge 1-5 Pump Stations	158,717	220,241	237,600
Dupont Parkway Pump Station	93,318	45,332	56,200
VAAP Pump Station	7,376	10,942	13,350
Northwest Georgia Pump Station	63,190	244,957	172,100
Brainerd Pump Station	50,596	92,549	81,450
East Brainerd Pump Station	177,623	74,664	84,250
North Chattanooga Pump Station	104,476	55,814	64,000
South Chattanooga Pump Station	17,849	19,769	22,720
Ooltewah-Collegedale Pump Station	-195,646	43,033	45,600
Odor Control Pump Stations	1,363,367	1,563,166	1,700,000
Enterprise South Pump Station	40,073	31,125	29,200
River Park Pump Station	3,206	4,965	3,900
Ringgold Pump Station	141,533	132,915	142,850
Regional Metering Stations	11,667	19,769	44,800
Park #1 Pump Station	1,069	9,747	6,600
West Chickamauga	9,160	25,011	-
Davidson Place	-	1,103	1,200
Total Pumping Stations	\$5,060,382	\$6,158,197	\$6,092,895
Total Operations, Maint. & Pumping Stations	\$39,005,432	\$46,482,504	\$51,324,938
Capital Improvement			
Appropriation to Capital	\$21,350,000	\$30,900,000	\$33,300,000

	FY17	FY18	FY19
	Actual	Projected	Proposed
Debt Service			
Principal	\$6,677,020	\$9,377,632	\$9,190,674
Interest	2,215,430	2,635,749	2,921,106
Bank Fees	52,453	77,998	113,282
Sub Total Debt Service	8,944,903	12,091,379	12,225,062
Total	\$69,300,335	\$89,473,883	\$96,850,000
Estimated Incr(Decr) in Fund Balance	\$9,650,811	-\$7,088,475	-\$12,700,000
Beginning Fund Balance July 1	\$82,632,546	\$92,283,357	\$85,194,882
Ending Fund Balance June 30	\$92,283,357	\$85,194,882	\$72,494,882
Ending Fund Balance as a % of Total Appropriations	133.16%	95.22%	74.85%

6020 SOLID WASTE & SANITATION FUND
ESTIMATED REVENUE

Landfill Tipping Fees	\$293,420	\$329,978	\$350,000
City Tipping Fees	5,670,906	5,483,200	5,483,200
Sale of Property / Scrap	72,897	24,891	35,000
Investment Income		2,365	-
Sale of Mulch	161,942	63,772	-
Miscellaneous	35,128	63,694	10,000
Total	\$6,234,293	\$5,967,900	\$5,878,200

APPROPRIATIONS

Recycling Center	\$914,030	\$1,544,481	\$868,305
Waste Disposal – Birchwood Monitoring	-	2,538	-
Waste Disposal – City Landfill	966,283	1,137,234	1,149,993
Compost Waste Center	764,942	728,603	490,600
Debt Service			
Principal	1,887,929	1,917,677	1,816,599
Interest	321,456	419,037	238,699
Bank Fees	1,852	-	1,374
Capital Improvement	1,865,719	1,930,384	1,000,000
Landfill Closure & Postclosure	-	-	312,630
Household Hazardous Waste	277	-	-
Total	\$6,722,488	\$7,679,954	\$5,878,200

Estimated Incr(Decr) in Fund Balance	(488,195)	(1,712,054)	\$0
Beginning Fund Balance July 1	\$6,648,106	\$6,159,911	\$4,447,857
Ending Fund Balance June 30	\$6,159,911	\$4,447,857	\$4,447,857
Ending Fund Balance as a % of Total Appropriations	91.63%	57.92%	75.67%

6030 WATER QUALITY FUND
ESTIMATED REVENUE

	FY17 Actual	FY18 Projected	FY19 Proposed
Water Quality Fee	\$20,077,734	\$20,456,772	\$21,719,000
Water Quality Permits	106,231	87,700	362,400
Revenue Adjustments	1,024,496	-	-
Other	89,592	205,850	1,000
Total	\$21,298,053	\$20,750,322	\$22,082,400

APPROPRIATIONS

Water Quality Management Administration	\$3,365,139	\$4,393,876	\$4,298,605
Water Quality Maintenance & Operations	6,327,447	6,756,241	9,090,289
Water Quality Site Development	743,537	878,949	919,625
Water Quality Engineering & Project Management	1,245,940	1,218,995	1,313,092
Water Quality Public Education	95,090	98,827	90,830
Renewal & Replacement	52,029	156,907	72,808
Brainerd Levee 1, 2, 3	-	63,664	60,000
Orchard Knob Storm Station	-	26,000	26,000
Minor Storm Stations	-	15,465	14,000
Debt Service			
Principal	1,897,395	1,999,738	1,340,002
Interest	662,050	576,961	608,384
Bank Service Charges	276	3,796	-
Appropriation to Capital Project Fund	4,071,805	6,343,000	4,625,000
Total	\$18,460,708	\$22,532,419	\$22,458,635

Estimated Incr(Decr) in Fund Balance	\$2,837,345	(1,782,097)	(376,235)
Beginning Fund Balance July 1	\$27,965,889	\$30,803,234	\$29,021,137
Ending Fund Balance June 30	\$30,803,234	\$29,021,137	\$28,644,902
Ending Fund Balance as a % of Total Appropriations	166.86%	128.80%	127.55%

6070 TVRCS OPERATIONS
ESTIMATED REVENUE

Federal Maintenance Fees	\$21,974	\$25,417	\$22,348
State Maintenance Fee	41,663	37,301	42,562

	FY17	FY18	FY19
	Actual	Projected	Proposed
Other Government Maintenance Fee	780,302	884,828	978,679
Mobile Communications Services	200,905	208,544	210,899
Outside Sales		57,114	
Miscellaneous Revenue	45,902	26,745	57,048
Master Site Buy-In Revenue to Capital Replacement	-	240,000	120,000
Total	\$1,090,746	\$1,479,949	\$1,431,536

APPROPRIATIONS

Operations	875,238	1,069,996	1,431,536
Total	\$875,238	\$1,069,996	\$1,431,536
Estimated Incr(Decr) in Fund Balance	\$215,508	\$409,953	\$0
Beginning Fund Balance July 1	\$235,190	\$450,698	\$860,651
Ending Fund Balance June 30	\$450,698	\$860,651	\$860,651
Ending Fund Balance as a % of Total Appropriations	51.49%	80.43%	60.12%

9091 AUTOMATED TRAFFIC ENFORCEMENT ESTIMATED REVENUE

Automated Traffic & Speeding Fines	\$1,391,182	\$655,700	\$655,700
Miscellaneous	2,586	-	-
Total	\$1,393,768	\$655,700	\$655,700

APPROPRIATIONS

Traffic Enforcement Operations	1,107,939	655,700	655,700
Total	\$1,107,939	\$655,700	\$655,700
Estimated Incr(Decr) in Fund Balance	\$285,829	-	-
Beginning Fund Balance July 1	\$776,266	\$1,062,095	\$1,062,095
Ending Fund Balance June 30	\$1,062,095	\$1,062,095	\$1,062,095
Ending Fund Balance as a % of Total Appropriations	95.86%	161.98%	161.98%

9250 NARCOTICS FUND

Federal	-	-	-
State	-	-	-
Confiscated Narcotics Funds	407,850	302,626	250,000
Fines, Forfeitures and Penalties	42,432	-	-
Other	34,414	60,472	60,000
Total	\$484,696	\$363,098	\$310,000

	FY17	FY18	FY19
APPROPRIATIONS	Actual	Projected	Proposed
Operations	\$312,651	\$363,016	\$310,000
Capital	314,187	314,187	-
Total	\$626,838	\$677,203	\$310,000
Estimated Incr(Decr) in Fund Balance	(142,142)	(314,105)	\$0
Beginning Fund Balance July 1	\$523,186	\$381,044	\$66,939
Ending Fund Balance June 30	\$381,044	\$66,939	\$66,939
Ending Fund Balance as a % of Total Appropriations	60.79%	9.88%	21.59%

9252 FEDERAL ASSET FORFEITURE FUND

ESTIMATED REVENUE

Federal	19,389	-	-
Other	6,832	-	-
Total	\$26,221	\$0	\$0

APPROPRIATIONS

Capital	386,000	386,000	-
Total	\$386,000	\$386,000	\$0

Estimated Incr(Decr) in Fund Balance	(359,779)	(386,000)	\$0
Beginning Fund Balance July 1	\$861,458	\$501,679	\$115,679
Ending Fund Balance June 30	\$501,679	\$115,679	\$115,679
Ending Fund Balance as a % of Total Appropriations	129.97%	29.97%	-%

SECTION 6(a). That there be and is hereby authorized the appropriation of all collections and fund balances to the respective funds, other than the General Fund, to be expended for the general public purposes as indicated.

SECTION 6(b). That the Chattanooga City Council adopted Resolution 25862 on March 24, 2009, authorizing the City to enter into an Airport Operations Service Contract (“Contract”) with the Chattanooga Metropolitan Airport Authority (“Airport Authority”). In accordance with Section 5.1 of the Contract, the City hereby appropriates the sum of \$3,158,131 from the Debt Service Fund (which represents the total debt service

requirements for the Airport Authority's fiscal year 2019), to be used only in the event that the Airport Authority is unable to meet its debt service requirement for fiscal year 2019.

SECTION 7. That all persons under the "City of Chattanooga Classification and Pay System" and covered by the "Pay Plans" on the effective date of this Ordinance shall receive pay within the appropriate range as designed in the City's Pay Plan. The Mayor shall authorize pay for all persons not within the "City of Chattanooga Classification System" and not covered by the "Pay Plan".

SECTION 7(a). The Mayor is authorized to apply a two and one half percent (2.5%) increase in base pay for full time civilian employees effective July 1, 2018, excluding those employees whose pay is governed by federal and/or state formula. If necessary to achieve this pay increase, an employee's pay may exceed the maximum in the pay range. Employees hired subsequent to March 31, 2018 shall not be eligible for the increase.

SECTION 7(b). Any person employed full time as a City employee shall not be paid less than the prevailing poverty rate, except for those employees whose pay is governed by federal formula.

SECTION 7(c). Any person employed on a temporary basis in positions authorized within the Classification Plan shall be paid at a rate not more than the minimum of the position's pay range. As provided in the Employee Information Guide, Section IV, temporary employment is for a specified period, not to exceed twelve (12) consecutive months.

SECTION 7(d). In addition to positions provided for hereinafter, known as positions within the "City of Chattanooga Classification System", which includes only regular full time positions, the City recognizes and authorizes the following types of designation of positions as exempt from the Classification System: Regular Part-Time, Temporary, Elected Officials and Appointed Employee

SECTION 7(e). That except as otherwise provided, the positions specified hereinafter are hereby authorized at the pay ranges or maximum amounts and upon the terms hereinafter specified.

DEPARTMENT OF GENERAL GOVERNMENT

Office of City Attorney

0000150	1	City Attorney	GS.34	
0001029	1	Claims & Risk Analyst	GS.16	
0002142	1	Compliance Officer	GS.17	
0004131	1	Deputy City Attorney	GS.32	
0000026	4	Legal Assistant	GS.13	
NEW	1	Public Records Manager	NR	
0002963	1	Receptionist PT	NP	(1 frozen)
0030020	4	Staff Attorney	GS.25	
0000028	1	Staff Attorney 2	GS.27	
Subtotal	15			

City Judges Division 1

0000152	2	City Court Officer	NP	
0020010	1	City Judge	*	
0000153	1	Judicial Assistant	NP	
Subtotal	4			

City Judges Division 2

0000152	2	City Court Officer	NP	
0020010	1	City Judge	*	
0000153	1	Judicial Assistant	NP	
Subtotal	4			

*The City Judges shall be paid the same salary as the General Sessions Judges of Hamilton County, Tennessee.

City Council

0004047	1	Administrative Support Assistant 2	GS.07	
0000159	1	Clerk to Council	GS.20	
0020100	1	Council Chairperson	***	
0020300	7	Council Member	*	
0004201	1	Council Support Specialist	GS.15	

0020200	1	Council Vice Chairperson	**	
0000039	1	Legislative & Management Analyst	GS.25	(1 frozen)
Subtotal	13			

*Members of the Council shall be paid fifteen percent (15%) of the Mayor's salary.

**The Vice-Chairperson shall be paid fifteen percent (15%) of the Mayor's salary plus an additional \$2,500.

***The Chairperson shall be paid fifteen percent (15%) of the Mayor's salary plus an additional \$5,000.

Internal Audit

0004037	1	Administrative Support Specialist	GS.10	
0002118	1	City Auditor	GS.29	
0002117	4	Senior Auditor	GS.21	
Subtotal	6			

Information Technology

0004037	1	Administrative Support Specialist	GS.10	
0000024	1	Assistant Director IT Operations	GS.30	
0000023	1	Assistant Director Project Management	GS.30	
0000107	1	Chief Information Officer	GS.33	
0004046	1	Database Administrator	GS.25	(1 frozen)
0000109	1	Deputy Chief Information Officer	GS.31	
0004021	1	Executive Assistant	GS.14	
0004011	1	Fiscal Analyst	GS.17	
0004004	3	IT Business Project Analyst	GS.25	(1 frozen)
0000089	3	IT Project Manager	GS.26	
0004009	3	IT Specialist	GS.19	
0000120	1	IT Support Services Supervisor	GS.21	
0001008	1	IT Technical Trainer	GS.18	
0004015	5	IT Technician	GS.15	(3 frozen)
0000108	1	Manager Applications Development	GS.28	
0004062	1	Manager IT Operations	GS.27	
0000113	1	Manager IT Support Services	GS.28	
0000110	3	Network Analyst	GS.22	(2 frozen)
0000127	4	Programmer 1	GS.18	
0000119	4	Programmer 2	GS.20	
0000116	3	System & Database Specialist 1	GS.22	(1 frozen)

0000115	2	System & Database Specialist 2	GS.23	(1 frozen)
0000147	1	Telecommunications Supervisor	GS.21	
0001009	1	UX Designer	GS.20	
0004008	1	Web Master	GS.20	
Subtotal	46			

311 Call Center

0002110	1	Call Center Manager	NR
0002107	10	Customer Service Representative 1	GS.07
0002108	1	Customer Service Supervisor	GS.15
Subtotal	12		

Purchasing

0004037	1	Administrative Support Specialist	GS.10
0000252	3	Buyer	GS.16
NEW	2	Buyer 2	NR
0000267	1	Deputy Director Purchasing	GS.21
0000250	1	Director Purchasing	GS.23
0000997	1	Grants Specialist	GS.15
0004167	1	Procurement Analyst	GS.17
0000046	1	Supplier Engagement Coordinator	GS.16
Subtotal	11		

GENERAL GOVERNMENT

TOTAL

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EXECUTIVE DEPARTMENT OF THE MAYOR

Administration

0004200	2	Administrative Specialist	NP
0004057	1	Administrative Support Assistant 1	GS.04
NEW	1	Project Coordinator	NR
0000171	1	Chief of Staff	NP
0004195	1	Chief Operating Officer	NP

0000112	1	Constituent Services Coordinator	NP
0004197	1	Deputy Chief of Staff	NP
0001517	1	Director Special Projects	NP
0020001	1	Mayor*	NP
0004209	1	Public Safety Coordinator	NP
0004292	1	Sr. Advisor & Dir. of Multi-Cultural Affairs	NP
0004289	1	Senior Policy Analyst	NP
Subtotal	13		

*The salary of the Mayor shall be the same as the salary of the County Mayor of Hamilton County, TN.

Office of Multicultural Affairs

0004264	1	Community Outreach Coordinator	GS.18
NEW	1	Multicultural Affairs Coordinator	NR
Subtotal	2		

EXECUTIVE
BRANCH TOTAL

15

DEPARTMENT OF FINANCE & ADMINISTRATION

Finance Office

0000087	4	Accountant 1	GS.19
0000090	1	Accountant 2	GS.21
0000091	1	Accountant 3	GS.23
0000082	1	Accounting Manager	GS.24
0001402	4	Accounting Technician 1	GS.08
0004035	2	Accounting Technician 2	GS.10
0000081	1	Accounts Payable Supervisor	GS.17
0004047	2	Administrative Support Assistant 2	GS.07
0000075	1	Administrator City Finance Officer	GS.35
0000077	1	Budget Officer	GS.27
0004143	1	Business Systems Analyst	GS.24
0004282	1	Capital Projects Coordinator	GS.16
0000076	1	Deputy Administrator Finance	GS.29

0004210	1	Deputy Chief Operating Officer	NP	
0000051	1	Director Open Data & Performance Mgmt.	GS.26	
0004021	1	Executive Assistant	GS.14	
0000085	4	Management Budget Analyst 1	GS.19	(1 frozen)
0000086	1	Management Budget Analyst 2	GS.21	
0000088	1	Management Budget Analyst 3	GS.23	
0000079	1	Manager Financial Operations	GS.27	
NEW	1	Open Data & Performance Mgmt. Analyst	NR	
0000099	1	Payroll Assistant	GS.09	
0000083	1	Payroll Supervisor	GS.19	
0000102	1	Payroll Technician	GS.11	
0000103	1	Payroll Technician 2	GS.12	
0004281	1	Strategic Capital Planning Manager	GS.26	
Subtotal	<u>37</u>			

Office of City Treasurer

0000131	1	Assistant City Treasurer	GS.22	
0000133	1	City Treasurer	GS.27	
0000906	4	Property Tax Clerk III	\$10.50	
0000132	1	Revenue Supervisor	GS.16	
0004242	7	Revenue Specialist 2	GS.10	
0004243	1	Utility Billing Analyst	GS.13	
Subtotal	<u>15</u>			

Municipal Billing & Collection Office

0000165	1	Municipal Billing Analyst	GS.17	
0000166	1	Tax Manager	GS.20	
0004243	1	Utility Billing Analyst	GS.13	
Subtotal	<u>3</u>			

City Court Clerk's Office

0004037	1	Administrative Support Specialist	GS.10	
0000055	1	City Court Clerk	GS.24	
0001101	10	Court Operations Assistant	GS.05	(3 frozen)
0004054	3	Court Operations Technician 1	GS.06	
0004044	2	Court Operations Technician 2	GS.08	(1 frozen)

0000059	<u>1</u>	Deputy City Court Clerk	GS.17
Subtotal	18		

FINANCE &
ADMIN TOTAL

73

DEPARTMENT OF HUMAN RESOURCES

Administration

0000272	1	Compensation Analyst	GS.18
0000273	1	Deputy Director Human Resources	GS.29
0000270	1	Director Human Resources	GS.32
0001030	1	Employment Services Manager	GS.23
0004021	1	Executive Assistant	GS.14
0004286	3	Human Resources Generalist 1	GS.17
0004033	<u>1</u>	Human Resources Generalist 2	GS.11
Subtotal	9		

Employees Insurance Office

0000185	2	Benefits Specialist	GS.12
0004258	1	Director of Employee Benefits	GS.27
0004169	1	Pension and Data Analyst	GS.21
Subtotal	4		

Employees Safety Program

0004257	1	Director of Safety, Compliance & Risk Mgmt.	GS.27
0004280	1	Safety & Compliance Coordinator	GS.18
0000275	1	HRMS Records Coordinator	GS.17
0002147	<u>1</u>	Human Resources Quality Assurance Officer	GS.20
Subtotal	4		

Training

0000037	1	Employee Relations Coordinator	GS.18
0004278	1	Training Specialist	GS.15
0004275	1	Training Assistant	GS.10
0000080	<u>1</u>	Training & Development Coordinator	GS.18
Subtotal	4		

HUMAN RESOURCES

HUMAN RESOURCES
TOTAL

21

WELLNESS INITIATIVE

0004037	1	Administrative Support Spec	GS.10
0000014	1	Manager Employee Wellness & Occup Health	GS.23
Subtotal	<u>2</u>		

DEPARTMENT OF ECONOMIC & COMMUNITY DEVELOPMENT

Administration

0004037	1	Administrative Support Specialist	GS.10
0004206	1	Administrator	GS.32
0004208	1	Deputy Administrator	GS.29
0004016	1	Neighborhood Program Specialist	GS.15
0004021	1	Executive Assistant	GS.14
0004011	1	Fiscal Analyst	GS.17
0004223	1	Affordable Housing Specialist	NP
0004290	1	Communications Director	NR
Subtotal	<u>8</u>		

Economic Development

0004273	1	Director of Workforce Development	NR
0004284	1	Brownfield Coordinator	GS.22
0004263	1	Director Economic Development Prog	NP
0004208	1	Deputy Administrator	GS.29
Subtotal	<u>4</u>		

Real Estate

0004163	1	Real Property Coordinator	GS.18
0004057	1	Administrative Support Assistant 1	GS.04
Subtotal	<u>2</u>		

Homeless Outreach

0000043	1	Homeless Program Coordinator	GS.16
0000969	1	Homeless Vet Outreach Specialist	NP
NEW	4	Homeless Vet Outreach Specialist PT	NP
Subtotal	<u>6</u>		

Neighborhood Service Development

0004016	1	Neighborhood Program Specialist	GS.15	
0000155	2	Neighborhood Relations Specialist	GS.14	
0000053	1	Neighborhood Services Development Mgn	GS.23	
0004086	1	Project Specialist	GS.14	
Subtotal	<u>5</u>			

Code Enforcement Office

0004047	2	Administrative Support Assistant 2	GS.07	
0000542	1	Chief Neighborhood Code Enforcement Insp.	GS.19	
0000565	8	Code Enforcement Inspector 1	GS.12	1 Frozen
0004133	4	Code Enforcement Inspector 2	GS.14	
0000574	3	Code Enforcement Inspector Supervisor	GS.16	
0000137	1	Demolition Abatement Specialist	GS.14	
Subtotal	<u>19</u>			

Outdoor Chattanooga

0002137	1	Customer Relations Specialist	GS.15	
0001012	1	Director of Open Spaces	NR	
0004270	1	Open Spaces Activation & Engag Spec	GS.14	
0001013	1	Parks Planner	GS.19	
0004007	1	Recreation Division Manager	GS.20	
0000378	1	Recreation Program Coordinator	GS.16	
0004083	1	Recreation Program Specialist	GS.13	
0000382	1	Recreation Specialist	GS.09	
0000935	1	Recreation Specialist (PT)	\$11.38	
Subtotal	<u>9</u>			

Public Art

0001003	1	Director Public Art	GS.16	
0000301	1	Public Art Project Manager	NR	
Subtotal	<u>2</u>			

Land Development Office

0004047	3	Administrative Support Assistant 2	GS.07	
0000052	1	Applications Analyst	GS.20	
0000541	1	Assistant Director Dev Svcs	GS.25	
0000578	1	Assistant Director Land Use Dev. Serv.	GS.21	1 Frozen
0000553	1	Building Inspector 1	GS.14	
0000555	1	Building Inspector 2	GS.15	
0000544	1	Chief Building Inspector	GS.19	
0000545	1	Chief Electrical Inspector	GS.19	

0000546	1	Chief Plumbing Inspector	GS.19	
0004133	2	Code Enforcement Inspector 2	GS.14	
0000552	5	Combination Inspector	GS.15	1 Frozen
0000521	2	Construction Inspector 1	GS.14	
0001955	1	Development Ombudsman	GS.16	
0001408	1	Development Review Planner	GS.17	
0000567	1	Director	GS.27	
0000548	2	Electrical Inspector 1	GS.14	
0000554	1	Electrical Inspector 2	GS.15	
0000559	1	Gas Mechanical Inspector 2	GS.15	
0004165	1	Manager Land Use Development	GS.19	1 Frozen
0004032	1	Office Supervisor	GS.12	
0001004	5	Permit Clerk	GS.06	
0004101	2	Plans Review Specialist 1	GS.09	
0004096	1	Plans Review Specialist 2	GS.12	
	1	Plans Review Specialist 3		
0000550	1	Plumbing Inspector 1	GS.14	
0000551	1	Plumbing Inspector 2	GS.15	
Subtotal	40			

ECON & COMM
DEVELOP TOAL

95

Community Development

0000192	4	Community Development Specialist	GS.16	
0004011	1	Fiscal Analyst	GS.17	
0000188	1	Manager ECD Community Development	GS.23	
Subtotal	6			

COMMUNITY DEVELOP
TOTAL
TOTAL

6

**POLICE DEPARTMENT
SWORN**

0000796	4	Assistant Police Chief	PD.9	
0004060	90	Master Police Officer	PD.5	
0000809	6	Police Captain	PD.8	
0000805	1	Police Chief	GS.34	
0000806	1	Police Chief of Staff	GS.30	

0000812	19	Police Lieutenant	PD.7
0000818	292	Police Officer	PD.2
0000813	85	Police Sergeant	PD.6
Subtotal	498		

NON-SWORN

0004035	1	Accounting Technician 2	GS.10
0004057	3	Administrative Support Assistant 1	GS.04
0004047	10	Administrative Support Assistant 2	GS.07
0004037	3	Administrative Support Specialist	GS.10
0004040	2	Building Maintenance Mechanic 1	GS.09
0003003	4	Crime Analyst	GS.15
0003004	1	Crime Analyst Supervisor	GS.17
0004245	3	Crime Scene Technician	GS.13
0004020	1	Electronics Surveillance Tech	GS.14
0004021	1	Executive Assistant	GS.14
0004267	1	Finance Manager	GS.25
0000861	1	Fingerprint Technician	GS.09
0004042	1	Fiscal Technician	GS.09
0001301	1	Inventory Clerk	GS.05
0004014	1	Occupational Safety Specialist	GS.17
0000556	2	Pawn Technician	GS.06
0004052	2	Personnel Assistant	GS.08
0000829	2	Photographic Lab Technician	GS.09
0004271	1	Police Fleet & Facilities Manager	GS.19
0001010	1	Police Information Center Manager	GS.17
0000061	21	Police Information Center Technician 1	GS.05
0001011	5	Police Information Center Technician 2	GS.10
0000840	9	Police Property Technician	GS.07
0000841	1	Police Property Technician Supervisor	GS.14
0000168	1	Public Relations Coordinator 2	GS.18
0000975	2	School Patrol Lieutenant	\$21.84
0000976	30	School Patrol Officer	N/A
0000834	1	School Patrol Officer Supervisor	GS.09
0004214	1	Special Assistant City Attorney	NP
0002205	1	Terminal Agency Coordinator	GS.11
NEW	1	Victim Services Chaplain Coordinator	NR
Subtotal	115		

Family Justice

0004037	1	Administrative Support Specialist	GS.10
0000135	1	Clinical Coordinator/Internship	GS.21

	Facilitator		
0000027	1 Family Justice Center Executive Director NP		
	Family Justice Center Outreach		
0001103	1 Coordinator	GS.14	
0000134	2 Navigator	GS.11	
Subtotal	<u>6</u>		

POLICE TOTAL 619

AUTOMATED TRAFFIC FUND
SWORN

0004060	2 Master Police Officer	P5	
Subtotal	<u>2</u>		

AUTOMATED TRAFFIC TOTAL 2

FIRE DEPARTMENT
SWORN

0004001	3 Assistant Fire Chief	FD.6C	
0000866	1 Deputy Fire Chief	FD.7C	
0004211	1 Deputy Fire Marshall	FD.5A	
0004115	1 Executive Deputy Fire Chief	GS.29	
0000869	9 Fire Battalion Chief	FD.5A	
0004003	81 Fire Captain	FD.4A	(3 frozen)
0000865	1 Fire Chief	GS.34	
0000873	81 Fire Lieutenant	FD.3A	(3 frozen)
0000867	1 Fire Marshall	FD.7C	
0000874	132 Firefighter	FD.1A	(6 frozen)
0000060	47 Firefighter Engineer	FD.1F	
0000892	64 Firefighter Senior	FD.2A	(3 frozen)
NEW	1 Safety Battalion Chief	NR	
0004111	12 Staff Captain	FD.4C	(1 frozen)
NEW	2 Staff Firefighter Engineer	NR	

0004113	1	Staff Firefighter Senior	FD.2C	
0004112	<u>5</u>	Staff Lieutenant	FD.3C	(2 frozen)
Subtotal	443			

NON - SWORN

0004291	1	Administrative Services Coordinator	GS.19	
0004047	2	Administrative Support Assistant 2	GS.07	
0004037	2	Administrative Support Specialist	GS.10	
0004040	3	Building Maintenance Mechanic 1	GS.09	
0004029	1	Building Maintenance Mechanic 2	GS.12	
0000891	3	Fire Equipment Specialist	GS.11	
0004011	1	Fiscal Analyst	GS.17	
0004010	1	General Supervisor	GS.18	
0004051	1	Inventory Technician	GS.08	
0000168	<u>1</u>	Public Relations Coordinator 2	GS.18	
Subtotal	16			

FIRE TOTAL

459

TN Valley Regional Communications

0004047	1	Administrative Support Assistant 2	GS.07	
0004019	2	Electronics Communication Technician 1	GS.14	
0000213	3	Electronics Communication Technician 2	GS.16	
0004116	1	Electronics Shop Supervisor	GS.18	
0000199	<u>1</u>	Manager Electronics Communication	GS.25	
Subtotal	8			

DEPARTMENT OF PUBLIC WORKS

Public Works Admin

0004000	1	Administrative Services Manager	GS.23	
0004047	2	Administrative Support Assistant 2	GS.07	

0000450	1	Administrator	GS.34
0000451	1	Deputy Administrator	GS.31
0001926	1	Digital Specialist	GS.15
0004021	1	Executive Assistant	GS.14
0004267	1	Finance Manager	GS.25
0004011	2	Fiscal Analyst	GS.17
0004028	1	Inventory Coordinator	GS.13
0004255	1	Quality Assurance Manager	GS.20
Subtotal	12		

CWS Administration

0000479	1	Accident Investigator	GS.10
0004035	1	Accounting Technician 2	GS.10
0004068	1	Administrative Manager	GS.22
0004057	2	Administrative Support Assistant 1	GS.04
0004037	3	Administrative Support Specialist	GS.10
0004059	1	Crew Worker 1	GS.02
0000209	1	Data Analyst	GS.12
0004065	1	Deputy Director CWS	GS.26
0000474	1	Director, City Wide Services	GS.27
0001301	1	Inventory Clerk	GS.05
0004028	1	Inventory Coordinator	GS.13
0004051	1	Inventory Technician	GS.08
0004014	1	Occupational Safety Specialist	GS.17
Subtotal	16		

Municipal Forestry

0004038	3	Crew Supervisor 2	GS.12
0004100	6	Equipment Operator 4	GS.10
0000312	1	Forestry Supervisor	GS.18
0000311	1	Municipal Forester	GS.23
Subtotal	11		

Central Business District

0004038	1	Crew Supervisor 2	GS.12
0004059	5	Crew Worker 1	GS.02
0004102	1	Equipment Operator 3	GS.08
Subtotal	7		

(1 frozen)

Emergency

0004058	1	Crew Worker 2	GS.04
0004105	1	Equipment Operator 1	GS.05

0004102	1	Equipment Operator 3	GS.08	(1 frozen)
0004100	<u>7</u>	Equipment Operator 4	GS.10	
Subtotal	10			

Refuse Collection Centers

0004100	<u>1</u>	Equipment Operator 4	GS.10	
Subtotal	1			

Engineering

0004253	1	Accounts Coordinator	GS.17	
0004057	1	Administrative Support Assistant 1	GS.04	(1 frozen)
0000512	1	Assistant City Engineer	GS.28	
0000505	1	City Engineer	GS.31	
0000513	2	Civil Engineer	GS.19	
0004135	1	Construction Inspector 2	GS.15	
0000965	1	Engineer Coop	\$12.33	(1 frozen)
0000516	3	Engineering Coordinator	GS.21	
0004064	1	Engineering Manager	GS.27	
0000582	1	Engineering Technician	GS.13	
0004150	<u>2</u>	Senior Engineer	GS.25	
Subtotal	15			

Street Cleaning Crews

0004045	4	Crew Supervisor 1	GS.08	
0004038	1	Crew Supervisor 2	GS.12	
0004059	3	Crew Worker 1	GS.02	(2 frozen)
0004058	4	Crew Worker 2	GS.04	(2 frozen)
0004010	<u>1</u>	General Supervisor	GS.18	
Subtotal	13			

Street Sweeping

0004100	<u>6</u>	Equipment Operator 4	GS.10	
Subtotal	6			

Mowing Tractors/Leaf Collection

0004038	1	Crew Supervisor 2	GS.12	
0004100	<u>8</u>	Equipment Operator 4	GS.10	(2 frozen)
Subtotal	9			

Brush Pick-up

0004126	1	Crew Supervisor 3 CDL	GS.14	
0004100	10	Equipment Operator 4	GS.10	(1 frozen)
0004010	<u>1</u>	General Supervisor	GS.18	
Subtotal	12			

Trash Flash

0004100	<u>4</u>	Equipment Operator 4	GS.10	
Subtotal	4			

Recycle Pick-up

0004030	1	Crew Supervisor 3 CDL	GS.14	
0004059	2	Crew Worker 1	GS.02	
0004124	3	Equipment Operator 5	GS.12	
0004019	1	General Supervisor	GS.18	
0000031	<u>1</u>	Recycling Coordinator	GS.16	
Subtotal	8			

Garbage Pick-up

0004126	1	Crew Supervisor 3 CDL	GS.14	
0004059	3	Crew Worker 1	GS.02	
0004058	1	Crew Worker 2	GS.04	
0004102	1	Equipment Operator 3	GS.08	(1 frozen)

0004124	18	Equipment Operator 5	GS.12
0004010	1	General Supervisor	GS.18
0000532	<u>1</u>	Manager Sanitation	GS.22
Subtotal	26		

Container Management

0004126	1	Crew Supervisor 3 CDL	GS.14
0004058	<u>2</u>	Crew Worker 2	GS.04
Subtotal	3		

Parks Maintenance Administration

0004037	1	Administrative Support Specialist	GS.10
0002934	1	Director Parks	GS.25
0004028	1	Inventory Coordinator	GS.13
0000123	<u>1</u>	Parks Outreach Coordinator	GS.15
Subtotal	4		

Parks Maintenance - City-Wide Security

0000850	<u>2</u>	Park Ranger	GS.04	(1 frozen)
Subtotal	2			

Parks Maintenance - Landscape

0004045	2	Crew Supervisor 1	GS.08	
0004038	5	Crew Supervisor 2	GS.12	
0004059	1	Crew Worker 1	GS.02	(1 frozen)
0004058	5	Crew Worker 2	GS.04	
0004010	<u>1</u>	General Supervisor	GS.18	
Subtotal	14			

Landscape Mechanic

0000208	<u>1</u>	Equipment Mechanic 1	GS.10
Subtotal	1		

Playgrounds & Hardscapes

0004038	1	Crew Supervisor 2	GS.12
0004010	<u>1</u>	General Supervisor	GS.18
Subtotal	2		

Field Survey

0000522	1	Survey Instrument Technician	GS.09
0000518	1	Survey Party Chief	GS.14
0000519	<u>1</u>	Survey Party Chief Supervisor	GS.15
Subtotal	3		

Rivermont Park

0004045	<u>1</u>	Crew Supervisor 1	GS.08	(1 frozen)
Subtotal	1			

East Lake

0004045	1	Crew Supervisor 1	GS.08	(1 frozen)
Subtotal	1			

Carousel Operations

0000968	<u>2</u>	Carousel Assistant PT	\$7.78	(1 frozen)
Subtotal	2			

Tennessee Riverpark Downtown

0002943	1	Assistant Director Parks	GS.21	
0004040	1	Building Maintenance Mechanic 1	GS.09	
0004029	1	Building Maintenance Mechanic 2	GS.12	
0004045	4	Crew Supervisor 1	GS.08	
0004030	2	Crew Supervisor 3	GS.14	
0004059	11	Crew Worker 1	GS.02	(4 frozen)

0004058	4	Crew Worker 2	GS.04
0004105	1	Equipment Operator 1	GS.05
0004010	<u>1</u>	General Supervisor	GS.18
Subtotal	26		

Tennessee Riverpark Security

0004038	1	Crew Supervisor 2	GS.12
0000850	<u>4</u>	Park Ranger	GS.04
Subtotal	5		

Facilities Management

0004057	1	Administrative Support Assistant 1	GS.04
0004037	1	Administrative Support Specialist	GS.10
0000187	1	Building Information Specialist	GS.22
0004220	1	Manager Facilities Operations	GS.22
0000198	<u>1</u>	Security Guard	GS.04
Subtotal	5		

Mail Room

0004057	<u>1</u>	Administrative Support Assistant 1	GS.04
Subtotal	1		

Office of Sustainability

0004134	<u>1</u>	Director of Sustainability	NR
Subtotal	1		

Building Maintenance

0004040	7	Building Maintenance Mechanic 1	GS.09	(1 frozen)
0004029	5	Building Maintenance Mechanic 2	GS.12	
0004045	1	Crew Supervisor 1	GS.08	
0004059	4	Crew Worker 1	GS.02	
0004058	1	Crew Worker 2	GS.04	
0004049	2	Crew Worker 3	GS.07	(1 frozen)
0004010	<u>2</u>	General Supervisor	GS.18	
Subtotal	22			

GIS Positions

0004075	3	GIS Analyst 1	GS.18
0004076	2	GIS Analyst 2	GS.19

0004069	1	GIS Systems & Database Manager	GS.24
0004090	1	GIS Technician	GS.13
0005024	1	Manager IT	GS.24
0000598	1	Sewer Project Coordinator	GS.15
Subtotal	<u>9</u>		

PUBLIC
WORKS TOTAL

252

Municipal Golf Courses

0004047	1	Administrative Support Asst 2	GS.07
0001521	8	Crew Worker 2	GS.04
0000224	2	Equipment Mechanic 2	GS.12
0001512	2	Equipment Operator 3	GS.08
0000317	2	Golf Course Superintendent	GS.16
0000330	1	Pro Shop Clerk	
0004260	1	Manager Golf Courses	GS.22
0004262	1	Golf Operations Assistant	
0004261	2	Golf Operations Coordinator	GS.15

GOLF
TOTAL

20

Development Resource Center

0004057	1	Administrative Support Assistant 1	GS.04
0004059	1	Crew Worker 1	GS.02
0004058	1	Crew Worker 2	GS.04
0004049	1	Crew Worker 3	GS.07
0004029	1	Building Maintenance Mechanic 2	GS.12
Subtotal	<u>5</u>		

Municipal Garage - Amnicola

0004155	1	Asset Management Systems Coordinator	GS.13
0004059	2	Crew Worker 1	GS.02
0000209	1	Data Analyst	GS.12
0004286	1	Deputy Director Fleet Management	GS.25
0004249	1	Director Fleet Management	GS.27
0000208	3	Equipment Mechanic 1*	GS.10
0000224	9	Equipment Mechanic 2*	GS.12
0000206	6	Equipment Mechanic 3*	GS.13
0000204	1	Fleet Maintenance Shift Supervisor	GS.16

0000218	3	Fleet Maintenance Shop Supervisor	GS.18
0004028	1	Inventory Coordinator	GS.13
0004051	<u>3</u>	Inventory Technician	GS.07
Subtotal	32		

*denotes positions authorized to receive a tool allowance based on City of Chattanooga policy

12th Street Garage

0004057	1	Administrative Support Assistant 1	GS.04
0004037	1	Administrative Support Specialist	GS.10
0004059	2	Crew Worker 1	GS.02
0004058	1	Crew Worker 2	GS.04
0000208	6	Equipment Mechanic 1*	GS.10
0000224	6	Equipment Mechanic 2*	GS.12
0000206	7	Equipment Mechanic 3*	GS.13
0004100	1	Equipment Operator 4	GS.10
0000204	2	Fleet Maintenance Shift Supervisor	GS.16
0004028	1	Inventory Coordinator	GS.13
0004051	<u>1</u>	Inventory Technician	GS.08
Subtotal	29		

*denotes positions authorized to receive a tool allowance based on City of Chattanooga policy

SOLID WASTE

Sanitary Fills

0004126	1	Crew Supervisor 3 CDL	GS.14
0004059	1	Crew Worker 1	GS.02
0004058	2	Crew Worker 2	GS.04
0004124	5	Equipment Operator 5	GS.12
0004098	2	Landfill Technician	GS.11
0000663	<u>1</u>	Manager Landfill	GS.22
Subtotal	12		

Wood Recycle

0004058	<u>2</u>	Crew Worker 2	GS.04
Subtotal	2		

Recycle Center

0004100	<u>1</u>	Equipment Operator 4	GS.10
Subtotal	1		

SOLID WASTE TOTAL	<u>15</u>		
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WATER QUALITY MANAGEMENT FUND POSITIONS

Water Quality Management

0004037	1	Administrative Support Specialist	GS.10
0000512	1	Assistant City Engineer	GS.28
0000516	1	Engineering Coordinator	GS.21
0000582	1	Engineering Technician	GS.13
0004237	1	Landscape Architect 1	GS.15
0000334	1	Landscape Inspector	GS.14
0004140	1	Manager Water Quality	GS.25
0000740	2	Water Quality Specialist 1	GS.14
0001016	5	Water Quality Specialist 2	GS.18
0000736	2	Water Quality Supervisor	GS.19
0000738	4	Water Quality Technician	GS.12
0000965	4	Water Quality Trainee	NR
Subtotal	24		

Water Quality Operations

0004047	1	Administrative Support Assistant 2	GS.07
0004045	4	Crew Supervisor 1	GS.08
0004038	7	Crew Supervisor 2	GS.12
0004030	7	Crew Supervisor 3	GS.14
0004059	26	Crew Worker 1	GS.02
0004058	13	Crew Worker 2	GS.04
0004049	9	Crew Worker 3	GS.07
0004102	4	Equipment Operator 3	GS.08
0004100	11	Equipment Operator 4	GS.10
0004124	10	Equipment Operator 5	GS.12
0004010	3	General Supervisor	GS.18
0000683	1	Manager Sewer Construction	GS.22
Subtotal	96		

Water Quality Site Development

0004057	1	Administrative Support Assistant 1	GS.04
0000733	1	Construction Program Supervisor	GS.21
0004182	1	Landscape Architect 2	GS.18
0004183	1	Manager Site Development	GS.25
0004101	1	Plans Review Specialist 1	GS.09
0004071	2	Project Engineer	GS.22
0000742	5	Soil Engineering Specialist	GS.19
0000052	1	Applications Analyst	GS.22
Subtotal	12		

Water Quality Engineering & Project Management

0000513	4	Civil Engineer	GS.19
0000733	1	Construction Program Supervisor	GS.21
0000516	4	Engineering Coordinator	GS.21
0004064	1	Engineering Manager	GS.27
0000582	1	Engineering Technician	GS.13
0004071	1	Project Engineer	GS.22
0004150	1	Senior Engineer	GS.25
0000522	1	Survey Instrument Technician	GS.09
0000518	1	Survey Party Chief	GS.14
Subtotal	<u>15</u>		

Water Quality Public Education

0000600	<u>1</u>	Public Information Specialist	GS.15
Subtotal	1		

WATER
QUALITY TOTAL

148

**STATE STREET AID
SSA - Street Maintenance**

0004045	1	Crew Supervisor 1	GS.08	
0004038	3	Crew Supervisor 2	GS.12	
0004126	4	Crew Supervisor 3 CDL	GS.14	(3 frozen)
0004059	20	Crew Worker 1	GS.02	(5 frozen)
0004058	11	Crew Worker 2	GS.04	(4 frozen)
0000516	1	Engineering Coordinator	GS.21	(1 frozen)
0004102	7	Equipment Operator 3	GS.08	
0004100	8	Equipment Operator 4	GS.10	(1 frozen)
0004124	10	Equipment Operator 5	GS.12	(4 frozen)
0004010	1	General Supervisor	GS.18	
0004142	<u>1</u>	Manager Street Maintenance	GS.22	
Subtotal	67			

SSA - Transportation

0004058	<u>2</u>	Crew Worker 2	GS.04
Subtotal	2		

STATE STREET
AID TOTAL

69

INTERCEPTOR SEWER SYSTEM

Administration

0004035	1	Accounting Technician 2	GS.10
0004252	1	Accounts Coordinator	GS.17
0004068	1	Administrative Manager	GS.22
0004037	1	Administrative Support Specialist	GS.10
NEW	1	Assistant Director for Operations	GS.27
NEW	1	Assistant Director for Engineering	GS.27
NEW	1	Assistant Director for Maintenance	GS.27
NEW	1	Assistant Director for Administration	GS.26
0004204	1	Deputy Director of Wastewater Utility	GS.28
0000575	1	Director Waste Resources	GS.30
0004011	1	Fiscal Analyst	GS.17
0004052	1	Personnel Assistant	GS.08
0004293	1	SCADA Specialist	GS.19
0000045	1	Utility Financial Service Manager	GS.23
Subtotal	14		

Laboratory

0000594	1	Chemist	GS.17
0004094	4	Laboratory Technician 1	GS.12
0004091	2	Laboratory Technician 2	GS.13
0000591	1	Manager Laboratory Services	GS.23
Subtotal	8		

Engineering

0004047	1	Administrative Support Assistant 2	GS.07
0000596	1	Construction Inspector Supervisor	GS.18
0001530	1	Crew Scheduler	GS.08
0000516	1	Engineering Coordinator	GS.21
0004064	2	Engineering Manager	GS.27
0004071	1	Project Engineer	GS.22
0000598	2	Sewer Project Coordinator	GS.15
0000590	1	Waste Resources Plant Engineer	GS.22
0000597	1	Waste Resources System Engineer	GS.25
Subtotal	11		

Plant Maintenance

0004035	1	Accounting Technician 2	GS.10
0004047	1	Administrative Support Assistant 2	GS.07
0004155	1	Asset Management Systems Coordinator	GS.13
0004040	1	Building Maintenance Mechanic 1*	GS.09
0000603	2	Chief Electrical Instrument Technician*	GS.19
0000605	4	Chief Maintenance Mechanic*	GS.19
0004038	1	Crew Supervisor 2*	GS.12
0004058	2	Crew Worker 2	GS.04
0000516	2	Engineering Coordinator	GS.21
0004067	11	Industrial Electrician 1*	GS.15
0004073	2	Industrial Electrician 2*	GS.16
0004301	7	Industrial Maintenance Mechanic 1	GS.12
0004302	4	Industrial Maintenance Mechanic 2	GS.13
0001301	2	Inventory Clerk	GS.05
0004028	2	Inventory Coordinator	GS.13
0004051	1	Inventory Technician	GS.08
0000618	2	Plant Maintenance Lubricator*	GS.05
0004170	1	Plant Maintenance Planner	GS.13
0000601	1	Waste Resource Maintenance Manager*	GS.24
Subtotal	48		

*denotes positions authorized to receive a tool allowance based on City of Chattanooga, Dept of Public Works, Interceptor Sewer System policy.

Sewer Maintenance

0004030	1	Crew Supervisor 3	GS.14
0004126	4	Crew Supervisor 3 CDL	GS.14
0004058	7	Crew Worker 2	GS.04
0004049	1	Crew Worker 3	GS.07
0004100	5	Equipment Operator 4	GS.10
0004124	4	Equipment Operator 5	GS.12
0004010	1	General Supervisor	GS.18
0000683	1	Manager Sewer Construction	GS.22
Subtotal	24		

Moccasin Bend Treatment Plant - Liquid Handling

0000633	4	Chief Plant Operator	GS.15
0004058	1	Crew Worker 2	GS.04
0004234	1	Plant Liquid Operations Supervisor	GS.22
0004203	1	Plant Manager	GS.25
0000638	4	Plant Operator 1	GS.09

0004034	9	Plant Operator 2	GS.11
0000636	4	Plant Operator 3	GS.13
0000598	1	Sewer Project Coordinator	GS.15
Subtotal	25		

Inflow and Infiltration

0004030	1	Crew Supervisor 3	GS.14
0004126	1	Crew Supervisor 3 CDL	GS.14
0004058	3	Crew Worker 2	GS.04
0004100	5	Equipment Operator 4	GS.10
0004010	1	General Supervisor	GS.18
Subtotal	11		

Safety & Training

0004047	1	Administrative Support Asst 2	GS.07
0004244	1	Industrial Occupational Safety Supervisor	GS.18
0004014	1	Occupational Safety Specialist	GS.17
Subtotal	3		

Pretreatment/Monitoring

0004047	1	Administrative Support Assistant 2	GS.07
0000653	4	Pretreatment Inspector 1	GS.12
0000655	2	Pretreatment Inspector 2	GS.14
0000652	1	Pretreatment Supervisor	GS.19
Subtotal	8		

Moccasin Bend Treatment Plant - Solid Handling

0004100	1	Equipment Operator 4	GS.10
0000638	4	Plant Operator 1	GS.09
0004034	5	Plant Operator 2	GS.11
0000636	3	Plant Operator 3	GS.13
0004235	1	Plant Solids Operation Supervisor	GS.20
0000671	1	Scale Operator	GS.04
Subtotal	15		

Moccasin Bend Treatment Plant - Pump Station

0000633	1	Chief Plant Operator	GS.15
0000638	2	Plant Operator 1	GS.09
0004034	8	Plant Operator 2	GS.11
0000636	2	Plant Operator 3	GS.13
0004236	1	Pump Station Operations Supervisor	GS.21
Subtotal	14		

INTERCEPTOR SEWER
SYSTEM TOTAL

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DEPARTMENT OF YOUTH AND FAMILY DEVELOPMENT

Administration

0004207	1	Administrator	GS.32
NEW	1	Development Coordinator	NR
0004221	1	Deputy Administrator	GS.29
0004011	1	Fiscal Analyst	GS.17
Subtotal	<u>4</u>		

Office of Early Learning

00001515	1	Director of Early Learning	NP
NEW	1	Early Learning Business Navigator	NR
NEW	1	Parent/Family Community Engag Coord.	NR
Subtotal	<u>3</u>		

Re-Entry Navigators

NEW	<u>2</u>	Re-Entry Program Navigator	NR
Subtotal	2		

Recreation Community Centers

0004037	1	Administrative Support Specialist	GS.10
0004120	1	Assistant Director Recreation	GS.21
0002938	1	Director Recreation	GS.25
0004007	1	Recreation Division Manager	GS.20
0000378	2	Recreation Program Coordinator	GS.16
Subtotal	<u>6</u>		

Recreation Support Services

0004045	1	Crew Supervisor 1	GS.08
0004059	4	Crew Worker 1	GS.02
0004058	3	Crew Worker 2	GS.04
0000208	1	Equipment Mechanic 1	GS.10
0004010	1	General Supervisor	GS.18
Subtotal	<u>10</u>		(1 frozen)

Public Information

0004017	1	Public Relations Coordinator 1	GS.15
Subtotal	<u>1</u>		

	Recreation Special Programs		
NEW	1	Re-Entry Program Navigator	NR
0004025	1	Recreation Facility Manager 1	GS.14
0004083	1	Recreation Program Specialist	GS.13 (1 frozen)
Subtotal	<u>3</u>		
	Kidz Kamp		
0000378	<u>1</u>	Recreation Program Coordinator	GS.16
Subtotal	1		
	Sports Programs		
0000378	<u>1</u>	Recreation Program Coordinator	GS.16
Subtotal	1		
	Aquatics Programs		
0000421	<u>1</u>	Aquatics Program Coordinator	GS.16
Subtotal	1		
	Therapeutic Programs		
0004083	1	Recreation Program Specialist	GS.13
0000420	1	Therapeutic Program Coordinator	GS.16
Subtotal	<u>2</u>		
	Fitness Center		
0004057	1	Administrative Support Assistant 1	GS.04
0000954	1	Fitness Trainer PT	\$10.61
0000960	1	Front Desk Clerk PT	\$8.86 (1 frozen)
0004007	1	Recreation Division Manager	GS.20
Subtotal	<u>4</u>		
	Chattanooga Ambassador Program		
0004083	<u>1</u>	Recreation Program Specialist	GS.13
Subtotal	1		
	Career Development		
0000032	<u>1</u>	Career Development Coordinator	GS.16
Subtotal	1		

Champion's Club

0004059	1	Crew Worker 1	GS.02
0004083	1	Recreation Program Specialist	GS.13
0000981	2	Tennis Assistant PT	\$8.02
0000394	1	Tennis Professional	GS.16
Subtotal	<u>5</u>		

Summit of Softball Complex

0004038	1	Crew Supervisor 2	GS.12
0004058	5	Crew Worker 2	GS.04
Subtotal	<u>6</u>		

Recreation Center - Avondale

0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	<u>3</u>		

Recreation Center - Brainerd

0004059	1	Crew Worker 1	GS.02
0004082	1	Recreation Facility Manager 2	GS.15
0000382	2	Recreation Specialist	GS.09
Subtotal	<u>4</u>		

Recreation Center - Carver

0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	<u>4</u>		

Recreation Center - East Chattanooga

0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	<u>4</u>		

Recreation Center -East Lake

0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	<u>4</u>		

	Recreation Center - Eastdale		
0004025	1	Recreation Facility Manager 1	GS.14
0000382	<u>2</u>	Recreation Specialist	GS.09
Subtotal	3		

	Recreation Center - First Centenary		
0000382	<u>1</u>	Recreation Specialist	GS.09
Subtotal	1		

	Recreation Center -Francis B. Wyatt		
0004025	<u>1</u>	Recreation Facility Manager 1	GS.14
Subtotal	1		

	Recreation Center - Glenwood		
0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	<u>2</u>	Recreation Specialist	GS.09
Subtotal	4		

	Recreation Center - John A. Patton		
0004025	1	Recreation Facility Manager 1	GS.14
0000382	<u>2</u>	Recreation Specialist	GS.09
Subtotal	3		

	Recreation Center - North Chattanooga		
0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	<u>2</u>	Recreation Specialist	GS.09
Subtotal	4		

	Recreation Center - Shepherd		
0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	<u>2</u>	Recreation Specialist	GS.09
Subtotal	4		

	Recreation Center - South Chattanooga		
0004059	1	Crew Worker 1	GS.02

0004082	1	Recreation Facility Manager 2	GS.15
0000382	2	Recreation Specialist	GS.09
Subtotal	4		

Recreation Center - Tyner

0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	1	Recreation Specialist	GS.09
Subtotal	3		

Recreation Center - Washington Hills

0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	4		

Recreation Center - Westside

0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	3		(1 frozen)

Recreation Center - Hixson

0004059	1	Crew Worker 1	GS.02
0004082	1	Recreation Facility Manager 2	GS.15
0000382	2	Recreation Specialist	GS.09
Subtotal	4		

Recreation Center - Cromwell

0004025	1	Recreation Facility Manager 1	GS.14
Subtotal	1		

Civic Facility - North River Center

0004026	1	Community Facilities Supervisor	GS.13
Subtotal	1		

	Civic Facility - Eastgate Senior Center		
0004026	1	Administrative Support Specialist	GS.10
0004025	1	Recreation Facility Manager 1	GS.14
Subtotal	<u>2</u>		

	Civic Facility - Heritage House		
0004026	1	Community Facilities Supervisor	GS.13
Subtotal	<u>1</u>		

YOUTH &
FAMILY TOTAL 113

SOCIAL SERVICES FUND POSITIONS

Social Services Administration

0001402	1	Accounting Technician 1	GS.08	
0004037	1	Administrative Support Specialist	GS.10	
001A010	1	Administrator	GS.32	(1 Frozen)
0004045	1	Crew Supervisor 1	GS.08	
001A171	1	Deputy Administrator	GS.29	
0001207	1	Executive Assistant	GS.14	
0004011	1	Fiscal Analyst	GS.17	
0004052	1	Personnel Assistant	GS.08	
Subtotal	<u>8</u>			

Social Services - Occupancy

0004059	2	Crew Worker 1	GS.02
Subtotal	<u>2</u>		

SOCIAL
SERVICES TOTAL 10

DEPARTMENT OF TRANSPORTATION

Complete Streets

0004217	1	Assistant Transportation Engineer	GS.19	
0000513	1	Civil Engineer	GS.19	
0004117	1	Contracts & Accounts Coordinator	GS.11	(1 frozen)
0000516	1	Engineering Coordinator	GS.21	
0000513	1	Engineering Designer	GS.19	
0004064	1	Engineering Manager	GS.27	

0000582	1	Engineering Technician	GS.13
0004063	1	Public Engagement & Policy Coordinator	GS.15
0003006	1	Transportation Accounts Coordinator	GS.17
0004215	1	Transportation Designer	GS.17
0000029	1	Transportation Design Manager	GS.23
0001200	1	Transportation Project Coordinator	GS.18
Subtotal	12		

Smart Cities

0004049	1	Crew Worker 3	GS.07	
0004027	3	Electrician 1	GS.13	
0004018	1	Electrician 2	GS.14	
0000756	2	Electronics Tech 1	GS.14	
0004100	2	Equipment Operator 4	GS.10	
0000078	1	Manager Intelligent Trans Systems	GS.22	
0004228	2	Signal Technician Apprentice	GS.09	
0004272	1	Smart Cities Director	NR	
0000770	1	Traffic Operations	GS.16	(1 frozen)
0004186	2	Traffic Signal Designer Specialist	GS.19	
0004141	1	Traffic Signal Systems Engineer	GS.25	
	17			

Traffic Operations

0004037	2	Administrative Support Specialist	GS.10	
0004217	1	Assistant Transportation Engineer		
0004135	1	Construction Inspector 2	GS.15	
0004038	1	Crew Supervisor 2	GS.12	
0004059	7	Crew Worker 1	GS.02	(1 frozen)
0004058	2	Crew Worker 2	GS.04	
0004049	1	Crew Worker 3	GS.07	
0004288	1	Director Transportation Operations	GS.27	
0000206	1	Equipment Mechanic 3	GS.13	(1 frozen)
0004100	3	Equipment Operator 4	GS.10	
0004010	1	General Supervisor	GS.18	

0000743	1	Manager	GS.24
0000771	1	Public Space Coordinator	GS.13
0004150	1	Senior Engineer	GS.25
0000774	3	Traffic Engineering Technician	GS.10
0004287	<u>1</u>	Transportation Inspector 1	GS.14
Subtotal	28		

Traffic Administration

0004202	1	Administrator Transportation	GS.32
0004239	1	Deputy Administrator	GS.31
0004021	1	Executive Assistant	GS.14
0004267	<u>1</u>	Finance Manager	GS.25
Subtotal	4		

TRANSPORTATION	
TOTAL	<u>61</u>

GRAND TOTAL	<u>2,346</u>
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NR - Positions Not Rated in the Classification System

NP - Non Plan

SECTION 7(f). In order to achieve the efficiencies in personnel assignments, the Mayor is hereby authorized to realign, reclassify or otherwise change positions within the total number of funded positions provided for.

SECTION 7(g). This ordinance further provides longevity bonus pay for permanent, full time classified service employees who have five (5) or more years of continuous service as of October 31, 2018. The longevity pay shall be seventy-five dollars (\$75.00) for each full year of continuous service up to a maximum of thirty

(30) years or two thousand two hundred fifty dollars (\$2,250). Employees terminated prior to October 31, 2018 shall not qualify for the longevity bonus pay.

SECTION 8. That the City Finance Officer is authorized to pay a uniform and equipment maintenance allowance of five hundred dollars (\$500.00) for all sworn police officers and firefighters as of July 1, 2018, except for those new employees who have received from the city a new uniform since July 1, 2017. Further, the City Finance Officer is authorized to pay a supplemental tool allowance of two hundred dollars (\$200.00) for certain employees as set forth in Resolution No. 18381, dated December 5, 1989, as amended; and is authorized to pay a supplemental uniform allowance of two hundred fifty dollars (\$250.00) for City Court Officers. It shall be the duty of employees receiving these supplements to use the funds for the specified purpose and retain receipts to that effect.

SECTION 9. That the City Finance Officer is authorized to make contributions to the Pension and Other Post-Employment Benefits (OPEB) Trust funds on behalf of all participants as specified in the most recent actuarial valuation for each plan.

SECTION 9(a). That the City Finance Officer is authorized to match the total salaries of all participants in the Fire and Police Pension Fund with a contribution not to exceed forty five and fifty-six hundredth percent (45.56%) as specified in the most recent actuarial valuation.

SECTION 9(b). That the City Finance Officer is authorized to contribute to the General Pension Plan an amount equal to twenty and fifty hundredth percent (20.50%) of all participants' salaries as specified in the most recent actuarial valuation.

SECTION 9(c). That the City Finance Officer is authorized to pay the following Union Pension Plan the specified amounts per participation agreements

Central Pension Fund \$1.59 per hour

SECTION 9(d). That the City Finance Officer is authorized to contribute to the Other Post- Employment Benefit Trust Fund a percentage of all participants' salaries as specified in the most recent actuarial study.

SECTION 10. That the City Finance Officer is authorized to reimburse officials and employees for use of personal vehicles on official business at the current rate per mile recognized and established by the Internal Revenue Service.

SECTION 11. That for employees currently receiving a monthly allowance of four hundred dollars (\$400.00) per person in-lieu of a take-home government vehicle shall continue to receive same for as long as such employee holds his or her current position. Additional employees may receive this allowance only with approval of the Mayor and passage of an ordinance by the City Council.

SECTION 12. That all salaries and wages and other expenditures shall be paid only upon the authorization of the official who has the responsibility of expending the appropriation against which the salaries or wages or other expenditures are charged, pursuant to Private Acts of 1953, Chapter 105, Section 2 (4). That all funds appropriated in this Ordinance for payment of salaries and/or wages shall be spent for salaries and wages only unless proper authorization is given to do otherwise.

SECTION 13. That the City Finance Officer is authorized to pay the payroll and/or costs of personal services, whether on the payroll, voucher or otherwise, of the Air Pollution Control Bureau, The Public Library, Regional Planning Agency, Youth & Family Development – Social Services, Scenic Cities Beautiful, and any other department, agency, board, commission, office, division, or branch of Municipal Government heretofore or hereafter established, notwithstanding that same is not specified hereinbefore, as certified to him by the respective administrative official.

SECTION 14 That employees called to active duty and deployed outside the continental United States (“OCONUS”) to a combat zone or a qualified hazardous duty area, as those terms are defined by federal law, shall be paid the difference that their City pay exceeds their total military base pay, up to \$850.00 per month, from the time called to active duty until relieved from active duty status or until June 30, 2019, whichever occurs first. Payments beyond the current fiscal year shall be subject to future appropriations by City Council. The City Finance Officer be and is authorized to appropriate the necessary money from other available funds. The difference in pay shall be calculated without regard to any payment of combat pay. Further, with the concurrence of the General Pension Fund and the Fire and Police Pension Fund, or any union fund participation agreement, the City shall pay such contributions necessary, both the employee’s and the employer’s share, based on their pension-eligible salary at the time of call-up (not counting overtime pay) to ensure the continued enrollment and pension-eligibility of employees while called-up for deployment OCONUS for the same period as referenced above. In this manner, the affected employees shall not be penalized nor incur financial hardship as relates to their pension eligibility.

If the City’s medical insurance provider will extend medical coverage to families affected by the call-up of reservists for deployment OCONUS beyond the customary six (6) month period, the City shall pay the employers share of the premium for any employee called-up to active duty. The employee’s share of the coverage shall remain the responsibility of the employee and may be paid in the most convenient method by the employee. During the time of active duty, the employee may request the City to make such payments on his/her behalf and reconcile the amounts paid upon his/her return to City employment.

SECTION 15. As provided by the Employee Information Guide, Section V, Military Leave:

Unless his/her military organization requires a specified time for the training period, the employee shall arrange with his/her Department Head for a mutually suitable time

period. Employees shall be granted twenty (20) days of paid leave for each calendar year for active-duty training.

SECTION 16. Whenever a request is made by a member of the public for copies of City records, the following fees are hereby levied and shall be paid by the requesting party in order to defray the City's costs:

- (1) A fee of fifteen cents (\$0.15) per page per each standard 8 ½ by 11 or 8 ½ x 14 black and white copy produced.
- (2) A fee of fifty cents (\$0.50) per page per each 8 ½ x 11 or 8 ½ x 14 color copy produced.
- (3) If the time reasonably necessary to produce the requested records, including time spent locating, retrieving, reviewing, redacting, and reproducing the records, exceeds more than one (1) hour, the City is permitted to charge the hourly wage of the employee(s) producing such requested records. The hourly wage is based upon the base salary of the employee(s) and does not include benefits. If an employee is not paid on an hourly basis, the hourly wage shall be determined by dividing the employee's annual salary by the required hours to be worked per year.
- (4) Any records request not subject to the provisions of the Tennessee Open Records Act may be provided at the discretion of the department head at a reasonable rate considering the employees' time and expenses to provide the records.

SECTION 17. That, pursuant to the Charter, it shall not be lawful for any department, agency, or branch of the Government to expend any money other than the purpose for which it was appropriated, nor shall the expenditures for a purpose exceed the appropriation for said purpose.

SECTION 18. If at any time the actual receipt of revenues is projected to be less than the estimated revenues, it shall be the duty of the Mayor to forthwith initiate an ordinance amending this budget ordinance so

as to appropriately reduce or otherwise change the various appropriations made herein which, in the judgment of the City Council, should be made.

SECTION 19. The City Finance Officer is hereby authorized to transfer monies from one appropriation to another within the same fund as may be necessary to meet expenditures for the fiscal year 2018.

SECTION 20. In addition to FY18 appropriations for current year expenditures, funds shall be appropriated to meet obligations carried forward from prior year open purchase order balances in each fund. Such appropriation shall be from the fund balance of each respective fund.

SECTION 21. That Ordinance 11941 dated March 14, 2007 amended the Chattanooga City Code, Part II, Chapter 24 relative to parking, per Section 24-335, the City delegated the Management responsibilities for parking meters within the Special Parking Management Districts to Chattanooga Area Regional Transportation Authority. By this Budget Ordinance, any revenue in excess of the cost to CARTA for operation of metered parking spaces within the Special Parking Management Districts be appropriated to CARTA to be utilized for CARTA's parking management operations, including the costs of acquiring and maintaining parking equipment and systems and enforcement of these ordinances, as well as the acquisition, construction, and maintenance of off-street parking facilities and the provision of passenger shuttle services in the downtown Chattanooga area.

SECTION 22. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-36(a), be and the same is hereby deleted and the following substituted in lieu thereof:

- (a) Enumeration of charges; quantity of water used. Sewer service charges shall be based upon the quantity of water used as shown by water meter readings and shall be the dollar amount derived by applying the total charge in dollars per one thousand (1,000) gallons for the quantities of water shown in the following table:

User Class (gallons)	FY19 Total Charges (\$/1,000 gallons)
First 100,000	\$10.92

Next 650,000	8.12
Next 1,250,000	6.60
Next 30,000,000	5.57
Over 32,000,000	5.42

In addition, the total charges derived from the above chart for residential users will be multiplied by ninety (90) percent to compensate for water use not going to the sewer such as lawn and garden watering. Any residential location where a separate water meter has been installed for the purpose of lawn and garden watering shall not be entitled to have the multiplier applied to any water consumed through the primary water meter. Each residence or apartment unit shall have a maximum monthly sewer service charge for a volume of no more than 12,000 gallons water used; unless the minimum charge due to water meter size exceeds the 12,000 gallon limit, and then the monthly sewer service charge shall be at least the minimum for that particular size water meter.

SECTION 23. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-36(c) as relates to sewer service charges and fees be and the same is hereby deleted and the following substituted in lieu thereof:

- (c) Billable flow. The amount due from the regional user shall be the dollar amount derived by applying the total charge shown in the table below per one thousand (1,000) gallons of water sold.

	Regional Operation & Maintenance Charge (\$/1,000 gallons)	Regional Debt Charge (\$/1,000 gallons)	Total Regional Charge Regional Capital Charge (\$/1,000 gallon)	(Wheelage and Treatment) (\$/1,000 gallons)
Wheelage and Treatment	\$ 1.5821	\$ 0.7147	\$ 1.5199	\$ 3.8167

If regional customers are billed directly through the water company, the rate to be charged shall be three dollars and eighty-two cents (\$3.82) per one thousand (1,000) gallons.

SECTION 24. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-36 (d), be and the same hereby deleted and the following substituted in lieu thereof:

- (d) Total flow. The amount due from the regional user shall be the dollar amount derived by applying the total charge shown in the table below applied to the quantity of water measured by a flow meter installed and

maintained at or near the point of connection between the system of the regional user and the Chattanooga system. In the event of any malfunction of said meters, flow shall be estimated, interpolated and/or projected in the most equitable manner possible. Such estimates, along with available readings for periods where there was no malfunction, shall be the basis for billing.

	Regional Operation & Maintenance Charge (\$/1,000 gallons)	Regional Debt Charge (\$/1,000 gallons)	Regional Capital Charge (\$/1,000 gallons)	Total Regional Charge (Wheelage and Treatment) (\$/1,000 gallons)
Wheelage and Treatment	\$ 0.8434	\$ 0.4434	\$ 0.9020	\$ 2.1888

SECTION 25. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-37, be and the same is hereby deleted and the following substituted in lieu thereof:

Minimum sewer service charges based upon water meter connection size shall be as follows:
Monthly Minimum Sewer Service Charges

<u>Meter Size</u> (inches)	<u>FY19</u> <u>10/1/2018</u> <u>Charge per Month</u>
5/8	22.43
3/4	80.03
1	139.84
1-1/2	312.97
2	554.14
3	1,298.96
4	2,400.51
6	5,717.62
8	10,113.44

The minimum sewer service charge for residential users with various meter size shall be multiplied by ninety (90) percent to compensate for water use not going to the sewer such as lawn and garden watering. Any residential location where a separate water meter has been installed for the purpose of lawn and garden watering shall not be entitled to have the multiplier applied to any water consumed through the primary water meter.

SECTION 26. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-41(c), be and the same is hereby deleted and the following substituted in lieu thereof:

- (c) Rates. Based upon the current cost of treating wastewater containing constituents with concentrations in excess of “normal wastewater,” numerical rates are hereby established for Bc and Sc as follows:

Bc = \$0.1229 per pound of BOD for concentrations in excess of three hundred (300) milligrams per liter.

Sc = \$0.0852 per pound of total suspended solids for concentrations in excess of four hundred (400) milligrams per liter.

SECTION 27. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-43 (b), (f) and (g)

be and the same are hereby deleted and the following substituted in lieu thereof:

- (b) *Fees for garbage grinders.* Any user of a garbage grinder, except users in a premise used exclusively for an individual residence, shall be charged at a rate of three hundred thirty six dollars (\$336.00) per month. The superintendent shall bill users on a quarterly basis and the bills shall be due and payable within fifteen (15) days following the last day of the billing period.
- (f) *Fees for septic tank discharge.* All persons discharging concentrated, domestic septic tank sewage waste from a truck under the provisions of Article III of this Chapter shall be charged at the rate of one hundred twenty-nine dollars (\$129.00) per one thousand (1,000) gallons of such waste. The minimum charge for septic tank discharges shall be one half (1/2) of the rate for one thousand (1,000) gallons of the rate in effect at the time of such discharge.
- (g) *Fees for holding tank wastes.* All persons discharging any holding tank waste authorized pursuant to division 6 of this article shall be charged at the rate of ten dollars and ninety-two cents (\$10.92) per one thousand (1,000) gallons of such discharge, plus any surcharge rate authorized by Article III of this chapter for concentrations of pollutants in excess of normal waste water without regard to the definition of the industrial user or other limitations set forth in such section. The Plant Manager may also require a chemical analysis of such waste and charge therefore.
- (h) Late fees of 10% (ten) shall be applied to all amounts billed but not received by the due date indicated on the invoice.

- (i) An applicable disconnect fee may be assessed for delinquent accounts.

SECTION 28. Notwithstanding any other provision of this Ordinance to the contrary, water providers within the City of Chattanooga shall bill according to the new Chattanooga sewer service charges effective on the 1st day of October 2018 until further notice.

SECTION 29. That per ordinance 12377 Section 2 Amending City Code, Part II, Chapter 31, Article VIII, Division 7, Fees, Section 31-354 the annual City of Chattanooga Water Quality fee for bills issued on or about October 1, 2018 for calendar year 2018 will be \$126.49 per Equivalent Residential Unit (ERU) for Residential and Non-residential Properties.

SECTION 30. That Chattanooga City Code, Part II, Chapter 31, Article VIII, Division 3, Land Disturbing Activity and Erosion and Sedimentation Control, Section 31-322, be and the same is hereby deleted and the following substituted in lieu thereof:

No Land Disturbing Activity or associated activity in this Article, whether temporary or permanent, shall be conducted within the City of Chattanooga until a land disturbing permit has been issued by the City. Such permit shall be available for inspection by the City on the job site at all times during which land disturbing activities are in progress. Such permit shall be required in addition to any building permit or other permit required upon the site.

Each application for the issuance of a land disturbing permit under this article shall be accompanied by a nonrefundable permit fee subject to the following fee schedule:

Permit	Fee
Simple residential	\$250 min. (up to 1 acre distributed area)
Comple	\$250 per acre or part thereof
Revision after second review (each)	\$1,000
Post-issued revision (each)	\$1,000
Variance or Infeasibility Request	\$1,375
Bonds/Letter of credit (each)	\$675
Driveway Tile/Culvert Sized by City (each)	\$500
As-Built Survey/Certification Review (each)	\$675
Grading only	\$250 per acre or part thereof
Timber Removal Permit	\$250 per acre or part thereof
Tree Ordinance (each)	\$500

SECTION 31. That this Ordinance shall be operative, as distinguished from its effective date, on and after July 1, 2018.

SECTION 32. That if any section, sentence, word or figures contained in this Ordinance should be declared invalid by a final decree of a Court of competent jurisdiction, such holding shall not affect the remaining sentences, sections, words or figures contained in this Ordinance, but the same shall remain in full force and effect.

SECTION 33. That this Ordinance shall take effect immediately from and after its passage.

PASSED on Second and Final Reading

_____, 2018

CHAIRPERSON

APPROVED: _____ DISAPPROVED: _____

DATE _____, 2018

MAYOR

Public Hearing Took Place DATE: _____, 2018

DRAFT

<i>FY 19 General Pay Plan</i>			
Grade	Min Annual	Mid Annual	Max Annual
GS.01	OPEN		
GS.02	\$25,100	\$27,792	\$30,484
GS.03	\$25,100	\$28,554	\$32,008
GS.04	\$25,100	\$29,354	\$33,608
GS.05	\$25,133	\$30,211	\$35,289
GS.06	\$25,560	\$31,307	\$37,053
GS.07	\$25,995	\$32,450	\$38,905
GS.08	\$26,437	\$33,644	\$40,851
GS.09	\$27,254	\$35,073	\$42,893
GS.10	\$28,615	\$36,827	\$45,038
GS.11	\$30,046	\$38,668	\$47,289
GS.12	\$31,548	\$40,601	\$49,654
GS.13	\$33,127	\$42,632	\$52,138
GS.14	\$34,782	\$44,763	\$54,744
GS.15	\$36,521	\$47,001	\$57,481
GS.16	\$38,348	\$49,351	\$60,355
GS.17	\$40,265	\$51,819	\$63,373
GS.18	\$42,279	\$54,410	\$66,541
GS.19	\$44,392	\$57,130	\$69,869
GS.20	\$46,612	\$59,987	\$73,362
GS.21	\$48,942	\$62,986	\$77,031
GS.22	\$51,390	\$66,136	\$80,882
GS.23	\$53,959	\$69,442	\$84,926
GS.24	\$56,657	\$72,915	\$89,173
GS.25	\$59,490	\$76,561	\$93,631
GS.26	\$62,464	\$80,388	\$98,312
GS.27	\$65,587	\$84,408	\$103,229
GS.28	\$68,867	\$88,628	\$108,390
GS.29	\$72,311	\$93,060	\$113,809
GS.30	\$75,926	\$97,713	\$119,500
GS.31	\$79,723	\$102,599	\$125,474
GS.32	\$83,708	\$107,728	\$131,748
GS.33	\$87,894	\$113,115	\$138,335
GS.34	\$92,289	\$118,770	\$145,252
GS.35	\$96,903	\$124,709	\$152,514

SWORN			
Grade	Min Annual	Mid Annual	Max Annual
Fire			
F0C	\$32,524	\$32,524	\$32,524
F1A	\$33,039	\$37,446	\$41,853
F1C	\$36,039	\$40,446	\$44,853
F1E	\$37,186	\$42,146	\$47,106
F1F	\$40,186	\$45,146	\$50,106
F2A	\$41,853	\$46,664	\$51,474
F2C	\$44,853	\$49,664	\$54,474
F3A	\$44,402	\$52,038	\$59,673
F3C	\$47,402	\$55,038	\$62,673
F4A	\$51,474	\$59,318	\$67,162
F4C	\$54,474	\$62,318	\$70,162
F5A	\$61,463	\$69,661	\$77,859
F6C	\$67,162	\$76,121	\$85,079
F7C	\$70,637	\$88,915	\$107,192
Police			
P1	\$35,142	\$35,142	\$35,142
P2	\$36,990	\$41,924	\$46,858
P5	\$46,858	\$51,405	\$55,951
P6	\$46,858	\$54,916	\$62,974
P7	\$59,359	\$67,276	\$75,194
P8	\$66,809	\$75,720	\$84,631
P9	\$75,443	\$91,180	\$106,916



City of Chattanooga
FY19 Proposed Revenues

	<i>Actual</i>	<i>Budget</i>	<i>Projected Thru</i>	<i>Proposed</i>	<i>Var Pp FY19</i>	<i>Prop FY19</i>
Account Description	FY 17	FY 18	EO FY18	FY 19	vs Pj FY18	vs Proj FY18
Property Taxes	136,673,718	149,679,945	146,708,431	150,669,978	3,961,547	2.70%
Other Local Taxes	19,785,426	19,777,100	19,263,355	19,532,900	269,545	1.40%
Licenses, Permits	5,407,677	4,752,420	5,260,258	4,900,297	(359,961)	-6.84%
Other Intergovernmental Revenues	6,365,005.94	6,592,852	6,422,302	6,847,371	425,069	6.62%
State Sales Tax	13,901,449	13,852,000	14,165,384	14,448,692	283,308	2.00%
State Income Tax	3,268,174	2,500,000	2,380,210	1,600,000	(780,210)	-32.78%
Local Option Sales Tax	45,012,507	45,800,000	49,454,320	52,432,493	2,978,173	6.02%
Charges for Services	1,908,347	1,728,900	1,919,593	1,785,669	(133,924)	-6.98%
Fines, Forfeitures & Penalties	683,988	574,800	664,504	605,000	(59,504)	-8.95%
Use Of Property/Interest	3,096,854	2,423,000	1,877,854	3,120,000	1,242,146	66.15%
Miscellaneous Revenue	5,425,050	5,749,983	5,895,814	6,077,600	181,786	3.08%
General Fund (1100) Only	241,528,197	253,431,000	254,012,025	262,020,000	8,007,975	3.15%





City of Chattanooga
FY19 Proposed Revenues

	<i>Actual</i>	<i>Budget</i>	<i>Projected Thru</i>	<i>Proposed</i>	<i>Var Pp FY19</i>	<i>Prop FY19</i>
Account Description	FY 17	FY 18	EO FY18	FY 19	vs Pj FY18	vs Proj FY18
Property Taxes:						
Current Prop Tax Real & Personal	116,309,641	131,828,000	129,517,179	132,754,669	3,237,490	2.50%
Real & Personal Property Tax-Pr Yr (Delinquent)	4,746,740	5,200,000	4,512,862	5,200,000	687,138	15.23%
Interest and penalty-Current year	217,000	300,000	1,526	2,000	474	31.06%
Interest and penalty-Prior year	1,250,030	1,309,000	1,359,229	1,370,000	10,771	0.79%
City fee & Atty fee-collect of delinq taxes	277,704	300,000	298,569	279,000	(19,569)	-6.55%
CHA-In Lieu of Taxes	150,743	140,900	166,901	140,900	(26,001)	-15.58%
TVA-In Lieu of Taxes	1,934,875	1,930,000	1,944,354	1,944,354	-	0.00%
J C Towers 1 & 2 In Lieu of Taxes	-	-	4,560	2,280	(2,280)	-50.00%
Good Neighbors-In Lieu of Taxes	2,808	2,800	2,808	2,800	(8)	-0.28%
Orchard Knob Dev Corp PILOT	480	500	480	480	(0)	-0.10%
Chattem Inc - in Lieu of Tax	65,359	65,400	64,455	64,500	45	0.07%
The Bread Factory, LLC	7,337	11,000	12,633	18,900	6,267	49.61%
LJT of Tennessee	-	-	-	-	-	0.00%
UnumProvident Corporation	31,062	31,100	86,102	-	(86,102)	-100.00%
South Market, LLC	-	1,762	4,164	4,164	-	0.00%
Frazier Partners LLC-In Lieu of Taxes	7,960	11,900	17,780	17,780	-	0.00%
Invista-In Lieu of Taxes	18,728	18,700	18,642	-	(18,642)	-100.00%
Wm Wrigley Jr Co-In Lieu of Tx	29,301	29,100	29,290	29,300	10	0.03%
Astec Industries-In Lieu of Tx	-	-	19,078	-	(19,078)	-100.00%
BlueCrossBlueShield-In Lieu of Tx	905,756	900,000	973,266	948,300	(24,966)	-2.57%
Heatec, Inc-In Lieu of Tx	16,061	16,100	15,878	-	(15,878)	-100.00%
Roadtec-In Lieu of Tx	18,970	17,970	18,691	-	(18,691)	-100.00%
MK LLC-In Lieu of Tx	-	2,000	4,335	2,000	(2,335)	-53.86%
Jarnigan Road III, LLC	46,933	46,900	51,081	51,100	19	0.04%



City of Chattanooga
FY19 Proposed Revenues

	<i>Actual</i>	<i>Budget</i>	<i>Projected Thru</i>	<i>Proposed</i>	<i>Var Pp FY19</i>	<i>Prop FY19</i>
Account Description	FY 17	FY 18	EO FY18	FY 19	vs Pj FY18	vs Proj FY18
Southern Champion Tray	44,246	44,200		-	-	0.00%
Alstom Power	3,327,222	-		-	-	0.00%
Gestamp Chattanooga, LLC	198,183	198,200	292,325	292,300	(25)	-0.01%
Scannell Properties #85, LLC	92,214	90,000	19,077	-	(19,077)	-100.00%
Westinghouse	92,163	92,200	75,063	75,100	37	0.05%
Transfers In-EPB-Electric	6,271,433	6,467,984	6,466,441	6,709,903	243,462	3.77%
Transfers In-EPB-Telecom	249,294	251,983	251,576	278,493	26,917	10.70%
Transfers In-EPB-Internet	316,689	326,556	326,556	358,655	32,099	9.83%
American Plastic 2	28,845	29,800	30,484	-	(30,484)	-100.00%
Plastic Omnium Auto Exteriors	-	-	98,591	98,600	9	0.01%
UTC Two	10,148	10,100	10,148	10,100	(48)	-0.47%
UTC Three	5,790	5,790	5,790	5,800	10	0.17%
Van De Wiele Inc			8,518	8,500	(18)	-0.21%
Total Property Taxes:	136,673,718	149,679,945	146,708,431	150,669,978	3,961,547	2.70%
%chg yr. to yr.	4.83%	14.31%	-1.99%	2.70%		
Amt. chg. Yr. to yr.	6,294,605	18,735,466	(2,971,514)	3,961,547	6,933,061	
Other Local Taxes:					-	
Liquor taxes	2,667,404	3,000,000	2,705,704	2,773,000	67,296	2.49%
Beer taxes	5,981,553	5,976,000	5,681,346	5,738,000	56,654	1.00%
Local litigation taxes-City Court	2,852	3,000	2,628	3,000	372	14.16%
Gross Receipts Tax	5,864,697	6,118,000	5,536,295	5,647,000	110,705	2.00%
Corporate excise tx-intangible prop	214,679	200,000	226,161	200,000	(26,161)	-11.57%
Corporate excise tx-Non Depository	533,176		429,111	350,000	(79,111)	-18.44%
Franchise Taxes - Application Fee	750	-	-	-	-	0.00%
Franchise taxes-Chatt Gas	1,829,286	1,869,000	1,951,288	2,051,000	99,712	5.11%
Franchise taxes-Comcast Cable TV	1,211,124	1,111,000	1,101,696	1,013,000	(88,696)	-8.05%



City of Chattanooga
FY19 Proposed Revenues

	<i>Actual</i>	<i>Budget</i>	<i>Projected Thru</i>	<i>Proposed</i>	<i>Var Pp FY19</i>	<i>Prop FY19</i>
Account Description	FY 17	FY 18	EO FY18	FY 19	vs Pj FY18	vs Proj FY18
Franchise taxes-KMC (CenturyTel)	9,536	9,600	9,484	9,400	(84)	-0.89%
Franchise taxes-AT&T Mobility	98,484	98,000	72,146	70,000	(2,146)	-2.97%
Franchise taxes-EPB Fiber Optics	1,362,885	1,372,000	1,526,996	1,658,000	131,004	8.58%
Franchise taxes-Zayo Group	9,000	20,500	20,500	20,500	-	0.00%
Total Other Local Taxes:	19,785,426	19,777,100	19,263,355	19,532,900	269,545	1.40%
Licenses, Permits, Etc:						
Wrecker Business License	5,500	5,200	8,238	7,500	(738)	-8.96%
Liquor by drink licenses	151,730	130,000	184,282	150,000	(34,282)	-18.60%
Liquor by drink, interest & penalty	3,825	2,000	5,126	2,500	(2,626)	-51.23%
Transient Vendor License	2,450	2,200	2,777	2,200	(577)	-20.78%
Motor Vehicle Licenses	418,770	412,700	411,457	411,500	43	0.01%
Original Business License Fee	23,325	21,100	27,050	23,400	(3,650)	-13.49%
Over & Under Business License	90	-	75	-	(75)	-100.00%
Building permits	1,893,282	1,650,600	1,938,961	1,750,000	(188,961)	-9.75%
Electrical permits	425,493	353,700	397,388	383,272	(14,116)	-3.55%
Plumbing fixtures connection permit	243,975	216,500	248,088	248,100	12	0.00%
Street cut-in permits	416,112	380,000	316,386	316,400	14	0.00%
Mechanical code permits	278,460	250,000	246,621	230,000	(16,621)	-6.74%
Hotel permits	4,500	4,000	3,983	4,000	17	0.43%
Gas permits	49,021	45,000	44,536	44,500	(36)	-0.08%
Sign permits	149,492	145,000	132,547	132,500	(47)	-0.04%
Taxicab driver permit	6,560	7,000	3,064	3,000	(64)	-2.09%
Temporary Use Permit	4,400	4,900	4,142	4,100	(42)	-1.01%
Going Out of Business Permits	100	200	-	-	-	0.00%
Traffic Eng Special Events Permit	12,150	10,300	17,546	10,818	(6,728)	-38.34%
Push Cart Permits	275	200	138	100	(38)	-27.54%



City of Chattanooga
FY19 Proposed Revenues

	<i>Actual</i>	<i>Budget</i>	<i>Projected Thru</i>	<i>Proposed</i>	<i>Var Pp FY19</i>	<i>Prop FY19</i>
Account Description	FY 17	FY 18	EO FY18	FY 19	vs Pj FY18	vs Proj FY18
Fees for issuing business licenses	59,787	56,800	59,950	58,000	(1,950)	-3.25%
Plumbing examiners fees	46,430	26,320	26,000	43,100	17,100	65.77%
Electrical examiners fees	181,580	72,000	72,000	171,000	99,000	137.50%
Gas examiners fees	46,900	24,000	17,940	44,000	26,060	145.26%
Beer permit application fees	129,200	120,000	140,723	140,700	(23)	-0.02%
Mechanical exam fee & activity	20,280	110,000	137,266	20,280	(116,986)	-85.23%
Permit issuance fees	58,104	55,000	54,324	54,300	(24)	-0.04%
Exhibitor's fees	696	750	871	750	(121)	-13.89%
Subdivision rev/inspection fee	25,335	26,000	27,670	26,000	(1,670)	-6.04%
Adult Entertain Application Fee	10,100	8,000	8,326	8,300	(26)	-0.31%
Zoning Letter Fee	17,025	17,000	13,660	13,700	40	0.29%
Variance Request Fees	8,200	9,000	7,065	6,000	(1,065)	-15.07%
Certificates of Occupancy	27,195	25,700	33,554	26,800	(6,754)	-20.13%
Sewer Verification Letter Fee	225	200	-	-	-	0.00%
Code Compliance Letter Fee	2,000	1,700	1,846	1,700	(146)	-7.91%
ModularHome site investigation	50	50	100	50	(50)	-50.00%
Plan Checking Fee	369,227	320,000	331,895	315,177	(16,718)	-5.04%
Phased Construction Plan Rev	12,857	12,000	7,971	4,000	(3,971)	-49.82%
Construction Bd of Appeals Fee	1,550	1,200	1,000	1,200	200	20.00%
Sign Board of Appeals Fee	1,000	1,100	1,714	1,350	(364)	-21.24%
Northshore-Downtown Plan Review Fee	-	-	1,175	-	(1,175)	-100.00%
Fire Department Permits	250,048	200,000	223,245	200,000	(23,245)	-10.41%
Misc. licenses and permits	50,378	25,000	99,558	40,000	(59,558)	-59.82%
Total Licenses, Permits, Etc:	5,407,677	4,752,420	5,260,258	4,900,297	(359,961)	-6.84%
Intergovernmental Revenues:						
State - specialized training funds	496,200	535,800	535,800	535,000	(800)	-0.15%



City of Chattanooga
FY19 Proposed Revenues

	<i>Actual</i>	<i>Budget</i>	<i>Projected Thru</i>	<i>Proposed</i>	<i>Var Pp FY19</i>	<i>Prop FY19</i>
Account Description	FY 17	FY 18	EO FY18	FY 19	vs Pj FY18	vs Proj FY18
State maintenance of streets	251,244	235,000	126,199	235,000	108,801	86.21%
City allocation-state sales tax	13,901,449	13,852,000	14,165,384	14,448,692	283,308	2.00%
City allocation-state income tax / HALL	3,268,174	2,500,000	2,380,210	1,600,000	(780,210)	-32.78%
City allocation-state beer tax	80,960	82,000	79,410	80,000	590	0.74%
Mixed drink tax	3,066,428	3,254,000	3,275,535	3,308,000	32,465	0.99%
State - Telecommunication Sales Tax	18,416	14,000	306,204	220,000	(86,204)	-28.15%
State alcoholic beverage taxes	139,533	135,000	141,068	136,000	(5,068)	-3.59%
State gas inspection fees	338,876	338,000	337,777	335,000	(2,777)	-0.82%
Commission from State of TN/Gross Receipts	538,334	510,000	499,559	501,371	1,812	0.36%
Hamilton County-Ross's Landing	1,336,566	1,489,052	1,089,750	1,477,000	387,250	35.54%
Local Option sales tax	45,012,507	45,800,000	49,454,320	52,432,493	2,978,173	6.02%
Other Local Governments	98,448	-	31,000	20,000	(11,000)	-35.48%
Total Intergovernmental Revenues:	68,547,136	68,744,852	72,422,216	75,328,556	2,906,340	4.01%
Service Charges:						
Current City Court Cost	187,080	193,000	178,868	168,000	(10,868)	-6.08%
Court commissions	6,006	5,000	5,813	5,000	(813)	-13.99%
Clerk's Fee	612,516	473,610	580,629	586,400	5,771	0.99%
Service of Process	110	-	430	400	(30)	-6.98%
Processing of Release Forms	15,439	15,000	15,524	15,000	(524)	-3.38%
Court Administrative Cost	371	500	801	500	(301)	-37.58%
Current State Court Cost	1,305	1,000	986	1,000	14	1.42%
Court Translation Service Fee	9,643	-	8,464	8,500	36	0.43%
Other Facility Rent	5,305	5,000	1,614	1,600	(14)	-0.87%
Land & Building Rents	151,312	178,000	180,230	178,000	(2,230)	-1.24%
Ballfield Income	46,398	43,000	60,710	50,000	(10,710)	-17.64%



City of Chattanooga
FY19 Proposed Revenues

	<i>Actual</i>	<i>Budget</i>	<i>Projected Thru</i>	<i>Proposed</i>	<i>Var Pp FY19</i>	<i>Prop FY19</i>
Account Description	FY 17	FY 18	EO FY18	FY 19	vs Pj FY18	vs Proj FY18
Skateboard Park	32,866	27,000	31,118	-	(31,118)	-100.00%
Carousel Ridership	130,906	123,000	128,021	128,000	(21)	-0.02%
Walker Pavilion Rents	24,863	19,600	32,688	25,000	(7,688)	-23.52%
Heritage Park House Rent	24,137	21,800	17,090	21,800	4,710	27.56%
Greenway facilities rent	12,453	11,000	20,407	13,169	(7,238)	-35.47%
Fitness Center Fees	33,783	30,000	33,989	15,000	(18,989)	-55.87%
Dock rental	32,523	30,000	29,656	28,000	(1,656)	-5.58%
Ross' Landing Rent	73,590	65,000	70,155	70,200	45	0.06%
Champion's Club	37,226	35,700	36,900	35,700	(1,200)	-3.25%
Recreation Center Rental	50,679	50,000	53,770	50,000	(3,770)	-7.01%
Carousel Room Rental	15,210	16,900	14,737	13,000	(1,737)	-11.79%
Coolidge Park Rental	14,667	18,000	17,571	16,000	(1,571)	-8.94%
Program Fees	5,415	-	8,177	7,100	(1,077)	-13.17%
Park Event Fee	6,926	5,000	5,979	5,000	(979)	-16.37%
Kidz Kamp	7,424	-	10,949	-	(10,949)	-100.00%
Sports Program Fees	3,600	9,800	9,800	3,000	(6,800)	-69.39%
Non-Traditional Program Fees	1,877	2,100	3,620	2,100	(1,520)	-41.99%
OutVenture Fees	24,034	23,000	26,249	25,000	(1,249)	-4.76%
Therapeutic Fees	1,274	1,100	1,286	1,200	(86)	-6.69%
Swimming pools	108,438	105,690	108,999	107,000	(1,999)	-1.83%
Arts & Culture	903	900	1,007	900	(107)	-10.63%
Police Reports: Accident, et Fe	14,208	11,000	12,131	11,000	(1,131)	-9.32%
Credit Card Processing Fee	85,920	56,600	41,880	41,900	20	0.05%
Park concessions	62,113	79,700	102,669	85,000	(17,669)	-17.21%
Financial Service-EPB	7,200	7,200	7,200	7,200	-	0.00%
Fire & Ambulance Service Fees	4	-	-	-	-	0.00%
General Pension Admin Cost	45,000	45,000	45,000	45,000	-	0.00%
Other Service Charges	2,026	-	-	-	-	0.00%
Returned Check Fee	3,497	3,300	1,817	1,800	(17)	-0.94%
Waste Container Purchases	7,852	16,400	10,000	10,000	-	0.00%
Non Profit Request Fee	2,248	-	2,659	2,200	(459)	-17.26%



City of Chattanooga
FY19 Proposed Revenues

	<i>Actual</i>	<i>Budget</i>	<i>Projected Thru</i>	<i>Proposed</i>	<i>Var Pp FY19</i>	<i>Prop FY19</i>
Account Description	FY 17	FY 18	EO FY18	FY 19	vs Pj FY18	vs Proj FY18
Total Service Charges:	1,908,347	1,728,900	1,919,593	1,785,669	(133,924)	-6.98%
Fines, Forfeitures, & Penalties:						
Current city court fines	8,917	6,100	7,778	6,000	(1,778)	-22.86%
City Fines - Speeding	86,688	40,000	82,796	80,000	(2,796)	-3.38%
City Fines - Other Driving Offenses	388,103	316,500	378,332	350,000	(28,332)	-7.49%
City Fines - Non-Driving Offenses	21,544	25,700	19,374	19,000	(374)	-1.93%
Criminal court fines	125,356	137,000	109,755	100,000	(9,755)	-8.89%
Parking ticket fines	48,089	45,000	46,029	45,000	(1,029)	-2.24%
Delinquent Parking Tickets	1,474	1,300	1,953	2,000	47	2.41%
Delinquent ticket-court cost	3,279	3,200	2,987	3,000	13	0.44%
Air pollution penalties	295	-	15,500	-	(15,500)	-100.00%
Misc forfe. & pen.(beer lic.violation/boot fee)	243	-	-	-	-	0.00%
Total Fines, Forfeitures, & Penalties:	683,988	574,800	664,504	605,000	(59,504)	-8.95%
Use of Property Income:						
Interest Earned	2,301,638	1,800,000	1,455,191	2,500,000	1,044,809	71.80%
Sale of City Owned Property	2,289	-	-	-	-	0.00%
Sale of Back Tax Lots	340,283	300,000	300,000	300,000	-	0.00%
Sale of Equipment	452,644	320,000	122,663	320,000	197,337	160.88%
Sale of Scrap	-	3,000	-	-	-	0.00%
Total Use of Property Income:	3,096,854	2,423,000	1,877,854	3,120,000	1,242,146	66.15%
Miscellaneous Revenue:						
Private Donations			8,530	-	(8,530)	-100.00%
Loss & Damage	13,810	15,000	3,304	3,300	(4)	-0.12%
Indirect cost	4,747,751	5,423,780	5,423,780	5,750,000	326,220	6.01%



City of Chattanooga
FY19 Proposed Revenues

	<i>Actual</i>	<i>Budget</i>	<i>Projected Thru</i>	<i>Proposed</i>	<i>Var Pp FY19</i>	<i>Prop FY19</i>
Account Description	FY 17	FY 18	EO FY18	FY 19	vs Pj FY18	vs Proj FY18
Misc Rev	85,235	45,000	51,802	50,000	(1,802)	-3.48%
Payroll deduction charges	893	900	806	800	(6)	-0.74%
Plans and specification deposits	21,080	19,175	7,226	7,200	(26)	-0.36%
Municipal Lien	117,251	49,728	96,389	75,000	(21,389)	-22.19%
Municipal Lien-Interest & Penalty	275	100	100	-	(100)	-100.00%
Purchase Card Rebate	53,903	54,400	41,896	43,000	1,104	2.64%
Take Home Vehicle Fee	74,873	66,900	73,320	73,300	(20)	-0.03%
Other misc. revenue	309,979	75,000	188,661	75,000	(113,661)	-60.25%
Total Miscellaneous Revenue:	5,425,050	5,749,983	5,895,814	6,077,600	181,786	3.08%
General Fund TOTAL	241,528,197	253,431,000	254,012,025	262,020,000	8,007,975	3.15%

City of Chattanooga
 Results Area by Offer
 Fiscal Year 2019

	Increase				
	Actual FY17	Budget FY18	Proposed FY19	(Dec) Prop vs. Budget	% Change
1100					
E - GROWING ECONOMY	21,017,812	22,043,496	19,514,412	(2,529,084)	-11.5%
F - SMARTER STUDENTS, STRONGER FAMILIES	21,813,946	24,262,378	30,651,747	6,389,369	26.3%
H - HIGH PERFORMING GOVERNMENT	31,822,908	39,003,076	35,260,837	(3,742,239)	-9.6%
N - STRONGER NEIGHBORHOODS	38,351,883	40,958,572	41,487,754	529,182	1.3%
S - SAFER STREETS	114,085,730	127,163,477	135,105,250	7,941,773	6.2%
1100 Total	227,092,277	253,431,000	262,020,000	8,589,000	3.4%



City of Chattanooga
 Results Area by Offer
 Fiscal Year 2019

	Actual FY17	Budget FY18	Proposed FY19	Increase (Dec) Prop vs. Budget	% Change
1100					
S - SAFER STREETS	114,085,730	127,163,477	135,105,250	7,941,773	6.2%
1100 Total	114,085,730	127,163,477	135,105,250	7,941,773	6.2%



City of Chattanooga
Results Area by Offer
Fiscal Year 2019

	Increase (Dec)				
	Actual FY17	Budget FY18	Proposed FY19	Prop vs. Budget	% Change
1100					
S - SAFER STREETS					
911 Emergency Communication	4,482,088	4,810,000	4,868,948	58,948	1.2%
Administration & Support	9,793,471	6,177,814	7,647,653	1,469,839	23.8%
Air Cards for Investigations 2	-	10,500	-	(10,500)	-100.0%
Attrition	-	(1,317,952)	(1,569,000)	(251,048)	19.0%
CAC Clinical Therapy for Children	30,000	25,000	35,000	10,000	40.0%
Community & Department Support Services Bureau	233,678	523,799	418,152	(105,647)	-20.2%
Energy & Lighting Infrastructure	3,134,055	3,114,940	-	(3,114,940)	-100.0%
Enhanced Smoke Alarm Distribution Program			11,000	11,000	0.0%
Enhancements to Public Safety Sworn Pay Plans (HR Offer)	-	900,000	-	(900,000)	-100.0%
Ex-Offender Training and Development			50,000	50,000	0.0%
Family Justice Center	481,782	558,195	518,025	(40,170)	-7.2%
Fire Administration	874,129	886,803	931,231	44,428	5.0%
Fire Department Photo Composite			5,000	5,000	0.0%
Fire Logistics Division	1,420,391	1,387,374	1,427,467	40,093	2.9%
Fire Operations	33,006,494	38,193,918	39,988,270	1,794,352	4.7%
Fire Prevention Bureau	1,335,611	1,616,062	1,547,964	(68,098)	-4.2%
Fire Training Division	1,331,026	833,311	847,494	14,183	1.7%
Firefighters for Full Staffing			909,525	909,525	0.0%
Forensic Interviewing Program	30,000	25,000	30,000	5,000	20.0%
General Government	5,266,782	6,348,347	6,433,917	85,570	1.3%
General Govt-Ham County MOU	54,834	55,352	-	(55,352)	-100.0%
Gun Crime Network	-	784,303	-	(784,303)	-100.0%
Impact1! Training & Workforce Development	20,000		-	-	0.0%
Increasing Safety through Emergency Safe Shelter	65,000		-	-	0.0%
Intensive Criminal Justice Case Management	60,000	60,000	60,000	-	0.0%
Investigative Services Division 1	5,517,314	5,469,696	5,375,305	(94,391)	-1.7%
Investigative Services Division 2	5,011,691	6,666,033	7,485,363	819,330	12.3%
McKamey Animal Services	1,659,639	1,675,000	1,725,250	50,250	3.0%
Mitchell Home	32,000	17,000	17,000	-	0.0%
Neighborhood Policing Bureau	23,328,688	27,312,811	28,510,608	1,197,797	4.4%
Office of Chief of Police	2,294,153	3,877,960	3,224,138	(653,822)	-16.9%
Operational Skill and Company Officer Leadership Development Training			15,000	15,000	0.0%
Overtime Enhancement	-	-	500,000	500,000	0.0%
Police Facilities	6,533,558	7,060,286	7,140,170	79,884	1.1%
Quick Response Vehicle (QRV) Staffing	-	5,599	-	(5,599)	-100.0%
Rape Crisis Center			65,000	65,000	0.0%
Real Time Intelligence Center (RTIC)	718,874	1,861,540	1,902,464	40,924	2.2%
Re-Entry Navigators	-	-	172,442	172,442	0.0%
Second Set of Turnouts	-	100,000	300,000	200,000	200.0%
Smart Cities	-	134,655	4,986,411	4,851,756	3603.1%
Special Operations & Budget/Finance	4,064,260	4,249,232	4,594,309	345,077	8.1%
Special Operations (Tactical Services)	247,199	257,537	406,121	148,584	57.7%
Traffic Engineering	829,631	1,116,599	-	(1,116,599)	-100.0%
Traffic Operations	2,229,382	2,366,763	4,525,023	2,158,260	91.2%
S - SAFER STREETS Total	114,085,730	127,163,477	135,105,250	7,941,773	6.2%
1100 Total	114,085,730	127,163,477	135,105,250	7,941,773	6.2%



City of Chattanooga
 Results Area by Offer
 Fiscal Year 2019

	Increase				
	Actual FY17	Budget FY18	Proposed FY19	(Dec) Prop vs. Budget	% Change
1100					
F - SMARTER STUDENTS, STRONGER FAMILIES	21,813,946	24,262,378	30,651,747	6,389,369	26.3%
1100 Total	21,813,946	24,262,378	30,651,747	6,389,369	26.3%



City of Chattanooga
Results Area by Offer
Fiscal Year 2019

	Increase (Dec)				
	Actual FY17	Budget FY18	Proposed FY19	Prop vs. Budget	% Change
1100					
F - SMARTER STUDENTS, STRONGER FAMILIES					
Attrition	-	(92,715)	(50,000)	42,715	-46.1%
Audiology & Speech-Language Pathology Services	67,700	67,700	67,700	-	0.0%
Awareness & Prevention: Personal Safety	-	20,000	-	(20,000)	-100.0%
Baby University	500,000	575,000	750,000	175,000	30.4%
Bethlehem Community Academy	25,000	15,000	-	(15,000)	-100.0%
Bridges to Success (Immigrant and Civic Engagement)			25,000	25,000	0.0%
Building Stronger Communities through Arts & Cultu	30,000	30,000	-	(30,000)	-100.0%
Camp Signal: for children with disabilities	40,000	40,000	40,000	-	0.0%
Career Development	77,894	123,613	113,676	(9,937)	-8.0%
Chattanooga Basketball - Education through Athletics			100,000	100,000	0.0%
Chattanooga Junior Golfers' Development Program			25,000	25,000	0.0%
Chattanooga Mentoring Collective			25,000	25,000	0.0%
Chattanooga Zoo Management Contract	675,000	675,000	675,000	-	0.0%
Chattanooga Zoo: Community Engagement	25,000	25,000	25,000	-	0.0%
Child Care WAGE\$			200,000	200,000	0.0%
City of Chattanooga Services / Youth and Family Developme	-	-	18,000	18,000	0.0%
Comprehensive Child Abuse Prevention	-	15,000	-	(15,000)	-100.0%
Continue Girls Inc. Elementary Programming at Carver YFDC			21,500	21,500	0.0%
Continue Girls Inc. Middle School Programming at Brainerd YFDC			23,000	23,000	0.0%
Continue the Early Literacy Bookworm Club at Shepherd and South Chattanooga YFDCs			30,000	30,000	0.0%
Coordinating Calls and Resource Services	35,000	35,000	35,000	-	0.0%
Creating a Positive Pathway for our Youth Using Art and Culture			30,000	30,000	0.0%
Early Childhood Education for At-Risk Children	350,000	350,000	350,000	-	0.0%
Early Learning Scholarships		100,000	100,000	-	0.0%
ECD Outdoor Chattanooga	463,007	777,788	971,214	193,426	24.9%
Education and Literacy Services	280,633	299,867	299,867	-	0.0%
Education and Workforce Development in midTown	10,000	-	-	-	0.0%
Enhancing Early Literacy at YFDC's	30,000	30,000	-	(30,000)	-100.0%
Enterprise Center Digital Equity Programs	200,000	270,000	-	(270,000)	-100.0%
Expand Programming Currently Offered at Shepherd & South Chattanooga YFDCs			30,000	30,000	0.0%
General Government	2,506,060	3,038,364	7,984,646	4,946,282	162.8%
General Govt-Ham County MOU	1,653,390	2,063,756	2,090,503	26,747	1.3%
Impact1! Ex-Offender Training & Development		50,000	-	(50,000)	-100.0%
Indigent Mental Health Care	10,000	10,000	10,000	-	0.0%
Latino Family Resource Center	50,000	50,000	50,000	-	0.0%
Library Operating Services	5,970,000	5,970,000	6,545,000	575,000	9.6%
Library Services Plan		25,000	-	(25,000)	-100.0%
Library Youth Materials		50,000	-	(50,000)	-100.0%
Lookout Mountain Conservancy, Howard Intern Program			20,000	20,000	0.0%
No FY18 Offer	42	-	-	-	0.0%
Offering Girls Inc Programming at multiple YFDC's		80,000	-	(80,000)	-100.0%
Office of Early Learning	124,999	127,435	385,302	257,867	202.4%
Office of Early Learning Evaluation and Continuous Quality I	-	-	40,000	40,000	0.0%
Operation Get Active			40,000	40,000	0.0%
Personal Safety/Healthy Choices			10,000	10,000	0.0%
Positive Solutions for Big Kid Problems			10,000	10,000	0.0%
Preserving African American History in Chattanooga		50,000	-	(50,000)	-100.0%
Project BASIC	15,000	15,000	15,000	-	0.0%
Smarter Students through Arts Education	50,000	50,000	50,000	-	0.0%
Spring and Fall Break Girls Inc. Camps			5,500	5,500	0.0%
The Bethlehem Center - Read to Lead Academy			15,000	15,000	0.0%

City of Chattanooga
Results Area by Offer
Fiscal Year 2019

	Increase (Dec)				
	Actual FY17	Budget FY18	Proposed FY19	Prop vs. Budget	% Change
Together We Can Scholarship Program	106,300	106,300	100,000	(6,300)	-5.9%
Trauma Informed Psychotherapy	-	20,000	20,000	-	0.0%
YFD Leadership	224,954	288,660	282,494	(6,166)	-2.1%
YFD Recreation Administration	1,412,928	1,478,389	1,655,482	177,093	12.0%
YFD Recreation Division's Program Sections	1,612,465	1,456,752	1,493,471	36,719	2.5%
YFD Recreation Facilities	4,103,574	4,549,819	4,564,749	14,930	0.3%
Youth and Family Dev. - Human Services Admin.	1,165,000	1,426,650	1,259,643	(167,007)	-11.7%
Youth Summer Work Program			100,000	100,000	0.0%
F - SMARTER STUDENTS, STRONGER FAMILIES Total	21,813,946	24,262,378	30,651,747	6,389,369	26.3%
1100 Total	21,813,946	24,262,378	30,651,747	6,389,369	26.3%

City of Chattanooga
 Results Area by Offer
 Fiscal Year 2019

	Actual FY17	Budget FY18	Proposed FY19	Increase (Dec) Prop vs. Budget	% Change
1100					
E - GROWING ECONOMY	21,017,812	22,043,496	19,514,412	(2,529,084)	-11.5%
1100 Total	21,017,812	22,043,496	19,514,412	(2,529,084)	-11.5%



City of Chattanooga
Results Area by Offer
Fiscal Year 2019

	Increase (Dec)				
	Actual FY17	Budget FY18	Proposed FY19	Prop vs. Budget	% Change
1100					
E - GROWING ECONOMY					
AIM Center - Literacy for Employment			10,000	10,000	0.0%
AIM Center - Supported Employment			55,000	55,000	0.0%
Air Quality Services	270,820	270,820	270,820	-	0.0%
Attrition	-	(143,487)	(633,427)	(489,940)	341.5%
Brownfields	-	77,155	-	(77,155)	-100.0%
Building a Stronger Community through the Arts	225,000	225,000	225,000	-	0.0%
CARTA CMAQ Grant for Enterprise South Service		69,980	-	(69,980)	-100.0%
Carter Street Corporation DBA Chattanooga Convention Ce	200,000	200,000	-	(200,000)	-100.0%
Chatt Alliance for Diverse Business Enterprise	125,000	115,000	110,000	(5,000)	-4.3%
Chattanooga Design Studio			50,000	50,000	0.0%
Civic Facilities	750,001	750,000	750,000	-	0.0%
Complete Streets	-	-	993,931	993,931	0.0%
Design Engineering	836,543	1,101,575	-	(1,101,575)	-100.0%
ECD Department of Economic Development Operations	263,520	349,374	612,449	263,075	75.3%
ECD Public Art- Outdoor Art Preventative Maintenance Plan	-	-	30,000	30,000	0.0%
Education and Inclusion for Citizens with Disabilities	105,188	105,188	-	(105,188)	-100.0%
Employment for Adults with Mental Illness	60,000	60,000	-	(60,000)	-100.0%
FY19 IRONMAN Events	225,000	225,000	100,000	(125,000)	-55.6%
General Government	7,751,486	8,899,363	9,621,476	722,113	8.1%
Golf Course Operations Consultant	-	-	20,000	20,000	0.0%
Growing Forward	2,351,557	2,203,663	2,003,663	(200,000)	-9.1%
Increase Visitation to Moccasin Bend Park	30,000	-	-	-	0.0%
Infrastructure Repair and Maintenance	2,931,000	2,124,852	-	(2,124,852)	-100.0%
Offer 2-Make Chattanooga the Most Inclusive City in America			106,000	106,000	0.0%
Office of Workforce Development	-	118,783	-	(118,783)	-100.0%
OMA - Kiva		43,060	43,000	(60)	-0.1%
Signal Centers Adult Services	35,000	35,000	35,000	-	0.0%
Tech Workforce Program	40,000	40,000	40,000	-	0.0%
Tennessee Riverpark Downtown	2,807,466	3,079,433	2,843,837	(235,596)	-7.7%
Transportation Administration	508,052	493,296	559,071	65,775	13.3%
Walk-in Employment Training Program			10,000	10,000	0.0%
Women's Empowerment and Coding Center			10,000	10,000	0.0%
Workforce Development Initiative	60,000	-	-	-	0.0%
YFD Recreation Complexes	1,442,179	1,600,441	1,648,592	48,151	3.0%
E - GROWING ECONOMY Total	21,017,812	22,043,496	19,514,412	(2,529,084)	-11.5%
1100 Total	21,017,812	22,043,496	19,514,412	(2,529,084)	-11.5%



City of Chattanooga
Results Area by Offer
Fiscal Year 2019

	Actual FY17	Budget FY18	Proposed FY19	Increase (Dec) Prop vs. Budget	% Change
1100					
N - STRONGER NEIGHBORHOODS	38,351,883	40,958,572	41,487,754	529,182	1.3%
1100 Total	38,351,883	40,958,572	41,487,754	529,182	1.3%



City of Chattanooga
Results Area by Offer
Fiscal Year 2019

	Increase				
	Actual FY17	Budget FY18	Proposed FY19	(Dec) Prop vs. Budget	% Change
1100					
N - STRONGER NEIGHBORHOODS					
Affordable Housing & Neighborhood Revitalization	50,000		-	-	0.0%
Affordable Housing and Neighborhood Development for Low-Income Citizens			40,000	40,000	0.0%
Affordable Housing for Low-Income Residents		50,000	-	(50,000)	-100.0%
City Council Broadcasts, Online, Promotion	75,000	75,000	75,000	-	0.0%
City Wide Maintenance	5,724,359	6,415,762	6,258,581	(157,181)	-2.4%
CNE - Affordable Housing & Resident Engagement	535,000	535,000	-	(535,000)	-100.0%
CNE - Outsourcing of Loan Servicing	127,520	170,000	-	(170,000)	-100.0%
CNE's Affordable Housing, Resident Engagement, and Loan Serv	-	-	705,000	705,000	0.0%
Cold Weather Homeless Shelter	70,000	70,000	70,000	-	0.0%
ECD Administration	641,937	682,768	949,574	266,806	39.1%
ECD Code Enforcement	1,328,209	2,151,204	2,068,912	(82,292)	-3.8%
ECD Homeless Program	103,359	202,309	281,644	79,335	39.2%
ECD Land Development Office	2,681,921	2,595,785	2,972,154	376,369	14.5%
ECD Neighborhood Services	365,635	496,468	402,581	(93,887)	-18.9%
ECD Public Art	132,293	202,933	208,525	5,592	2.8%
Economic Development - Public Art Strategy	-	5,000	-	(5,000)	-100.0%
Embracing Diversity Using Arts and Culture			50,000	50,000	0.0%
Empower Chattanooga	15,000	15,000	25,000	10,000	66.7%
Furniture Bank	10,000	10,000	5,000	(5,000)	-50.0%
General Government	4,879,583	5,651,077	4,379,183	(1,271,894)	-22.5%
Inter-Agency Council	-	-	200,000	200,000	0.0%
Neighborhood Services	58,645	123,357	-	(123,357)	-100.0%
Parks Maintenance	2,268,185	2,425,844	3,103,282	677,438	27.9%
Public Spaces Development & Engagement	119,500	100,000	-	(100,000)	-100.0%
Public Transportation	5,049,676	4,942,440	5,352,440	410,000	8.3%
Solid Waste and Recycle Collection	13,996,661	14,013,625	14,165,878	152,253	1.1%
Strengthening Communities through the Arts	30,000	-	-	-	0.0%
Transitional Housing	25,000	25,000	25,000	-	0.0%
Veterans Emergency Shelter Program	64,400	-	150,000	150,000	0.0%
N - STRONGER NEIGHBORHOODS Total	38,351,883	40,958,572	41,487,754	529,182	1.3%
1100 Total	38,351,883	40,958,572	41,487,754	529,182	1.3%



City of Chattanooga
 Results Area by Offer
 Fiscal Year 2019

	Increase				
	Actual FY17	Budget FY18	Proposed FY19	(Dec) Prop vs. Budget	% Change
1100					
H - HIGH PERFORMING GOVERNMENT	31,822,908	39,003,076	35,260,837	(3,742,239)	-9.6%
1100 Total	31,822,908	39,003,076	35,260,837	(3,742,239)	-9.6%



City of Chattanooga
Results Area by Offer
Fiscal Year 2019

	Increase				
	Actual FY17	Budget FY18	Proposed FY19	(Dec) Prop vs. Budget	% Change
1100					
H - HIGH PERFORMING GOVERNMENT					
311 Call Center Operations	610,975	682,883	738,655	55,772	8.2%
Attrition	-	(656,739)	(638,000)	18,739	-2.9%
Break the Barriers of Communication	-	65,000	-	(65,000)	-100.0%
Capital Projects Coordinator	-	60,659	-	(60,659)	-100.0%
Chattanooga Peak Academy	-	-	5,000	5,000	0.0%
City Attorney's Office Operations	1,474,044	1,727,207	1,709,150	(18,057)	-1.0%
City Council Operations	710,053	806,854	819,851	12,997	1.6%
City Court Clerk Judicial Support Services	1,078,636	1,365,535	1,426,721	61,186	4.5%
Citywide Performance Analytics and Process Improvement Support	-	-	75,944	75,944	0.0%
Civilian Pay Equity Study	-	-	75,000	75,000	0.0%
Comprehensive Internal Audit Services	628,409	684,363	691,663	7,300	1.1%
ECD Real Property	-	171,807	142,411	(29,396)	-17.1%
Economic Development - Chattanooga Artist in Residence	-	4,600	-	(4,600)	-100.0%
Facility Management	-	2,643,449	2,624,004	(19,445)	-0.7%
Finance Administration	52,775	838,451	823,320	(15,131)	-1.8%
Financial Operations Management & Reporting	2,483,398	1,585,142	1,584,596	(546)	0.0%
Financial Plan Development & Management	-	600,232	606,137	5,905	1.0%
GARE Training	-	-	100,000	100,000	0.0%
General Government	6,256,473	9,437,739	5,113,197	(4,324,542)	-45.8%
General Services	2,713,587	-	-	-	0.0%
Heritage Hall	68,685	69,500	74,725	5,225	7.5%
Human Resources Operations	1,849,750	1,941,046	2,194,155	253,109	13.0%
IT Department Operating	6,211,932	7,970,908	8,247,593	276,685	3.5%
Judicial Operations	909,215	991,899	990,872	(1,027)	-0.1%
Mayor's Office	1,426,678	1,504,518	1,567,367	62,849	4.2%
Mayor's Youth Council	-	1,000	1,000	-	0.0%
Office of Performance Management	211,803	218,772	224,686	5,914	2.7%
OMA - Operations	361,963	314,761	253,975	(60,786)	-19.3%
Public Works Administration & Engineering	2,695,117	3,309,698	2,955,676	(354,022)	-10.7%
Purchasing	685,299	858,389	905,896	47,507	5.5%
Records Retention	-	50,000	-	(50,000)	-100.0%
Strategic Capital Planning	82,005	86,899	201,234	114,335	131.6%
Treasury Management Services	1,312,110	1,668,504	1,721,009	52,505	3.1%
Women's Council	-	-	25,000	25,000	0.0%
H - HIGH PERFORMING GOVERNMENT Total	31,822,908	39,003,076	35,260,837	(3,742,239)	-9.6%
1100 Total	31,822,908	39,003,076	35,260,837	(3,742,239)	-9.6%



City of Chattanooga
Dept Summary
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Prop vs. Budget	% Change
1100					
A - General Government	26,660,383	33,374,891	33,532,419	157,528	0.47%
A1 - City Council	710,053	806,854	819,851	12,997	1.61%
A2 - Judges	909,215	991,899	990,872	(1,027)	-0.10%
A3 - City Attorney	1,474,044	1,753,706	1,689,150	(64,556)	-3.68%
A4 - Internal Audit	628,409	684,363	691,663	7,300	1.07%
A5 - Information Technology	6,211,932	7,790,529	8,115,593	325,064	4.17%
A7 - Purchasing	685,299	842,525	905,896	63,371	7.52%
A8 - 311 - Call Center	610,975	682,883	717,655	34,772	5.09%
AA - Agencies	19,972,070	20,723,349	21,240,494	517,145	2.50%
B - Executive Branch	1,788,641	1,863,339	1,890,342	27,003	1.45%
C - Finance & Admin	5,220,727	6,408,771	6,653,647	244,876	3.82%
D - General Services	4,138,588	-	-	-	0.00%
E - Human Resources	1,849,750	1,912,297	2,369,155	456,858	23.89%
G - Economic & Community Development	6,158,026	7,978,651	8,268,037	289,386	3.63%
H - Police	64,119,196	70,022,979	72,770,385	2,747,406	3.92%
J - Fire	38,214,850	43,876,842	45,960,072	2,083,230	4.75%
K - Public Works	27,491,788	32,919,988	33,046,258	126,270	0.38%
N - Youth & Family	9,779,668	10,407,261	11,356,075	948,814	9.12%
P - Transportation	10,468,663	10,389,873	11,002,436	612,563	5.90%
1100 Total	227,092,277	253,431,000	262,020,000	8,589,000	3.39%
Capital Reserves					
A - General Government	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
Capital Reserves Total	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
Grand Total	228,551,479	263,412,000	273,552,000	10,140,000	3.85%



City of Chattanooga
Fund By Account Type
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	74,917,570	81,406,652	84,958,884	3,552,232	4.36%
610000 - Fringe Benefits Parent (611000-619999)	46,753,851	61,089,811	65,447,988	4,358,177	7.13%
.Personnel Expenses Total	121,671,421	142,496,463	150,406,872	7,910,409	5.55%
Operating Expenses					
700000 - Services Parent (701000-709999)	36,707,134	39,035,018	39,863,431	828,413	2.12%
710000 - Materials & Supplies Parent (711000-719999)	3,158,421	2,592,773	3,084,821	492,048	18.98%
720000 - Travel Expense Parent (721000-729999)	318,459	305,201	329,068	23,867	7.82%
730000 - Vehicle Operating Expense Parent (731000-739999)	12,366,454	12,858,561	12,793,411	(65,150)	-0.51%
740000 - Insurance, Claims, Damages Parent (741000-749999)	2,171,391	2,274,006	1,095,650	(1,178,356)	-51.82%
760000 - Capital Assets Parent (761000-769999)	918,696	300,000	400,000	100,000	33.33%
770000 - Capital Outlay Parent (771000-779999)	1,500,804	1,591,953	1,769,527	177,574	11.15%
780000 - Other Expenses Parent (781000-789999)	13,464,735	13,869,613	14,906,074	1,036,461	7.47%
Operating Expenses Total	70,606,094	72,827,125	74,241,982	1,414,857	1.94%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	34,814,762	38,107,412	37,371,146	(736,266)	-1.93%
Transfers To Total	34,814,762	38,107,412	37,371,146	(736,266)	-1.93%
1100 Total	227,092,277	253,431,000	262,020,000	8,589,000	3.39%
Capital Reserves					
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
Transfers To Total	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
Capital Reserves Total	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
Grand Total	228,551,479	263,412,000	273,552,000	10,140,000	3.85%



City of Chattanooga
Fund By Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	59,319,375	74,950,297	80,040,910	5,090,613	6.79%
601102 - Temporary Staffing	1,132,696	1,645,545	1,628,404	(17,141)	-1.04%
601103 - Part Time Employees	39	33,280	120,280	87,000	261.42%
601104 - State Training Wages	493,200	544,800	553,200	8,400	1.54%
601105 - Injured On Duty Pay	33,503	-	-	-	0.00%
601199 - .	-	(1,201,605)	(1,734,756)	(533,151)	44.37%
601201 - Overtime	1,770,981	870,318	1,584,981	714,663	82.12%
601202 - Compensatory Time	68,093	-	5,250	5,250	0.00%
602101 - Uniform Allowance	401,500	455,000	462,000	7,000	1.54%
602103 - Auto Allowance	9,600	9,600	9,600	-	0.00%
602103 - Auto Allowance	-	-	15,000	15,000	0.00%
602105 - Cellphone Allowance	242,914	250,884	262,344	11,460	4.57%
602201 - Incentive Awards	5,600	4,887	3,800	(1,087)	-22.24%
602301 - Personal Leave	8,898,162	-	-	-	0.00%
602302 - Personal Leave Buybacks	12,078	-	-	-	0.00%
602303 - Final Leave Payout	1,105,884	-	-	-	0.00%
602304 - Longevity	1,197,068	1,259,445	1,228,619	(30,826)	-2.45%
602306 - Call Back Pay	41,104	153,292	64,800	(88,492)	-57.73%
602307 - On Call Pay	185,773	58,505	78,250	19,745	33.75%
609999 - Budget - Salaries & Wages	-	2,372,404	636,202	(1,736,202)	-73.18%
600000 - Salaries Parent (601000-609999) Total	74,917,570	81,406,652	84,958,884	3,552,232	4.36%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	1,953,071	2,078,662	1,978,757	(99,905)	-4.81%
611102 - Medicare	1,015,634	1,054,929	1,051,324	(3,605)	-0.34%
611199 - .	-	(1,009,288)	(1,155,671)	(146,383)	14.50%
611201 - General Pension	4,933,846	6,548,947	6,923,608	374,661	5.72%
611202 - Fire & Police Pension	13,058,372	18,435,528	20,539,455	2,103,927	11.41%
611204 - Union Pension	3,152	733	869	136	18.55%
611205 - Other Pensions	18,438	-	-	-	0.00%
611206 - Other Post-employment Benefits (OPEB)	11,291,330	13,220,681	14,038,234	817,553	6.18%
611207 - OPEB (Grants)	330	-	-	-	0.00%
611301 - Hospitalization	12,306,019	17,269,200	18,563,293	1,294,093	7.49%
611302 - Life Insurance Benefit	130,399	144,336	148,611	4,275	2.96%
611303 - Long-Term Disability	75,037	88,006	89,007	1,001	1.14%
611304 - Health Savings Accounts	480,469	1,194,541	1,275,687	81,146	6.79%
611402 - Employee Health Savings Acct	147,275	143,080	82,478	(60,602)	-42.36%
611403 - On-site Medical Program	1,340,479	1,920,456	1,912,336	(8,120)	-0.42%
610000 - Fringe Benefits Parent (611000-619999) Total	46,753,851	61,089,811	65,447,988	4,358,177	7.13%
.Personnel Expenses Total	121,671,421	142,496,463	150,406,872	7,910,409	5.55%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701102 - Auditing & Accounting Services	128,512	175,000	150,000	(25,000)	-14.29%
701103 - Consultant Fees	625,459	547,574	441,124	(106,450)	-19.44%
701105 - Engineering Non-construction Consulting	10,950	10,000	10,000	-	0.00%
701106 - Honorarium	1,500	2,000	2,000	-	0.00%
701107 - Investigative Services	14,640	10,000	15,000	5,000	50.00%
701109 - Legal Services	59,230	13,218	13,218	-	0.00%
701110 - Veterinary Services	9,043	4,300	4,300	-	0.00%
701111 - IT Hosting & Managed Services	584,708	593,200	743,200	150,000	25.29%
701113 - Technology Development and Design	700	-	-	-	0.00%
701208 - On-the-Job Injury Claims	3,172,347	1,263,934	1,312,512	48,578	3.84%
701210 - Psychological Exam	22,040	14,000	22,500	8,500	60.71%
701211 - Diagnostic Testing	1,080	190	-	(190)	-100.00%
701213 - On-the-Job Injury Settlement Claims	15,000	-	-	-	0.00%
701215 - OJI Settlements to Employees	102,000	-	-	-	0.00%
702101 - Carpentry	5,596	-	-	-	0.00%
702102 - Electrical	350,772	196,500	164,000	(32,500)	-16.54%

City of Chattanooga
Fund By Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
702103 - Exterminating Service	17,520	17,295	18,241	946	5.47%
702104 - Masonry	220	200	-	(200)	-100.00%
702105 - Painting	26,381	8,000	100	(7,900)	-98.75%
702106 - Plumbing	69,978	66,200	59,000	(7,200)	-10.88%
702107 - Mechanical Trades	39,449	-	-	-	0.00%
702108 - Locksmith	1,043	1,550	16,250	14,700	948.39%
702109 - Custodial Services	148,988	139,000	174,500	35,500	25.54%
702110 - Tree Maintenance & Planting	6,255	15,000	20,000	5,000	33.33%
702111 - Irrigation	11,517	5,000	6,000	1,000	20.00%
702201 - Alarm System Repair	9,230	8,200	6,750	(1,450)	-17.68%
702202 - Bldg & Grounds Maintenance	294,082	344,582	74,500	(270,082)	-78.38%
702203 - Circuit Board Repair	204	200	200	-	0.00%
702204 - Contracted Repair Service	62,659	70,583	106,200	35,617	50.46%
702205 - Electric Motor Drive Repair	1,350	-	-	-	0.00%
702206 - Elevator Maintenance	6,172	20,000	10,000	(10,000)	-50.00%
702207 - Maintenance Services	40,404	37,579	45,329	7,750	20.62%
702208 - Fire Prevention Measures	52,258	49,993	38,152	(11,841)	-23.69%
702209 - Furnace Boiler	60	-	-	-	0.00%
702210 - Furniture Repair	180	-	-	-	0.00%
702211 - Grounds	146,703	310,230	155,500	(154,730)	-49.88%
702212 - HVAC	184,071	100,600	125,886	25,286	25.14%
702213 - Labor	155	-	-	-	0.00%
702214 - Landscaping	43,966	30,000	33,500	3,500	11.67%
702215 - Building Repairs or Renovations under \$5000	41,591	12,500	7,500	(5,000)	-40.00%
702216 - Roof Repair	13,280	3,000	1,000	(2,000)	-66.67%
702217 - Valve Repairs	2,297	4,600	100	(4,500)	-97.83%
702218 - Pump Repairs	20,293	2,000	2,300	300	15.00%
702219 - Street Light Maintenance	171,476	275,300	204,000	(71,300)	-25.90%
702221 - IT Maintenance	786,897	1,130,799	1,288,089	157,290	13.91%
702222 - Cabling & Installation	48,616	-	-	-	0.00%
702223 - Fire Fighter Equipment Repair	9,220	10,100	9,500	(600)	-5.94%
702224 - Equipment Inspection and Calibration	19,602	-	-	-	0.00%
702225 - IT Maintenance - Licensing	1,097,817	839,500	839,500	-	0.00%
702226 - IT Maintenance - Hosting	20,386	551,200	576,300	25,100	4.55%
702227 - IT Maintenance - Support Maintenance	293,004	632,862	627,862	(5,000)	-0.79%
702228 - Generator Maintenance	3,094	-	1,000	1,000	0.00%
702229 - Contract Mowing	325	-	500,000	500,000	0.00%
703101 - Electricity	2,254,114	1,905,459	1,962,367	56,908	2.99%
703102 - Natural Gas	241,907	173,757	209,180	35,423	20.39%
703103 - Water	552,243	502,961	487,938	(15,023)	-2.99%
703105 - Street Lighting	1,547,979	1,664,981	2,768,401	1,103,420	66.27%
703106 - Traffic Lighting	261,967	84,028	86,275	2,247	2.67%
703107 - Electricity Plant Charges Acct # 30-0039.000 Line 1	983,621	1,083,631	312,000	(771,631)	-71.21%
703109 - Sewer	415,869	382,098	423,568	41,470	10.85%
703201 - Telephone Service	26,018	6,950	6,850	(100)	-1.44%
703202 - Cellular Phone Service	17,276	7,339	11,497	4,158	56.66%
703203 - Pager Rental	132	-	-	-	0.00%
703204 - Internet & Cable Services	11,298	10,400	9,600	(800)	-7.69%
703206 - Air Cards	324,322	223,606	236,612	13,006	5.82%
703207 - Digital Connectivity	783,244	1,411,040	1,500,040	89,000	6.31%
704102 - Clothing & Linen Service	30,178	34,640	35,100	460	1.33%
704103 - Demurrage	195	625	2,700	2,075	332.00%
704104 - Equipment Rental	93,271	112,657	79,444	(33,213)	-29.48%
704105 - Property Rental	117,376	67,000	237,213	170,213	254.05%
704106 - Dumpster Rental	24,686	27,780	24,700	(3,080)	-11.09%
704107 - Floor Mat / Scrapper Rental	12,325	9,350	8,650	(700)	-7.49%
704108 - Office Machine Rental	156,280	137,701	146,830	9,129	6.63%
704109 - Traffic Control - Rental	19,951	-	15,000	15,000	0.00%
704201 - Advertising	113,348	106,756	112,529	5,773	5.41%
704203 - Publicity	16,154	3,500	18,700	15,200	434.29%
704204 - Alarm Monitoring	8,555	10,947	12,005	1,058	9.66%
704205 - Applicant & Promotional Testing	2,666	5,350	5,000	(350)	-6.54%
704206 - Binding	-	175	175	-	0.00%

City of Chattanooga
Fund By Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
704207 - Collection Expense	21,020	23,000	23,000	-	0.00%
704208 - Contracted Repair	24,917	25,650	22,150	(3,500)	-13.65%
704209 - Copying	2,147	3,300	3,300	-	0.00%
704210 - Printing	49,905	63,019	52,829	(10,190)	-16.17%
704211 - Court Costs	2,019	3,000	3,000	-	0.00%
704212 - Data Processing Service	363,336	401,000	400,500	(500)	-0.12%
704213 - Debris Removal & Cleanup	172,132	316,000	321,000	5,000	1.58%
704215 - Security Services	207,648	178,885	277,785	98,900	55.29%
704216 - Parent Activity-HeadStart Program	178	-	-	-	0.00%
704217 - Photographic Services	2,722	1,000	500	(500)	-50.00%
704219 - Property Appraisals	-	7,573	7,573	-	0.00%
704220 - Instructors	40,957	48,156	33,156	(15,000)	-31.15%
704221 - Recreation Support Services	30,976	51,487	39,487	(12,000)	-23.31%
704227 - Transfer Station Cost	1,555,589	1,609,200	1,556,000	(53,200)	-3.31%
704228 - Translation Service	14,123	22,000	21,500	(500)	-2.27%
704233 - Street Light Hosting and Access	213,329	-	-	-	0.00%
704234 - Supplemental Annex Fire Services	112,900	118,545	114,000	(4,545)	-3.83%
704235 - Zoo Lease & Management	615,869	675,000	675,000	-	0.00%
704236 - 911 Emergency Services	4,482,088	4,810,000	4,868,948	58,948	1.23%
704238 - Animal Control Contracted Services	1,659,639	1,675,000	1,725,250	50,250	3.00%
704239 - Bio-Hazard / Environmental Services	6,030	87,148	12,000	(75,148)	-86.23%
704240 - Services Rendered to Children	10,848	-	-	-	0.00%
704242 - License Testing	3,741	7,700	7,700	-	0.00%
704245 - Crane & Hoist Repair	150	-	-	-	0.00%
704247 - Civic Facilities Management	425,115	750,000	750,000	-	0.00%
704304 - Contractual Personnel Services	7,665	-	100,500	100,500	0.00%
704306 - Dues	243,207	54,656	66,982	12,326	22.55%
704307 - Employment Agencies	938,281	362,756	377,911	15,155	4.18%
704308 - Local Transportation	86,967	86,100	93,850	7,750	9.00%
704309 - Meeting Expense	45,766	45,750	64,785	19,035	41.61%
704310 - Local Mileage	3,897	4,926	6,700	1,774	36.01%
704311 - Miscellaneous Services	5,844	5,600	1,700	(3,900)	-69.64%
704312 - Other Contracted Service	406,817	2,756,520	2,009,932	(746,588)	-27.08%
704313 - Recording Documents	6,310	8,454	8,454	-	0.00%
704314 - Stipends	23,938	20,830	27,130	6,300	30.24%
704315 - Waste Disposal	5,942,407	5,824,653	5,888,548	63,895	1.10%
704316 - Wrecker Service	1,886	-	-	-	0.00%
704317 - Contracted Operations	100,000	223,060	198,000	(25,060)	-11.23%
704318 - Management Fee	50,000	-	-	-	0.00%
704319 - Parking	57,447	59,965	69,197	9,232	15.40%
704320 - Link2Gov Internet Fee	42,650	39,400	38,400	(1,000)	-2.54%
704321 - County Trustee Collection Fee	490,074	506,500	506,500	-	0.00%
704329 - Radio Maintenance	169,273	1,084,244	1,186,863	102,619	9.46%
704330 - Demolition Services	387,060	315,000	315,000	-	0.00%
704332 - Pipeline Inspection Services	252	-	-	-	0.00%
704335 - Public Communication	9,630	10,370	10,370	-	0.00%
704336 - Tire Disposal	17,747	15,000	15,000	-	0.00%
704337 - Title/Escrow Search	100,615	185,275	185,275	-	0.00%
704340 - Shredding and Recycling Services	4,216	1,600	1,775	175	10.94%
704341 - Council Expense Reimbursements	759	27,000	27,000	-	0.00%
704342 - IT Contracted Personnel	264,658	490,000	595,000	105,000	21.43%
704343 - FJC - Client Support Services	2,987	-	-	-	0.00%
704402 - Unallocated Purchasing Card Expense	83	-	-	-	0.00%
704404 - Disputed Credit Card Charges	(5)	-	-	-	0.00%
704407 - Wireless Data Communication	37,898	51,103	49,086	(2,017)	-3.95%
704501 - Freight, Express & Drayage	5,626	3,125	2,625	(500)	-16.00%
704502 - Postage	154,373	180,942	178,683	(2,259)	-1.25%
704503 - Warehouse Storage and Delivery	-	50,000	30,000	(20,000)	-40.00%
704504 - Load, Delivery, and Installation	-	500	500	-	0.00%
704601 - Local Registration Fees	27,597	17,720	18,650	930	5.25%
704602 - Training Costs	147,202	131,550	223,050	91,500	69.56%
704603 - Tuition & Books	18,224	28,100	27,550	(550)	-1.96%
704701 - Lockbox Fee	8,444	8,000	8,000	-	0.00%

City of Chattanooga
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Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
704702 - Bank Service Charges	5,144	1,950	2,250	300	15.38%
704703 - Bank Analysis Fee	(4,659)	5,000	5,000	-	0.00%
704705 - Credit Card Use Charge	70,182	63,986	71,000	7,014	10.96%
700000 - Services Parent (701000-709999) Total	36,707,134	39,035,018	39,863,431	828,413	2.12%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	2,145	4,150	5,200	1,050	25.30%
711102 - Books	13,830	5,980	7,550	1,570	26.25%
711104 - Forms & Printed Material	38,348	56,596	56,496	(100)	-0.18%
711105 - Instructional Materials & Supplies	2,185	14,400	15,150	750	5.21%
711106 - Library Supplies	45,164	56,200	56,200	-	0.00%
711107 - Newspapers	3,497	3,853	4,040	187	4.85%
711108 - Periodicals, Publications	6,345	8,206	8,201	(5)	-0.06%
711109 - Office Supplies & Stationery	173,650	184,586	182,458	(2,128)	-1.15%
711110 - Technology Accessories & Supplies	15,638	7,359	14,150	6,791	92.28%
711111 - Printer Toner Cartridges	31,183	49,000	47,850	(1,150)	-2.35%
712101 - Asphalt and Asphalt Filler	1,593	51,861	50,000	(1,861)	-3.59%
712102 - Brick & Concrete Blocks	40	-	-	-	0.00%
712103 - Cement, Lime, & Plaster	2,970	1,400	3,400	2,000	142.86%
712104 - Concrete, Clay Pipe, & Fittings	1,390	2,700	2,700	-	0.00%
712105 - Gravel, Sand, Stone, Chert	6,451	23,500	20,250	(3,250)	-13.83%
712106 - Hardware Replacement	7,284	6,850	5,000	(1,850)	-27.01%
712107 - Lumber & Wood Products	21,739	16,750	16,000	(750)	-4.48%
712108 - Other Constr & Bldg Materials	17,462	5,445	4,745	(700)	-12.86%
712109 - Paint	68,123	61,850	61,825	(25)	-0.04%
712110 - Pipe & Fittings	135	300	300	-	0.00%
712112 - Street Signs & Markings	38,975	50,350	50,200	(150)	-0.30%
712113 - Structural Steel, Iron	484	500	325	(175)	-35.00%
712114 - Plumbing Supplies	18,622	10,500	10,300	(200)	-1.90%
713102 - Fasteners	629	-	-	-	0.00%
713104 - Filters, Misc	2,521	3,203	6,450	3,247	101.37%
713105 - Gaskets	46	-	-	-	0.00%
713108 - Pumps & Pump Parts	2,274	-	-	-	0.00%
713109 - Repair Parts	89,568	58,230	60,800	2,570	4.41%
713116 - Motors & Parts	20,073	-	-	-	0.00%
713117 - Hose & Fittings	880	-	-	-	0.00%
713118 - Small Equipment Tires	170	-	-	-	0.00%
713201 - Chemicals & Lab Supplies	424	-	-	-	0.00%
713202 - Chlorine	327	-	-	-	0.00%
713211 - Water Chemicals	30,424	26,606	20,500	(6,106)	-22.95%
714103 - Books Library	72	-	-	-	0.00%
714105 - Building Maintenance Supplies	83,333	34,200	68,850	34,650	101.32%
714106 - Cleaning Supplies	94,286	108,732	63,557	(45,175)	-41.55%
714107 - Clothing	203,681	155,860	157,175	1,315	0.84%
714108 - Cultural Arts Supplies	219	100	300	200	200.00%
714109 - Data Processing Supplies	14,468	3,300	3,300	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	108,897	57,040	68,700	11,660	20.44%
714112 - Electronic Parts	4,157	5,876	5,800	(76)	-1.29%
714113 - Exhibits	122	-	-	-	0.00%
714114 - Film	7,438	3,000	3,000	-	0.00%
714115 - Fire Code Equipment	364,178	451,600	671,600	220,000	48.72%
714116 - Fire Supplies	49,943	35,000	35,000	-	0.00%
714117 - Food & Ice	130,069	99,310	102,425	3,115	3.14%
714118 - Food & Supplies for Animals	5,413	5,000	7,000	2,000	40.00%
714119 - Fuel	281	50	-	(50)	-100.00%
714120 - Hardware, Nails, Small Tools	54,531	48,900	44,050	(4,850)	-9.92%
714122 - Kitchen & Dining Room Supplies	4,246	2,330	2,850	520	22.32%
714123 - Machine Shop & Garage Supplies	1,473	1,800	1,050	(750)	-41.67%
714124 - Medical Supplies (First Aid)	35,313	27,610	32,310	4,700	17.02%
714125 - Oil & Lubricants	4,666	3,950	5,450	1,500	37.97%
714126 - Other Materials & Supplies	131,651	148,475	160,399	11,924	8.03%
714127 - Police Ammunition	195,535	126,000	126,000	-	0.00%
714128 - Recreational Supplies	91,053	80,938	183,978	103,040	127.31%

City of Chattanooga
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Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
714129 - Safety Equipment	45,484	33,770	36,270	2,500	7.40%
714130 - Safety Shoes	16,848	21,350	25,170	3,820	17.89%
714131 - Seeds, Trees, Plants, Hort Supplies	83,539	60,000	53,100	(6,900)	-11.50%
714132 - Test Materials	750	-	-	-	0.00%
714133 - Welding Supplies	6,189	2,800	3,200	400	14.29%
714135 - Locks & Key supplies	13,386	3,685	5,713	2,028	55.03%
714136 - Dirt mix, Mulch, Topsoil	49,278	75,000	62,500	(12,500)	-16.67%
714137 - Thermoplastic	29,931	35,000	35,000	-	0.00%
714138 - Flags Banners and Signage	9,455	3,740	4,040	300	8.02%
714140 - Chain	867	-	-	-	0.00%
714141 - Machine Parts	4,637	3,000	3,000	-	0.00%
714143 - Event Planning, Services and Catering	47,584	17,150	27,500	10,350	60.35%
714144 - Batteries	11,162	34,775	38,650	3,875	11.14%
714145 - Classroom/Childcare Educational Supplies	16,680	15,000	15,000	-	0.00%
714147 - Police Evidence Supplies	14,939	4,000	4,000	-	0.00%
714148 - Security Material & Supplies	48,319	3,200	4,000	800	25.00%
714149 - Waste and Recycle Containers	216,371	170,357	314,044	143,687	84.34%
714150 - Promotional Items	7,278	500	750	250	50.00%
714151 - Police Supplies	269,479	-	-	-	0.00%
714152 - Police Leather Goods	16,631	-	-	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	3,158,421	2,592,773	3,084,821	492,048	18.98%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	7,292	5,580	7,280	1,700	30.47%
721102 - Transportation	39,798	64,818	66,205	1,387	2.14%
721103 - Auto Rental	4,826	2,500	2,700	200	8.00%
721201 - Hotels	119,027	97,152	101,929	4,777	4.92%
721202 - Meals	53,996	50,907	51,325	418	0.82%
721301 - Registration Fees	87,682	78,075	90,822	12,747	16.33%
721302 - Other Travel Expenses	5,838	6,169	8,807	2,638	42.76%
720000 - Travel Expense Parent (721000-729999) Total	318,459	305,201	329,068	23,867	7.82%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	727,187	787,050	772,135	(14,915)	-1.90%
731102 - Gasoline	1,063,963	1,286,851	1,285,622	(1,229)	-0.10%
731103 - Propane	348	574	250	(324)	-56.45%
731201 - Contracted Vehicle Repair	3,661	2,000	2,000	-	0.00%
731203 - Vehicle Labor	1,299,315	1,176,808	1,182,008	5,200	0.44%
731204 - Vehicle Parts & Supplies	1,417,304	1,226,627	1,270,327	43,700	3.56%
731206 - Bicycle Repair & Maintenance	2,017	1,500	1,500	-	0.00%
731301 - Car Wash	11,571	9,928	10,078	150	1.51%
731302 - Licenses & Titles	392	50	50	-	0.00%
731401 - Fleet Leased Vehicle	7,837,480	8,364,798	8,266,666	(98,132)	-1.17%
731402 - Fleet Daily Rental	3,216	2,375	2,775	400	16.84%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	12,366,454	12,858,561	12,793,411	(65,150)	-0.51%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
741102 - Claims & Damages	809	750	750	-	0.00%
741103 - Liability Fund Premium	1,966,580	2,000,000	800,000	(1,200,000)	-60.00%
741104 - Unemployment Compensation	32,350	60,000	50,000	(10,000)	-16.67%
742402 - Building & Content Insurance	163,806	175,500	194,200	18,700	10.66%
742404 - Liability Insurance	336	32,056	45,000	12,944	40.38%
742501 - Insurance Administrative Cost	200	-	-	-	0.00%
742503 - Fidelity & Surety Bonds	7,310	5,700	5,700	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	2,171,391	2,274,006	1,095,650	(1,178,356)	-51.82%
760000 - Capital Assets Parent (761000-769999)					
761109 - CIP Architectural Services	20,745	-	-	-	0.00%
761110 - CIP Building Renovations	207,780	-	-	-	0.00%
761112 - CIP Park Development	241,319	300,000	400,000	100,000	33.33%
761204 - Equipment Purchase	14,739	-	-	-	0.00%
761302 - Audio Visual Equipment	76,758	-	-	-	0.00%
761303 - Computer Equipment over 5000	208,526	-	-	-	0.00%

City of Chattanooga
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Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
761306 - Surveillance Equipment	148,829	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999) Total	918,696	300,000	400,000	100,000	33.33%
770000 - Capital Outlay Parent (771000-779999)					
772102 - Building Equipment	2,901	920	920	-	0.00%
772103 - Fire Fighting Equipment	12,996	-	-	-	0.00%
772104 - Grounds Equipment	15,975	-	-	-	0.00%
772105 - Heating & Cooling Equipment	613	-	-	-	0.00%
772107 - Other Equipment	31,628	238,060	24,141	(213,919)	-89.86%
772108 - Recreational Equipment	30,536	33,250	49,466	16,216	48.77%
772109 - Office Furniture	130,488	9,000	9,000	-	0.00%
772110 - Firearms & Police Protection Equip	427,923	-	174,000	174,000	0.00%
772111 - Computer Software under 15000	39,477	-	-	-	0.00%
772112 - Computer equipment under 5000	440,886	10,723	12,000	1,277	11.91%
772115 - Security Equipment	643	-	-	-	0.00%
772117 - Radio Equipment under \$5,000	3,083	-	-	-	0.00%
772118 - Medical Equipment	1,925	-	-	-	0.00%
772120 - Body Worn Cameras	376	-	-	-	0.00%
772201 - Carpeting	3,828	-	-	-	0.00%
772203 - Fencing	5,279	-	-	-	0.00%
772205 - Other Capital Purchase	1,500	-	-	-	0.00%
779999 - Budget - Capital Outlay	350,747	1,300,000	1,500,000	200,000	15.38%
770000 - Capital Outlay Parent (771000-779999) Total	1,500,804	1,591,953	1,769,527	177,574	11.15%
780000 - Other Expenses Parent (781000-789999)					
781103 - Space Costs	386,096	557,262	578,491	21,229	3.81%
781104 - Allocation of Mixed Drink per TCA 57-4-306	1,538,018	1,363,500	1,687,500	324,000	23.76%
781105 - Municipal Billing Overhead	23,997	25,000	25,000	-	0.00%
781301 - Fees, Licenses, & Permits	47,068	41,352	57,602	16,250	39.30%
781303 - State Fees Other	3,413	4,640	1,640	(3,000)	-64.66%
781306 - Water Quality Mgmt Fees	436,149	458,000	503,800	45,800	10.00%
781309 - Technology Cost	680,034	670,259	708,167	37,908	5.66%
782201 - Awards	30,409	26,784	27,631	847	3.16%
782202 - Donations	49,462	1,000	1,000	-	0.00%
782203 - Refunds	(300)	-	-	-	0.00%
782204 - Safety Incentive Awards	-	3,000	3,000	-	0.00%
782210 - Program Expense	22,605	600	215,600	215,000	35833.33%
784101 - Appropriations	10,247,784	10,718,216	11,096,643	378,427	3.53%
780000 - Other Expenses Parent (781000-789999) Total	13,464,735	13,869,613	14,906,074	1,036,461	7.47%
Operating Expenses Total	70,606,094	72,827,125	74,241,982	1,414,857	1.94%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811103 - Transfer to Golf Courses	500,000	-	500,000	500,000	0.00%
811110 - Transfer to Heritage Hall	68,685	69,500	74,725	5,225	7.52%
811111 - Transfer to Gen Fd Special Programs	641,796	699,731	1,104,731	405,000	57.88%
811114 - Transfer to Public Library	5,970,000	6,045,000	6,545,000	500,000	8.27%
811203 - Transfer to Human Services Program	1,165,000	1,426,650	1,259,643	(167,007)	-11.71%
811208 - Transfer to Regional Planning	2,351,557	2,203,663	2,003,663	(200,000)	-9.08%
811209 - Transfer to Air Pollution Fund	270,820	270,820	270,820	-	0.00%
811302 - Transfer to Fire Capital	-	180,700	-	(180,700)	-100.00%
811303 - Transfer to Police Capital	400,000	38,000	-	(38,000)	-100.00%
811304 - Transfer to Gen Gvmt Capital	-	1,027,112	-	(1,027,112)	-100.00%
811307 - Transfer to Public Works Capital	-	445,000	-	(445,000)	-100.00%
811311 - Transfer to Economic Community Dev Capital	-	75,000	-	(75,000)	-100.00%
811313 - Transfer to Transportation Capital	2,931,000	2,766,757	2,124,852	(641,905)	-23.20%
811314 - Transfer to YFD Capital	1,367	425,000	-	(425,000)	-100.00%
811601 - Transfer to Debt Service	20,514,537	22,434,479	23,487,712	1,053,233	4.69%
810000 - Other Financing Uses Parent (811000-819999) Total	34,814,762	38,107,412	37,371,146	(736,266)	-1.93%
Transfers To Total	34,814,762	38,107,412	37,371,146	(736,266)	-1.93%

City of Chattanooga
Fund By Account
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Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100 Total	227,092,277	253,431,000	262,020,000	8,589,000	3.39%
Capital Reserves					
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811302 - Transfer to Fire Capital	-	325,000	-	(325,000)	-100.00%
811303 - Transfer to Police Capital	359,202	1,267,408	-	(1,267,408)	-100.00%
811304 - Transfer to Gen Gvmt Capital	700,000	1,100,000	11,532,000	10,432,000	948.36%
811307 - Transfer to Public Works Capital	-	1,610,094	-	(1,610,094)	-100.00%
811311 - Transfer to Economic Community Dev Capital	-	3,900,000	-	(3,900,000)	-100.00%
811313 - Transfer to Transportation Capital	400,000	1,778,498	-	(1,778,498)	-100.00%
810000 - Other Financing Uses Parent (811000-819999) Total	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
Transfers To Total	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
Capital Reserves Total	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
Grand Total	228,551,479	263,412,000	273,552,000	10,140,000	3.85%



City of Chattanooga
Department by Offer
Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
AA - Agencies					
Affordable Housing & Neighborhood Revitalization	50,000		-	-	0.00%
Affordable Housing and Neighborhood Development for Low-Income Citizens			40,000	40,000	0.00%
Affordable Housing for Low-Income Residents		50,000	-	(50,000)	-100.00%
AIM Center - Literacy for Employment			10,000	10,000	0.00%
AIM Center - Supported Employment			55,000	55,000	0.00%
Air Quality Services	270,820	270,820	270,820	-	0.00%
Audiology & Speech-Language Pathology Services	67,700	67,700	67,700	-	0.00%
Awareness & Prevention: Personal Safety	-	20,000	-	(20,000)	-100.00%
Bethlehem Community Academy	25,000	15,000	-	(15,000)	-100.00%
Break the Barriers of Communication	-	65,000	-	(65,000)	-100.00%
Bridges to Success (Immigrant and Civic Engagement)			25,000	25,000	0.00%
Building a Stronger Community through the Arts	225,000	225,000	225,000	-	0.00%
Building Stronger Communities through Arts & Cultu	30,000	30,000	-	(30,000)	-100.00%
CAC Clinical Therapy for Children	30,000	25,000	35,000	10,000	40.00%
Camp Signal: for children with disabilities	40,000	40,000	40,000	-	0.00%
CARTA CMAQ Grant for Enterprise South Service		69,980	-	(69,980)	-100.00%
Carter Street Corporation DBA Chattanooga Convention Center	200,000	200,000	-	(200,000)	-100.00%
Chatt Alliance for Diverse Business Enterprise	125,000	115,000	110,000	(5,000)	-4.35%
Chattanooga Basketball - Education through Athletics			100,000	100,000	0.00%
Chattanooga Design Studio			50,000	50,000	0.00%
Chattanooga Junior Golfers' Development Program			25,000	25,000	0.00%
Chattanooga Mentoring Collective			25,000	25,000	0.00%
Child Care WAGES			200,000	200,000	0.00%
City Council Broadcasts, Online, Promotion	75,000	75,000	75,000	-	0.00%
City of Chattanooga Services / Youth and Family Development and Educational Resources Promotion	-	-	18,000	18,000	0.00%
CNE - Affordable Housing & Resident Engagement	535,000	535,000	-	(535,000)	-100.00%
CNE - Outsourcing of Loan Servicing	127,520	170,000	-	(170,000)	-100.00%
CNE's Affordable Housing, Resident Engagement, and Loan Servicing	-	-	705,000	705,000	0.00%
Cold Weather Homeless Shelter	70,000	70,000	70,000	-	0.00%
Comprehensive Child Abuse Prevention	-	15,000	-	(15,000)	-100.00%
Continue Girls Inc. Elementary Programming at Carver YFDC			21,500	21,500	0.00%
Continue Girls Inc. Middle School Programming at Brainerd YFDC			23,000	23,000	0.00%
Continue the Early Literacy Bookworm Club at Shepherd and South Chattanooga YFDCs			30,000	30,000	0.00%
Coordinating Calls and Resource Services	35,000	35,000	35,000	-	0.00%
Creating a Positive Pathway for our Youth Using Art and Culture			30,000	30,000	0.00%
Early Childhood Education for At-Risk Children	350,000	350,000	350,000	-	0.00%
Early Learning Scholarships		100,000	100,000	-	0.00%
Education and Inclusion for Citizens with Disabili	105,188	105,188	-	(105,188)	-100.00%
Education and Workforce Development in midTown	10,000	-	-	-	0.00%
Embracing Diversity Using Arts and Culture			50,000	50,000	0.00%
Employment for Adults with Mental Illness	60,000	60,000	-	(60,000)	-100.00%
Empower Chattanooga	15,000	15,000	25,000	10,000	66.67%
Enhancing Early Literacy at YFDC's	30,000	30,000	-	(30,000)	-100.00%
Enterprise Center Digital Equity Programs	200,000	270,000	-	(270,000)	-100.00%
Ex-Offender Training and Development			50,000	50,000	0.00%
Expand Programming Currently Offered at Shepherd & South Chattanooga YFDCs			30,000	30,000	0.00%

City of Chattanooga
Department by Offer
Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
Forensic Interviewing Program	30,000	25,000	30,000	5,000	20.00%
Furniture Bank	10,000	10,000	5,000	(5,000)	-50.00%
FY19 IRONMAN Events	225,000	225,000	100,000	(125,000)	-55.56%
General Govt-Ham County MOU	1,708,224	2,119,108	2,090,503	(28,605)	-1.35%
Growing Forward	2,351,557	2,203,663	2,003,663	(200,000)	-9.08%
Heritage Hall	68,685	69,500	74,725	5,225	7.52%
Impact1! Ex-Offender Training & Development		50,000	-	(50,000)	-100.00%
Impact1! Training & Workforce Development	20,000		-	-	0.00%
Increase Visitation to Moccasin Bend Park	30,000	-	-	-	0.00%
Increasing Safety through Emergency Safe Shelter	65,000		-	-	0.00%
Indigent Mental Health Care	10,000	10,000	10,000	-	0.00%
Intensive Criminal Justice Case Management	60,000	60,000	60,000	-	0.00%
Latino Family Resource Center	50,000	50,000	50,000	-	0.00%
Library Operating Services	5,970,000	5,970,000	6,545,000	575,000	9.63%
Library Services Plan		25,000	-	(25,000)	-100.00%
Library Youth Materials		50,000	-	(50,000)	-100.00%
Lookout Mountain Conservancy, Howard Intern Program			20,000	20,000	0.00%
Mitchell Home	32,000	17,000	17,000	-	0.00%
Offer 2-Make Chattanooga the Most Inclusive City in America			106,000	106,000	0.00%
Offering Girls Inc Programming at multiple YFDC's		80,000	-	(80,000)	-100.00%
Operation Get Active			40,000	40,000	0.00%
Personal Safety/Healthy Choices			10,000	10,000	0.00%
Positive Solutions for Big Kid Problems			10,000	10,000	0.00%
Preserving African American History in Chattanooga		50,000	-	(50,000)	-100.00%
Project BASIC	15,000	15,000	15,000	-	0.00%
Public Transportation	5,049,676	4,942,440	5,352,440	410,000	8.30%
Rape Crisis Center			65,000	65,000	0.00%
Signal Centers Adult Services	35,000	35,000	35,000	-	0.00%
Smarter Students through Arts Education	50,000	50,000	50,000	-	0.00%
Spring and Fall Break Girls Inc. Camps			5,500	5,500	0.00%
Strengthening Communities through the Arts	30,000	-	-	-	0.00%
Tech Workforce Program	40,000	40,000	40,000	-	0.00%
The Bethlehem Center - Read to Lead Academy			15,000	15,000	0.00%
Together We Can Scholarship Program	106,300	106,300	100,000	(6,300)	-5.93%
Transitional Housing	25,000	25,000	25,000	-	0.00%
Trauma Informed Psychotherapy	-	20,000	20,000	-	0.00%
Veterans Emergency Shelter Program	64,400	-	150,000	150,000	0.00%
Walk-in Employment Training Program			10,000	10,000	0.00%
Women's Empowerment and Coding Center			10,000	10,000	0.00%
Workforce Development Initiative	60,000	-	-	-	0.00%
Youth and Family Dev. - Human Services Admin.	1,165,000	1,426,650	1,259,643	(167,007)	-11.71%
1100 Total	19,972,070	20,723,349	21,240,494	517,145	2.50%
Grand Total	19,972,070	20,723,349	21,240,494	517,145	2.50%

City of Chattanooga
 Cost Center Summary
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
AA - Agencies					
A10003 - Approp - Arts Build	275,000	275,000	275,000	-	0.00%
A10004 - Approp - Carter Street Corporation	200,000	200,000	-	(200,000)	-100.00%
A10005 - Approp - Chatt Neighborhood Enterprise	662,520	705,000	705,000	-	0.00%
A10006 - Approp - WTCI-TV Channel 45	75,000	75,000	93,000	18,000	24.00%
A10007 - Approp - Tennessee River Park	1,143,630	1,363,171	1,255,640	(107,531)	-7.89%
A10009 - Approp - Children's Advocacy Center	60,000	65,000	65,000	-	0.00%
A10010 - Approp - Community Foundation Scholarships	106,300	106,300	100,000	(6,300)	-5.93%
A10011 - Approp - Chatt Area Urban League	125,000	115,000	120,000	5,000	4.35%
A10013 - Approp - Bessie Smith Cultural Center	60,000	80,000	80,000	-	0.00%
A10018 - Approp - Enterprise Center	200,000	270,000	-	(270,000)	-100.00%
A10019 - Approp - Enterprise South Nature Park	509,760	700,585	834,863	134,278	19.17%
A10026 - Approp - Friends of Moccasin Bend Natl Park	30,000	-	-	-	0.00%
A10027 - Approp - ESIP Security Services	54,834	55,352	-	(55,352)	-100.00%
A10032 - Approp - Homeless Coalition	70,000	70,000	70,000	-	0.00%
A10033 - Approp - Partnership Family,Child,Adult	65,000	65,000	65,000	-	0.00%
A10034 - Approp - Chambliss Center for Children	350,000	350,000	350,000	-	0.00%
A10036 - Approp - Fortwood Ctr (Helen Ross McNabb)	57,000	62,000	62,000	-	0.00%
A10037 - Approp - Joe Johnson Mental Health	60,000	60,000	60,000	-	0.00%
A10038 - Approp - Speech & Hearing Center	67,700	67,700	67,700	-	0.00%
A10039 - Approp - Orange Grove	105,188	105,188	106,000	812	0.77%
A10040 - Approp - Signal Center	75,000	75,000	275,000	200,000	266.67%
A10042 - Approp - Family Promise of Greater Chattanooga	64,400	-	150,000	150,000	0.00%
A10044 - Approp - AIM Center, Inc	60,000	60,000	65,000	5,000	8.33%
A10045 - Approp - Bethlehem Center	45,000	65,000	65,000	-	0.00%
A10046 - Approp - Hope for the Inner City	60,000	-	-	-	0.00%
A10047 - Approp - Girls, Inc.	30,000	110,000	110,000	-	0.00%
A10048 - Approp - Greater Chattanooga Sports & Events	225,000	225,000	100,000	(125,000)	-55.56%
A10049 - Approp - Chattanooga Zoo	25,000	25,000	25,000	-	0.00%
A10050 - Approp - Chattanooga Room in the Inn	25,000	25,000	25,000	-	0.00%
A10051 - Approp - LaPaz Chattanooga	50,000	50,000	50,000	-	0.00%
A10052 - Approp - Green Spaces	15,000	15,000	25,000	10,000	66.67%
A10053 - Approp - Chattanooga Goodwill Industries	10,000	10,000	15,000	5,000	50.00%
A10054 - Approp - Grassroots midTown	10,000	-	-	-	0.00%
A10055 - Approp - Habitat for Humanity of Greater Chattanooga	50,000	50,000	40,000	(10,000)	-20.00%
A10056 - Approp - United Way of Greater Chattanooga	35,000	135,000	160,000	25,000	18.52%
A10057 - Approp - TechTown Foundation	40,000	40,000	40,000	-	0.00%
A10058 - Approp - Chattanooga Kids on the Block	-	20,000	20,000	-	0.00%
A10062 - Approp - Chattanooga Basketball			100,000	100,000	0.00%
A10063 - Approp - Chattanooga Design Studio			50,000	50,000	0.00%
A10064 - Approp - Chattanooga Football Club Foundation			40,000	40,000	0.00%
A10065 - Approp - Chattanooga State Comm College			25,000	25,000	0.00%
A10069 - Approp - Lookout Mountain Conservancy			20,000	20,000	0.00%
A11001 - CARTA Subsidy	5,049,676	5,012,420	5,352,440	340,020	6.78%
A12001 - Approp - Bicentennial Library	5,970,000	6,045,000	6,545,000	500,000	8.27%
A12004 - Approp - Human Services	1,165,000	1,426,650	1,259,643	(167,007)	-11.71%
A12005 - Approp - Air Pollution Control Bureau	270,820	270,820	270,820	-	0.00%
A12006 - Approp - Regional Planning Agency	2,351,557	2,203,663	2,003,663	(200,000)	-9.08%
A12008 - Approp - Heritage Hall Fund	68,685	69,500	74,725	5,225	7.52%
A710X1 Chattanooga Junior Golfers' Development Program			25,000	25,000	0.00%
AA - Agencies Total	19,972,070	20,723,349	21,240,494	517,145	2.50%
1100 Total	19,972,070	20,723,349	21,240,494	517,145	2.50%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
AA - Agencies					
Operating Expenses					
780000 - Other Expenses Parent (781000-789999)	10,146,008	10,707,716	11,086,643	378,927	3.54%
Operating Expenses Total	10,146,008	10,707,716	11,086,643	378,927	3.54%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	9,826,062	10,015,633	10,153,851	138,218	1.38%
Transfers To Total	9,826,062	10,015,633	10,153,851	138,218	1.38%
AA - Agencies Total	19,972,070	20,723,349	21,240,494	517,145	2.50%



City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
AA - Agencies					
Operating Expenses					
780000 - Other Expenses Parent (781000-789999)					
784101 - Appropriations	10,146,008	10,707,716	11,086,643	378,927	3.54%
780000 - Other Expenses Parent (781000-789999) Total	10,146,008	10,707,716	11,086,643	378,927	3.54%
Operating Expenses Total	10,146,008	10,707,716	11,086,643	378,927	3.54%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811110 - Transfer to Heritage Hall	68,685	69,500	74,725	5,225	7.52%
811114 - Transfer to Public Library	5,970,000	6,045,000	6,545,000	500,000	8.27%
811203 - Transfer to Human Services Program	1,165,000	1,426,650	1,259,643	(167,007)	-11.71%
811208 - Transfer to Regional Planning	2,351,557	2,203,663	2,003,663	(200,000)	-9.08%
811209 - Transfer to Air Pollution Fund	270,820	270,820	270,820	-	0.00%
810000 - Other Financing Uses Parent (811000-819999) Total	9,826,062	10,015,633	10,153,851	138,218	1.38%
Transfers To Total	9,826,062	10,015,633	10,153,851	138,218	1.38%
AA - Agencies Total	19,972,070	20,723,349	21,240,494	517,145	2.50%
1100 Total	19,972,070	20,723,349	21,240,494	517,145	2.50%
Grand Total	19,972,070	20,723,349	21,240,494	517,145	2.50%



City of Chattanooga
 Department by Offer
 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
A - General Government					
General Government	26,660,383	33,374,891	33,532,419	157,528	0.47%
1100 Total	26,660,383	33,374,891	33,532,419	157,528	0.47%
Capital Reserves					
A - General Government					
Capital Reserves	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
Capital Reserves Total	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
Grand Total	28,119,585	43,355,891	45,064,419	1,708,528	3.94%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
A - General Government					
A12002 - Approp - Debt Service Fund	20,514,537	22,434,479	23,487,712	1,053,233	4.69%
A12003 - Approp - Capital Improvements	400,000	2,832,717	-	(2,832,717)	-100.00%
A20001 - Election Expense	194,614	-	25,000	25,000	0.00%
A20201 - City Code Revision	7,080	14,000	9,000	(5,000)	-35.71%
A20301 - Unemployment Insurance	32,350	60,000	50,000	(10,000)	-16.67%
A20401 - Contingency Fund Appropriation	800,745	2,416,695	4,999,407	2,582,712	106.87%
A20501 - R&R - Finance	350,747	1,300,000	1,500,000	200,000	15.38%
A20601 - Audits, Dues & Surveys	105,820	175,000	150,000	(25,000)	-14.29%
A20602 - Intergovernmental Relations	303,466	285,000	285,000	-	0.00%
A20603 - City Water Quality Mgmt Fees	432,232	458,000	503,800	45,800	10.00%
A20604 - Liability Insurance Premiums	1,966,580	2,000,000	800,000	(1,200,000)	-60.00%
A20607 - Education per TCA 57-4-306	1,538,018	1,363,500	1,687,500	324,000	23.76%
A20609 - ESIP Administration	1,776	10,500	10,000	(500)	-4.76%
A20901 - TAP - General Government	12,418	25,000	25,000	-	0.00%
A - General Government Total	26,660,383	33,374,891	33,532,419	157,528	0.47%
1100 Total	26,660,383	33,374,891	33,532,419	157,528	0.47%



City of Chattanooga
Dept by Account Type
Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
A - General Government					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)			2,830,000	2,830,000	0.00%
610000 - Fringe Benefits Parent (611000-619999)			-	-	0.00%
. Personnel Expenses Total			2,830,000	2,830,000	0.00%
Operating Expenses					
700000 - Services Parent (701000-709999)	689,838	2,915,695	2,153,407	(762,288)	-26.14%
710000 - Materials & Supplies Parent (711000-719999)	15,053	-	-	-	0.00%
720000 - Travel Expense Parent (721000-729999)	1,080	-	-	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	1,998,930	2,060,000	850,000	(1,210,000)	-58.74%
760000 - Capital Assets Parent (761000-769999)	176,763	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	358,250	1,300,000	1,500,000	200,000	15.38%
780000 - Other Expenses Parent (781000-789999)	2,005,932	1,832,000	2,211,300	379,300	20.70%
Operating Expenses Total	5,245,846	8,107,695	6,714,707	(1,392,988)	-17.18%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	21,414,537	25,267,196	23,987,712	(1,279,484)	-5.06%
Transfers To Total	21,414,537	25,267,196	23,987,712	(1,279,484)	-5.06%
A - General Government Total	26,660,383	33,374,891	33,532,419	157,528	0.47%
1100 Total	26,660,383	33,374,891	33,532,419	157,528	0.47%
Capital Reserves					
A - General Government					
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
Transfers To Total	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
A - General Government Total	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
Capital Reserves Total	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
Grand Total	28,119,585	43,355,891	45,064,419	1,708,528	3.94%



City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
A - General Government					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees			2,630,000	2,630,000	0.00%
601201 - Overtime			200,000	200,000	0.00%
600000 - Salaries Parent (601000-609999) Total			2,830,000	2,830,000	0.00%
.Personnel Expenses Total			2,830,000	2,830,000	0.00%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701102 - Auditing & Accounting Services	105,820	175,000	150,000	(25,000)	-14.29%
701103 - Consultant Fees	785	-	-	-	0.00%
701109 - Legal Services	58,770	-	-	-	0.00%
701111 - IT Hosting & Managed Services	4,200	-	-	-	0.00%
703201 - Telephone Service	25,000	-	-	-	0.00%
704104 - Equipment Rental	3,982	-	-	-	0.00%
704210 - Printing	7,080	14,000	9,000	(5,000)	-35.71%
704306 - Dues	135,980	-	-	-	0.00%
704312 - Other Contracted Service	210,524	2,701,695	1,969,407	(732,288)	-27.10%
704330 - Demolition Services	120,000	-	-	-	0.00%
704602 - Training Costs	5,279	-	-	-	0.00%
704603 - Tuition & Books	12,418	25,000	25,000	-	0.00%
700000 - Services Parent (701000-709999) Total	689,838	2,915,695	2,153,407	(762,288)	-26.14%
710000 - Materials & Supplies Parent (711000-719999)					
711109 - Office Supplies & Stationery	698	-	-	-	0.00%
714143 - Event Planning, Services and Catering	14,355	-	-	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	15,053	-	-	-	0.00%
720000 - Travel Expense Parent (721000-729999)					
721102 - Transportation	1,080	-	-	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	1,080	-	-	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
741103 - Liability Fund Premium	1,966,580	2,000,000	800,000	(1,200,000)	-60.00%
741104 - Unemployment Compensation	32,350	60,000	50,000	(10,000)	-16.67%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	1,998,930	2,060,000	850,000	(1,210,000)	-58.74%
760000 - Capital Assets Parent (761000-769999)					
761110 - CIP Building Renovations	176,763	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999) Total	176,763	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772111 - Computer Software under 15000	6,000	-	-	-	0.00%
772112 - Computer equipment under 5000	1,503	-	-	-	0.00%
779999 - Budget - Capital Outlay	350,747	1,300,000	1,500,000	200,000	15.38%
770000 - Capital Outlay Parent (771000-779999) Total	358,250	1,300,000	1,500,000	200,000	15.38%
780000 - Other Expenses Parent (781000-789999)					
781104 - Allocation of Mixed Drink per TCA 57-4-306	1,538,018	1,363,500	1,687,500	324,000	23.76%
781301 - Fees, Licenses, & Permits			10,000	10,000	0.00%
781306 - Water Quality Mgmt Fees	432,232	458,000	503,800	45,800	10.00%
782202 - Donations	33,906	-	-	-	0.00%
784101 - Appropriations	1,776	10,500	10,000	(500)	-4.76%
780000 - Other Expenses Parent (781000-789999) Total	2,005,932	1,832,000	2,211,300	379,300	20.70%
Operating Expenses Total	5,245,846	8,107,695	6,714,707	(1,392,988)	-17.18%
Transfers To					

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
810000 - Other Financing Uses Parent (811000-819999)					
811103 - Transfer to Golf Courses	500,000	-	500,000	500,000	0.00%
811302 - Transfer to Fire Capital		180,700	-	(180,700)	-100.00%
811303 - Transfer to Police Capital	400,000	38,000	-	(38,000)	-100.00%
811304 - Transfer to Gen Gvmt Capital		1,027,112	-	(1,027,112)	-100.00%
811307 - Transfer to Public Works Capital		445,000	-	(445,000)	-100.00%
811311 - Transfer to Economic Community Dev Capital		75,000	-	(75,000)	-100.00%
811313 - Transfer to Transportation Capital		641,905	-	(641,905)	-100.00%
811314 - Transfer to YFD Capital		425,000	-	(425,000)	-100.00%
811601 - Transfer to Debt Service	20,514,537	22,434,479	23,487,712	1,053,233	4.69%
810000 - Other Financing Uses Parent (811000-819999) Total	21,414,537	25,267,196	23,987,712	(1,279,484)	-5.06%
Transfers To Total	21,414,537	25,267,196	23,987,712	(1,279,484)	-5.06%
A - General Government Total	26,660,383	33,374,891	33,532,419	157,528	0.47%
1100 Total	26,660,383	33,374,891	33,532,419	157,528	0.47%
Capital Reserves					
A - General Government					
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811302 - Transfer to Fire Capital	-	325,000	-	(325,000)	-100.00%
811303 - Transfer to Police Capital	359,202	1,267,408	-	(1,267,408)	-100.00%
811304 - Transfer to Gen Gvmt Capital	700,000	1,100,000	11,532,000	10,432,000	948.36%
811307 - Transfer to Public Works Capital	-	1,610,094	-	(1,610,094)	-100.00%
811311 - Transfer to Economic Community Dev Capital	-	3,900,000	-	(3,900,000)	-100.00%
811313 - Transfer to Transportation Capital	400,000	1,778,498	-	(1,778,498)	-100.00%
810000 - Other Financing Uses Parent (811000-819999) Total	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
Transfers To Total	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
A - General Government Total	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
Capital Reserves Total	1,459,202	9,981,000	11,532,000	1,551,000	15.54%
Grand Total	28,119,585	43,355,891	45,064,419	1,708,528	3.94%

City of Chattanooga
 Department by Offer
 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
A1 - City Council					
City Council Operations	710,053	806,854	819,851	12,997	1.61%
1100 Total	710,053	806,854	819,851	12,997	1.61%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
A1 - City Council					
A00101 - City Council	700,649	779,854	792,851	12,997	1.67%
A00102 - Council District	9,404	27,000	27,000	-	0.00%
A1 - City Council Total	710,053	806,854	819,851	12,997	1.61%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
A1 - City Council					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	346,307	409,138	353,184	(55,954)	-13.68%
610000 - Fringe Benefits Parent (611000-619999)	198,589	284,767	259,221	(25,546)	-8.97%
.Personnel Expenses Total	544,896	693,905	612,405	(81,500)	-11.75%
Operating Expenses					
700000 - Services Parent (701000-709999)	40,056	51,400	149,260	97,860	190.39%
710000 - Materials & Supplies Parent (711000-719999)	15,575	17,215	13,955	(3,260)	-18.94%
720000 - Travel Expense Parent (721000-729999)	10,476	18,150	18,150	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	403	500	500	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	1,244	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999)	76,758	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	10,292	20,920	20,061	(859)	-4.11%
780000 - Other Expenses Parent (781000-789999)	10,353	4,764	5,520	756	15.87%
Operating Expenses Total	165,157	112,949	207,446	94,497	83.66%
A1 - City Council Total	710,053	806,854	819,851	12,997	1.61%



City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
A1 - City Council					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	328,201	408,313	352,359	(55,954)	-13.70%
602301 - Personal Leave	17,356	-	-	-	0.00%
602304 - Longevity	750	825	825	-	0.00%
600000 - Salaries Parent (601000-609999) Total	346,307	409,138	353,184	(55,954)	-13.68%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	19,909	25,145	21,087	(4,058)	-16.14%
611102 - Medicare	4,656	5,881	4,932	(949)	-16.14%
611201 - General Pension	57,280	80,948	72,403	(8,545)	-10.56%
611206 - Other Post-employment Benefits (OPEB)	29,634	36,002	30,727	(5,275)	-14.65%
611301 - Hospitalization	76,848	122,103	116,441	(5,662)	-4.64%
611302 - Life Insurance Benefit	708	358	736	378	105.59%
611303 - Long-Term Disability	914	1,130	895	(235)	-20.80%
611403 - On-site Medical Program	8,640	13,200	12,000	(1,200)	-9.09%
610000 - Fringe Benefits Parent (611000-619999) Total	198,589	284,767	259,221	(25,546)	-8.97%
. Personnel Expenses Total	544,896	693,905	612,405	(81,500)	-11.75%
Operating Expenses					
700000 - Services Parent (701000-709999)					
702222 - Cabling & Installation	6,346	-	-	-	0.00%
703202 - Cellular Phone Service	1,874	800	800	-	0.00%
703206 - Air Cards	4,044	600	-	(600)	-100.00%
704104 - Equipment Rental	1,656	-	-	-	0.00%
704108 - Office Machine Rental	2,957	5,000	5,000	-	0.00%
704201 - Advertising	2,988	4,000	4,000	-	0.00%
704210 - Printing	-	700	60	(640)	-91.43%
704217 - Photographic Services	1,650	-	-	-	0.00%
704304 - Contractual Personnel Services	-	-	100,000	100,000	0.00%
704306 - Dues	70	-	-	-	0.00%
704309 - Meeting Expense	12,757	10,300	9,000	(1,300)	-12.62%
704310 - Local Mileage	954	500	500	-	0.00%
704311 - Miscellaneous Services	2,067	-	-	-	0.00%
704319 - Parking	453	1,500	2,000	500	33.33%
704341 - Council Expense Reimbursements	759	27,000	27,000	-	0.00%
704502 - Postage	202	400	400	-	0.00%
704601 - Local Registration Fees	1,280	600	500	(100)	-16.67%
700000 - Services Parent (701000-709999) Total	40,056	51,400	149,260	97,860	190.39%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	160	250	250	-	0.00%
711102 - Books	-	85	85	-	0.00%
711104 - Forms & Printed Material	34	-	-	-	0.00%
711107 - Newspapers	328	350	395	45	12.86%
711108 - Periodicals, Publications	-	-	50	50	0.00%
711109 - Office Supplies & Stationery	1,854	2,800	2,175	(625)	-22.32%
711110 - Technology Accessories & Supplies	387	-	-	-	0.00%
711111 - Printer Toner Cartridges	461	600	600	-	0.00%
714106 - Cleaning Supplies	52	-	-	-	0.00%
714108 - Cultural Arts Supplies	-	100	100	-	0.00%
714117 - Food & Ice	11,991	12,500	10,000	(2,500)	-20.00%
714122 - Kitchen & Dining Room Supplies	224	530	300	(230)	-43.40%
714126 - Other Materials & Supplies	16	-	-	-	0.00%
714135 - Locks & Key supplies	68	-	-	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	15,575	17,215	13,955	(3,260)	-18.94%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	143	900	900	-	0.00%
721102 - Transportation	1,245	6,500	6,500	-	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
721103 - Auto Rental	-	150	150	-	0.00%
721201 - Hotels	5,191	5,000	5,000	-	0.00%
721202 - Meals	1,471	3,500	3,500	-	0.00%
721301 - Registration Fees	2,130	1,600	1,600	-	0.00%
721302 - Other Travel Expenses	296	500	500	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	10,476	18,150	18,150	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731402 - Fleet Daily Rental	403	500	500	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	403	500	500	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742503 - Fidelity & Surety Bonds	1,244	-	-	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	1,244	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999)					
761302 - Audio Visual Equipment	76,758	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999) Total	76,758	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772102 - Building Equipment	2,706	920	920	-	0.00%
772107 - Other Equipment	-	20,000	19,141	(859)	-4.30%
772112 - Computer equipment under 5000	7,586	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	10,292	20,920	20,061	(859)	-4.11%
780000 - Other Expenses Parent (781000-789999)					
781301 - Fees, Licenses, & Permits	85	-	-	-	0.00%
781309 - Technology Cost	5,268	4,764	5,520	756	15.87%
782210 - Program Expense	5,000	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	10,353	4,764	5,520	756	15.87%
Operating Expenses Total	165,157	112,949	207,446	94,497	83.66%
A1 - City Council Total	710,053	806,854	819,851	12,997	1.61%

City of Chattanooga
 Department by Offer
 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
A2 - Judges					
Judicial Operations	909,215	991,899	990,872	(1,027)	-0.10%
1100 Total	909,215	991,899	990,872	(1,027)	-0.10%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
A2 - Judges					
A00201 - City Judges Division 1	464,627	492,601	511,491	18,890	3.83%
A00202 - City Judges Division 2	444,588	499,298	479,381	(19,917)	-3.99%
A2 - Judges Total	909,215	991,899	990,872	(1,027)	-0.10%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
A2 - Judges					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	629,938	643,757	643,755	(2)	0.00%
610000 - Fringe Benefits Parent (611000-619999)	252,082	310,234	306,893	(3,341)	-1.08%
.Personnel Expenses Total	882,020	953,991	950,648	(3,343)	-0.35%
Operating Expenses					
700000 - Services Parent (701000-709999)	6,230	7,057	7,357	300	4.25%
710000 - Materials & Supplies Parent (711000-719999)	6,529	7,475	9,016	1,541	20.62%
720000 - Travel Expense Parent (721000-729999)	(477)	6,050	6,050	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	11,526	13,250	13,221	(29)	-0.22%
740000 - Insurance, Claims, Damages Parent (741000-749999)	145	500	500	-	0.00%
780000 - Other Expenses Parent (781000-789999)	3,242	3,576	4,080	504	14.09%
Operating Expenses Total	27,195	37,908	40,224	2,316	6.11%
A2 - Judges Total	909,215	991,899	990,872	(1,027)	-0.10%



City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
A2 - Judges					
Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	596,614	620,792	620,790	(2)	0.00%
601102 - Temporary Staffing	-	8,000	8,000	-	0.00%
602101 - Uniform Allowance	1,000	1,000	1,000	-	0.00%
602103 - Auto Allowance	4,800	4,800	4,800	-	0.00%
602105 - Cellphone Allowance	3,240	3,240	3,240	-	0.00%
602301 - Personal Leave	18,809	-	-	-	0.00%
602304 - Longevity	5,475	5,925	5,925	-	0.00%
600000 - Salaries Parent (601000-609999) Total	629,938	643,757	643,755	(2)	0.00%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	31,402	31,077	30,244	(833)	-2.68%
611102 - Medicare	8,862	9,186	8,992	(194)	-2.11%
611201 - General Pension	102,769	124,710	129,872	5,162	4.14%
611206 - Other Post-employment Benefits (OPEB)	52,772	55,005	55,116	111	0.20%
611301 - Hospitalization	46,777	75,572	67,585	(7,987)	-10.57%
611302 - Life Insurance Benefit	804	578	803	225	38.93%
611303 - Long-Term Disability	1,315	1,307	1,307	-	0.00%
611304 - Health Savings Accounts	1,441	4,879	5,414	535	10.97%
611402 - Employee Health Savings Acct	180	720	360	(360)	-50.00%
611403 - On-site Medical Program	5,760	7,200	7,200	-	0.00%
610000 - Fringe Benefits Parent (611000-619999) Total	252,082	310,234	306,893	(3,341)	-1.08%
Personnel Expenses Total	882,020	953,991	950,648	(3,343)	-0.35%
Operating Expenses					
700000 - Services Parent (701000-709999)					
704108 - Office Machine Rental	1,076	1,400	1,000	(400)	-28.57%
704210 - Printing	-	150	150	-	0.00%
704306 - Dues	2,847	2,300	3,000	700	30.43%
704309 - Meeting Expense	-	200	200	-	0.00%
704311 - Miscellaneous Services	-	500	500	-	0.00%
704319 - Parking	2,307	2,457	2,457	-	0.00%
704502 - Postage	-	50	50	-	0.00%
700000 - Services Parent (701000-709999) Total	6,230	7,057	7,357	300	4.25%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	-	250	250	-	0.00%
711106 - Library Supplies	939	1,200	1,200	-	0.00%
711107 - Newspapers	350	250	260	10	4.00%
711109 - Office Supplies & Stationery	1,117	2,200	2,000	(200)	-9.09%
711111 - Printer Toner Cartridges	274	350	500	150	42.86%
714106 - Cleaning Supplies	18	-	106	106	0.00%
714107 - Clothing	266	950	500	(450)	-47.37%
714117 - Food & Ice	124	300	300	-	0.00%
714126 - Other Materials & Supplies	2,337	225	2,400	2,175	966.67%
714143 - Event Planning, Services and Catering	1,104	1,750	1,500	(250)	-14.29%
710000 - Materials & Supplies Parent (711000-719999) Total	6,529	7,475	9,016	1,541	20.62%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	-	400	400	-	0.00%
721102 - Transportation	-	1,050	1,050	-	0.00%
721103 - Auto Rental	-	400	400	-	0.00%
721201 - Hotels	176	1,850	1,850	-	0.00%
721202 - Meals	23	600	600	-	0.00%
721301 - Registration Fees	(650)	1,600	1,600	-	0.00%
721302 - Other Travel Expenses	(26)	150	150	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	(477)	6,050	6,050	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)					

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
731102 - Gasoline	1,348	3,200	3,171	(29)	-0.91%
731301 - Car Wash	34	50	50	-	0.00%
731401 - Fleet Leased Vehicle	10,144	10,000	10,000	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	11,526	13,250	13,221	(29)	-0.22%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742503 - Fidelity & Surety Bonds	145	500	500	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	145	500	500	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781301 - Fees, Licenses, & Permits	-	400	400	-	0.00%
781309 - Technology Cost	3,242	3,176	3,680	504	15.87%
780000 - Other Expenses Parent (781000-789999) Total	3,242	3,576	4,080	504	14.09%
Operating Expenses Total	27,195	37,908	40,224	2,316	6.11%
A2 - Judges Total	909,215	991,899	990,872	(1,027)	-0.10%

City of Chattanooga
 Department by Offer
 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
A3 - City Attorney					
Attrition	-	(23,501)	(20,000)	3,501	-14.90%
City Attorney's Office Operations	1,474,044	1,727,207	1,709,150	(18,057)	-1.05%
Records Retention	-	50,000	-	(50,000)	-100.00%
1100 Total	1,474,044	1,753,706	1,689,150	(64,556)	-3.68%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
A3 - City Attorney					
A00301 - City Attorney Operations	1,474,044	1,703,706	1,659,150	(44,556)	-2.62%
A00302 - Records Retention Management	-	50,000	30,000	(20,000)	-40.00%
A3 - City Attorney Total	1,474,044	1,753,706	1,689,150	(64,556)	-3.68%



City of Chattanooga
Dept by Account Type
Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
A3 - City Attorney					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	938,471	980,709	1,007,227	26,518	2.70%
610000 - Fringe Benefits Parent (611000-619999)	425,576	507,059	528,580	21,521	4.24%
.Personnel Expenses Total	1,364,047	1,487,768	1,535,807	48,039	3.23%
Operating Expenses					
700000 - Services Parent (701000-709999)	33,741	184,383	71,303	(113,080)	-61.33%
710000 - Materials & Supplies Parent (711000-719999)	51,776	62,800	62,800	-	0.00%
720000 - Travel Expense Parent (721000-729999)	8,168	4,150	4,150	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	4,174	4,650	4,650	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	178	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	3,456	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	8,504	9,955	10,440	485	4.87%
Operating Expenses Total	109,997	265,938	153,343	(112,595)	-42.34%
A3 - City Attorney Total	1,474,044	1,753,706	1,689,150	(64,556)	-3.68%



City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
A3 - City Attorney					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	826,617	987,090	1,010,767	23,677	2.40%
601199 - .	-	(14,571)	(12,000)	2,571	-17.64%
601201 - Overtime	57	-	-	-	0.00%
602105 - Cellphone Allowance	1,440	1,440	2,160	720	50.00%
602301 - Personal Leave	106,858	-	-	-	0.00%
602303 - Final Leave Payout	949	-	-	-	0.00%
602304 - Longevity	2,550	6,750	6,300	(450)	-6.67%
600000 - Salaries Parent (601000-609999) Total	938,471	980,709	1,007,227	26,518	2.70%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	54,316	61,236	55,983	(5,253)	-8.58%
611102 - Medicare	13,011	14,321	14,015	(306)	-2.14%
611199 - .	-	(8,930)	(8,000)	930	-10.41%
611201 - General Pension	154,992	194,506	207,092	12,586	6.47%
611206 - Other Post-employment Benefits (OPEB)	79,975	86,425	88,485	2,060	2.38%
611301 - Hospitalization	100,872	127,596	138,962	11,366	8.91%
611302 - Life Insurance Benefit	1,274	1,302	1,312	10	0.77%
611303 - Long-Term Disability	2,337	2,605	2,382	(223)	-8.56%
611304 - Health Savings Accounts	4,339	9,758	10,829	1,071	10.98%
611402 - Employee Health Savings Acct	1,740	1,440	720	(720)	-50.00%
611403 - On-site Medical Program	12,720	16,800	16,800	-	0.00%
610000 - Fringe Benefits Parent (611000-619999) Total	425,576	507,059	528,580	21,521	4.24%
. Personnel Expenses Total	1,364,047	1,487,768	1,535,807	48,039	3.23%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	3,500	100,000	-	(100,000)	-100.00%
701109 - Legal Services	-	8,218	8,218	-	0.00%
701208 - On-the-Job Injury Claims	252	-	-	-	0.00%
702221 - IT Maintenance	8,103	7,742	9,000	1,258	16.25%
702225 - IT Maintenance - Licensing	60	-	-	-	0.00%
702226 - IT Maintenance - Hosting	-	-	5,100	5,100	0.00%
703206 - Air Cards	50	-	340	340	0.00%
704108 - Office Machine Rental	4,088	4,500	4,722	222	4.93%
704201 - Advertising	3,205	4,000	4,000	-	0.00%
704209 - Copying	-	500	500	-	0.00%
704210 - Printing	90	-	-	-	0.00%
704219 - Property Appraisals	-	73	73	-	0.00%
704306 - Dues	3,595	2,000	2,000	-	0.00%
704307 - Employment Agencies	5,728	-	-	-	0.00%
704309 - Meeting Expense	755	700	700	-	0.00%
704310 - Local Mileage	161	50	50	-	0.00%
704313 - Recording Documents	84	-	-	-	0.00%
704319 - Parking	12	100	100	-	0.00%
704501 - Freight, Express & Drayage	326	250	250	-	0.00%
704502 - Postage	1,194	3,000	3,000	-	0.00%
704503 - Warehouse Storage and Delivery	-	50,000	30,000	(20,000)	-40.00%
704601 - Local Registration Fees	1,213	2,500	2,500	-	0.00%
704602 - Training Costs	1,195	500	500	-	0.00%
704603 - Tuition & Books	73	250	250	-	0.00%
704705 - Credit Card Use Charge	57	-	-	-	0.00%
700000 - Services Parent (701000-709999) Total	33,741	184,383	71,303	(113,080)	-61.33%
710000 - Materials & Supplies Parent (711000-719999)					
711106 - Library Supplies	44,225	55,000	55,000	-	0.00%
711107 - Newspapers	-	200	200	-	0.00%
711108 - Periodicals, Publications	177	-	-	-	0.00%
711109 - Office Supplies & Stationery	3,287	7,000	7,000	-	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
711110 - Technology Accessories & Supplies	330	-	-	-	0.00%
711111 - Printer Toner Cartridges	2,580	500	500	-	0.00%
714117 - Food & Ice	355	100	100	-	0.00%
714138 - Flags Banners and Signage	822	-	-	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	51,776	62,800	62,800	-	0.00%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	113	250	250	-	0.00%
721102 - Transportation	29	500	500	-	0.00%
721201 - Hotels	3,582	1,500	1,500	-	0.00%
721202 - Meals	889	300	300	-	0.00%
721301 - Registration Fees	3,523	1,500	1,500	-	0.00%
721302 - Other Travel Expenses	32	100	100	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	8,168	4,150	4,150	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731102 - Gasoline	172	600	600	-	0.00%
731203 - Vehicle Labor	180	-	-	-	0.00%
731301 - Car Wash	-	50	50	-	0.00%
731401 - Fleet Leased Vehicle	3,468	3,500	3,500	-	0.00%
731402 - Fleet Daily Rental	354	500	500	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	4,174	4,650	4,650	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742503 - Fidelity & Surety Bonds	178	-	-	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	178	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772111 - Computer Software under 15000	490	-	-	-	0.00%
772112 - Computer equipment under 5000	2,966	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	3,456	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781301 - Fees, Licenses, & Permits	2,531	4,000	4,000	-	0.00%
781309 - Technology Cost	5,674	5,955	6,440	485	8.14%
782201 - Awards	299	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	8,504	9,955	10,440	485	4.87%
Operating Expenses Total	109,997	265,938	153,343	(112,595)	-42.34%
A3 - City Attorney Total	1,474,044	1,753,706	1,689,150	(64,556)	-3.68%

City of Chattanooga
 Department by Offer
 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
A4 - Internal Audit					
Comprehensive Internal Audit Services	628,409	684,363	691,663	7,300	1.07%
1100 Total	628,409	684,363	691,663	7,300	1.07%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
A4 - Internal Audit					
A00401 - Internal Audit	628,409	684,363	691,663	7,300	1.07%
A4 - Internal Audit Total	628,409	684,363	691,663	7,300	1.07%



City of Chattanooga
Dept by Account Type
Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
A4 - Internal Audit					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	393,832	407,716	407,716	-	0.00%
610000 - Fringe Benefits Parent (611000-619999)	159,265	199,942	204,902	4,960	2.48%
. Personnel Expenses Total	553,097	607,658	612,618	4,960	0.82%
Operating Expenses					
700000 - Services Parent (701000-709999)	42,698	47,210	49,135	1,925	4.08%
710000 - Materials & Supplies Parent (711000-719999)	5,309	10,400	10,000	(400)	-3.85%
720000 - Travel Expense Parent (721000-729999)	8,993	14,610	14,610	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	98	420	420	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	14,369	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	3,845	4,065	4,880	815	20.05%
Operating Expenses Total	75,312	76,705	79,045	2,340	3.05%
A4 - Internal Audit Total	628,409	684,363	691,663	7,300	1.07%



City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
A4 - Internal Audit					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	343,801	400,141	400,141	-	0.00%
602105 - Cellphone Allowance	3,600	3,600	3,600	-	0.00%
602301 - Personal Leave	42,756	-	-	-	0.00%
602304 - Longevity	3,675	3,975	3,975	-	0.00%
600000 - Salaries Parent (601000-609999) Total	393,832	407,716	407,716	-	0.00%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	22,920	24,534	23,536	(998)	-4.07%
611102 - Medicare	5,360	5,860	5,517	(343)	-5.85%
611201 - General Pension	62,037	76,198	79,446	3,248	4.26%
611206 - Other Post-employment Benefits (OPEB)	32,011	33,778	33,716	(62)	-0.18%
611301 - Hospitalization	14,305	15,743	17,144	1,401	8.90%
611302 - Life Insurance Benefit	540	534	534	-	0.00%
611303 - Long-Term Disability	1,001	1,009	1,009	-	0.00%
611304 - Health Savings Accounts	12,571	32,566	36,140	3,574	10.97%
611402 - Employee Health Savings Acct	3,720	3,720	1,860	(1,860)	-50.00%
611403 - On-site Medical Program	4,800	6,000	6,000	-	0.00%
610000 - Fringe Benefits Parent (611000-619999) Total	159,265	199,942	204,902	4,960	2.48%
.Personnel Expenses Total	553,097	607,658	612,618	4,960	0.82%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701102 - Auditing & Accounting Services	20,000	-	-	-	0.00%
701103 - Consultant Fees	-	25,000	25,000	-	0.00%
702221 - IT Maintenance	3,297	7,280	7,280	-	0.00%
703201 - Telephone Service	-	100	-	(100)	-100.00%
703204 - Internet & Cable Services	-	300	-	(300)	-100.00%
704108 - Office Machine Rental	294	-	-	-	0.00%
704209 - Copying	2,117	2,800	2,800	-	0.00%
704306 - Dues	3,335	2,000	3,435	1,435	71.75%
704309 - Meeting Expense	1,175	1,000	1,000	-	0.00%
704319 - Parking	-	30	30	-	0.00%
704340 - Shredding and Recycling Services	16	-	90	90	0.00%
704502 - Postage	9,810	8,000	8,800	800	10.00%
704601 - Local Registration Fees	1,125	700	700	-	0.00%
704602 - Training Costs	1,529	-	-	-	0.00%
700000 - Services Parent (701000-709999) Total	42,698	47,210	49,135	1,925	4.08%
710000 - Materials & Supplies Parent (711000-719999)					
711104 - Forms & Printed Material	-	4,000	4,000	-	0.00%
711108 - Periodicals, Publications	3,274	3,300	3,400	100	3.03%
711109 - Office Supplies & Stationery	1,755	1,800	1,800	-	0.00%
711110 - Technology Accessories & Supplies	-	1,000	500	(500)	-50.00%
713109 - Repair Parts	24	-	-	-	0.00%
714117 - Food & Ice	256	300	300	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	5,309	10,400	10,000	(400)	-3.85%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	258	60	60	-	0.00%
721102 - Transportation	-	2,100	2,100	-	0.00%
721201 - Hotels	3,036	4,400	4,400	-	0.00%
721202 - Meals	1,466	2,000	2,000	-	0.00%
721301 - Registration Fees	4,125	5,850	5,850	-	0.00%
721302 - Other Travel Expenses	108	200	200	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	8,993	14,610	14,610	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	62	-	200	200	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
731102 - Gasoline	-	200	-	(200)	-100.00%
731203 - Vehicle Labor	36	100	100	-	0.00%
731204 - Vehicle Parts & Supplies	-	100	100	-	0.00%
731301 - Car Wash	-	20	20	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	98	420	420	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772109 - Office Furniture	954	-	-	-	0.00%
772111 - Computer Software under 15000	4,208	-	-	-	0.00%
772112 - Computer equipment under 5000	9,207	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	14,369	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781301 - Fees, Licenses, & Permits	1,289	2,000	2,040	40	2.00%
781309 - Technology Cost	2,432	1,985	2,760	775	39.04%
782201 - Awards	124	80	80	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	3,845	4,065	4,880	815	20.05%
Operating Expenses Total	75,312	76,705	79,045	2,340	3.05%
A4 - Internal Audit Total	628,409	684,363	691,663	7,300	1.07%
1100 Total	628,409	684,363	691,663	7,300	1.07%

City of Chattanooga
 Department by Offer
 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
A5 - Information Technology					
Attrition	-	(180,379)	(132,000)	48,379	-26.82%
IT Department Operating	6,211,932	7,970,908	8,247,593	276,685	3.47%
1100 Total	6,211,932	7,790,529	8,115,593	325,064	4.17%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
A5 - Information Technology					
A00501 - Information Technology	6,211,932	7,790,529	8,115,593	325,064	4.17%
A5 - Information Technology Total	6,211,932	7,790,529	8,115,593	325,064	4.17%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
A5 - Information Technology					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	2,133,692	2,204,653	2,258,815	54,162	2.46%
610000 - Fringe Benefits Parent (611000-619999)	975,874	1,198,082	1,285,649	87,567	7.31%
.Personnel Expenses Total	3,109,566	3,402,735	3,544,464	141,729	4.17%
Operating Expenses					
700000 - Services Parent (701000-709999)	2,851,037	4,338,330	4,513,484	175,154	4.04%
710000 - Materials & Supplies Parent (711000-719999)	24,555	5,850	11,200	5,350	91.45%
720000 - Travel Expense Parent (721000-729999)	16,372	10,100	10,100	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	20,589	18,225	18,725	500	2.74%
760000 - Capital Assets Parent (761000-769999)	42,765	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	130,332	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	16,716	15,289	17,620	2,331	15.25%
Operating Expenses Total	3,102,366	4,387,794	4,571,129	183,335	4.18%
A5 - Information Technology Total	6,211,932	7,790,529	8,115,593	325,064	4.17%



City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
A5 - Information Technology					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	1,729,258	2,256,233	2,279,155	22,922	1.02%
601105 - Injured On Duty Pay	100	-	-	-	0.00%
601199 - .	-	(111,835)	(79,200)	32,635	-29.18%
601201 - Overtime	12,038	10,000	10,000	-	0.00%
601202 - Compensatory Time	2,305	-	-	-	0.00%
602105 - Cellphone Allowance	21,460	20,880	21,360	480	2.30%
602301 - Personal Leave	289,323	-	-	-	0.00%
602303 - Final Leave Payout	41,577	-	-	-	0.00%
602304 - Longevity	27,450	24,375	22,500	(1,875)	-7.69%
602306 - Call Back Pay	2,943	2,500	2,500	-	0.00%
602307 - On Call Pay	7,238	2,500	2,500	-	0.00%
600000 - Salaries Parent (601000-609999) Total	2,133,692	2,204,653	2,258,815	54,162	2.46%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	124,724	140,617	133,730	(6,887)	-4.90%
611102 - Medicare	29,251	32,886	31,275	(1,611)	-4.90%
611199 - .	-	(68,544)	(52,800)	15,744	-22.97%
611201 - General Pension	343,108	446,467	468,686	22,219	4.98%
611206 - Other Post-employment Benefits (OPEB)	176,171	198,379	198,903	524	0.26%
611301 - Hospitalization	246,535	350,632	420,728	70,096	19.99%
611302 - Life Insurance Benefit	3,321	3,780	3,804	24	0.63%
611303 - Long-Term Disability	5,387	6,199	6,413	214	3.45%
611304 - Health Savings Accounts	13,792	40,986	30,120	(10,866)	-26.51%
611402 - Employee Health Savings Acct	4,545	4,680	1,590	(3,090)	-66.03%
611403 - On-site Medical Program	29,040	42,000	43,200	1,200	2.86%
610000 - Fringe Benefits Parent (611000-619999) Total	975,874	1,198,082	1,285,649	87,567	7.31%
.Personnel Expenses Total	3,109,566	3,402,735	3,544,464	141,729	4.17%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	42,875	30,000	30,000	-	0.00%
701111 - IT Hosting & Managed Services	572,289	592,000	742,000	150,000	25.34%
701208 - On-the-Job Injury Claims	21,126	-	-	-	0.00%
702101 - Carpentry	1,182	-	-	-	0.00%
702102 - Electrical	23,043	-	-	-	0.00%
702105 - Painting	1,383	-	-	-	0.00%
702204 - Contracted Repair Service	11,228	1,000	35,000	34,000	3400.00%
702215 - Building Repairs or Renovations under \$5000	8,650	-	-	-	0.00%
702221 - IT Maintenance	2,000	-	-	-	0.00%
702222 - Cabling & Installation	8,050	-	-	-	0.00%
702225 - IT Maintenance - Licensing	809,038	835,000	835,000	-	0.00%
702226 - IT Maintenance - Hosting	20,386	550,000	500,000	(50,000)	-9.09%
702227 - IT Maintenance - Support Maintenance	142,568	325,000	300,000	(25,000)	-7.69%
703101 - Electricity	111,590	90,000	90,000	-	0.00%
703102 - Natural Gas	1,177	1,000	1,000	-	0.00%
703103 - Water	662	800	800	-	0.00%
703109 - Sewer	635	630	630	-	0.00%
703202 - Cellular Phone Service	874	-	-	-	0.00%
703206 - Air Cards	15,981	5,700	15,000	9,300	163.16%
703207 - Digital Connectivity	783,144	1,400,000	1,189,000	(211,000)	-15.07%
704105 - Property Rental	-	-	164,213	164,213	0.00%
704108 - Office Machine Rental	3,319	3,000	3,200	200	6.67%
704204 - Alarm Monitoring	1,612	2,200	2,200	-	0.00%
704209 - Copying	29	-	-	-	0.00%
704306 - Dues	635	1,000	1,000	-	0.00%
704309 - Meeting Expense	905	1,000	1,000	-	0.00%
704310 - Local Mileage	135	-	-	-	0.00%
704319 - Parking	10	-	-	-	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
704340 - Shredding and Recycling Services	5	-	60	60	0.00%
704342 - IT Contracted Personnel	264,658	490,000	595,000	105,000	21.43%
704502 - Postage	20	-	41	41	0.00%
704601 - Local Registration Fees	-	-	340	340	0.00%
704602 - Training Costs	1,328	10,000	8,000	(2,000)	-20.00%
704603 - Tuition & Books	500	-	-	-	0.00%
700000 - Services Parent (701000-709999) Total	2,851,037	4,338,330	4,513,484	175,154	4.04%
710000 - Materials & Supplies Parent (711000-719999)					
711102 - Books	195	-	-	-	0.00%
711109 - Office Supplies & Stationery	6,307	5,000	5,000	-	0.00%
711110 - Technology Accessories & Supplies	10,966	-	5,000	5,000	0.00%
712106 - Hardware Replacement	78	-	-	-	0.00%
712107 - Lumber & Wood Products	103	-	-	-	0.00%
712108 - Other Constr & Bldg Materials	375	-	-	-	0.00%
712109 - Paint	312	-	-	-	0.00%
714107 - Clothing	1,656	800	1,100	300	37.50%
714115 - Fire Code Equipment	3,608	-	-	-	0.00%
714126 - Other Materials & Supplies	22	-	-	-	0.00%
714144 - Batteries	933	50	100	50	100.00%
710000 - Materials & Supplies Parent (711000-719999) Total	24,555	5,850	11,200	5,350	91.45%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	1,688	1,500	1,500	-	0.00%
721102 - Transportation	3,271	-	-	-	0.00%
721103 - Auto Rental	506	500	500	-	0.00%
721201 - Hotels	6,093	2,450	2,450	-	0.00%
721202 - Meals	2,663	1,000	1,000	-	0.00%
721301 - Registration Fees	1,531	4,500	4,500	-	0.00%
721302 - Other Travel Expenses	620	150	150	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	16,372	10,100	10,100	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731102 - Gasoline	880	225	225	-	0.00%
731203 - Vehicle Labor	334	-	-	-	0.00%
731204 - Vehicle Parts & Supplies	725	-	-	-	0.00%
731301 - Car Wash	36	-	-	-	0.00%
731302 - Licenses & Titles	27	-	-	-	0.00%
731401 - Fleet Leased Vehicle	18,504	18,000	18,500	500	2.78%
731402 - Fleet Daily Rental	83	-	-	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	20,589	18,225	18,725	500	2.74%
760000 - Capital Assets Parent (761000-769999)					
761109 - CIP Architectural Services	11,748	-	-	-	0.00%
761110 - CIP Building Renovations	31,017	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999) Total	42,765	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772102 - Building Equipment	195	-	-	-	0.00%
772109 - Office Furniture	102,417	-	-	-	0.00%
772111 - Computer Software under 15000	11,924	-	-	-	0.00%
772112 - Computer equipment under 5000	11,968	-	-	-	0.00%
772201 - Carpeting	3,828	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	130,332	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781301 - Fees, Licenses, & Permits	1,600	-	-	-	0.00%
781309 - Technology Cost	14,995	14,689	17,020	2,331	15.87%
782201 - Awards	121	600	600	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	16,716	15,289	17,620	2,331	15.25%
Operating Expenses Total	3,102,366	4,387,794	4,571,129	183,335	4.18%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
A5 - Information Technology Total	6,211,932	7,790,529	8,115,593	325,064	4.17%



City of Chattanooga
 Department by Offer
 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
A7 - Purchasing					
Attrition	-	(15,864)	-	15,864	-100.00%
Purchasing	685,299	858,389	905,896	47,507	5.53%
1100 Total	685,299	842,525	905,896	63,371	7.52%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
A7 - Purchasing					
A00701 - Purchasing	685,299	842,525	905,896	63,371	7.52%
A7 - Purchasing Total	685,299	842,525	905,896	63,371	7.52%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
A7 - Purchasing					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	420,753	494,674	502,997	8,323	1.68%
610000 - Fringe Benefits Parent (611000-619999)	199,248	275,841	326,171	50,330	18.25%
. Personnel Expenses Total	620,001	770,515	829,168	58,653	7.61%
Operating Expenses					
700000 - Services Parent (701000-709999)	54,132	59,781	61,043	1,262	2.11%
710000 - Materials & Supplies Parent (711000-719999)	4,914	4,735	5,475	740	15.63%
720000 - Travel Expense Parent (721000-729999)	313	2,200	3,500	1,300	59.09%
730000 - Vehicle Operating Expense Parent (731000-739999)	278	674	350	(324)	-48.07%
780000 - Other Expenses Parent (781000-789999)	5,661	4,620	6,360	1,740	37.66%
Operating Expenses Total	65,298	72,010	76,728	4,718	6.55%
A7 - Purchasing Total	685,299	842,525	905,896	63,371	7.52%



City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
A7 - Purchasing					
Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	361,390	498,314	497,012	(1,302)	-0.26%
601199 - .	-	(9,835)	-	9,835	-100.00%
601201 - Overtime	103	-	-	-	0.00%
602105 - Cellphone Allowance	720	720	2,160	1,440	200.00%
602301 - Personal Leave	53,440	-	-	-	0.00%
602304 - Longevity	5,100	5,475	3,825	(1,650)	-30.14%
600000 - Salaries Parent (601000-609999) Total	420,753	494,674	502,997	8,323	1.68%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	24,708	31,046	28,683	(2,363)	-7.61%
611102 - Medicare	5,778	7,261	6,708	(553)	-7.62%
611199 - .	-	(6,029)	-	6,029	-100.00%
611201 - General Pension	69,599	98,642	102,673	4,031	4.09%
611206 - Other Post-employment Benefits (OPEB)	35,913	43,830	43,573	(257)	-0.59%
611301 - Hospitalization	52,010	82,312	123,270	40,958	49.76%
611302 - Life Insurance Benefit	814	1,010	953	(57)	-5.64%
611303 - Long-Term Disability	1,111	1,370	1,337	(33)	-2.41%
611304 - Health Savings Accounts	1,795	4,879	5,414	535	10.97%
611402 - Employee Health Savings Acct	240	720	360	(360)	-50.00%
611403 - On-site Medical Program	7,280	10,800	13,200	2,400	22.22%
610000 - Fringe Benefits Parent (611000-619999) Total	199,248	275,841	326,171	50,330	18.25%
Personnel Expenses Total	620,001	770,515	829,168	58,653	7.61%
Operating Expenses					
700000 - Services Parent (701000-709999)					
702221 - IT Maintenance	-	8,000	8,000	-	0.00%
703206 - Air Cards	40	-	-	-	0.00%
704108 - Office Machine Rental	1,773	3,381	1,800	(1,581)	-46.76%
704201 - Advertising	48,375	43,450	47,173	3,723	8.57%
704210 - Printing	-	50	-	(50)	-100.00%
704306 - Dues	1,200	1,000	1,200	200	20.00%
704310 - Local Mileage	-	200	100	(100)	-50.00%
704315 - Waste Disposal	-	300	-	(300)	-100.00%
704319 - Parking	4	-	20	20	0.00%
704340 - Shredding and Recycling Services	70	100	150	50	50.00%
704501 - Freight, Express & Drayage	35	400	50	(350)	-87.50%
704502 - Postage	2,250	1,800	2,000	200	11.11%
704602 - Training Costs	-	250	250	-	0.00%
704603 - Tuition & Books	385	850	300	(550)	-64.71%
700000 - Services Parent (701000-709999) Total	54,132	59,781	61,043	1,262	2.11%
710000 - Materials & Supplies Parent (711000-719999)					
711105 - Instructional Materials & Supplies	57	100	-	(100)	-100.00%
711107 - Newspapers	-	300	325	25	8.33%
711108 - Periodicals, Publications	35	100	50	(50)	-50.00%
711109 - Office Supplies & Stationery	4,456	4,000	4,500	500	12.50%
714117 - Food & Ice	366	200	600	400	200.00%
714135 - Locks & Key supplies	-	35	-	(35)	-100.00%
710000 - Materials & Supplies Parent (711000-719999) Total	4,914	4,735	5,475	740	15.63%
720000 - Travel Expense Parent (721000-729999)					
721201 - Hotels	59	500	800	300	60.00%
721202 - Meals	-	700	700	-	0.00%
721301 - Registration Fees	254	1,000	2,000	1,000	100.00%
720000 - Travel Expense Parent (721000-729999) Total	313	2,200	3,500	1,300	59.09%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731103 - Propane	-	324	-	(324)	-100.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
731402 - Fleet Daily Rental	278	350	350	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	278	674	350	(324)	-48.07%
780000 - Other Expenses Parent (781000-789999)					
781301 - Fees, Licenses, & Permits	950	-	1,000	1,000	0.00%
781309 - Technology Cost	4,458	4,367	5,060	693	15.87%
782201 - Awards	253	253	300	47	18.58%
780000 - Other Expenses Parent (781000-789999) Total	5,661	4,620	6,360	1,740	37.66%
Operating Expenses Total	65,298	72,010	76,728	4,718	6.55%
A7 - Purchasing Total	685,299	842,525	905,896	63,371	7.52%

City of Chattanooga
 Department by Offer
 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
A8 - 311 - Call Center					
311 Call Center Operations	610,975	682,883	738,655	55,772	8.17%
Attrition	-	-	(21,000)	(21,000)	0.00%
1100 Total	610,975	682,883	717,655	34,772	5.09%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
A8 - 311 - Call Center					
A00801 - 311 Call Center	610,975	682,883	717,655	34,772	5.09%
A8 - 311 - Call Center Total	610,975	682,883	717,655	34,772	5.09%



City of Chattanooga
Dept by Account Type
Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
A8 - 311 - Call Center					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	365,818	398,858	384,818	(14,040)	-3.52%
610000 - Fringe Benefits Parent (611000-619999)	199,057	245,937	257,477	11,540	4.69%
. Personnel Expenses Total	564,875	644,795	642,295	(2,500)	-0.39%
Operating Expenses					
700000 - Services Parent (701000-709999)	39,715	30,525	65,525	35,000	114.66%
710000 - Materials & Supplies Parent (711000-719999)	1,372	1,434	3,950	2,516	175.45%
720000 - Travel Expense Parent (721000-729999)	150	1,125	125	(1,000)	-88.89%
780000 - Other Expenses Parent (781000-789999)	4,863	5,004	5,760	756	15.11%
Operating Expenses Total	46,100	38,088	75,360	37,272	97.86%
A8 - 311 - Call Center Total	610,975	682,883	717,655	34,772	5.09%



City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
A8 - 311 - Call Center					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	305,438	390,358	390,618	260	0.07%
601199 - .	-	-	(12,600)	(12,600)	0.00%
601201 - Overtime	947	400	400	-	0.00%
601202 - Compensatory Time	211	-	250	250	0.00%
602301 - Personal Leave	49,626	-	-	-	0.00%
602303 - Final Leave Payout	3,071	-	-	-	0.00%
602304 - Longevity	6,525	8,100	6,150	(1,950)	-24.07%
600000 - Salaries Parent (601000-609999) Total	365,818	398,858	384,818	(14,040)	-3.52%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	21,027	24,394	22,175	(2,219)	-9.10%
611102 - Medicare	4,918	5,705	5,186	(519)	-9.10%
611199 - .	-	-	(8,400)	(8,400)	0.00%
611201 - General Pension	60,107	77,636	81,338	3,702	4.77%
611206 - Other Post-employment Benefits (OPEB)	31,015	34,496	34,519	23	0.07%
611301 - Hospitalization	69,683	87,417	106,472	19,055	21.80%
611302 - Life Insurance Benefit	692	816	771	(45)	-5.51%
611303 - Long-Term Disability	895	1,073	1,016	(57)	-5.31%
611403 - On-site Medical Program	10,720	14,400	14,400	-	0.00%
610000 - Fringe Benefits Parent (611000-619999) Total	199,057	245,937	257,477	11,540	4.69%
.Personnel Expenses Total	564,875	644,795	642,295	(2,500)	-0.39%
Operating Expenses					
700000 - Services Parent (701000-709999)					
702227 - IT Maintenance - Support Maintenance	1,120	-	25,000	25,000	0.00%
704108 - Office Machine Rental	2,504	2,400	2,400	-	0.00%
704306 - Dues	100	-	100	100	0.00%
704307 - Employment Agencies	35,635	27,000	37,000	10,000	37.04%
704340 - Shredding and Recycling Services	39	125	125	-	0.00%
704502 - Postage	167	500	250	(250)	-50.00%
704601 - Local Registration Fees	150	-	150	150	0.00%
704602 - Training Costs	-	500	500	-	0.00%
700000 - Services Parent (701000-709999) Total	39,715	30,525	65,525	35,000	114.66%
710000 - Materials & Supplies Parent (711000-719999)					
711109 - Office Supplies & Stationery	163	650	650	-	0.00%
711110 - Technology Accessories & Supplies	356	234	2,500	2,266	968.38%
714107 - Clothing	853	250	500	250	100.00%
714117 - Food & Ice	-	300	300	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	1,372	1,434	3,950	2,516	175.45%
720000 - Travel Expense Parent (721000-729999)					
721102 - Transportation	-	450	450	-	0.00%
721201 - Hotels	-	500	500	-	0.00%
721202 - Meals	-	75	75	-	0.00%
721301 - Registration Fees	150	50	(950)	(1,000)	-2000.00%
721302 - Other Travel Expenses	-	50	50	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	150	1,125	125	(1,000)	-88.89%
780000 - Other Expenses Parent (781000-789999)					
781309 - Technology Cost	4,863	4,764	5,520	756	15.87%
782201 - Awards	-	240	240	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	4,863	5,004	5,760	756	15.11%
Operating Expenses Total	46,100	38,088	75,360	37,272	97.86%
A8 - 311 - Call Center Total	610,975	682,883	717,655	34,772	5.09%



City of Chattanooga
 Department by Offer
 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
B - Executive Branch					
Mayor's Office	1,426,678	1,504,518	1,567,367	62,849	4.18%
Mayor's Youth Council		1,000	1,000	-	0.00%
OMA - Kiva		43,060	43,000	(60)	-0.14%
OMA - Operations	361,963	314,761	253,975	(60,786)	-19.31%
Women's Council	-	-	25,000	25,000	0.00%
1100 Total	1,788,641	1,863,339	1,890,342	27,003	1.45%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
B - Executive Branch					
B00101 - Executive Office Admin	1,426,678	1,505,518	1,593,367	87,849	5.84%
B00102 - Multicultural Affairs	361,963	357,821	296,975	(60,846)	-17.00%
B - Executive Branch Total	1,788,641	1,863,339	1,890,342	27,003	1.45%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
B - Executive Branch					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	1,086,808	1,134,238	1,133,522	(716)	-0.06%
610000 - Fringe Benefits Parent (611000-619999)	430,671	534,386	561,390	27,004	5.05%
.Personnel Expenses Total	1,517,479	1,668,624	1,694,912	26,288	1.58%
Operating Expenses					
700000 - Services Parent (701000-709999)	143,409	131,864	131,323	(541)	-0.41%
710000 - Materials & Supplies Parent (711000-719999)	55,969	28,800	29,150	350	1.22%
720000 - Travel Expense Parent (721000-729999)	29,516	14,300	14,100	(200)	-1.40%
730000 - Vehicle Operating Expense Parent (731000-739999)	15,746	13,600	13,680	80	0.59%
770000 - Capital Outlay Parent (771000-779999)	4,403	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	22,119	6,151	7,177	1,026	16.68%
Operating Expenses Total	271,162	194,715	195,430	715	0.37%
B - Executive Branch Total	1,788,641	1,863,339	1,890,342	27,003	1.45%



City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
B - Executive Branch					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	1,001,231	1,058,478	1,058,482	4	0.00%
601102 - Temporary Staffing	-	70,000	70,000	-	0.00%
602105 - Cellphone Allowance	4,920	5,760	5,040	(720)	-12.50%
602301 - Personal Leave	68,931	-	-	-	0.00%
602303 - Final Leave Payout	11,726	-	-	-	0.00%
600000 - Salaries Parent (601000-609999) Total	1,086,808	1,134,238	1,133,522	(716)	-0.06%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	63,021	61,799	58,377	(3,422)	-5.54%
611102 - Medicare	15,240	15,173	14,788	(385)	-2.54%
611201 - General Pension	162,955	207,676	217,249	9,573	4.61%
611206 - Other Post-employment Benefits (OPEB)	84,139	92,087	92,088	1	0.00%
611301 - Hospitalization	85,814	122,472	150,203	27,731	22.64%
611302 - Life Insurance Benefit	1,134	1,244	1,352	108	8.68%
611303 - Long-Term Disability	2,259	2,737	2,584	(153)	-5.59%
611304 - Health Savings Accounts	4,189	14,638	10,829	(3,809)	-26.02%
611402 - Employee Health Savings Acct	1,680	2,160	720	(1,440)	-66.67%
611403 - On-site Medical Program	10,240	14,400	13,200	(1,200)	-8.33%
610000 - Fringe Benefits Parent (611000-619999) Total	430,671	534,386	561,390	27,004	5.05%
.Personnel Expenses Total	1,517,479	1,668,624	1,694,912	26,288	1.58%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	5,550	7,494	9,644	2,150	28.69%
701106 - Honorarium	1,500	2,000	2,000	-	0.00%
701111 - IT Hosting & Managed Services	6,802	-	-	-	0.00%
701208 - On-the-Job Injury Claims	177	-	-	-	0.00%
703201 - Telephone Service	-	1,800	1,800	-	0.00%
703202 - Cellular Phone Service	2,806	-	-	-	0.00%
703204 - Internet & Cable Services	570	-	-	-	0.00%
703206 - Air Cards	2,689	800	800	-	0.00%
704104 - Equipment Rental	1,844	1,200	1,200	-	0.00%
704108 - Office Machine Rental	3,302	5,800	6,299	499	8.60%
704201 - Advertising	3,818	3,000	5,800	2,800	93.33%
704203 - Publicity	40	1,000	1,200	200	20.00%
704209 - Copying	1	-	-	-	0.00%
704210 - Printing	4,245	2,750	3,250	500	18.18%
704217 - Photographic Services	1,025	500	-	(500)	-100.00%
704228 - Translation Service	2,344	3,000	2,500	(500)	-16.67%
704304 - Contractual Personnel Services	665	-	500	500	0.00%
704306 - Dues	18,450	1,250	3,350	2,100	168.00%
704308 - Local Transportation	20	-	-	-	0.00%
704309 - Meeting Expense	18,091	20,500	32,660	12,160	59.32%
704310 - Local Mileage	50	-	-	-	0.00%
704311 - Miscellaneous Services	950	5,000	1,000	(4,000)	-80.00%
704312 - Other Contracted Service	15,644	-	-	-	0.00%
704317 - Contracted Operations	-	68,060	43,000	(25,060)	-36.82%
704319 - Parking	3,417	2,260	11,230	8,970	396.90%
704340 - Shredding and Recycling Services	37	-	-	-	0.00%
704502 - Postage	3,447	800	800	-	0.00%
704601 - Local Registration Fees	-	650	290	(360)	-55.38%
704602 - Training Costs	45,925	4,000	4,000	-	0.00%
700000 - Services Parent (701000-709999) Total	143,409	131,864	131,323	(541)	-0.41%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	362	1,500	1,500	-	0.00%
711102 - Books	241	-	300	300	0.00%
711107 - Newspapers	338	600	600	-	0.00%

City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
711109 - Office Supplies & Stationery	6,618	8,200	8,200	-	0.00%
711110 - Technology Accessories & Supplies	395	-	-	-	0.00%
712112 - Street Signs & Markings	540	-	-	-	0.00%
714107 - Clothing	5,000	-	-	-	0.00%
714108 - Cultural Arts Supplies	219	-	200	200	0.00%
714111 - Electrical Supplies, Bulbs, Etc	-	-	150	150	0.00%
714114 - Film	4,840	-	-	-	0.00%
714117 - Food & Ice	17,360	12,000	10,500	(1,500)	-12.50%
714119 - Fuel	26	-	-	-	0.00%
714122 - Kitchen & Dining Room Supplies	-	200	200	-	0.00%
714124 - Medical Supplies (First Aid)	-	800	-	(800)	-100.00%
714126 - Other Materials & Supplies	294	-	-	-	0.00%
714129 - Safety Equipment	325	-	-	-	0.00%
714143 - Event Planning, Services and Catering	19,115	5,000	7,500	2,500	50.00%
714144 - Batteries	56	-	-	-	0.00%
714150 - Promotional Items	240	500	-	(500)	-100.00%
710000 - Materials & Supplies Parent (711000-719999) Total	55,969	28,800	29,150	350	1.22%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	59	-	-	-	0.00%
721102 - Transportation	10,848	7,500	7,500	-	0.00%
721103 - Auto Rental	194	-	200	200	0.00%
721201 - Hotels	9,555	3,300	3,800	500	15.15%
721202 - Meals	2,062	700	750	50	7.14%
721301 - Registration Fees	5,460	2,350	1,400	(950)	-40.43%
721302 - Other Travel Expenses	1,338	450	450	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	29,516	14,300	14,100	(200)	-1.40%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	-	1,200	1,200	-	0.00%
731102 - Gasoline	956	800	580	(220)	-27.50%
731203 - Vehicle Labor	1,368	600	600	-	0.00%
731204 - Vehicle Parts & Supplies	-	300	300	-	0.00%
731301 - Car Wash	210	50	50	-	0.00%
731401 - Fleet Leased Vehicle	12,233	10,350	10,350	-	0.00%
731402 - Fleet Daily Rental	979	300	600	300	100.00%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	15,746	13,600	13,680	80	0.59%
770000 - Capital Outlay Parent (771000-779999)					
772111 - Computer Software under 15000	225	-	-	-	0.00%
772112 - Computer equipment under 5000	4,178	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	4,403	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781301 - Fees, Licenses, & Permits	900	300	1,200	900	300.00%
781309 - Technology Cost	5,269	4,851	4,977	126	2.60%
782201 - Awards	800	-	-	-	0.00%
782202 - Donations	15,450	1,000	1,000	-	0.00%
782203 - Refunds	(300)	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	22,119	6,151	7,177	1,026	16.68%
Operating Expenses Total	271,162	194,715	195,430	715	0.37%
B - Executive Branch Total	1,788,641	1,863,339	1,890,342	27,003	1.45%

City of Chattanooga
Department by Offer
Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
C - Finance & Admin					
Attrition	-	(15,423)	(15,000)	423	-2.74%
Capital Projects Coordinator	-	60,659	-	(60,659)	-100.00%
Chattanooga Peak Academy	-	-	5,000	5,000	0.00%
City Court Clerk Judicial Support Services	1,078,636	1,365,535	1,426,721	61,186	4.48%
Citywide Performance Analytics and Process Improvement Support	-	-	75,944	75,944	0.00%
Finance Administration	52,775	838,451	823,320	(15,131)	-1.80%
Financial Operations Management & Reporting	2,483,398	1,585,142	1,584,596	(546)	-0.03%
Financial Plan Development & Management	-	600,232	606,137	5,905	0.98%
Office of Performance Management	211,803	218,772	224,686	5,914	2.70%
Strategic Capital Planning	82,005	86,899	201,234	114,335	131.57%
Treasury Management Services	1,312,110	1,668,504	1,721,009	52,505	3.15%
1100 Total	5,220,727	6,408,771	6,653,647	244,876	3.82%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
C - Finance & Admin					
C00100 - City General Tax Revenue	481,809	500,000	500,000	-	0.00%
C00101 - Finance Office	2,536,173	3,008,402	2,999,053	(9,349)	-0.31%
C00102 - Capital Planning	82,005	147,558	201,234	53,676	36.38%
C00103 - Office of Performance Management	211,803	218,772	305,630	86,858	39.70%
C00201 - Office of City Treasurer	657,939	927,729	980,234	52,505	5.66%
C00202 - Delinquent Tax	172,362	240,775	240,775	-	0.00%
C00301 - City Court Clerk's Office	1,078,636	1,365,535	1,426,721	61,186	4.48%
C - Finance & Admin Total	5,220,727	6,408,771	6,653,647	244,876	3.82%



City of Chattanooga
Dept by Account Type
Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
C - Finance & Admin					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	2,612,606	2,997,213	3,078,309	81,096	2.71%
610000 - Fringe Benefits Parent (611000-619999)	1,239,187	1,666,003	1,767,649	101,646	6.10%
. Personnel Expenses Total	3,851,793	4,663,216	4,845,958	182,742	3.92%
Operating Expenses					
700000 - Services Parent (701000-709999)	1,064,553	1,345,455	1,398,882	53,427	3.97%
710000 - Materials & Supplies Parent (711000-719999)	65,493	90,115	95,670	5,555	6.16%
720000 - Travel Expense Parent (721000-729999)	18,097	23,295	23,295	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	390	-	200	200	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	4,680	5,000	5,000	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	5,453	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	210,268	281,690	284,642	2,952	1.05%
Operating Expenses Total	1,368,934	1,745,555	1,807,689	62,134	3.56%
C - Finance & Admin Total	5,220,727	6,408,771	6,653,647	244,876	3.82%



City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
C - Finance & Admin					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	2,222,090	2,896,534	2,981,149	84,615	2.92%
601102 - Temporary Staffing	-	50,000	45,000	(5,000)	-10.00%
601199 - .	-	(8,799)	(9,000)	(201)	2.28%
601201 - Overtime	18,392	17,118	17,000	(118)	-0.69%
601202 - Compensatory Time	2,301	-	-	-	0.00%
602103 - Auto Allowance	4,800	4,800	4,800	-	0.00%
602105 - Cellphone Allowance	2,040	2,160	2,160	-	0.00%
602301 - Personal Leave	309,468	-	-	-	0.00%
602303 - Final Leave Payout	17,515	-	-	-	0.00%
602304 - Longevity	36,000	35,400	37,200	1,800	5.08%
600000 - Salaries Parent (601000-609999) Total	2,612,606	2,997,213	3,078,309	81,096	2.71%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	151,898	180,552	177,247	(3,305)	-1.83%
611102 - Medicare	35,916	42,227	42,050	(177)	-0.42%
611199 - .	-	(6,624)	(6,000)	624	-9.42%
611201 - General Pension	428,720	570,283	613,659	43,376	7.61%
611206 - Other Post-employment Benefits (OPEB)	220,806	257,855	266,596	8,741	3.39%
611301 - Hospitalization	333,861	507,653	561,949	54,296	10.70%
611302 - Life Insurance Benefit	4,226	5,031	5,198	167	3.32%
611303 - Long-Term Disability	6,467	7,892	7,970	78	0.99%
611304 - Health Savings Accounts	10,173	33,394	33,790	396	1.19%
611402 - Employee Health Savings Acct	3,360	4,140	390	(3,750)	-90.58%
611403 - On-site Medical Program	43,760	63,600	64,800	1,200	1.89%
610000 - Fringe Benefits Parent (611000-619999) Total	1,239,187	1,666,003	1,767,649	101,646	6.10%
.Personnel Expenses Total	3,851,793	4,663,216	4,845,958	182,742	3.92%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701102 - Auditing & Accounting Services	2,692	-	-	-	0.00%
701103 - Consultant Fees	3,500	40,000	40,000	-	0.00%
701109 - Legal Services	40	-	-	-	0.00%
701208 - On-the-Job Injury Claims	-	5,000	5,000	-	0.00%
702108 - Locksmith	78	-	-	-	0.00%
702207 - Maintenance Services	-	16,445	16,445	-	0.00%
702213 - Labor	155	-	-	-	0.00%
702221 - IT Maintenance	168,061	253,200	304,568	51,368	20.29%
703206 - Air Cards	408	410	410	-	0.00%
704108 - Office Machine Rental	7,769	10,284	12,129	1,845	17.94%
704201 - Advertising	30,881	25,500	25,500	-	0.00%
704207 - Collection Expense	20,939	23,000	23,000	-	0.00%
704208 - Contracted Repair	545	650	650	-	0.00%
704210 - Printing	18,607	9,000	9,000	-	0.00%
704211 - Court Costs	2,019	3,000	3,000	-	0.00%
704215 - Security Services	5,674	6,285	6,285	-	0.00%
704217 - Photographic Services	-	500	500	-	0.00%
704228 - Translation Service	10,682	17,000	17,000	-	0.00%
704306 - Dues	4,076	6,300	9,300	3,000	47.62%
704307 - Employment Agencies	28,812	17,500	17,500	-	0.00%
704309 - Meeting Expense	2,118	3,000	3,000	-	0.00%
704310 - Local Mileage	22	150	150	-	0.00%
704311 - Miscellaneous Services	-	100	100	-	0.00%
704312 - Other Contracted Service	-	9,525	9,525	-	0.00%
704319 - Parking	11,534	12,495	12,495	-	0.00%
704320 - Link2Gov Internet Fee	42,284	38,000	38,000	-	0.00%
704321 - County Trustee Collection Fee	490,074	506,500	506,500	-	0.00%
704337 - Title/Escrow Search	92,100	175,775	175,775	-	0.00%
704340 - Shredding and Recycling Services	133	225	225	-	0.00%

City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
704402 - Unallocated Purchasing Card Expense	19	-	-	-	0.00%
704501 - Freight, Express & Drayage	175	425	425	-	0.00%
704502 - Postage	92,218	115,000	113,500	(1,500)	-1.30%
704601 - Local Registration Fees	6,149	3,150	3,150	-	0.00%
704602 - Training Costs	1,514	10,800	10,800	-	0.00%
704701 - Lockbox Fee	8,444	8,000	8,000	-	0.00%
704702 - Bank Service Charges	4,844	1,950	1,950	-	0.00%
704703 - Bank Analysis Fee	(4,679)	5,000	5,000	-	0.00%
704705 - Credit Card Use Charge	12,666	21,286	20,000	(1,286)	-6.04%
700000 - Services Parent (701000-709999) Total	1,064,553	1,345,455	1,398,882	53,427	3.97%
710000 - Materials & Supplies Parent (711000-719999)					
711102 - Books	-	500	500	-	0.00%
711104 - Forms & Printed Material	27,744	37,000	37,000	-	0.00%
711107 - Newspapers	691	465	520	55	11.83%
711108 - Periodicals, Publications	377	1,750	1,750	-	0.00%
711109 - Office Supplies & Stationery	19,897	23,800	24,300	500	2.10%
711110 - Technology Accessories & Supplies	361	-	-	-	0.00%
711111 - Printer Toner Cartridges	13,362	21,000	21,000	-	0.00%
714106 - Cleaning Supplies	69	-	-	-	0.00%
714114 - Film	2,365	3,000	3,000	-	0.00%
714117 - Food & Ice	221	1,250	1,250	-	0.00%
714122 - Kitchen & Dining Room Supplies	406	300	300	-	0.00%
714124 - Medical Supplies (First Aid)	-	50	50	-	0.00%
714126 - Other Materials & Supplies	-	1,000	6,000	5,000	500.00%
710000 - Materials & Supplies Parent (711000-719999) Total	65,493	90,115	95,670	5,555	6.16%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	1,284	1,600	1,600	-	0.00%
721102 - Transportation	1,656	4,705	4,705	-	0.00%
721103 - Auto Rental	148	500	500	-	0.00%
721201 - Hotels	7,741	5,100	5,100	-	0.00%
721202 - Meals	1,966	1,800	1,800	-	0.00%
721301 - Registration Fees	5,129	8,890	8,890	-	0.00%
721302 - Other Travel Expenses	173	700	700	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	18,097	23,295	23,295	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731402 - Fleet Daily Rental	390	-	200	200	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	390	-	200	200	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742501 - Insurance Administrative Cost	200	-	-	-	0.00%
742503 - Fidelity & Surety Bonds	4,480	5,000	5,000	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	4,680	5,000	5,000	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772107 - Other Equipment	774	-	-	-	0.00%
772109 - Office Furniture	1,908	-	-	-	0.00%
772112 - Computer equipment under 5000	2,771	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	5,453	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781103 - Space Costs	156,922	224,000	224,000	-	0.00%
781105 - Municipal Billing Overhead	23,997	25,000	25,000	-	0.00%
781301 - Fees, Licenses, & Permits	3,930	4,692	4,692	-	0.00%
781303 - State Fees Other	-	1,640	1,640	-	0.00%
781309 - Technology Cost	24,720	25,408	28,360	2,952	11.62%
782201 - Awards	699	950	950	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	210,268	281,690	284,642	2,952	1.05%
Operating Expenses Total	1,368,934	1,745,555	1,807,689	62,134	3.56%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
C - Finance & Admin Total	5,220,727	6,408,771	6,653,647	244,876	3.82%



City of Chattanooga
 Department by Offer
 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
D - General Services					
Chattanooga Zoo Management Contract	675,000	-	-	-	0.00%
Civic Facilities	750,001	-	-	-	0.00%
General Services	2,713,587	-	-	-	0.00%
1100 Total	4,138,588	-	-	-	0.00%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
D - General Services					
D00101 - General Services Admin	547,774	-	-	-	0.00%
D00102 - Mail Room	60,407	-	-	-	0.00%
D00103 - Office of Sustainability	102,785	-	-	-	0.00%
D00301 - Building Maintenance	1,911,915	-	-	-	0.00%
D00302 - Storage on Main Street	49,973	-	-	-	0.00%
D00701 - Real Estate Office	37,733	-	-	-	0.00%
D10001 - Farmer's Market	3,000	-	-	-	0.00%
D40001 - Chattanooga Zoo at Warner Park	675,000	-	-	-	0.00%
D43001 - Memorial Auditorium	214,196	-	-	-	0.00%
D43002 - Tivoli Theatre	534,984	-	-	-	0.00%
D43005 - Civic Facilities Administration	821	-	-	-	0.00%
D - General Services Total	4,138,588	-	-	-	0.00%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
D - General Services					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	1,053,329	-	-	-	0.00%
610000 - Fringe Benefits Parent (611000-619999)	556,630	-	-	-	0.00%
. Personnel Expenses Total	1,609,959	-	-	-	0.00%
Operating Expenses					
700000 - Services Parent (701000-709999)	2,041,297	-	-	-	0.00%
710000 - Materials & Supplies Parent (711000-719999)	181,500	-	-	-	0.00%
720000 - Travel Expense Parent (721000-729999)	2,913	-	-	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	71,297	-	-	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	157,630	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	27,544	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	46,448	-	-	-	0.00%
Operating Expenses Total	2,528,629	-	-	-	0.00%
D - General Services Total	4,138,588	-	-	-	0.00%



City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
D - General Services					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	863,515	-	-	-	0.00%
601201 - Overtime	5,678	-	-	-	0.00%
601202 - Compensatory Time	236	-	-	-	0.00%
602105 - Cellphone Allowance	7,944	-	-	-	0.00%
602301 - Personal Leave	126,191	-	-	-	0.00%
602303 - Final Leave Payout	26,246	-	-	-	0.00%
602304 - Longevity	16,118	-	-	-	0.00%
602306 - Call Back Pay	1,868	-	-	-	0.00%
602307 - On Call Pay	5,533	-	-	-	0.00%
600000 - Salaries Parent (601000-609999) Total	1,053,329	-	-	-	0.00%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	60,786	-	-	-	0.00%
611102 - Medicare	14,217	-	-	-	0.00%
611201 - General Pension	168,888	-	-	-	0.00%
611206 - Other Post-employment Benefits (OPEB)	86,505	-	-	-	0.00%
611301 - Hospitalization	198,521	-	-	-	0.00%
611302 - Life Insurance Benefit	1,913	-	-	-	0.00%
611303 - Long-Term Disability	2,700	-	-	-	0.00%
611304 - Health Savings Accounts	600	-	-	-	0.00%
611402 - Employee Health Savings Acct	180	-	-	-	0.00%
611403 - On-site Medical Program	22,320	-	-	-	0.00%
610000 - Fringe Benefits Parent (611000-619999) Total	556,630	-	-	-	0.00%
. Personnel Expenses Total	1,609,959	-	-	-	0.00%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701208 - On-the-Job Injury Claims	7,254	-	-	-	0.00%
702102 - Electrical	104,226	-	-	-	0.00%
702103 - Exterminating Service	1,178	-	-	-	0.00%
702105 - Painting	10,390	-	-	-	0.00%
702106 - Plumbing	29,673	-	-	-	0.00%
702108 - Locksmith	635	-	-	-	0.00%
702201 - Alarm System Repair	5,308	-	-	-	0.00%
702202 - Bldg & Grounds Maintenance	15,947	-	-	-	0.00%
702204 - Contracted Repair Service	9,728	-	-	-	0.00%
702206 - Elevator Maintenance	2,270	-	-	-	0.00%
702207 - Maintenance Services	696	-	-	-	0.00%
702208 - Fire Prevention Measures	22,995	-	-	-	0.00%
702212 - HVAC	112,158	-	-	-	0.00%
702215 - Building Repairs or Renovations under \$5000	3,481	-	-	-	0.00%
702222 - Cabling & Installation	3,598	-	-	-	0.00%
702228 - Generator Maintenance	2,364	-	-	-	0.00%
703101 - Electricity	435,818	-	-	-	0.00%
703102 - Natural Gas	49,140	-	-	-	0.00%
703103 - Water	44,396	-	-	-	0.00%
703109 - Sewer	58,717	-	-	-	0.00%
703206 - Air Cards	340	-	-	-	0.00%
704102 - Clothing & Linen Service	4,794	-	-	-	0.00%
704103 - Demurrage	171	-	-	-	0.00%
704104 - Equipment Rental	22,341	-	-	-	0.00%
704106 - Dumpster Rental	800	-	-	-	0.00%
704107 - Floor Mat / Scrapper Rental	2,970	-	-	-	0.00%
704108 - Office Machine Rental	2,072	-	-	-	0.00%
704201 - Advertising	403	-	-	-	0.00%
704204 - Alarm Monitoring	3,868	-	-	-	0.00%
704208 - Contracted Repair	18,394	-	-	-	0.00%
704210 - Printing	180	-	-	-	0.00%

City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
704215 - Security Services	1,487	-	-	-	0.00%
704235 - Zoo Lease & Management	615,869	-	-	-	0.00%
704239 - Bio-Hazard / Environmental Services	2,850	-	-	-	0.00%
704247 - Civic Facilities Management	425,115	-	-	-	0.00%
704306 - Dues	2,300	-	-	-	0.00%
704307 - Employment Agencies	225	-	-	-	0.00%
704312 - Other Contracted Service	3,207	-	-	-	0.00%
704313 - Recording Documents	641	-	-	-	0.00%
704315 - Waste Disposal	1,944	-	-	-	0.00%
704329 - Radio Maintenance	2,134	-	-	-	0.00%
704337 - Title/Escrow Search	3,610	-	-	-	0.00%
704402 - Unallocated Purchasing Card Expense	24	-	-	-	0.00%
704501 - Freight, Express & Drayage	470	-	-	-	0.00%
704502 - Postage	230	-	-	-	0.00%
704602 - Training Costs	4,886	-	-	-	0.00%
700000 - Services Parent (701000-709999) Total	2,041,297	-	-	-	0.00%
710000 - Materials & Supplies Parent (711000-719999)					
711109 - Office Supplies & Stationery	2,849	-	-	-	0.00%
711110 - Technology Accessories & Supplies	60	-	-	-	0.00%
711111 - Printer Toner Cartridges	1,969	-	-	-	0.00%
712103 - Cement, Lime, & Plaster	79	-	-	-	0.00%
712105 - Gravel, Sand, Stone, Chert	71	-	-	-	0.00%
712106 - Hardware Replacement	438	-	-	-	0.00%
712107 - Lumber & Wood Products	225	-	-	-	0.00%
712108 - Other Constr & Bldg Materials	2,451	-	-	-	0.00%
712109 - Paint	9,434	-	-	-	0.00%
712112 - Street Signs & Markings	58	-	-	-	0.00%
712113 - Structural Steel, Iron	33	-	-	-	0.00%
712114 - Plumbing Supplies	12,094	-	-	-	0.00%
713102 - Fasteners	480	-	-	-	0.00%
713104 - Filters, Misc	1,103	-	-	-	0.00%
713108 - Pumps & Pump Parts	1,846	-	-	-	0.00%
713109 - Repair Parts	21,250	-	-	-	0.00%
713116 - Motors & Parts	2,992	-	-	-	0.00%
713117 - Hose & Fittings	207	-	-	-	0.00%
713201 - Chemicals & Lab Supplies	424	-	-	-	0.00%
713202 - Chlorine	327	-	-	-	0.00%
713211 - Water Chemicals	21,615	-	-	-	0.00%
714105 - Building Maintenance Supplies	4,722	-	-	-	0.00%
714106 - Cleaning Supplies	8,975	-	-	-	0.00%
714107 - Clothing	610	-	-	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	56,332	-	-	-	0.00%
714112 - Electronic Parts	1,752	-	-	-	0.00%
714114 - Film	97	-	-	-	0.00%
714117 - Food & Ice	545	-	-	-	0.00%
714119 - Fuel	50	-	-	-	0.00%
714120 - Hardware, Nails, Small Tools	8,265	-	-	-	0.00%
714126 - Other Materials & Supplies	207	-	-	-	0.00%
714129 - Safety Equipment	9,347	-	-	-	0.00%
714130 - Safety Shoes	1,236	-	-	-	0.00%
714133 - Welding Supplies	2,651	-	-	-	0.00%
714135 - Locks & Key supplies	6,247	-	-	-	0.00%
714144 - Batteries	459	-	-	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	181,500	-	-	-	0.00%
720000 - Travel Expense Parent (721000-729999)					
721201 - Hotels	1,943	-	-	-	0.00%
721202 - Meals	970	-	-	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	2,913	-	-	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)					

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
731101 - Diesel Fuel	297	-	-	-	0.00%
731102 - Gasoline	12,734	-	-	-	0.00%
731203 - Vehicle Labor	10,900	-	-	-	0.00%
731204 - Vehicle Parts & Supplies	14,180	-	-	-	0.00%
731301 - Car Wash	34	-	-	-	0.00%
731401 - Fleet Leased Vehicle	33,152	-	-	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	71,297	-	-	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742402 - Building & Content Insurance	157,630	-	-	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	157,630	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772105 - Heating & Cooling Equipment	613	-	-	-	0.00%
772107 - Other Equipment	11,612	-	-	-	0.00%
772108 - Recreational Equipment	5,307	-	-	-	0.00%
772109 - Office Furniture	7,927	-	-	-	0.00%
772111 - Computer Software under 15000	550	-	-	-	0.00%
772112 - Computer equipment under 5000	1,535	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	27,544	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781103 - Space Costs	23,952	-	-	-	0.00%
781301 - Fees, Licenses, & Permits	6,422	-	-	-	0.00%
781303 - State Fees Other	3,000	-	-	-	0.00%
781309 - Technology Cost	12,968	-	-	-	0.00%
782202 - Donations	106	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	46,448	-	-	-	0.00%
Operating Expenses Total	2,528,629	-	-	-	0.00%
D - General Services Total	4,138,588	-	-	-	0.00%



City of Chattanooga
 Department by Offer
 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
E - Human Resources					
Attrition	-	(28,749)	-	28,749	-100.00%
Civilian Pay Equity Study			75,000	75,000	0.00%
GARE Training			100,000	100,000	0.00%
Human Resources Operations	1,849,750	1,941,046	2,194,155	253,109	13.04%
1100 Total	1,849,750	1,912,297	2,369,155	456,858	23.89%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
E - Human Resources					
E00101 - Human Resources Admin	1,283,036	1,350,397	1,102,394	(248,003)	-18.37%
E00102 - Employee Training	39,748	4,880	335,452	330,572	6774.02%
E0010X - Employee Training			100,000	100,000	0.00%
E00201 - Employees Insurance Office	330,477	359,636	365,146	5,510	1.53%
E00203 - Employees Safety Program	100,049	108,984	368,663	259,679	238.27%
E00301 - OJI Admin	74,400	74,400	75,000	600	0.81%
E00303 - Physical Exam - Police	22,040	14,000	22,500	8,500	60.71%
E - Human Resources Total	1,849,750	1,912,297	2,369,155	456,858	23.89%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
E - Human Resources					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	998,000	1,066,535	1,126,187	59,652	5.59%
610000 - Fringe Benefits Parent (611000-619999)	512,275	627,878	700,926	73,048	11.63%
.Personnel Expenses Total	1,510,275	1,694,413	1,827,113	132,700	7.83%
Operating Expenses					
700000 - Services Parent (701000-709999)	287,512	181,997	489,713	307,716	169.08%
710000 - Materials & Supplies Parent (711000-719999)	15,155	18,330	20,000	1,670	9.11%
720000 - Travel Expense Parent (721000-729999)	6,150	3,980	10,698	6,718	168.79%
730000 - Vehicle Operating Expense Parent (731000-739999)	4,069	3,893	4,021	128	3.29%
770000 - Capital Outlay Parent (771000-779999)	17,129	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	9,460	9,684	17,610	7,926	81.85%
Operating Expenses Total	339,475	217,884	542,042	324,158	148.78%
E - Human Resources Total	1,849,750	1,912,297	2,369,155	456,858	23.89%



City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
E - Human Resources					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	835,333	1,068,217	1,090,056	21,839	2.04%
601102 - Temporary Staffing	-	-	24,266	24,266	0.00%
601199 - .	-	(15,812)	-	15,812	-100.00%
601201 - Overtime	24	1,500	-	(1,500)	-100.00%
601202 - Compensatory Time	1,406	-	-	-	0.00%
602105 - Cellphone Allowance	2,700	2,880	5,040	2,160	75.00%
602301 - Personal Leave	144,812	-	-	-	0.00%
602303 - Final Leave Payout	5,175	-	-	-	0.00%
602304 - Longevity	8,550	9,750	6,825	(2,925)	-30.00%
600000 - Salaries Parent (601000-609999) Total	998,000	1,066,535	1,126,187	59,652	5.59%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	57,428	66,386	63,194	(3,192)	-4.81%
611102 - Medicare	13,431	15,525	14,700	(825)	-5.31%
611199 - .	-	(12,937)	-	12,937	-100.00%
611201 - General Pension	163,679	210,846	222,613	11,767	5.58%
611206 - Other Post-employment Benefits (OPEB)	84,297	93,685	94,473	788	0.84%
611301 - Hospitalization	173,070	226,658	275,567	48,909	21.58%
611302 - Life Insurance Benefit	1,751	1,978	1,988	10	0.51%
611303 - Long-Term Disability	2,619	2,937	3,191	254	8.65%
611403 - On-site Medical Program	16,000	22,800	25,200	2,400	10.53%
610000 - Fringe Benefits Parent (611000-619999) Total	512,275	627,878	700,926	73,048	11.63%
.Personnel Expenses Total	1,510,275	1,694,413	1,827,113	132,700	7.83%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	112,413	50,000	187,000	137,000	274.00%
701107 - Investigative Services	13,790	10,000	15,000	5,000	50.00%
701208 - On-the-Job Injury Claims	74,466	74,400	75,000	600	0.81%
701210 - Psychological Exam	22,040	14,000	22,500	8,500	60.71%
701211 - Diagnostic Testing	(117)	-	-	-	0.00%
702221 - IT Maintenance	35,900	9,000	62,464	53,464	594.04%
703206 - Air Cards	680	408	408	-	0.00%
704104 - Equipment Rental	696	500	-	(500)	-100.00%
704108 - Office Machine Rental	1,445	4,329	4,615	286	6.61%
704201 - Advertising	780	500	500	-	0.00%
704205 - Applicant & Promotional Testing	2,666	5,350	5,000	(350)	-6.54%
704210 - Printing	907	1,350	1,550	200	14.81%
704306 - Dues	6,525	3,700	5,366	1,666	45.03%
704307 - Employment Agencies	2,827	-	-	-	0.00%
704309 - Meeting Expense	-	500	1,800	1,300	260.00%
704310 - Local Mileage	-	25	-	(25)	-100.00%
704311 - Miscellaneous Services	406	-	100	100	0.00%
704319 - Parking	40	75	75	-	0.00%
704340 - Shredding and Recycling Services	100	200	200	-	0.00%
704501 - Freight, Express & Drayage	486	200	50	(150)	-75.00%
704502 - Postage	2,597	3,700	3,250	(450)	-12.16%
704601 - Local Registration Fees	4,082	510	1,085	575	112.75%
704602 - Training Costs	1,833	1,250	101,750	100,500	8040.00%
704603 - Tuition & Books	2,950	2,000	2,000	-	0.00%
700000 - Services Parent (701000-709999) Total	287,512	181,997	489,713	307,716	169.08%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	-	150	1,500	1,350	900.00%
711102 - Books	69	330	700	370	112.12%
711104 - Forms & Printed Material	1,135	1,800	1,700	(100)	-5.56%
711105 - Instructional Materials & Supplies	-	4,500	5,600	1,100	24.44%
711109 - Office Supplies & Stationery	6,166	4,850	4,950	100	2.06%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
711110 - Technology Accessories & Supplies	310	-	-	-	0.00%
711111 - Printer Toner Cartridges	578	2,500	500	(2,000)	-80.00%
714106 - Cleaning Supplies	14	-	-	-	0.00%
714107 - Clothing	-	200	550	350	175.00%
714117 - Food & Ice	988	500	300	(200)	-40.00%
714119 - Fuel	-	50	-	(50)	-100.00%
714122 - Kitchen & Dining Room Supplies	88	200	200	-	0.00%
714126 - Other Materials & Supplies	440	-	-	-	0.00%
714129 - Safety Equipment	-	50	-	(50)	-100.00%
714138 - Flags Banners and Signage	600	-	-	-	0.00%
714148 - Security Material & Supplies	4,767	3,200	4,000	800	25.00%
710000 - Materials & Supplies Parent (711000-719999) Total	15,155	18,330	20,000	1,670	9.11%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	122	-	-	-	0.00%
721102 - Transportation	281	-	200	200	0.00%
721103 - Auto Rental	-	100	100	-	0.00%
721201 - Hotels	1,698	800	1,554	754	94.25%
721202 - Meals	621	1,355	1,615	260	19.19%
721301 - Registration Fees	3,342	1,550	3,922	2,372	153.03%
721302 - Other Travel Expenses	86	175	3,307	3,132	1789.71%
720000 - Travel Expense Parent (721000-729999) Total	6,150	3,980	10,698	6,718	168.79%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731102 - Gasoline	216	200	200	-	0.00%
731401 - Fleet Leased Vehicle	3,468	3,468	3,696	228	6.57%
731402 - Fleet Daily Rental	385	225	125	(100)	-44.44%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	4,069	3,893	4,021	128	3.29%
770000 - Capital Outlay Parent (771000-779999)					
772109 - Office Furniture	1,049	-	-	-	0.00%
772111 - Computer Software under 15000	16,080	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	17,129	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781301 - Fees, Licenses, & Permits	-	-	6,450	6,450	0.00%
781309 - Technology Cost	8,510	8,734	9,660	926	10.60%
782201 - Awards	950	950	1,500	550	57.89%
780000 - Other Expenses Parent (781000-789999) Total	9,460	9,684	17,610	7,926	81.85%
Operating Expenses Total	339,475	217,884	542,042	324,158	148.78%
E - Human Resources Total	1,849,750	1,912,297	2,369,155	456,858	23.89%

City of Chattanooga
Department by Offer
Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
G - Economic & Community Development					
Attrition	-	(80,680)	(571,427)	(490,747)	608.26%
Brownfields	-	77,155	-	(77,155)	-100.00%
ECD Administration	641,937	682,768	949,574	266,806	39.08%
ECD Code Enforcement	1,328,209	2,151,204	2,068,912	(82,292)	-3.83%
ECD Department of Economic Development Operations	263,520	349,374	612,449	263,075	75.30%
ECD Homeless Program	103,359	202,309	281,644	79,335	39.21%
ECD Land Development Office	2,681,921	2,595,785	2,972,154	376,369	14.50%
ECD Neighborhood Services	365,635	496,468	402,581	(93,887)	-18.91%
ECD Outdoor Chattanooga	463,007	777,788	971,214	193,426	24.87%
ECD Public Art	132,293	202,933	208,525	5,592	2.76%
ECD Public Art- Outdoor Art Preventative Maintenance Plan	-	-	30,000	30,000	0.00%
ECD Real Property	-	171,807	142,411	(29,396)	-17.11%
Economic Development - Chattanooga Artist in Residence	-	4,600	-	(4,600)	-100.00%
Economic Development - Public Art Strategy	-	5,000	-	(5,000)	-100.00%
Inter-Agency Council	-	-	200,000	200,000	0.00%
Neighborhood Services	58,645	123,357	-	(123,357)	-100.00%
Office of Workforce Development	-	118,783	-	(118,783)	-100.00%
Public Spaces Development & Engagement	119,500	100,000	-	(100,000)	-100.00%
1100 Total	6,158,026	7,978,651	8,268,037	289,386	3.63%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
G - Economic & Community Development					
G00101 - ECD - Neighborhood Serv - Admin	641,937	798,026	378,147	(419,879)	-52.61%
G00104 - ECD - Affordable Housing Program	58,645	123,357	-	(123,357)	-100.00%
G00105 - ECD - Economic Development	263,520	349,374	612,449	263,075	75.30%
G00106 - ECD - Homeless Outreach Program	103,359	202,309	481,644	279,335	138.07%
G00107 - ECD - Real Estate Office	-	171,807	142,411	(29,396)	-17.11%
G00201 - Neighborhood Service Development	365,635	496,468	402,581	(93,887)	-18.91%
G00301 - Code Enforcement Office	1,328,209	2,051,204	1,968,912	(82,292)	-4.01%
G00302 - Back Tax Properties Abatement	-	100,000	100,000	-	0.00%
G70001 - Outdoor Chattanooga	463,007	777,788	971,214	193,426	24.87%
G70101 - Trust For Public Land	119,500	100,000	-	(100,000)	-100.00%
G70203 - Shared Maint - Riverpark Art Maint & Mgmt	132,293	212,533	238,525	25,992	12.23%
G71001 - Land Development Office	2,663,762	2,570,710	2,947,079	376,369	14.64%
G71002 - Board of Plumbing Examiners	1,805	2,100	2,100	-	0.00%
G71003 - Board of Electrical Examiners	3,592	7,150	7,150	-	0.00%
G71004 - Board of Mechanical Examiners	544	1,850	1,850	-	0.00%
G71005 - Board of Gas Fitters	1,214	2,050	2,050	-	0.00%
G71006 - Board of Appeals & Variances	11,004	11,925	11,925	-	0.00%
G - Economic & Community Development Total	6,158,026	7,978,651	8,268,037	289,386	3.63%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
G - Economic & Community Development					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	3,176,839	3,892,857	3,736,246	(156,611)	-4.02%
610000 - Fringe Benefits Parent (611000-619999)	1,622,214	2,226,157	2,280,387	54,230	2.44%
.Personnel Expenses Total	4,799,053	6,119,014	6,016,633	(102,381)	-1.67%
Operating Expenses					
700000 - Services Parent (701000-709999)	804,092	1,223,219	1,158,580	(64,639)	-5.28%
710000 - Materials & Supplies Parent (711000-719999)	54,104	72,486	69,935	(2,551)	-3.52%
720000 - Travel Expense Parent (721000-729999)	21,714	51,362	44,360	(7,002)	-13.63%
730000 - Vehicle Operating Expense Parent (731000-739999)	231,381	243,961	253,361	9,400	3.85%
740000 - Insurance, Claims, Damages Parent (741000-749999)	200	10,700	10,700	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	4,416	19,783	33,216	13,433	67.90%
780000 - Other Expenses Parent (781000-789999)	104,066	118,395	331,521	213,126	180.01%
Operating Expenses Total	1,219,973	1,739,906	1,901,673	161,767	9.30%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	139,000	119,731	349,731	230,000	192.10%
Transfers To Total	139,000	119,731	349,731	230,000	192.10%
G - Economic & Community Development Total	6,158,026	7,978,651	8,268,037	289,386	3.63%



City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
G - Economic & Community Development					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	2,620,591	3,734,264	3,879,470	145,206	3.89%
601102 - Temporary Staffing	32,253	119,950	121,950	2,000	1.67%
601199 - .	-	(45,217)	(343,356)	(298,139)	659.35%
601201 - Overtime	939	-	-	-	0.00%
601202 - Compensatory Time	1,480	-	-	-	0.00%
602105 - Cellphone Allowance	22,320	32,760	34,080	1,320	4.03%
602201 - Incentive Awards	-	1,000	-	(1,000)	-100.00%
602301 - Personal Leave	415,922	-	-	-	0.00%
602303 - Final Leave Payout	40,059	-	-	-	0.00%
602304 - Longevity	43,275	50,100	44,102	(5,998)	-11.97%
600000 - Salaries Parent (601000-609999) Total	3,176,839	3,892,857	3,736,246	(156,611)	-4.02%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	184,527	229,472	225,123	(4,349)	-1.90%
611102 - Medicare	43,154	54,034	52,671	(1,363)	-2.52%
611199 - .	-	(35,463)	(228,071)	(192,608)	543.12%
611201 - General Pension	499,671	715,798	768,621	52,823	7.38%
611206 - Other Post-employment Benefits (OPEB)	277,661	315,655	330,951	15,296	4.85%
611301 - Hospitalization	500,042	773,239	948,897	175,658	22.72%
611302 - Life Insurance Benefit	5,735	6,769	7,173	404	5.97%
611303 - Long-Term Disability	7,855	9,777	9,833	56	0.57%
611304 - Health Savings Accounts	31,255	52,116	63,249	11,133	21.36%
611402 - Employee Health Savings Acct	10,235	6,360	3,540	(2,820)	-44.34%
611403 - On-site Medical Program	62,079	98,400	98,400	-	0.00%
610000 - Fringe Benefits Parent (611000-619999) Total	1,622,214	2,226,157	2,280,387	54,230	2.44%
.Personnel Expenses Total	4,799,053	6,119,014	6,016,633	(102,381)	-1.67%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	-	13,680	8,680	(5,000)	-36.55%
701105 - Engineering Non-construction Consulting	10,950	10,000	10,000	-	0.00%
701109 - Legal Services	420	5,000	5,000	-	0.00%
701111 - IT Hosting & Managed Services	1,221	1,200	1,200	-	0.00%
701113 - Technology Development and Design	700	-	-	-	0.00%
701208 - On-the-Job Injury Claims	976	-	-	-	0.00%
702102 - Electrical	1,079	1,500	1,500	-	0.00%
702103 - Exterminating Service	171	228	228	-	0.00%
702106 - Plumbing	-	2,000	2,000	-	0.00%
702108 - Locksmith	330	500	350	(150)	-30.00%
702204 - Contracted Repair Service	1,000	300	300	-	0.00%
702207 - Maintenance Services	1,500	500	500	-	0.00%
702208 - Fire Prevention Measures	63	-	-	-	0.00%
702212 - HVAC	484	-	-	-	0.00%
702221 - IT Maintenance	59,952	67,181	57,800	(9,381)	-13.96%
702226 - IT Maintenance - Hosting	-	1,200	71,200	70,000	5833.33%
703101 - Electricity	4,881	6,600	6,600	-	0.00%
703102 - Natural Gas	1,164	1,300	1,300	-	0.00%
703103 - Water	1,609	2,000	2,000	-	0.00%
703109 - Sewer	1,169	1,800	1,800	-	0.00%
703201 - Telephone Service	1,018	2,050	2,050	-	0.00%
703202 - Cellular Phone Service	421	2,120	2,120	-	0.00%
703204 - Internet & Cable Services	-	120	120	-	0.00%
703206 - Air Cards	25,974	-	500	500	0.00%
703207 - Digital Connectivity	-	11,040	11,040	-	0.00%
704104 - Equipment Rental	-	3,048	3,048	-	0.00%
704105 - Property Rental	424	700	700	-	0.00%
704108 - Office Machine Rental	19,342	17,410	18,855	1,445	8.30%
704109 - Traffic Control - Rental	4,682	-	-	-	0.00%

City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
704201 - Advertising	11,573	13,800	13,800	-	0.00%
704203 - Publicity	629	2,500	2,500	-	0.00%
704206 - Binding	-	175	175	-	0.00%
704210 - Printing	11,798	24,100	16,350	(7,750)	-32.16%
704213 - Debris Removal & Cleanup	109,632	260,000	260,000	-	0.00%
704219 - Property Appraisals	-	7,500	7,500	-	0.00%
704239 - Bio-Hazard / Environmental Services	-	85,000	10,000	(75,000)	-88.24%
704242 - License Testing	3,741	7,700	7,700	-	0.00%
704306 - Dues	6,879	5,150	5,150	-	0.00%
704309 - Meeting Expense	5,006	6,850	6,850	-	0.00%
704310 - Local Mileage	889	2,000	2,000	-	0.00%
704311 - Miscellaneous Services	633	-	-	-	0.00%
704312 - Other Contracted Service	139,029	28,000	22,500	(5,500)	-19.64%
704313 - Recording Documents	5,585	8,454	8,454	-	0.00%
704314 - Stipends	-	3,400	-	(3,400)	-100.00%
704315 - Waste Disposal	524	1,800	1,800	-	0.00%
704317 - Contracted Operations	-	155,000	155,000	-	0.00%
704319 - Parking	12,114	9,860	9,810	(50)	-0.51%
704330 - Demolition Services	267,060	315,000	315,000	-	0.00%
704337 - Title/Escrow Search	4,905	9,500	9,500	-	0.00%
704340 - Shredding and Recycling Services	65	150	150	-	0.00%
704407 - Wireless Data Communication	5,243	13,053	12,800	(253)	-1.94%
704501 - Freight, Express & Drayage	483	450	450	-	0.00%
704502 - Postage	29,526	35,500	35,350	(150)	-0.42%
704601 - Local Registration Fees	4,810	1,800	2,300	500	27.78%
704602 - Training Costs	395	37,800	7,350	(30,450)	-80.56%
704603 - Tuition & Books	375	-	-	-	0.00%
704705 - Credit Card Use Charge	43,668	37,200	37,200	-	0.00%
700000 - Services Parent (701000-709999) Total	804,092	1,223,219	1,158,580	(64,639)	-5.28%
710000 - Materials & Supplies Parent (711000-719999)					
711102 - Books	564	600	600	-	0.00%
711104 - Forms & Printed Material	600	200	200	-	0.00%
711105 - Instructional Materials & Supplies	298	7,800	7,800	-	0.00%
711107 - Newspapers	780	780	780	-	0.00%
711108 - Periodicals, Publications	-	100	100	-	0.00%
711109 - Office Supplies & Stationery	14,965	17,300	17,300	-	0.00%
711110 - Technology Accessories & Supplies	121	750	750	-	0.00%
711111 - Printer Toner Cartridges	3,382	2,000	2,000	-	0.00%
712107 - Lumber & Wood Products	12,608	12,300	12,300	-	0.00%
712108 - Other Constr & Bldg Materials	314	500	500	-	0.00%
712109 - Paint	613	2,100	2,100	-	0.00%
712110 - Pipe & Fittings	135	-	-	-	0.00%
714105 - Building Maintenance Supplies	163	200	200	-	0.00%
714106 - Cleaning Supplies	408	500	500	-	0.00%
714107 - Clothing	2,389	2,400	2,400	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	87	50	50	-	0.00%
714114 - Film	136	-	-	-	0.00%
714115 - Fire Code Equipment	-	100	100	-	0.00%
714117 - Food & Ice	14,330	11,965	9,415	(2,550)	-21.31%
714119 - Fuel	12	-	-	-	0.00%
714120 - Hardware, Nails, Small Tools	51	600	600	-	0.00%
714122 - Kitchen & Dining Room Supplies	-	100	100	-	0.00%
714124 - Medical Supplies (First Aid)	-	300	300	-	0.00%
714126 - Other Materials & Supplies	772	101	100	(1)	-0.99%
714128 - Recreational Supplies	739	4,000	4,000	-	0.00%
714129 - Safety Equipment	-	1,150	1,150	-	0.00%
714135 - Locks & Key supplies	-	300	300	-	0.00%
714138 - Flags Banners and Signage	21	2,040	2,040	-	0.00%
714140 - Chain	432	-	-	-	0.00%
714143 - Event Planning, Services and Catering	-	4,000	4,000	-	0.00%
714144 - Batteries	184	250	250	-	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
710000 - Materials & Supplies Parent (711000-719999) Total	54,104	72,486	69,935	(2,551)	-3.52%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	492	200	100	(100)	-50.00%
721102 - Transportation	4,192	11,960	10,460	(1,500)	-12.54%
721103 - Auto Rental	188	-	-	-	0.00%
721201 - Hotels	5,723	17,000	13,600	(3,400)	-20.00%
721202 - Meals	2,482	8,450	7,450	(1,000)	-11.83%
721301 - Registration Fees	8,522	12,202	11,850	(352)	-2.88%
721302 - Other Travel Expenses	115	1,550	900	(650)	-41.94%
720000 - Travel Expense Parent (721000-729999) Total	21,714	51,362	44,360	(7,002)	-13.63%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	51	-	-	-	0.00%
731102 - Gasoline	28,838	30,889	30,889	-	0.00%
731203 - Vehicle Labor	3,821	2,800	3,000	200	7.14%
731204 - Vehicle Parts & Supplies	3,402	3,500	3,700	200	5.71%
731301 - Car Wash	674	900	900	-	0.00%
731401 - Fleet Leased Vehicle	194,595	205,872	214,872	9,000	4.37%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	231,381	243,961	253,361	9,400	3.85%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742402 - Building & Content Insurance	-	10,500	10,500	-	0.00%
742503 - Fidelity & Surety Bonds	200	200	200	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	200	10,700	10,700	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772107 - Other Equipment	-	60	-	(60)	-100.00%
772108 - Recreational Equipment	3,446	8,000	24,216	16,216	202.70%
772109 - Office Furniture	-	9,000	9,000	-	0.00%
772112 - Computer equipment under 5000	970	2,723	-	(2,723)	-100.00%
770000 - Capital Outlay Parent (771000-779999) Total	4,416	19,783	33,216	13,433	67.90%
780000 - Other Expenses Parent (781000-789999)					
781103 - Space Costs	51,306	72,500	72,500	-	0.00%
781301 - Fees, Licenses, & Permits	1,695	2,300	1,800	(500)	-21.74%
781309 - Technology Cost	31,610	40,934	39,560	(1,374)	-3.36%
782201 - Awards	1,855	2,661	2,661	-	0.00%
782210 - Program Expense	17,600	-	215,000	215,000	0.00%
780000 - Other Expenses Parent (781000-789999) Total	104,066	118,395	331,521	213,126	180.01%
Operating Expenses Total	1,219,973	1,739,906	1,901,673	161,767	9.30%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811111 - Transfer to Gen Fd Special Programs	139,000	119,731	349,731	230,000	192.10%
810000 - Other Financing Uses Parent (811000-819999) Total	139,000	119,731	349,731	230,000	192.10%
Transfers To Total	139,000	119,731	349,731	230,000	192.10%
G - Economic & Community Development Tota	6,158,026	7,978,651	8,268,037	289,386	3.63%



City of Chattanooga
Department by Offer
Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
H - Police					
911 Emergency Communication	4,482,088	4,810,000	4,868,948	58,948	1.23%
Administration & Support	9,793,471	6,177,814	7,647,653	1,469,839	23.79%
Air Cards for Investigations 2	-	10,500	-	(10,500)	-100.00%
Attrition	-	(1,014,190)	(1,140,000)	(125,810)	12.40%
Community & Department Support Services Bureau	233,678	523,799	418,152	(105,647)	-20.17%
Family Justice Center	481,782	558,195	518,025	(40,170)	-7.20%
Gun Crime Network	-	784,303	-	(784,303)	-100.00%
Investigative Services Division 1	5,517,314	5,469,696	5,375,305	(94,391)	-1.73%
Investigative Services Division 2	5,011,691	6,666,033	7,485,363	819,330	12.29%
McKamey Animal Services	1,659,639	1,675,000	1,725,250	50,250	3.00%
Neighborhood Policing Bureau	23,328,688	27,312,811	28,510,608	1,197,797	4.39%
Office of Chief of Police	2,294,153	3,877,960	3,224,138	(653,822)	-16.86%
Overtime Enhancement	-	-	500,000	500,000	0.00%
Police Facilities	6,533,558	7,060,286	7,140,170	79,884	1.13%
RTIC	718,874	1,861,540	1,902,464	40,924	2.20%
Special Operations & Budget/Finance	4,064,260	4,249,232	4,594,309	345,077	8.12%
1100 Total	64,119,196	70,022,979	72,770,385	2,747,406	3.92%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2019

Row Labels	Increase (Decrease)				
	Actual FY17	BudgetFY18	Proposed FY19	Req vs. Budget	% Change
1100					
H - Police					
H00101 - Chief of Police	1,408,573	2,916,999	2,518,501	(398,498)	-13.66%
H00102 - Internal Affairs	885,580	960,961	1,205,637	244,676	25.46%
H00201 - Police Uniform Services Command	466,711	1,672,724	443,542	(1,229,182)	-73.48%
H00202 - Police Community Services	233,678	523,799	418,152	(105,647)	-20.17%
H00203 - Police Special Operations	3,717,388	3,799,158	4,123,100	323,942	8.53%
H00301 - Police Patrol Alpha	3,479,980	3,936,339	4,149,448	213,109	5.41%
H00302 - Police Patrol Bravo	2,972,736	3,149,866	3,322,904	173,038	5.49%
H00303 - Police Patrol Charlie	3,169,288	3,345,134	4,181,190	836,056	24.99%
H00306 - Police Bike Patrol	396,010	835,023	691,684	(143,339)	-17.17%
H00401 - Police Patrol Echo	3,407,187	4,015,834	4,172,894	157,060	3.91%
H00402 - Police Patrol Fox	2,869,593	3,578,576	3,541,783	(36,793)	-1.03%
H00501 - Police Patrol Delta	3,361,375	3,647,642	4,021,820	374,178	10.26%
H00502 - Police Patrol George	3,205,808	3,915,976	3,985,343	69,367	1.77%
H00601 - Investigative Services Command	812,902	1,357,976	1,198,690	(159,286)	-11.73%
H00603 - Major Crimes	4,278,722	3,839,220	4,176,615	337,395	8.79%
H00604 - Special Investigations	5,009,940	5,739,426	6,204,949	465,523	8.11%
H00605 - Special Victims Unit at Family Justice Center	-	937,107	1,280,414	343,307	36.63%
H00701 - Police Admin & Support Svc Command	5,477	-	-	-	0.00%
H00702 - Police Admin Support & Tech Svcs	3,694,659	3,255,375	2,471,072	(784,303)	-24.09%
H00703 - Police Training Recruiting	5,696,532	1,372,461	2,549,060	1,176,599	85.73%
H00704 - Police Budget & Finance	304,106	371,474	392,376	20,902	5.63%
H00705 - Police Facilities & Security	6,521,405	7,031,812	7,111,696	79,884	1.14%
H00706 - Police Facilities - East 11th St Station	12,153	28,474	28,474	-	0.00%
H00707 - Real Time Intelligence Center (RTIC)	-	1,073,902	1,902,464	828,562	77.15%
H00801 - Records Management & Services	997,288	1,195,827	1,350,868	155,041	12.97%
H00802 - Polygraph	120,140	127,599	136,653	9,054	7.10%
H00803 - Police Communications Center	4,482,088	4,810,000	4,868,948	58,948	1.23%
H00804 - Animal Services	1,659,639	1,675,000	1,725,250	50,250	3.00%
H00805 - Family Justice Center	481,782	558,195	518,025	(40,170)	-7.20%
H00806 - Violence Reduction Initiative-GF	425,690	272,500	-	(272,500)	-100.00%
H00807 - Safety Minority Internship	42,766	78,600	78,833	233	0.30%
H - Police Total	64,119,196	70,022,979	72,770,385	2,747,406	3.92%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
H - Police					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	26,931,985	29,265,980	29,786,281	520,301	1.78%
610000 - Fringe Benefits Parent (611000-619999)	18,395,793	24,322,439	26,442,233	2,119,794	8.72%
. Personnel Expenses Total	45,327,778	53,588,419	56,228,514	2,640,095	4.93%
Operating Expenses					
700000 - Services Parent (701000-709999)	11,055,520	9,918,626	9,841,404	(77,222)	-0.78%
710000 - Materials & Supplies Parent (711000-719999)	788,118	373,190	377,190	4,000	1.07%
720000 - Travel Expense Parent (721000-729999)	115,975	41,030	52,030	11,000	26.81%
730000 - Vehicle Operating Expense Parent (731000-739999)	5,378,058	5,684,404	5,684,404	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	100	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999)	362,222	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	824,057	-	174,000	174,000	0.00%
780000 - Other Expenses Parent (781000-789999)	265,170	412,310	407,843	(4,467)	-1.08%
Operating Expenses Total	18,789,220	16,429,560	16,536,871	107,311	0.65%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	2,198	5,000	5,000	-	0.00%
Transfers To Total	2,198	5,000	5,000	-	0.00%
H - Police Total	64,119,196	70,022,979	72,770,385	2,747,406	3.92%



City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
H - Police					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	21,174,357	26,238,709	27,316,559	1,077,850	4.11%
601102 - Temporary Staffing	1,195	78,600	78,600	-	0.00%
601104 - State Training Wages	258,600	298,200	298,200	-	0.00%
601105 - Injured On Duty Pay	3,358	-	-	-	0.00%
601199 - .	-	(530,193)	(684,000)	(153,807)	29.01%
601201 - Overtime	1,287,238	750,000	1,250,000	500,000	66.67%
601202 - Compensatory Time	42,423	-	-	-	0.00%
602101 - Uniform Allowance	204,500	248,500	248,500	-	0.00%
602105 - Cellphone Allowance	91,390	87,360	92,520	5,160	5.91%
602301 - Personal Leave	2,821,737	-	-	-	0.00%
602302 - Personal Leave Buybacks	8,402	-	-	-	0.00%
602303 - Final Leave Payout	455,560	-	-	-	0.00%
602304 - Longevity	430,650	461,400	449,700	(11,700)	-2.54%
602306 - Call Back Pay	1,635	128,000	47,000	(81,000)	-63.28%
602307 - On Call Pay	150,940	33,000	53,000	20,000	60.61%
609999 - Budget - Salaries & Wages	-	1,472,404	636,202	(836,202)	-56.79%
600000 - Salaries Parent (601000-609999) Total	26,931,985	29,265,980	29,786,281	520,301	1.78%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	246,893	216,572	209,081	(7,491)	-3.46%
611102 - Medicare	365,557	363,000	374,682	11,682	3.22%
611199 - .	-	(483,997)	(456,000)	27,997	-5.78%
611201 - General Pension	462,363	610,414	662,961	52,547	8.61%
611202 - Fire & Police Pension	7,156,957	10,152,268	11,272,818	1,120,550	11.04%
611205 - Other Pensions	18,438	-	-	-	0.00%
611206 - Other Post-employment Benefits (OPEB)	5,005,028	5,964,811	6,497,432	532,621	8.93%
611301 - Hospitalization	4,469,787	6,408,117	6,812,345	404,228	6.31%
611302 - Life Insurance Benefit	46,386	53,309	54,078	769	1.44%
611303 - Long-Term Disability	6,734	8,286	8,832	546	6.59%
611304 - Health Savings Accounts	125,090	306,683	315,240	8,557	2.79%
611402 - Employee Health Savings Acct	37,120	35,760	31,964	(3,796)	-10.62%
611403 - On-site Medical Program	455,440	687,216	658,800	(28,416)	-4.13%
610000 - Fringe Benefits Parent (611000-619999) Total	18,395,793	24,322,439	26,442,233	2,119,794	8.72%
.Personnel Expenses Total	45,327,778	53,588,419	56,228,514	2,640,095	4.93%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	453,588	272,500	32,400	(240,100)	-88.11%
701107 - Investigative Services	850	-	-	-	0.00%
701110 - Veterinary Services	9,043	4,300	4,300	-	0.00%
701208 - On-the-Job Injury Claims	2,060,074	450,000	450,000	-	0.00%
701211 - Diagnostic Testing	1,007	-	-	-	0.00%
701213 - On-the-Job Injury Settlement Claims	15,000	-	-	-	0.00%
701215 - OJI Settlements to Employees	2,000	-	-	-	0.00%
702101 - Carpentry	214	-	-	-	0.00%
702102 - Electrical	12,319	6,000	6,000	-	0.00%
702103 - Exterminating Service	1,519	1,150	1,150	-	0.00%
702106 - Plumbing	3,261	1,500	1,500	-	0.00%
702108 - Locksmith	-	750	750	-	0.00%
702109 - Custodial Services	73,116	60,000	60,000	-	0.00%
702201 - Alarm System Repair	298	500	500	-	0.00%
702202 - Bldg & Grounds Maintenance	1,915	2,000	2,000	-	0.00%
702204 - Contracted Repair Service	251	2,500	2,500	-	0.00%
702206 - Elevator Maintenance	3,902	5,000	5,000	-	0.00%
702207 - Maintenance Services	6,285	6,500	6,500	-	0.00%
702208 - Fire Prevention Measures	2,974	4,500	4,500	-	0.00%
702209 - Furnace Boiler	60	-	-	-	0.00%
702210 - Furniture Repair	180	-	-	-	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
702211 - Grounds	-	2,500	2,500	-	0.00%
702212 - HVAC	47,405	17,500	17,500	-	0.00%
702214 - Landscaping	6,375	-	5,000	5,000	0.00%
702215 - Building Repairs or Renovations under \$5000	26,497	10,000	5,000	(5,000)	-50.00%
702216 - Roof Repair	11,415	-	-	-	0.00%
702217 - Valve Repairs	-	100	100	-	0.00%
702221 - IT Maintenance	307,557	587,638	587,638	-	0.00%
702222 - Cabling & Installation	27,140	-	-	-	0.00%
702224 - Equipment Inspection and Calibration	16,628	-	-	-	0.00%
702225 - IT Maintenance - Licensing	288,649	4,500	4,500	-	0.00%
702227 - IT Maintenance - Support Maintenance	149,316	307,862	292,862	(15,000)	-4.87%
702228 - Generator Maintenance	730	-	-	-	0.00%
703101 - Electricity	302,520	240,048	247,082	7,034	2.93%
703102 - Natural Gas	34,870	24,824	25,535	711	2.86%
703103 - Water	22,763	18,944	19,368	424	2.24%
703109 - Sewer	29,294	22,619	23,130	511	2.26%
703201 - Telephone Service	-	3,000	3,000	-	0.00%
703202 - Cellular Phone Service	2,289	395	395	-	0.00%
703204 - Internet & Cable Services	190	9,480	9,480	-	0.00%
703206 - Air Cards	226,375	178,050	178,050	-	0.00%
703207 - Digital Connectivity	100	-	-	-	0.00%
704102 - Clothing & Linen Service	1,420	2,000	2,000	-	0.00%
704104 - Equipment Rental	790	15,300	15,300	-	0.00%
704105 - Property Rental	56,682	-	-	-	0.00%
704106 - Dumpster Rental	300	5,200	5,200	-	0.00%
704107 - Floor Mat / Scrapper Rental	6,485	4,000	4,000	-	0.00%
704108 - Office Machine Rental	48,512	25,000	25,000	-	0.00%
704109 - Traffic Control - Rental	15,269	-	15,000	15,000	0.00%
704201 - Advertising	1,352	700	700	-	0.00%
704204 - Alarm Monitoring	2,270	3,800	3,800	-	0.00%
704208 - Contracted Repair	-	2,500	2,500	-	0.00%
704210 - Printing	944	250	250	-	0.00%
704212 - Data Processing Service	362,766	400,000	400,000	-	0.00%
704215 - Security Services	-	500	500	-	0.00%
704228 - Translation Service	1,097	2,000	2,000	-	0.00%
704236 - 911 Emergency Services	4,482,088	4,810,000	4,868,948	58,948	1.23%
704238 - Animal Control Contracted Services	1,659,639	1,675,000	1,725,250	50,250	3.00%
704239 - Bio-Hazard / Environmental Services	3,180	-	-	-	0.00%
704304 - Contractual Personnel Services	7,000	-	-	-	0.00%
704306 - Dues	19,206	5,500	5,500	-	0.00%
704307 - Employment Agencies	3,636	-	-	-	0.00%
704308 - Local Transportation	32	100	100	-	0.00%
704309 - Meeting Expense	1,438	500	500	-	0.00%
704310 - Local Mileage	769	250	250	-	0.00%
704311 - Miscellaneous Services	1,722	-	-	-	0.00%
704312 - Other Contracted Service	771	-	-	-	0.00%
704315 - Waste Disposal	8,373	1,000	1,000	-	0.00%
704316 - Wrecker Service	1,886	-	-	-	0.00%
704319 - Parking	18,513	10,000	10,000	-	0.00%
704329 - Radio Maintenance	104,900	649,174	694,174	45,000	6.93%
704340 - Shredding and Recycling Services	3,053	-	-	-	0.00%
704343 - FJC - Client Support Services	2,987	-	-	-	0.00%
704404 - Disputed Credit Card Charges	(5)	-	-	-	0.00%
704501 - Freight, Express & Drayage	1,563	1,400	1,400	-	0.00%
704502 - Postage	8,046	7,767	7,767	-	0.00%
704504 - Load, Delivery, and Installation	-	500	500	-	0.00%
704601 - Local Registration Fees	2,645	1,525	1,525	-	0.00%
704602 - Training Costs	77,722	50,000	50,000	-	0.00%
704603 - Tuition & Books	500	-	-	-	0.00%
700000 - Services Parent (701000-709999) Total	11,055,520	9,918,626	9,841,404	(77,222)	-0.78%
710000 - Materials & Supplies Parent (711000-719999)					

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
711101 - Audio Visual Supplies	140	600	600	-	0.00%
711102 - Books	2,093	200	200	-	0.00%
711104 - Forms & Printed Material	924	4,696	4,696	-	0.00%
711105 - Instructional Materials & Supplies	556	-	-	-	0.00%
711107 - Newspapers	120	-	-	-	0.00%
711108 - Periodicals, Publications	494	650	650	-	0.00%
711109 - Office Supplies & Stationery	54,817	40,000	40,000	-	0.00%
711110 - Technology Accessories & Supplies	1,212	4,700	4,700	-	0.00%
711111 - Printer Toner Cartridges	1,813	13,200	13,200	-	0.00%
712101 - Asphalt and Asphalt Filler	1,593	-	-	-	0.00%
712105 - Gravel, Sand, Stone, Chert	2,316	-	-	-	0.00%
712107 - Lumber & Wood Products	556	-	-	-	0.00%
712108 - Other Constr & Bldg Materials	1,933	-	-	-	0.00%
712109 - Paint	353	1,250	1,250	-	0.00%
712112 - Street Signs & Markings	128	-	-	-	0.00%
712114 - Plumbing Supplies	34	100	100	-	0.00%
713104 - Filters, Misc	440	1,100	1,100	-	0.00%
713109 - Repair Parts	254	750	750	-	0.00%
713211 - Water Chemicals	4,440	3,500	3,500	-	0.00%
714103 - Books Library	34	-	-	-	0.00%
714105 - Building Maintenance Supplies	368	5,000	5,000	-	0.00%
714106 - Cleaning Supplies	7,515	500	500	-	0.00%
714107 - Clothing	98,481	62,400	64,400	2,000	3.21%
714109 - Data Processing Supplies	-	3,200	3,200	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	6,506	3,200	3,200	-	0.00%
714112 - Electronic Parts	1,585	800	800	-	0.00%
714113 - Exhibits	122	-	-	-	0.00%
714115 - Fire Code Equipment	90	1,500	1,500	-	0.00%
714117 - Food & Ice	18,485	6,195	6,195	-	0.00%
714118 - Food & Supplies for Animals	5,336	5,000	7,000	2,000	40.00%
714119 - Fuel	81	-	-	-	0.00%
714120 - Hardware, Nails, Small Tools	1,045	-	-	-	0.00%
714122 - Kitchen & Dining Room Supplies	686	-	-	-	0.00%
714124 - Medical Supplies (First Aid)	6,223	4,950	4,950	-	0.00%
714126 - Other Materials & Supplies	12,013	40,049	40,049	-	0.00%
714127 - Police Ammunition	195,535	126,000	126,000	-	0.00%
714128 - Recreational Supplies	70	-	-	-	0.00%
714129 - Safety Equipment	1,850	10,000	10,000	-	0.00%
714131 - Seeds, Trees, Plants, Hort Supplies	159	-	-	-	0.00%
714135 - Locks & Key supplies	1,317	-	-	-	0.00%
714138 - Flags Banners and Signage	6,058	-	-	-	0.00%
714144 - Batteries	485	29,500	29,500	-	0.00%
714147 - Police Evidence Supplies	14,939	4,000	4,000	-	0.00%
714148 - Security Material & Supplies	43,552	-	-	-	0.00%
714149 - Waste and Recycle Containers	-	150	150	-	0.00%
714150 - Promotional Items	5,257	-	-	-	0.00%
714151 - Police Supplies	269,479	-	-	-	0.00%
714152 - Police Leather Goods	16,631	-	-	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	788,118	373,190	377,190	4,000	1.07%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	1,673	470	470	-	0.00%
721102 - Transportation	12,409	7,170	7,170	-	0.00%
721103 - Auto Rental	1,519	850	850	-	0.00%
721201 - Hotels	41,091	15,250	15,250	-	0.00%
721202 - Meals	27,708	8,980	8,980	-	0.00%
721301 - Registration Fees	29,084	7,910	18,910	11,000	139.06%
721302 - Other Travel Expenses	2,491	400	400	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	115,975	41,030	52,030	11,000	26.81%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	3,900	6,500	6,500	-	0.00%

City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
731102 - Gasoline	799,086	1,004,900	1,004,900	-	0.00%
731203 - Vehicle Labor	384,109	380,897	380,897	-	0.00%
731204 - Vehicle Parts & Supplies	260,347	221,357	221,357	-	0.00%
731206 - Bicycle Repair & Maintenance	2,017	1,500	1,500	-	0.00%
731301 - Car Wash	674	1,250	1,250	-	0.00%
731302 - Licenses & Titles	345	-	-	-	0.00%
731401 - Fleet Leased Vehicle	3,927,288	4,068,000	4,068,000	-	0.00%
731402 - Fleet Daily Rental	292	-	-	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	5,378,058	5,684,404	5,684,404	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742503 - Fidelity & Surety Bonds	100	-	-	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	100	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999)					
761204 - Equipment Purchase	4,867	-	-	-	0.00%
761303 - Computer Equipment over 5000	208,526	-	-	-	0.00%
761306 - Surveillance Equipment	148,829	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999) Total	362,222	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772107 - Other Equipment	13,197	-	-	-	0.00%
772108 - Recreational Equipment	195	-	-	-	0.00%
772109 - Office Furniture	11,388	-	-	-	0.00%
772110 - Firearms & Police Protection Equip	427,923	-	174,000	174,000	0.00%
772112 - Computer equipment under 5000	365,752	-	-	-	0.00%
772115 - Security Equipment	643	-	-	-	0.00%
772117 - Radio Equipment under \$5,000	3,083	-	-	-	0.00%
772120 - Body Worn Cameras	376	-	-	-	0.00%
772205 - Other Capital Purchase	1,500	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	824,057	-	174,000	174,000	0.00%
780000 - Other Expenses Parent (781000-789999)					
781103 - Space Costs	17,197	170,214	132,076	(38,138)	-22.41%
781301 - Fees, Licenses, & Permits	754	2,000	2,000	-	0.00%
781309 - Technology Cost	242,350	240,096	273,767	33,671	14.02%
782201 - Awards	4,869	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	265,170	412,310	407,843	(4,467)	-1.08%
Operating Expenses Total	18,789,220	16,429,560	16,536,871	107,311	0.65%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811111 - Transfer to Gen Fd Special Programs	2,198	5,000	5,000	-	0.00%
810000 - Other Financing Uses Parent (811000-819999) Total	2,198	5,000	5,000	-	0.00%
Transfers To Total	2,198	5,000	5,000	-	0.00%
H - Police Total	64,119,196	70,022,979	72,770,385	2,747,406	3.92%

City of Chattanooga
 Department by Offer
 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
J - Fire					
Attrition	-	(303,762)	(429,000)	(125,238)	41.23%
Enhanced Smoke Alarm Distribution Program			11,000	11,000	0.00%
Enhancements to Public Safety Sworn Pay Plans (HR Offer)	-	900,000	-	(900,000)	-100.00%
Fire Administration	874,129	886,803	931,231	44,428	5.01%
Fire Department Photo Composite			5,000	5,000	0.00%
Fire Logistics Divison	1,420,391	1,387,374	1,427,467	40,093	2.89%
Fire Operations	33,006,494	38,193,918	39,988,270	1,794,352	4.70%
Fire Prevention Bureau	1,335,611	1,616,062	1,547,964	(68,098)	-4.21%
Fire Training Division	1,331,026	833,311	847,494	14,183	1.70%
Firefighters for Full Staffing			909,525	909,525	0.00%
Operational Skill and Company Officer Leadership Development Training			15,000	15,000	0.00%
Quick Response Vehicle (QRV) Staffing	-	5,599	-	(5,599)	-100.00%
Second Set of Turnouts	-	100,000	300,000	200,000	200.00%
Special Operations (Tactical Services)	247,199	257,537	406,121	148,584	57.69%
1100 Total	38,214,850	43,876,842	45,960,072	2,083,230	4.75%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2019

Row Labels	Increase (Decrease)				
	Actual FY17	BudgetFY18	Proposed FY19	Req vs. Budget	% Change
1100					
J - Fire					
J00101 - Fire Administration	872,508	1,785,215	936,231	(848,984)	-47.56%
J00103 - Fire Inventory Purchases	11,395	-	-	-	0.00%
J00201 - Fire Operations Division	32,453,371	37,293,386	40,008,959	2,715,573	7.28%
J00202 - Fire Station # 1	77,068	68,035	53,567	(14,468)	-21.27%
J00203 - Fire Station # 4	25,624	24,572	22,973	(1,599)	-6.51%
J00204 - Fire Station # 5	27,863	29,800	18,108	(11,692)	-39.23%
J00205 - Fire Station # 6	31,212	26,836	26,672	(164)	-0.61%
J00206 - Fire Station # 8	23,478	32,136	19,972	(12,164)	-37.85%
J00207 - Fire Station # 9	21,359	28,936	23,472	(5,464)	-18.88%
J00208 - Fire Station # 10	48,331	52,197	46,524	(5,673)	-10.87%
J00209 - Fire Station # 12	(9,440)	23,336	17,472	(5,864)	-25.13%
J00210 - Fire Station # 13	35,064	28,345	17,508	(10,837)	-38.23%
J00211 - Fire Station # 14	23,440	26,136	19,672	(6,464)	-24.73%
J00212 - Fire Station # 15	17,357	18,036	12,572	(5,464)	-30.29%
J00213 - Fire Station # 16	24,286	25,436	20,072	(5,364)	-21.09%
J00214 - Fire Station # 17	15,526	18,136	12,672	(5,464)	-30.13%
J00215 - Fire Station # 19	29,221	30,309	19,608	(10,701)	-35.31%
J00216 - Fire Station # 20	17,347	17,945	13,672	(4,273)	-23.81%
J00217 - Fire Station # 21	27,324	26,236	20,472	(5,764)	-21.97%
J00218 - Fire Station # 22	21,567	18,736	13,272	(5,464)	-29.16%
J00219 - Hamilton County Rescue	6,480	9,900	8,100	(1,800)	-18.18%
J00220 - Fire Station # 7	41,608	42,589	32,252	(10,337)	-24.27%
J00221 - Fire Station # 3 Tiftonia	28,826	30,336	24,572	(5,764)	-19.00%
J00222 - Fire Station # 11 Hixson	8,187	24,381	16,632	(7,749)	-31.78%
J00223 - Fire Tactical Services	247,199	257,537	406,121	148,584	57.69%
J00224 - Fire Training Division	1,331,026	833,311	862,494	29,183	3.50%
J00301 - Fire Deputy Chief Admin	1,621	1,588	-	(1,588)	-100.00%
J00307 - Fire Marshall Staff	1,335,611	1,616,062	1,558,964	(57,098)	-3.53%
J00308 - Logistics & Technology	1,420,391	1,487,374	1,727,467	240,093	16.14%
J - Fire Total	38,214,850	43,876,842	45,960,072	2,083,230	4.75%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
J - Fire					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	19,591,385	20,835,479	21,001,324	165,845	0.80%
610000 - Fringe Benefits Parent (611000-619999)	14,797,176	19,161,919	20,676,347	1,514,428	7.90%
. Personnel Expenses Total	34,388,561	39,997,398	41,677,671	1,680,273	4.20%
Operating Expenses					
700000 - Services Parent (701000-709999)	1,618,552	1,729,062	1,858,567	129,505	7.49%
710000 - Materials & Supplies Parent (711000-719999)	638,229	658,293	905,344	247,051	37.53%
720000 - Travel Expense Parent (721000-729999)	32,070	25,447	22,400	(3,047)	-11.97%
730000 - Vehicle Operating Expense Parent (731000-739999)	1,319,427	1,279,325	1,303,550	24,225	1.89%
740000 - Insurance, Claims, Damages Parent (741000-749999)	809	750	750	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	22,488	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	194,714	186,567	191,790	5,223	2.80%
Operating Expenses Total	3,826,289	3,879,444	4,282,401	402,957	10.39%
J - Fire Total	38,214,850	43,876,842	45,960,072	2,083,230	4.75%



City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
J - Fire					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	15,827,587	19,215,641	20,360,874	1,145,233	5.96%
601104 - State Training Wages	234,600	246,600	255,000	8,400	3.41%
601105 - Injured On Duty Pay	7,334	-	-	-	0.00%
601199 - .	-	(152,149)	(257,400)	(105,251)	69.18%
601201 - Overtime	35,123	27,300	30,400	3,100	11.36%
601202 - Compensatory Time	889	-	-	-	0.00%
602101 - Uniform Allowance	196,000	205,500	212,500	7,000	3.41%
602105 - Cellphone Allowance	13,080	13,920	13,200	(720)	-5.17%
602301 - Personal Leave	2,728,688	-	-	-	0.00%
602302 - Personal Leave Buybacks	3,676	-	-	-	0.00%
602303 - Final Leave Payout	179,760	-	-	-	0.00%
602304 - Longevity	335,250	347,325	358,200	10,875	3.13%
602306 - Call Back Pay	9,276	11,267	10,300	(967)	-8.58%
602307 - On Call Pay	20,122	20,075	18,250	(1,825)	-9.09%
609999 - Budget - Salaries & Wages	-	900,000	-	(900,000)	-100.00%
600000 - Salaries Parent (601000-609999) Total	19,591,385	20,835,479	21,001,324	165,845	0.80%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	58,612	40,107	37,186	(2,921)	-7.28%
611102 - Medicare	261,897	262,690	278,844	16,154	6.15%
611199 - .	-	(151,613)	(171,600)	(19,987)	13.18%
611201 - General Pension	105,031	127,377	132,405	5,028	3.95%
611202 - Fire & Police Pension	5,901,415	8,283,260	9,266,637	983,377	11.87%
611206 - Other Post-employment Benefits (OPEB)	4,020,934	4,680,830	4,933,438	252,608	5.40%
611301 - Hospitalization	3,814,571	4,907,221	5,151,434	244,213	4.98%
611302 - Life Insurance Benefit	37,873	38,824	40,993	2,169	5.59%
611303 - Long-Term Disability	1,681	1,727	1,728	1	0.06%
611304 - Health Savings Accounts	168,227	430,056	474,312	44,256	10.29%
611402 - Employee Health Savings Acct	47,735	49,440	24,570	(24,870)	-50.30%
611403 - On-site Medical Program	379,200	492,000	506,400	14,400	2.93%
610000 - Fringe Benefits Parent (611000-619999) Total	14,797,176	19,161,919	20,676,347	1,514,428	7.90%
.Personnel Expenses Total	34,388,561	39,997,398	41,677,671	1,680,273	4.20%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701208 - On-the-Job Injury Claims	725,618	650,000	692,712	42,712	6.57%
701211 - Diagnostic Testing	190	190	-	(190)	-100.00%
701215 - OJI Settlements to Employees	100,000	-	-	-	0.00%
702102 - Electrical	744	5,000	2,000	(3,000)	-60.00%
702103 - Exterminating Service	4,883	5,960	5,732	(228)	-3.83%
702106 - Plumbing	11,895	4,200	1,000	(3,200)	-76.19%
702108 - Locksmith	-	150	150	-	0.00%
702109 - Custodial Services	18,000	18,000	17,000	(1,000)	-5.56%
702204 - Contracted Repair Service	14,538	16,800	9,000	(7,800)	-46.43%
702207 - Maintenance Services	1,934	1,934	1,934	-	0.00%
702208 - Fire Prevention Measures	15,828	11,000	12,500	1,500	13.64%
702212 - HVAC	17,926	15,000	5,000	(10,000)	-66.67%
702215 - Building Repairs or Renovations under \$5000	2,963	2,500	2,500	-	0.00%
702216 - Roof Repair	1,040	2,000	1,000	(1,000)	-50.00%
702221 - IT Maintenance	50,809	53,286	51,455	(1,831)	-3.44%
702223 - Fire Fighter Equipment Repair	9,220	10,100	9,500	(600)	-5.94%
703101 - Electricity	246,464	318,800	296,639	(22,161)	-6.95%
703102 - Natural Gas	41,955	58,600	69,095	10,495	17.91%
703103 - Water	33,887	46,350	40,900	(5,450)	-11.76%
703109 - Sewer	56,445	62,400	83,300	20,900	33.49%
703202 - Cellular Phone Service	5,031	3,924	5,082	1,158	29.51%
703203 - Pager Rental	132	-	-	-	0.00%
703204 - Internet & Cable Services	399	-	-	-	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
703206 - Air Cards	27,162	25,763	25,583	(180)	-0.70%
704102 - Clothing & Linen Service	16,061	17,894	17,549	(345)	-1.93%
704104 - Equipment Rental	41,121	42,056	40,800	(1,256)	-2.99%
704105 - Property Rental	300	300	300	-	0.00%
704108 - Office Machine Rental	4,879	4,809	4,900	91	1.89%
704210 - Printing	1,661	1,500	2,000	500	33.33%
704234 - Supplemental Annex Fire Services	112,900	118,545	114,000	(4,545)	-3.83%
704306 - Dues	920	1,200	1,200	-	0.00%
704310 - Local Mileage	158	150	150	-	0.00%
704311 - Miscellaneous Services	53	-	-	-	0.00%
704312 - Other Contracted Service	7,669	4,500	7,500	3,000	66.67%
704315 - Waste Disposal	5,293	3,831	4,723	892	23.28%
704319 - Parking	392	220	220	-	0.00%
704329 - Radio Maintenance	37,046	218,600	314,643	96,043	43.94%
704402 - Unallocated Purchasing Card Expense	40	-	-	-	0.00%
704502 - Postage	1,217	1,000	1,000	-	0.00%
704601 - Local Registration Fees	1,169	1,500	1,500	-	0.00%
704602 - Training Costs	100	1,000	16,000	15,000	1500.00%
704603 - Tuition & Books	500	-	-	-	0.00%
704703 - Bank Analysis Fee	10	-	-	-	0.00%
700000 - Services Parent (701000-709999) Total	1,618,552	1,729,062	1,858,567	129,505	7.49%
710000 - Materials & Supplies Parent (711000-719999)					
711102 - Books	10,182	3,500	3,500	-	0.00%
711104 - Forms & Printed Material	2,806	1,800	2,900	1,100	61.11%
711105 - Instructional Materials & Supplies	1,141	1,500	1,500	-	0.00%
711107 - Newspapers	328	328	384	56	17.07%
711108 - Periodicals, Publications	1,495	1,450	1,495	45	3.10%
711109 - Office Supplies & Stationery	13,640	12,000	13,000	1,000	8.33%
711110 - Technology Accessories & Supplies	390	-	-	-	0.00%
712107 - Lumber & Wood Products	2,069	1,000	1,000	-	0.00%
712108 - Other Constr & Bldg Materials	3,283	2,745	2,745	-	0.00%
712109 - Paint	562	1,400	1,400	-	0.00%
713104 - Filters, Misc	-	-	3,000	3,000	0.00%
713109 - Repair Parts	14,285	14,500	15,500	1,000	6.90%
714105 - Building Maintenance Supplies	9,731	11,000	10,500	(500)	-4.55%
714106 - Cleaning Supplies	39,730	33,000	36,000	3,000	9.09%
714107 - Clothing	50,022	32,000	32,000	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	11,006	10,000	11,500	1,500	15.00%
714115 - Fire Code Equipment	360,392	450,000	670,000	220,000	48.89%
714116 - Fire Supplies	49,943	35,000	35,000	-	0.00%
714117 - Food & Ice	4,393	2,000	2,000	-	0.00%
714120 - Hardware, Nails, Small Tools	11,593	8,300	10,000	1,700	20.48%
714122 - Kitchen & Dining Room Supplies	1,845	1,000	1,750	750	75.00%
714124 - Medical Supplies (First Aid)	25,571	20,000	25,000	5,000	25.00%
714125 - Oil & Lubricants	152	-	-	-	0.00%
714126 - Other Materials & Supplies	11,293	6,000	11,000	5,000	83.33%
714129 - Safety Equipment	1,556	1,000	2,000	1,000	100.00%
714130 - Safety Shoes	518	720	720	-	0.00%
714133 - Welding Supplies	61	-	-	-	0.00%
714135 - Locks & Key supplies	127	250	250	-	0.00%
714143 - Event Planning, Services and Catering	3,720	4,000	4,000	-	0.00%
714144 - Batteries	6,395	3,800	7,200	3,400	89.47%
710000 - Materials & Supplies Parent (711000-719999) Total	638,229	658,293	905,344	247,051	37.53%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	135	-	-	-	0.00%
721102 - Transportation	296	1,183	1,500	317	26.80%
721201 - Hotels	20,763	8,632	10,675	2,043	23.67%
721202 - Meals	6,656	6,165	6,925	760	12.33%
721301 - Registration Fees	3,878	8,323	2,000	(6,323)	-75.97%
721302 - Other Travel Expenses	342	1,144	1,300	156	13.64%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
720000 - Travel Expense Parent (721000-729999) Total	32,070	25,447	22,400	(3,047)	-11.97%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	181,978	195,000	180,000	(15,000)	-7.69%
731102 - Gasoline	65,149	67,000	65,000	(2,000)	-2.99%
731203 - Vehicle Labor	361,272	350,000	355,000	5,000	1.43%
731204 - Vehicle Parts & Supplies	450,343	400,000	443,500	43,500	10.88%
731301 - Car Wash	43	-	-	-	0.00%
731302 - Licenses & Titles	20	50	50	-	0.00%
731401 - Fleet Leased Vehicle	260,622	267,275	260,000	(7,275)	-2.72%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	1,319,427	1,279,325	1,303,550	24,225	1.89%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
741102 - Claims & Damages	809	750	750	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	809	750	750	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772103 - Fire Fighting Equipment	12,996	-	-	-	0.00%
772107 - Other Equipment	6,045	-	-	-	0.00%
772109 - Office Furniture	1,070	-	-	-	0.00%
772112 - Computer equipment under 5000	452	-	-	-	0.00%
772118 - Medical Equipment	1,925	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	22,488	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781301 - Fees, Licenses, & Permits	13,368	10,490	10,490	-	0.00%
781309 - Technology Cost	173,859	175,077	178,800	3,723	2.13%
782201 - Awards	7,487	1,000	2,500	1,500	150.00%
780000 - Other Expenses Parent (781000-789999) Total	194,714	186,567	191,790	5,223	2.80%
Operating Expenses Total	3,826,289	3,879,444	4,282,401	402,957	10.39%
J - Fire Total	38,214,850	43,876,842	45,960,072	2,083,230	4.75%



City of Chattanooga
 Department by Offer
 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
K - Public Works					
Attrition	-	(392,823)	(450,000)	(57,177)	14.56%
Chattanooga Zoo Management Contract	-	675,000	675,000	-	0.00%
City Wide Maintenance	5,724,359	6,415,762	6,258,581	(157,181)	-2.45%
Civic Facilities	-	750,000	750,000	-	0.00%
Facility Management	-	2,643,449	2,624,004	(19,445)	-0.74%
Golf Course Operations Consultant	-	-	20,000	20,000	0.00%
Parks Maintenance	2,268,185	2,425,844	3,103,282	677,438	27.93%
Public Works Administration & Engineering	2,695,117	3,309,698	2,955,676	(354,022)	-10.70%
Solid Waste and Recycle Collection	13,996,661	14,013,625	14,165,878	152,253	1.09%
Tennessee Riverpark Downtown	2,807,466	3,079,433	2,843,837	(235,596)	-7.65%
Youth Summer Work Program			100,000	100,000	0.00%
1100 Total	27,491,788	32,919,988	33,046,258	126,270	0.38%
Grand Total	27,491,788	32,919,988	33,046,258	126,270	0.38%



City of Chattanooga
Cost Center Summary
Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
K - Public Works					
K00101 - Public Works Admin	964,489	778,921	693,689	(85,232)	-10.94%
K00102 - City Engineer	1,464,767	1,385,771	1,328,382	(57,389)	-4.14%
K00105 - Field Surveyors	265,861	171,276	231,626	60,350	35.24%
K00107 - Facilities Management	-	279,529	421,263	141,734	50.70%
K00108 - Mail Room	-	75,629	47,363	(28,266)	-37.37%
K00109 - Office of Sustainability	-	110,612	109,948	(664)	-0.60%
K00110 - Building Maintenance	-	2,072,563	1,987,310	(85,253)	-4.11%
K00111 - Storage on Main Street	-	55,420	51,120	(4,300)	-7.76%
K00122 - GIS	-	615,505	251,979	(363,526)	-59.06%
K00123 - PW - Youth Summer Work Prog	-	-	100,000	100,000	0.00%
K00201 - Public Works Utilities	185,498	199,600	185,772	(13,828)	-6.93%
K00301 - Solid Waste Disposal	6,210,400	6,210,400	6,150,400	(60,000)	-0.97%
K00406 - Farmer's Market	-	15,098	7,000	(8,098)	-53.64%
K00501 - CWS Admin	1,247,735	1,534,707	1,500,719	(33,988)	-2.21%
K00502 - CWS Emergency	626,629	661,321	648,003	(13,318)	-2.01%
K00504 - CWS Street Cleaning	677,486	-	-	-	0.00%
K00506 - CWS Central Business District	347,629	364,041	374,233	10,192	2.80%
K00507 - CWS Street Cleaning Crews	411,787	631,824	668,193	36,369	5.76%
K00508 - CWS Mowing Tractors/Leaf Collection	639,333	1,040,589	972,185	(68,404)	-6.57%
K00509 - CWS Street Sweeping	615,119	1,116,692	956,338	(160,354)	-14.36%
K00601 - Brush Pick-up	1,333,487	1,472,937	1,425,826	(47,111)	-3.20%
K00602 - Garbage Pick-up	4,032,431	3,757,246	3,808,042	50,796	1.35%
K00603 - Trash Flash Pick-up	636,691	567,756	713,648	145,892	25.70%
K00604 - Recycle Pick-up	980,138	1,179,155	1,084,973	(94,182)	-7.99%
K00606 - Refuse Collection Centers	502,773	538,165	540,654	2,489	0.46%
K00609 - Blighted Property Abatement	13,486	-	-	-	0.00%
K00610 - Container Management	287,255	287,966	442,335	154,369	53.61%
K00701 - Municipal Forestry	806,744	866,988	953,138	86,150	9.94%
K01301 - Brainerd Levee 1, 2, 3	53,527	-	-	-	0.00%
K01302 - Orchard Knob Storm Station	73,950	-	-	-	0.00%
K01303 - Minor Storm Station	38,922	-	-	-	0.00%
K01401 - Park Mgmt - Admin	1,063,921	900,162	1,024,459	124,297	13.81%
K01402 - Park Mgmt - Playgrounds & Facilities	173,147	208,602	227,411	18,809	9.02%
K01403 - Park Mgmt - Buildings & Structures	5,978	-	-	-	0.00%
K01404 - Park Mgmt - City-Wide Park Maintenance	863,831	1,119,098	1,193,243	74,145	6.63%
K01405 - Park Mgmt - City-Wide Security	55,338	53,904	55,844	1,940	3.60%
K01406 - Park Mgmt - Heritage Park	20,568	17,170	16,640	(530)	-3.09%
K01407 - Park Mgmt - Greenway Farm	9,798	19,590	16,640	(2,950)	-15.06%
K01408 - Park Mgmt - Rivermont Park	2,801	37,033	-	(37,033)	-100.00%
K01410 - Park Mgmt - Landscape Miller Park	-	-	516,214	516,214	0.00%
K01411 - Park Mgmt - Landscape Mechanic	72,803	70,285	72,831	2,546	3.62%
K01501 - Shared Maint - TN Riverpark Downtown	1,608,472	1,698,684	2,218,065	519,381	30.58%
K01502 - Shared Maint - Carousel Operations	64,999	204,609	117,424	(87,185)	-42.61%
K01503 - Shared Maint - TN Riverpark Security	195,880	251,371	206,947	(44,424)	-17.67%
K01504 - Shared Maint - TN Riverpark Downtown Riverwalk	936,174	924,769	301,401	(623,368)	-67.41%
K01506 - Shared Maint - Renaissance Park	193	-	-	-	0.00%
K01510 - Shared Maint - Walnut Street Bridge	1,748	-	-	-	0.00%
K01601 - Chattanooga Zoo at Warner Park	-	675,000	675,000	-	0.00%
K01902 - Tivoli Theatre	-	750,000	750,000	-	0.00%
K - Public Works Total	27,491,788	32,919,988	33,046,258	126,270	0.38%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
K - Public Works					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	6,934,544	8,605,162	8,392,186	(212,976)	-2.47%
610000 - Fringe Benefits Parent (611000-619999)	3,568,345	5,538,491	5,529,112	(9,379)	-0.17%
. Personnel Expenses Total	10,502,889	14,143,653	13,921,298	(222,355)	-1.57%
Operating Expenses					
700000 - Services Parent (701000-709999)	10,837,379	12,289,774	12,600,363	310,589	2.53%
710000 - Materials & Supplies Parent (711000-719999)	768,378	723,112	831,565	108,453	15.00%
720000 - Travel Expense Parent (721000-729999)	10,143	15,532	13,430	(2,102)	-13.53%
730000 - Vehicle Operating Expense Parent (731000-739999)	4,907,403	5,138,919	4,927,354	(211,565)	-4.12%
740000 - Insurance, Claims, Damages Parent (741000-749999)	6,512	165,000	183,700	18,700	11.33%
760000 - Capital Assets Parent (761000-769999)	260,188	300,000	400,000	100,000	33.33%
770000 - Capital Outlay Parent (771000-779999)	41,573	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	157,323	143,998	168,548	24,550	17.05%
Operating Expenses Total	16,988,899	18,776,335	19,124,960	348,625	1.86%
K - Public Works Total	27,491,788	32,919,988	33,046,258	126,270	0.38%



City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease)	
				Req vs. Budget	% Change
K - Public Works					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	5,313,001	8,566,430	8,332,660	(233,770)	-2.73%
601103 - Part Time Employees	-	33,280	120,280	87,000	261.42%
601105 - Injured On Duty Pay	18,339	-	-	-	0.00%
601199 - .	-	(222,784)	(270,000)	(47,216)	21.19%
601201 - Overtime	269,716	8,000	-	(8,000)	-100.00%
601202 - Compensatory Time	3,122	-	-	-	0.00%
602105 - Cellphone Allowance	37,300	42,924	45,504	2,580	6.01%
602201 - Incentive Awards	4,500	3,387	3,800	413	12.19%
602301 - Personal Leave	886,082	-	-	-	0.00%
602303 - Final Leave Payout	251,597	-	-	-	0.00%
602304 - Longevity	149,475	170,070	159,942	(10,128)	-5.96%
602306 - Call Back Pay	1,246	1,525	-	(1,525)	-100.00%
602307 - On Call Pay	166	2,330	-	(2,330)	-100.00%
600000 - Salaries Parent (601000-609999) Total	6,934,544	8,605,162	8,392,186	(212,976)	-2.47%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	400,868	531,501	488,283	(43,218)	-8.13%
611102 - Medicare	93,815	124,303	103,517	(20,786)	-16.72%
611199 - .	-	(170,039)	(180,000)	(9,961)	5.86%
611201 - General Pension	1,083,735	1,691,000	1,739,042	48,042	2.84%
611204 - Union Pension	3,152	733	869	136	18.55%
611206 - Other Post-employment Benefits (OPEB)	558,316	745,391	735,610	(9,781)	-1.31%
611301 - Hospitalization	1,182,837	2,194,762	2,219,475	24,713	1.13%
611302 - Life Insurance Benefit	12,164	16,383	16,006	(377)	-2.30%
611303 - Long-Term Disability	16,438	22,499	22,326	(173)	-0.77%
611304 - Health Savings Accounts	56,400	117,498	127,124	9,626	8.19%
611402 - Employee Health Savings Acct	17,660	14,620	7,104	(7,516)	-51.41%
611403 - On-site Medical Program	142,960	249,840	249,756	(84)	-0.03%
610000 - Fringe Benefits Parent (611000-619999) Total	3,568,345	5,538,491	5,529,112	(9,379)	-0.17%
.Personnel Expenses Total	10,502,889	14,143,653	13,921,298	(222,355)	-1.57%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	748	900	20,000	19,100	2122.22%
701208 - On-the-Job Injury Claims	251,063	84,534	89,800	5,266	6.23%
702101 - Carpentry	4,200	-	-	-	0.00%
702102 - Electrical	209,361	184,000	154,500	(29,500)	-16.03%
702103 - Exterminating Service	2,139	2,598	3,700	1,102	42.42%
702104 - Masonry	220	200	-	(200)	-100.00%
702105 - Painting	-	8,000	100	(7,900)	-98.75%
702106 - Plumbing	25,149	58,000	49,500	(8,500)	-14.66%
702107 - Mechanical Trades	39,449	-	-	-	0.00%
702108 - Locksmith	-	150	15,000	14,850	9900.00%
702109 - Custodial Services	40,159	50,000	80,000	30,000	60.00%
702110 - Tree Maintenance & Planting	6,255	15,000	20,000	5,000	33.33%
702111 - Irrigation	11,517	5,000	6,000	1,000	20.00%
702201 - Alarm System Repair	3,398	7,700	5,750	(1,950)	-25.32%
702202 - Bldg & Grounds Maintenance	272,088	340,082	70,000	(270,082)	-79.42%
702204 - Contracted Repair Service	25,654	48,983	58,400	9,417	19.23%
702205 - Electric Motor Drive Repair	1,350	-	-	-	0.00%
702206 - Elevator Maintenance	-	15,000	5,000	(10,000)	-66.67%
702207 - Maintenance Services	26,514	10,200	17,950	7,750	75.98%
702208 - Fire Prevention Measures	7,604	32,093	18,752	(13,341)	-41.57%
702211 - Grounds	130,822	300,730	146,000	(154,730)	-51.45%
702212 - HVAC	3,653	65,600	100,386	34,786	53.03%
702214 - Landscaping	37,591	30,000	28,500	(1,500)	-5.00%
702216 - Roof Repair	825	1,000	-	(1,000)	-100.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
702218 - Pump Repairs	20,293	2,000	2,300	300	15.00%
702221 - IT Maintenance	99,461	86,072	152,452	66,380	77.12%
702222 - Cabling & Installation	3,482	-	-	-	0.00%
702224 - Equipment Inspection and Calibration	2,974	-	-	-	0.00%
702227 - IT Maintenance - Support Maintenance	-	-	10,000	10,000	0.00%
702228 - Generator Maintenance	-	-	1,000	1,000	0.00%
702229 - Contract Mowing	325	-	500,000	500,000	0.00%
703101 - Electricity	665,623	749,699	818,500	68,801	9.18%
703102 - Natural Gas	46,120	37,582	60,500	22,918	60.98%
703103 - Water	365,963	337,245	337,200	(45)	-0.01%
703109 - Sewer	180,050	209,650	215,633	5,983	2.85%
703202 - Cellular Phone Service	3,856	-	3,000	3,000	0.00%
703204 - Internet & Cable Services	9,452	500	-	(500)	-100.00%
703206 - Air Cards	9,755	7,410	11,445	4,035	54.45%
704102 - Clothing & Linen Service	3,040	9,700	10,505	805	8.30%
704103 - Demurrage	(519)	125	1,500	1,375	1100.00%
704104 - Equipment Rental	12,651	40,724	10,150	(30,574)	-75.08%
704105 - Property Rental	320	-	-	-	0.00%
704106 - Dumpster Rental	23,586	22,580	19,500	(3,080)	-13.64%
704107 - Floor Mat / Scrapper Rental	1,915	4,500	3,650	(850)	-18.89%
704108 - Office Machine Rental	10,681	5,196	11,135	5,939	114.30%
704201 - Advertising	295	-	-	-	0.00%
704203 - Publicity	15,485	-	15,000	15,000	0.00%
704204 - Alarm Monitoring	655	4,297	5,455	1,158	26.95%
704207 - Collection Expense	81	-	-	-	0.00%
704208 - Contracted Repair	4,288	22,500	19,000	(3,500)	-15.56%
704210 - Printing	732	3,000	1,100	(1,900)	-63.33%
704212 - Data Processing Service	570	1,000	500	(500)	-50.00%
704213 - Debris Removal & Cleanup	62,500	56,000	61,000	5,000	8.93%
704215 - Security Services	200,487	172,100	271,000	98,900	57.47%
704227 - Transfer Station Cost	1,555,589	1,609,200	1,556,000	(53,200)	-3.31%
704235 - Zoo Lease & Management	-	675,000	675,000	-	0.00%
704239 - Bio-Hazard / Environmental Services	-	2,148	2,000	(148)	-6.89%
704245 - Crane & Hoist Repair	150	-	-	-	0.00%
704247 - Civic Facilities Management	-	750,000	750,000	-	0.00%
704306 - Dues	20,460	11,850	10,250	(1,600)	-13.50%
704307 - Employment Agencies	360,557	125,500	81,000	(44,500)	-35.46%
704309 - Meeting Expense	234	250	250	-	0.00%
704311 - Miscellaneous Services	13	-	-	-	0.00%
704312 - Other Contracted Service	3,458	11,300	-	(11,300)	-100.00%
704315 - Waste Disposal	5,897,197	5,786,480	5,847,000	60,520	1.05%
704318 - Management Fee	50,000	-	-	-	0.00%
704319 - Parking	7,230	9,000	8,792	(208)	-2.31%
704320 - Link2Gov Internet Fee	-	1,000	-	(1,000)	-100.00%
704329 - Radio Maintenance	25,193	200,886	162,462	(38,424)	-19.13%
704332 - Pipeline Inspection Services	252	-	-	-	0.00%
704336 - Tire Disposal	17,747	15,000	15,000	-	0.00%
704340 - Shredding and Recycling Services	671	700	700	-	0.00%
704407 - Wireless Data Communication	32,655	38,050	36,286	(1,764)	-4.64%
704501 - Freight, Express & Drayage	2,030	-	-	-	0.00%
704502 - Postage	1,567	950	1,000	50	5.26%
704601 - Local Registration Fees	4,195	3,810	3,810	-	0.00%
704602 - Training Costs	1,140	12,000	6,950	(5,050)	-42.08%
704702 - Bank Service Charges	150	-	-	-	0.00%
704703 - Bank Analysis Fee	10	-	-	-	0.00%
704705 - Credit Card Use Charge	13,001	5,000	13,000	8,000	160.00%
700000 - Services Parent (701000-709999) Total	10,837,379	12,289,774	12,600,363	310,589	2.53%
710000 - Materials & Supplies Parent (711000-719999)					
711102 - Books	83	100	100	-	0.00%
711104 - Forms & Printed Material	4,212	5,100	4,250	(850)	-16.67%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
711105 - Instructional Materials & Supplies	133	300	100	(200)	-66.67%
711107 - Newspapers	562	580	576	(4)	-0.69%
711108 - Periodicals, Publications	230	-	-	-	0.00%
711109 - Office Supplies & Stationery	15,548	14,300	13,800	(500)	-3.50%
711110 - Technology Accessories & Supplies	421	175	200	25	14.29%
711111 - Printer Toner Cartridges	5,278	6,150	6,850	700	11.38%
712101 - Asphalt and Asphalt Filler	-	51,861	50,000	(1,861)	-3.59%
712102 - Brick & Concrete Blocks	40	-	-	-	0.00%
712103 - Cement, Lime, & Plaster	2,891	1,400	3,400	2,000	142.86%
712104 - Concrete, Clay Pipe, & Fittings	1,390	2,200	2,200	-	0.00%
712105 - Gravel, Sand, Stone, Chert	217	2,500	250	(2,250)	-90.00%
712106 - Hardware Replacement	6,768	6,850	5,000	(1,850)	-27.01%
712107 - Lumber & Wood Products	6,178	3,250	2,500	(750)	-23.08%
712108 - Other Constr & Bldg Materials	8,278	2,200	1,500	(700)	-31.82%
712109 - Paint	4,780	3,700	2,700	(1,000)	-27.03%
712110 - Pipe & Fittings	-	300	300	-	0.00%
712112 - Street Signs & Markings	2,140	350	200	(150)	-42.86%
712113 - Structural Steel, Iron	451	500	325	(175)	-35.00%
712114 - Plumbing Supplies	3,366	9,900	9,700	(200)	-2.02%
713102 - Fasteners	149	-	-	-	0.00%
713104 - Filters, Misc	978	2,103	2,350	247	11.75%
713105 - Gaskets	46	-	-	-	0.00%
713108 - Pumps & Pump Parts	428	-	-	-	0.00%
713109 - Repair Parts	41,649	28,500	28,000	(500)	-1.75%
713116 - Motors & Parts	17,081	-	-	-	0.00%
713117 - Hose & Fittings	294	-	-	-	0.00%
713118 - Small Equipment Tires	170	-	-	-	0.00%
713211 - Water Chemicals	4,369	23,106	17,000	(6,106)	-26.43%
714105 - Building Maintenance Supplies	19,220	17,500	17,150	(350)	-2.00%
714106 - Cleaning Supplies	33,391	34,909	24,000	(10,909)	-31.25%
714107 - Clothing	21,326	23,250	21,250	(2,000)	-8.60%
714109 - Data Processing Supplies	14,468	-	-	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	25,469	38,590	48,600	10,010	25.94%
714112 - Electronic Parts	393	2,076	2,000	(76)	-3.66%
714115 - Fire Code Equipment	88	-	-	-	0.00%
714117 - Food & Ice	20,935	19,000	19,050	50	0.26%
714118 - Food & Supplies for Animals	77	-	-	-	0.00%
714119 - Fuel	112	-	-	-	0.00%
714120 - Hardware, Nails, Small Tools	28,754	28,100	22,650	(5,450)	-19.40%
714122 - Kitchen & Dining Room Supplies	253	-	-	-	0.00%
714123 - Machine Shop & Garage Supplies	797	1,000	550	(450)	-45.00%
714124 - Medical Supplies (First Aid)	-	-	500	500	0.00%
714125 - Oil & Lubricants	3,981	2,800	4,300	1,500	53.57%
714126 - Other Materials & Supplies	104,257	101,100	100,850	(250)	-0.25%
714128 - Recreational Supplies	4,193	2,000	1,000	(1,000)	-50.00%
714129 - Safety Equipment	27,778	15,450	17,250	1,800	11.65%
714130 - Safety Shoes	11,426	15,530	17,950	2,420	15.58%
714131 - Seeds, Trees, Plants, Hort Supplies	61,329	39,000	32,100	(6,900)	-17.69%
714132 - Test Materials	750	-	-	-	0.00%
714133 - Welding Supplies	230	2,800	2,700	(100)	-3.57%
714135 - Locks & Key supplies	4,013	2,700	4,600	1,900	70.37%
714136 - Dirt mix, Mulch, Topsoil	29,290	35,000	23,500	(11,500)	-32.86%
714138 - Flags Banners and Signage	1,188	1,000	1,300	300	30.00%
714140 - Chain	435	-	-	-	0.00%
714141 - Machine Parts	1,306	3,000	3,000	-	0.00%
714143 - Event Planning, Services and Catering	4,270	1,500	1,500	-	0.00%
714144 - Batteries	2,515	1,175	1,600	425	36.17%
714149 - Waste and Recycle Containers	216,223	170,207	312,114	141,907	83.37%
714150 - Promotional Items	1,781	-	750	750	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	768,378	723,112	831,565	108,453	15.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	477	-	-	-	0.00%
721102 - Transportation	336	2,750	700	(2,050)	-74.55%
721201 - Hotels	3,939	5,150	5,500	350	6.80%
721202 - Meals	1,797	2,432	1,280	(1,152)	-47.37%
721301 - Registration Fees	3,526	5,200	5,950	750	14.42%
721302 - Other Travel Expenses	68	-	-	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	10,143	15,532	13,430	(2,102)	-13.53%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	523,926	563,350	563,235	(115)	-0.02%
731102 - Gasoline	96,480	116,937	116,937	-	0.00%
731103 - Propane	276	250	250	-	0.00%
731201 - Contracted Vehicle Repair	3,661	2,000	2,000	-	0.00%
731203 - Vehicle Labor	509,214	412,225	412,225	-	0.00%
731204 - Vehicle Parts & Supplies	631,489	565,400	565,400	-	0.00%
731301 - Car Wash	9,290	6,608	6,608	-	0.00%
731401 - Fleet Leased Vehicle	3,133,015	3,471,649	3,260,199	(211,450)	-6.09%
731402 - Fleet Daily Rental	52	500	500	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	4,907,403	5,138,919	4,927,354	(211,565)	-4.12%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742402 - Building & Content Insurance	6,176	165,000	183,700	18,700	11.33%
742404 - Liability Insurance	336	-	-	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	6,512	165,000	183,700	18,700	11.33%
760000 - Capital Assets Parent (761000-769999)					
761109 - CIP Architectural Services	8,997	-	-	-	0.00%
761112 - CIP Park Development	241,319	300,000	400,000	100,000	33.33%
761204 - Equipment Purchase	9,872	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999) Total	260,188	300,000	400,000	100,000	33.33%
770000 - Capital Outlay Parent (771000-779999)					
772104 - Grounds Equipment	15,895	-	-	-	0.00%
772108 - Recreational Equipment	661	-	-	-	0.00%
772112 - Computer equipment under 5000	23,317	-	-	-	0.00%
772203 - Fencing	1,700	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	41,573	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781103 - Space Costs	76,423	60,000	90,000	30,000	50.00%
781301 - Fees, Licenses, & Permits	412	2,650	1,200	(1,450)	-54.72%
781303 - State Fees Other	413	3,000	-	(3,000)	-100.00%
781309 - Technology Cost	75,784	69,548	69,548	-	0.00%
782201 - Awards	4,291	5,800	4,800	(1,000)	-17.24%
782204 - Safety Incentive Awards	-	3,000	3,000	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	157,323	143,998	168,548	24,550	17.05%
Operating Expenses Total	16,988,899	18,776,335	19,124,960	348,625	1.86%
K - Public Works Total	27,491,788	32,919,988	33,046,258	126,270	0.38%

City of Chattanooga
 Department by Offer
 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
N - Youth & Family					
Attrition	-	(92,715)	(50,000)	42,715	-46.07%
Baby University	500,000	575,000	750,000	175,000	30.43%
Career Development	77,894	123,613	113,676	(9,937)	-8.04%
Education and Literacy Services	280,633	299,867	299,867	-	0.00%
No FY18 Offer	42	-	-	-	0.00%
Office of Early Learning	124,999	127,435	385,302	257,867	202.35%
Office of Early Learning Evaluation and Continuous Quality Improvement	-	-	40,000	40,000	0.00%
Re-Entry Navigators	-	-	172,442	172,442	0.00%
YFD Leadership	224,954	288,660	282,494	(6,166)	-2.14%
YFD Recreation Administration	1,412,928	1,478,389	1,655,482	177,093	11.98%
YFD Recreation Complexes	1,442,179	1,600,441	1,648,592	48,151	3.01%
YFD Recreation Division's Program Sections	1,612,465	1,456,752	1,493,471	36,719	2.52%
YFD Recreation Facilities	4,103,574	4,549,819	4,564,749	14,930	0.33%
1100 Total	9,779,668	10,407,261	11,356,075	948,814	9.12%



City of Chattanooga
Cost Center Summary
Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease)	
				Req vs. Budget	% Change
1100					
N - Youth & Family					
N10101 - Recreation Admin	996,046	966,745	1,027,441	60,696	6.28%
N10102 - Recreation Support Services	681,414	742,394	744,118	1,724	0.23%
N10103 - Recreation Public Information	105,754	115,590	98,634	(16,956)	-14.67%
N10201 - Youth Development	49,394	39,653	263,178	223,525	563.70%
N10202 - Kidz Kamp	349,174	306,270	315,762	9,492	3.10%
N10203 - Sports Programs	481,607	376,246	305,602	(70,644)	-18.78%
N10204 - Aquatics Programs	236,462	221,832	212,305	(9,527)	-4.29%
N10205 - Therapeutic Programs	159,795	179,506	181,632	2,126	1.18%
N10206 - Fitness Center	273,025	258,061	260,969	2,908	1.13%
N10207 - Youth Dev - CAPS	224,954	257,370	259,779	2,409	0.94%
N10208 - Youth Dev - Education	780,633	874,867	1,049,867	175,000	20.00%
N10209 - Youth Dev - Career Development	77,894	126,113	115,176	(10,937)	-8.67%
N10210 - Youth Dev - Alton Park Partnership	-	28,790	21,215	(7,575)	-26.31%
N10301 - Rec Facility - Skatepark	63,008	75,184	74,704	(480)	-0.64%
N10302 - Rec Facility - Champion's Club	353,229	338,973	395,377	56,404	16.64%
N10306 - Rec Facility - Summit of Softball	407,536	519,074	509,097	(9,977)	-1.92%
N10401 - Rec Ctr - Avondale	173,686	225,186	215,592	(9,594)	-4.26%
N10402 - Rec Ctr - Brainerd	314,840	307,105	317,307	10,202	3.32%
N10403 - Rec Ctr - Carver	225,875	250,000	248,412	(1,588)	-0.64%
N10404 - Rec Ctr - East Chattanooga	248,286	253,960	252,757	(1,203)	-0.47%
N10405 - Rec Ctr - East Lake	225,800	241,773	279,929	38,156	15.78%
N10406 - Rec Ctr - Eastdale	185,339	224,730	199,718	(25,012)	-11.13%
N10407 - Rec Ctr - First Centenary	125,991	116,898	53,277	(63,621)	-54.42%
N10408 - Rec Ctr - Frances B. Wyatt	108,546	120,900	129,211	8,311	6.87%
N10409 - Rec Ctr - Glenwood	253,029	281,875	267,063	(14,812)	-5.25%
N10410 - Rec Ctr - John A. Patten	248,396	262,151	296,851	34,700	13.24%
N10411 - Rec Ctr - North Chattanooga	156,683	197,196	159,242	(37,954)	-19.25%
N10412 - Rec Ctr - Shepherd	260,987	269,850	247,168	(22,682)	-8.41%
N10413 - Rec Ctr - South Chattanooga	344,740	341,660	332,544	(9,116)	-2.67%
N10414 - Rec Ctr - Tyner	199,442	241,070	229,003	(12,067)	-5.01%
N10415 - Rec Ctr - Washington Hills	252,038	266,008	284,106	18,098	6.80%
N10416 - Rec Ctr - Westside Community Ctr	91,146	138,368	151,502	13,134	9.49%
N10417 - Rec Ctr - Hixson	186,398	276,983	277,253	270	0.10%
N10418 - Rec Ctr - Cromwell Community Center	96,221	105,054	110,124	5,070	4.83%
N20101 - North River Center Programs	105,364	107,814	118,693	10,879	10.09%
N20102 - Eastgate Center Programs	210,130	220,159	284,517	64,358	29.23%
N20103 - Heritage House Programs	90,637	101,079	110,480	9,401	9.30%
N20104 - Cultural Arts Programs	42	-	-	-	0.00%
N30101 - Youth & Family Development	311,128	303,339	358,726	55,387	18.26%
N30102 - Office of Early Learning	124,999	127,435	425,302	297,867	233.74%
N30103 - Re-Entry Program	-	-	172,442	172,442	0.00%
N - Youth & Family Total	9,779,668	10,407,261	11,356,075	948,814	9.12%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
N - Youth & Family					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	4,753,253	5,349,464	5,536,778	187,314	3.50%
610000 - Fringe Benefits Parent (611000-619999)	1,939,434	2,387,927	2,640,098	252,171	10.56%
. Personnel Expenses Total	6,692,687	7,737,391	8,176,876	439,485	5.68%
Operating Expenses					
700000 - Services Parent (701000-709999)	1,857,043	1,370,920	1,531,880	160,960	11.74%
710000 - Materials & Supplies Parent (711000-719999)	328,539	353,515	470,476	116,961	33.09%
720000 - Travel Expense Parent (721000-729999)	26,010	69,200	77,400	8,200	11.85%
730000 - Vehicle Operating Expense Parent (731000-739999)	154,827	157,304	168,569	11,265	7.16%
740000 - Insurance, Claims, Damages Parent (741000-749999)	963	32,056	45,000	12,944	40.38%
770000 - Capital Outlay Parent (771000-779999)	34,090	38,250	42,250	4,000	10.46%
780000 - Other Expenses Parent (781000-789999)	183,544	73,625	93,624	19,999	27.16%
Operating Expenses Total	2,585,016	2,094,870	2,429,199	334,329	15.96%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	501,965	575,000	750,000	175,000	30.43%
Transfers To Total	501,965	575,000	750,000	175,000	30.43%
N - Youth & Family Total	9,779,668	10,407,261	11,356,075	948,814	9.12%



City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
N - Youth & Family					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	2,955,253	3,934,639	4,136,380	201,741	5.13%
601102 - Temporary Staffing	1,099,248	1,318,995	1,280,588	(38,407)	-2.91%
601103 - Part Time Employees	39	-	-	-	0.00%
601105 - Injured On Duty Pay	4,372	-	-	-	0.00%
601199 - .	-	(52,420)	(30,000)	22,420	-42.77%
601201 - Overtime	95,492	53,000	53,000	-	0.00%
601202 - Compensatory Time	10,153	-	-	-	0.00%
602105 - Cellphone Allowance	14,100	15,000	17,160	2,160	14.40%
602301 - Personal Leave	466,053	-	-	-	0.00%
602303 - Final Leave Payout	29,118	-	-	-	0.00%
602304 - Longevity	79,425	80,250	79,650	(600)	-0.75%
600000 - Salaries Parent (601000-609999) Total	4,753,253	5,349,464	5,536,778	187,314	3.50%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	281,576	246,115	246,483	368	0.15%
611102 - Medicare	65,852	57,562	56,370	(1,192)	-2.07%
611199 - .	-	(40,295)	(20,000)	20,295	-50.37%
611201 - General Pension	596,219	782,701	862,212	79,511	10.16%
611206 - Other Post-employment Benefits (OPEB)	305,488	345,498	363,536	18,038	5.22%
611207 - OPEB (Grants)	330	-	-	-	0.00%
611301 - Hospitalization	553,353	786,274	916,604	130,330	16.58%
611302 - Life Insurance Benefit	6,789	7,498	8,134	636	8.48%
611303 - Long-Term Disability	9,101	10,206	11,026	820	8.03%
611304 - Health Savings Accounts	27,046	66,968	74,313	7,345	10.97%
611402 - Employee Health Savings Acct	11,520	9,600	4,440	(5,160)	-53.75%
611403 - On-site Medical Program	82,160	115,800	116,980	1,180	1.02%
610000 - Fringe Benefits Parent (611000-619999) Total	1,939,434	2,387,927	2,640,098	252,171	10.56%
.Personnel Expenses Total					
	6,692,687	7,737,391	8,176,876	439,485	5.68%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	2,500	3,000	82,900	79,900	2663.33%
701208 - On-the-Job Injury Claims	29,817	-	-	-	0.00%
702103 - Exterminating Service	7,421	7,131	7,131	-	0.00%
702105 - Painting	14,608	-	-	-	0.00%
702106 - Plumbing	-	-	4,500	4,500	0.00%
702109 - Custodial Services	17,713	11,000	17,500	6,500	59.09%
702201 - Alarm System Repair	226	-	500	500	0.00%
702202 - Bldg & Grounds Maintenance	1,000	-	-	-	0.00%
702204 - Contracted Repair Service	260	1,000	1,000	-	0.00%
702207 - Maintenance Services	1,625	-	-	-	0.00%
702208 - Fire Prevention Measures	2,676	1,400	1,400	-	0.00%
702211 - Grounds	15,881	7,000	7,000	-	0.00%
702212 - HVAC	193	-	-	-	0.00%
702217 - Valve Repairs	2,297	4,500	-	(4,500)	-100.00%
702221 - IT Maintenance	46,464	30,400	36,432	6,032	19.84%
702225 - IT Maintenance - Licensing	70	-	-	-	0.00%
703101 - Electricity	467,462	482,312	485,046	2,734	0.57%
703102 - Natural Gas	67,481	50,451	51,750	1,299	2.57%
703103 - Water	82,963	97,622	87,670	(9,952)	-10.19%
703109 - Sewer	89,559	84,999	99,075	14,076	16.56%
703202 - Cellular Phone Service	53	-	-	-	0.00%
703204 - Internet & Cable Services	687	-	-	-	0.00%
703206 - Air Cards	10,824	4,465	4,076	(389)	-8.71%
704102 - Clothing & Linen Service	4,863	5,046	5,046	-	0.00%
704103 - Demurrage	36	-	-	-	0.00%
704104 - Equipment Rental	8,190	9,829	8,946	(883)	-8.98%
704105 - Property Rental	59,650	66,000	72,000	6,000	9.09%

City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
704108 - Office Machine Rental	38,474	38,692	38,775	83	0.21%
704201 - Advertising	9,678	11,806	11,056	(750)	-6.35%
704204 - Alarm Monitoring	-	250	-	(250)	-100.00%
704208 - Contracted Repair	1,690	-	-	-	0.00%
704210 - Printing	3,271	5,919	9,869	3,950	66.73%
704216 - Parent Activity-HeadStart Program	178	-	-	-	0.00%
704217 - Photographic Services	47	-	-	-	0.00%
704220 - Instructors	40,957	48,156	33,156	(15,000)	-31.15%
704221 - Recreation Support Services	30,976	51,487	39,487	(12,000)	-23.31%
704240 - Services Rendered to Children	10,848	-	-	-	0.00%
704306 - Dues	2,807	3,406	3,606	200	5.87%
704307 - Employment Agencies	499,841	192,756	242,411	49,655	25.76%
704308 - Local Transportation	86,915	86,000	93,750	7,750	9.01%
704309 - Meeting Expense	3,287	950	7,825	6,875	723.68%
704310 - Local Mileage	759	1,601	3,500	1,899	118.61%
704312 - Other Contracted Service	26,015	500	-	(500)	-100.00%
704314 - Stipends	23,938	17,430	27,130	9,700	55.65%
704315 - Waste Disposal	28,371	30,142	32,348	2,206	7.32%
704317 - Contracted Operations	100,000	-	-	-	0.00%
704319 - Parking	69	-	-	-	0.00%
704320 - Link2Gov Internet Fee	366	400	400	-	0.00%
704335 - Public Communication	9,630	10,370	10,370	-	0.00%
704340 - Shredding and Recycling Services	-	100	-	(100)	-100.00%
704502 - Postage	1,001	1,875	875	(1,000)	-53.33%
704601 - Local Registration Fees	384	975	800	(175)	-17.95%
704602 - Training Costs	1,559	1,450	3,450	2,000	137.93%
704603 - Tuition & Books	523	-	-	-	0.00%
704702 - Bank Service Charges	150	-	300	300	0.00%
704705 - Credit Card Use Charge	790	500	800	300	60.00%
700000 - Services Parent (701000-709999) Total	1,857,043	1,370,920	1,531,880	160,960	11.74%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	1,483	1,400	1,100	(300)	-21.43%
711102 - Books	403	665	1,565	900	135.34%
711104 - Forms & Printed Material	-	1,000	400	(600)	-60.00%
711105 - Instructional Materials & Supplies	-	200	150	(50)	-25.00%
711108 - Periodicals, Publications	20	356	206	(150)	-42.13%
711109 - Office Supplies & Stationery	16,439	37,936	35,017	(2,919)	-7.69%
711110 - Technology Accessories & Supplies	261	500	500	-	0.00%
711111 - Printer Toner Cartridges	1,486	2,700	2,700	-	0.00%
712105 - Gravel, Sand, Stone, Chert	3,847	21,000	20,000	(1,000)	-4.76%
712108 - Other Constr & Bldg Materials	828	-	-	-	0.00%
712109 - Paint	4,545	3,400	4,375	975	28.68%
712114 - Plumbing Supplies	3,128	500	500	-	0.00%
713109 - Repair Parts	12,106	14,480	16,550	2,070	14.30%
713117 - Hose & Fittings	379	-	-	-	0.00%
714103 - Books Library	38	-	-	-	0.00%
714105 - Building Maintenance Supplies	49,068	500	36,000	35,500	7100.00%
714106 - Cleaning Supplies	2,492	37,750	250	(37,500)	-99.34%
714107 - Clothing	20,651	31,110	30,975	(135)	-0.43%
714109 - Data Processing Supplies	-	100	100	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	95	200	200	-	0.00%
714117 - Food & Ice	38,748	31,000	39,900	8,900	28.71%
714120 - Hardware, Nails, Small Tools	3,582	6,000	4,900	(1,100)	-18.33%
714122 - Kitchen & Dining Room Supplies	744	-	-	-	0.00%
714123 - Machine Shop & Garage Supplies	676	800	500	(300)	-37.50%
714124 - Medical Supplies (First Aid)	3,519	1,510	1,510	-	0.00%
714125 - Oil & Lubricants	533	1,150	1,150	-	0.00%
714128 - Recreational Supplies	86,051	74,938	178,978	104,040	138.83%
714129 - Safety Equipment	4,122	5,120	4,870	(250)	-4.88%
714130 - Safety Shoes	1,521	2,100	2,100	-	0.00%
714131 - Seeds, Trees, Plants, Hort Supplies	22,051	21,000	21,000	-	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
714133 - Welding Supplies	3,247	-	500	500	0.00%
714135 - Locks & Key supplies	1,614	400	500	100	25.00%
714136 - Dirt mix, Mulch, Topsoil	19,988	40,000	39,000	(1,000)	-2.50%
714138 - Flags Banners and Signage	766	700	700	-	0.00%
714141 - Machine Parts	3,331	-	-	-	0.00%
714143 - Event Planning, Services and Catering	3,814	-	7,500	7,500	0.00%
714144 - Batteries	135	-	-	-	0.00%
714145 - Classroom/Childcare Educational Supplies	16,680	15,000	15,000	-	0.00%
714149 - Waste and Recycle Containers	148	-	1,780	1,780	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	328,539	353,515	470,476	116,961	33.09%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	272	200	-	(200)	-100.00%
721102 - Transportation	2,639	18,150	21,500	3,350	18.46%
721103 - Auto Rental	2,271	-	-	-	0.00%
721201 - Hotels	7,660	23,950	25,450	1,500	6.26%
721202 - Meals	3,095	12,850	13,850	1,000	7.78%
721301 - Registration Fees	9,953	13,450	16,000	2,550	18.96%
721302 - Other Travel Expenses	120	600	600	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	26,010	69,200	77,400	8,200	11.85%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	672	2,000	2,000	-	0.00%
731102 - Gasoline	29,789	31,700	32,300	600	1.89%
731103 - Propane	63	-	-	-	0.00%
731203 - Vehicle Labor	9,571	14,186	14,186	-	0.00%
731204 - Vehicle Parts & Supplies	6,055	5,970	5,970	-	0.00%
731301 - Car Wash	513	800	800	-	0.00%
731401 - Fleet Leased Vehicle	108,164	102,648	113,313	10,665	10.39%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	154,827	157,304	168,569	11,265	7.16%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742404 - Liability Insurance	-	32,056	45,000	12,944	40.38%
742503 - Fidelity & Surety Bonds	963	-	-	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	963	32,056	45,000	12,944	40.38%
770000 - Capital Outlay Parent (771000-779999)					
772104 - Grounds Equipment	80	-	-	-	0.00%
772107 - Other Equipment	-	5,000	5,000	-	0.00%
772108 - Recreational Equipment	20,927	25,250	25,250	-	0.00%
772109 - Office Furniture	3,775	-	-	-	0.00%
772112 - Computer equipment under 5000	5,729	8,000	12,000	4,000	50.00%
772203 - Fencing	3,579	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	34,090	38,250	42,250	4,000	10.46%
780000 - Other Expenses Parent (781000-789999)					
781103 - Space Costs	18,086	5,548	21,814	16,266	293.19%
781301 - Fees, Licenses, & Permits	11,913	11,930	11,730	(200)	-1.68%
781306 - Water Quality Mgmt Fees	3,917	-	-	-	0.00%
781309 - Technology Cost	41,742	41,297	46,480	5,183	12.55%
782201 - Awards	7,881	14,250	13,000	(1,250)	-8.77%
782210 - Program Expense	5	600	600	-	0.00%
784101 - Appropriations	100,000	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	183,544	73,625	93,624	19,999	27.16%
Operating Expenses Total	2,585,016	2,094,870	2,429,199	334,329	15.96%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811111 - Transfer to Gen Fd Special Programs	500,598	575,000	750,000	175,000	30.43%
811314 - Transfer to YFD Capital	1,367	-	-	-	0.00%
810000 - Other Financing Uses Parent (811000-819999) Total	501,965	575,000	750,000	175,000	30.43%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
Transfers To Total	501,965	575,000	750,000	175,000	30.43%
N - Youth & Family Total	9,779,668	10,407,261	11,356,075	948,814	9.12%

City of Chattanooga
 Department by Offer
 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
1100					
P - Transportation					
Attrition	-	(62,807)	(62,000)	807	-1.28%
Complete Streets	-	-	993,931	993,931	0.00%
Design Engineering	836,543	1,101,575	-	(1,101,575)	-100.00%
Energy & Lighting Infrastructure	3,134,055	3,114,940	-	(3,114,940)	-100.00%
Infrastructure Repair and Maintenance	2,931,000	2,124,852	-	(2,124,852)	-100.00%
Smart Cities	-	134,655	4,986,411	4,851,756	3603.10%
Traffic Engineering	829,631	1,116,599	-	(1,116,599)	-100.00%
Traffic Operations	2,229,382	2,366,763	4,525,023	2,158,260	91.19%
Transportation Administration	508,052	493,296	559,071	65,775	13.33%
1100 Total	10,468,663	10,389,873	11,002,436	612,563	5.90%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease)	
				Req vs. Budget	% Change
1100					
P - Transportation					
P00101 - Traffic Engineering Admin	829,631	1,116,599	-	(1,116,599)	-100.00%
P00102 - Street Lighting	3,134,055	3,114,940	-	(3,114,940)	-100.00%
P00103 - Smart Cities Operations	-	134,655	4,986,411	4,851,756	3603.10%
P00201 - Traffic Operations	2,229,382	2,366,763	4,525,023	2,158,260	91.19%
P00501 - Transportation Administration	508,052	430,489	497,071	66,582	15.47%
P00502 - Transportation Design and Engineering	836,543	1,101,575	-	(1,101,575)	-100.00%
P00503 - Paving	2,931,000	2,124,852	-	(2,124,852)	-100.00%
P00601 - Complete Streets	-	-	993,931	993,931	0.00%
P - Transportation Total	10,468,663	10,389,873	11,002,436	612,563	5.90%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2019

Row Labels	Actual FY17	BudgetFY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
P - Transportation					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	2,550,010	2,720,219	2,779,539	59,320	2.18%
610000 - Fringe Benefits Parent (611000-619999)	1,282,435	1,602,749	1,680,953	78,204	4.88%
. Personnel Expenses Total	3,832,445	4,322,968	4,460,492	137,524	3.18%
Operating Expenses					
700000 - Services Parent (701000-709999)	3,240,330	3,209,720	3,782,205	572,485	17.84%
710000 - Materials & Supplies Parent (711000-719999)	137,853	165,023	169,095	4,072	2.47%
720000 - Travel Expense Parent (721000-729999)	10,796	4,670	14,670	10,000	214.13%
730000 - Vehicle Operating Expense Parent (731000-739999)	246,788	299,436	400,406	100,970	33.72%
760000 - Capital Assets Parent (761000-769999)	-	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	2,952	213,000	-	(213,000)	-100.00%
780000 - Other Expenses Parent (781000-789999)	66,499	50,204	50,716	512	1.02%
Operating Expenses Total	3,705,218	3,942,053	4,417,092	475,039	12.05%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	2,931,000	2,124,852	2,124,852	-	0.00%
Transfers To Total	2,931,000	2,124,852	2,124,852	-	0.00%
P - Transportation Total	10,468,663	10,389,873	11,002,436	612,563	5.90%



City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
P - Transportation					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	2,015,098	2,676,144	2,704,438	28,294	1.06%
601199 - .	-	(37,990)	(37,200)	790	-2.08%
601201 - Overtime	45,234	3,000	24,181	21,181	706.03%
601202 - Compensatory Time	3,567	-	5,000	5,000	0.00%
602103 - Auto Allowance			15,000	15,000	0.00%
602105 - Cellphone Allowance	16,660	18,240	15,120	(3,120)	-17.11%
602201 - Incentive Awards	1,100	500	-	(500)	-100.00%
602301 - Personal Leave	352,110	-	-	-	0.00%
602303 - Final Leave Payout	43,531	-	-	-	0.00%
602304 - Longevity	46,800	49,725	43,500	(6,225)	-12.52%
602306 - Call Back Pay	24,136	10,000	5,000	(5,000)	-50.00%
602307 - On Call Pay	1,774	600	4,500	3,900	650.00%
600000 - Salaries Parent (601000-609999) Total	2,550,010	2,720,219	2,779,539	59,320	2.18%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	148,456	168,109	158,345	(9,764)	-5.81%
611102 - Medicare	34,719	39,315	37,077	(2,238)	-5.69%
611199 - .	-	(24,817)	(24,800)	17	-0.07%
611201 - General Pension	412,693	533,745	563,336	29,591	5.54%
611206 - Other Post-employment Benefits (OPEB)	210,665	236,954	239,071	2,117	0.89%
611301 - Hospitalization	387,133	481,429	536,217	54,788	11.38%
611302 - Life Insurance Benefit	4,275	4,922	4,776	(146)	-2.97%
611303 - Long-Term Disability	6,223	7,252	7,158	(94)	-1.30%
611304 - Health Savings Accounts	23,551	80,120	88,913	8,793	10.97%
611402 - Employee Health Savings Acct	7,360	9,720	4,860	(4,860)	-50.00%
611403 - On-site Medical Program	47,360	66,000	66,000	-	0.00%
610000 - Fringe Benefits Parent (611000-619999) Total	1,282,435	1,602,749	1,680,953	78,204	4.88%
.Personnel Expenses Total	3,832,445	4,322,968	4,460,492	137,524	3.18%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	-	5,000	5,500	500	10.00%
701111 - IT Hosting & Managed Services	196	-	-	-	0.00%
701208 - On-the-Job Injury Claims	1,524	-	-	-	0.00%
702103 - Exterminating Service	209	228	300	72	31.58%
702106 - Plumbing	-	500	500	-	0.00%
702202 - Bldg & Grounds Maintenance	3,132	2,500	2,500	-	0.00%
702203 - Circuit Board Repair	204	200	200	-	0.00%
702207 - Maintenance Services	1,850	2,000	2,000	-	0.00%
702208 - Fire Prevention Measures	118	1,000	1,000	-	0.00%
702212 - HVAC	2,252	2,500	3,000	500	20.00%
702219 - Street Light Maintenance	171,476	275,300	204,000	(71,300)	-25.90%
702221 - IT Maintenance	5,293	21,000	11,000	(10,000)	-47.62%
703101 - Electricity	19,756	18,000	18,500	500	2.78%
703105 - Street Lighting	1,547,979	1,664,981	2,768,401	1,103,420	66.27%
703106 - Traffic Lighting	261,967	84,028	86,275	2,247	2.67%
703107 - Electricity Plant Charges Acct # 30-0039.000 Line 1	983,621	1,083,631	312,000	(771,631)	-71.21%
703202 - Cellular Phone Service	72	100	100	-	0.00%
703207 - Digital Connectivity			300,000	300,000	0.00%
704103 - Demurrage	507	500	1,200	700	140.00%
704107 - Floor Mat / Scrapper Rental	955	850	1,000	150	17.65%
704108 - Office Machine Rental	3,793	6,500	7,000	500	7.69%
704204 - Alarm Monitoring	150	400	550	150	37.50%
704210 - Printing	390	250	250	-	0.00%
704233 - Street Light Hosting and Access	213,329	-	-	-	0.00%
704306 - Dues	13,822	8,000	12,525	4,525	56.56%
704307 - Employment Agencies	1,020	-	-	-	0.00%
704312 - Other Contracted Service	500	1,000	1,000	-	0.00%

City of Chattanooga
Dept by Account
Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
704315 - Waste Disposal	705	1,100	1,677	577	52.45%
704319 - Parking	1,352	11,968	11,968	-	0.00%
704329 - Radio Maintenance	-	15,584	15,584	-	0.00%
704340 - Shredding and Recycling Services	27	-	75	75	0.00%
704501 - Freight, Express & Drayage	58	-	-	-	0.00%
704502 - Postage	881	600	600	-	0.00%
704601 - Local Registration Fees	395	-	-	-	0.00%
704602 - Training Costs	2,797	2,000	13,500	11,500	575.00%
700000 - Services Parent (701000-709999) Total	3,240,330	3,209,720	3,782,205	572,485	17.84%
710000 - Materials & Supplies Parent (711000-719999)					
711104 - Forms & Printed Material	893	1,000	1,350	350	35.00%
711108 - Periodicals, Publications	243	500	500	-	0.00%
711109 - Office Supplies & Stationery	3,074	2,750	2,766	16	0.58%
711110 - Technology Accessories & Supplies	68	-	-	-	0.00%
712104 - Concrete, Clay Pipe, & Fittings	-	500	500	-	0.00%
712107 - Lumber & Wood Products	-	200	200	-	0.00%
712109 - Paint	47,524	50,000	50,000	-	0.00%
712112 - Street Signs & Markings	36,109	50,000	50,000	-	0.00%
714105 - Building Maintenance Supplies	61	-	-	-	0.00%
714106 - Cleaning Supplies	1,622	2,073	2,201	128	6.17%
714107 - Clothing	2,427	2,500	3,500	1,000	40.00%
714111 - Electrical Supplies, Bulbs, Etc	9,402	5,000	5,000	-	0.00%
714112 - Electronic Parts	427	3,000	3,000	-	0.00%
714117 - Food & Ice	972	1,700	2,215	515	30.29%
714120 - Hardware, Nails, Small Tools	1,241	5,900	5,900	-	0.00%
714129 - Safety Equipment	506	1,000	1,000	-	0.00%
714130 - Safety Shoes	2,147	3,000	4,400	1,400	46.67%
714135 - Locks & Key supplies	-	-	63	63	0.00%
714137 - Thermoplastic	29,931	35,000	35,000	-	0.00%
714143 - Event Planning, Services and Catering	1,206	900	1,500	600	66.67%
710000 - Materials & Supplies Parent (711000-719999) Total	137,853	165,023	169,095	4,072	2.47%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	576	-	2,000	2,000	0.00%
721102 - Transportation	1,516	800	1,870	1,070	133.75%
721201 - Hotels	777	1,770	4,500	2,730	154.24%
721202 - Meals	127	-	500	500	0.00%
721301 - Registration Fees	7,725	2,100	5,800	3,700	176.19%
721302 - Other Travel Expenses	75	-	-	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	10,796	4,670	14,670	10,000	214.13%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	16,301	19,000	19,000	-	0.00%
731102 - Gasoline	28,315	30,200	30,820	620	2.05%
731103 - Propane	9	-	-	-	0.00%
731203 - Vehicle Labor	18,510	16,000	16,000	-	0.00%
731204 - Vehicle Parts & Supplies	50,763	30,000	30,000	-	0.00%
731301 - Car Wash	63	200	350	150	75.00%
731401 - Fleet Leased Vehicle	132,827	204,036	304,236	100,200	49.11%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	246,788	299,436	400,406	100,970	33.72%
770000 - Capital Outlay Parent (771000-779999)					
772107 - Other Equipment	-	213,000	-	(213,000)	-100.00%
772112 - Computer equipment under 5000	2,952	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	2,952	213,000	-	(213,000)	-100.00%
780000 - Other Expenses Parent (781000-789999)					
781103 - Space Costs	42,210	25,000	38,101	13,101	52.40%
781301 - Fees, Licenses, & Permits	1,219	590	600	10	1.69%
781309 - Technology Cost	22,290	24,614	11,015	(13,599)	-55.25%
782201 - Awards	780	-	1,000	1,000	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2019

Row Labels	Actual FY17	Budget FY18	Proposed FY19	Increase (Decrease) Req vs. Budget	% Change
780000 - Other Expenses Parent (781000-789999) Total	66,499	50,204	50,716	512	1.02%
Operating Expenses Total	3,705,218	3,942,053	4,417,092	475,039	12.05%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811313 - Transfer to Transportation Capital	2,931,000	2,124,852	2,124,852	-	0.00%
810000 - Other Financing Uses Parent (811000-819999) Total	2,931,000	2,124,852	2,124,852	-	0.00%
Transfers To Total	2,931,000	2,124,852	2,124,852	-	0.00%
P - Transportation Total	10,468,663	10,389,873	11,002,436	612,563	5.90%



City of Chattanooga
Municipal Golf Course Fund
Fiscal Year 2019

Description	Actual FY17	Budget FY18	Proposed FY19	Inc (Dec) FY19 vs FY18 Budget	% change FY19 vs FY18 Budget
Pro Shop	118,908	135,419	132,594	(2,825)	-2.09%
Green Fees	694,006	748,035	739,103	(8,932)	-1.19%
Golf Course Property Rent	11,100	-	9,600		
Overage/Shortage	250	-	-	-	0.00%
Memberships	112,328	135,899	133,270	(2,629)	-1.93%
Cart Rentals	493,299	534,132	530,854	(3,278)	-0.61%
Food	50,279	61,808	59,555	(2,253)	-3.65%
Beverage	97,165	108,707	106,409	(2,298)	-2.11%
Total Revenue for Municipal Golf Fund	1,577,335	1,724,000	1,711,385	(12,615)	-0.73%
Expenditures	1,734,457	1,730,201	1,711,385	(18,816)	-1%
Excess / Deficiency of Revenues over /Under Expenditures	(157,122)	(6,201)	-	6,201	-100%
Other Financing & Uses:					
Transfer In from General Fund	710,000	-	-		
Net Change to Fund Balance	552,878	(6,201)	-		
Fund Balance, Beginning	(459,163)	93,715	87,514		
Change in Fund Balance	552,878	(6,201)			
Fund Balance, Ending	93,715	87,514			



City of Chattanooga
Operational Budget - Detail By Cost Center
Fiscal Year 2019

Row Labels	FY19 Total			Increase (Decrease)	
	ActualFY17	BudgetFY18	Request	Req vs. Budget	% Change
K - Public Works					
K01701 - Brainerd Golf Course	749,487	749,691	738,429	(11,262)	-1.50%
K01702 - Brainerd Golf Pro Shop	43,301	30,000	31,500	1,500	5.00%
K01703 - Brainerd Golf Concessions	59,743	63,219	53,805	(9,414)	-14.89%
K01801 - Brown Acres Golf Course	776,309	781,629	782,861	1,232	0.16%
K01802 - Brown Acres Golf Pro Shop	43,770	39,000	39,500	500	1.28%
K01803 - Brown Acres Golf Concessions	60,866	60,461	65,290	4,829	7.99%
K - Public Works Total	1,733,477	1,724,000	1,711,385	(12,615)	-0.73%
Grand Total	1,733,477	1,724,000	1,711,385	(12,615)	-0.73%



City of Chattanooga
 Department by Account Type
 Fiscal Year 2019

Row Labels	FY19 Total			Increase (Decrease)	% Change
	ActualFY17	BudgetFY18	Request	Req vs. Budget	
K - Public Works					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	715,645	694,960	685,187	(9,773)	-1.41%
610000 - Fringe Benefits Parent (611000-619999)	303,281	313,572	339,393	25,821	8.23%
. Personnel Expenses Total	1,018,926	1,008,532	1,024,580	16,048	1.59%
Operating Expenses					
700000 - Services Parent (701000-709999)	207,123	210,878	204,422	(6,456)	-3.06%
710000 - Materials & Supplies Parent (711000-719999)	154,616	153,550	133,010	(20,540)	-13.38%
720000 - Travel Expense Parent (721000-729999)	500	385	550	165	42.86%
730000 - Vehicle Operating Expense Parent (731000-739999)	17,326	24,000	19,006	(4,994)	-20.81%
740000 - Insurance, Claims, Damages Parent (741000-749999)	2,442	2,517	2,575	58	2.30%
750000 - Inventory Cost of Goods Parent (751000-759999)	179,563	164,500	159,000	(5,500)	-3.34%
770000 - Capital Outlay Parent (771000-779999)	1,133	6,000	9,000	3,000	50.00%
780000 - Other Expenses Parent (781000-789999)	84,511	86,300	83,800	(2,500)	-2.90%
Operating Expenses Total	647,213	648,130	611,363	(36,767)	-5.67%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	67,338	67,338	75,442	8,104	12.03%
Transfers To Total	67,338	67,338	75,442	8,104	12.03%
K - Public Works Total	1,733,477	1,724,000	1,711,385	(12,615)	-0.73%
Grand Total	1,733,477	1,724,000	1,711,385	(12,615)	-0.73%



City of Chattanooga
Department by Account
Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	FY19 Total Reques	Increase (Decrease)	
				Req vs. Budget	% Change
K - Public Works					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	637,301	603,803	616,178	12,375	2.05%
601201 - Overtime	14	0	6	6	0.00%
601202 - Compensatory Time	621	601	1,157	556	92.51%
602105 - Cellphone Allowance	480	480	480	-	0.00%
602301 - Personal Leave	60,505	73,100	48,366	(24,734)	-33.84%
602304 - Longevity	16,725	16,976	19,000	2,024	11.92%
600000 - Salaries Parent (601000-609999) Total	715,645	694,960	685,187	(9,773)	-1.41%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	41,342	41,623	39,841	(1,782)	-4.28%
611102 - Medicare	9,669	10,079	9,315	(764)	-7.58%
611201 - General Pension	83,803	78,073	93,734	15,661	20.06%
611206 - Other Post-employment Benefits (OPEB)	43,242	48,300	41,692	(6,608)	-13.68%
611301 - Hospitalization	100,532	101,919	114,565	12,646	12.41%
611302 - Life Insurance Benefit	999	1,027	1,036	9	0.88%
611303 - Long-Term Disability	1,339	1,351	1,393	42	3.11%
611304 - Health Savings Accounts	10,055	18,000	24,109	6,109	33.94%
611402 - Employee Health Savings Acct	2,700	2,741	2,700	(41)	-1.50%
611403 - On-site Medical Program	9,600	10,459	11,008	549	5.25%
610000 - Fringe Benefits Parent (611000-619999) Total	303,281	313,572	339,393	25,821	8.23%
.Personnel Expenses Total	1,018,926	1,008,532	1,024,580	16,048	1.59%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701208 - On-the-Job Injury Claims	9	8	1,000	992	12400.00%
702102 - Electrical	651	3,000	1,000	(2,000)	-66.67%
702103 - Exterminating Service	456	850	630	(220)	-25.88%
702105 - Painting	832	500	500	-	0.00%
702106 - Plumbing	9,625	1,750	1,900	150	8.57%
702110 - Tree Maintenance & Planting	2,650	2,000	2,500	500	25.00%
702201 - Alarm System Repair	0	150	150	-	0.00%
702204 - Contracted Repair Service	2,805	1,650	900	(750)	-45.45%
702207 - Maintenance Services	2,915	3,350	2,150	(1,200)	-35.82%
702208 - Fire Prevention Measures	2,272	850	850	-	0.00%
702212 - HVAC	1,197	3,500	1,500	(2,000)	-57.14%
702214 - Landscaping	1,300	1,150	1,300	150	13.04%
702215 - Building Repairs or Renovations under \$5	3,536	1,500	1,400	(100)	-6.67%
702218 - Pump Repairs	0	1,500	0	(1,500)	-100.00%
702221 - IT Maintenance	3,000	5,500	13,000	7,500	136.36%
703101 - Electricity	53,596	57,000	55,000	(2,000)	-3.51%
703102 - Natural Gas	4,266	5,000	4,500	(500)	-10.00%
703103 - Water	19,191	19,000	19,100	100	0.53%
703109 - Sewer	23,685	23,100	26,500	3,400	14.72%
703207 - Digital Connectivity	5,666	8,500	14,000	5,500	64.71%
704102 - Clothing & Linen Service	1,407	1,700	1,375	(325)	-19.12%
704104 - Equipment Rental	21,062	27,000	6,000	(21,000)	-77.78%
704107 - Floor Mat / Scrapper Rental	817	1,000	1,010	10	1.00%
704201 - Advertising	11,410	12,000	10,000	(2,000)	-16.67%
704204 - Alarm Monitoring	1,758	1,600	2,200	600	37.50%
704210 - Printing	183	450	550	100	22.22%
704219 - Property Appraisals	0	300	0	(300)	-100.00%
704306 - Dues	1,955	1,650	1,900	250	15.15%
704315 - Waste Disposal	3,074	3,200	3,200	-	0.00%
704502 - Postage	72	120	75	(45)	-37.50%
704705 - Credit Card Use Charge	27,735	22,000	30,232	8,232	37.42%
700000 - Services Parent (701000-709999) Total	207,123	210,878	204,422	(6,456)	-3.06%
710000 - Materials & Supplies Parent (711000-719999)					

City of Chattanooga
Department by Account
Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	FY19 Total Reques	Increase (Decrease)	
				Req vs. Budget	% Change
711104 - Forms & Printed Material	2,310	2,000	2,700	700	35.00%
711107 - Newspapers	473	500	510	10	2.00%
711109 - Office Supplies & Stationery	2,218	1,350	1,350	-	0.00%
711111 - Printer Toner Cartridges	1,080	700	1,050	350	50.00%
712104 - Concrete, Clay Pipe, & Fittings	0	400	500	100	25.00%
712105 - Gravel, Sand, Stone, Chert	1,960	4,500	3,250	(1,250)	-27.78%
712107 - Lumber & Wood Products	222	1,500	750	(750)	-50.00%
712108 - Other Constr & Bldg Materials	375	500	500	-	0.00%
712109 - Paint	144	500	500	-	0.00%
712114 - Plumbing Supplies	200	750	650	(100)	-13.33%
713104 - Filters, Misc	0	100	150	50	50.00%
713108 - Pumps & Pump Parts	2,411	1,500	3,000	1,500	100.00%
713109 - Repair Parts	28,562	34,000	17,000	(17,000)	-50.00%
713114 - Compressors & Parts	0	500	250	(250)	-50.00%
714106 - Cleaning Supplies	3,678	3,500	3,500	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	592	750	750	-	0.00%
714120 - Hardware, Nails, Small Tools	89	650	250	(400)	-61.54%
714122 - Kitchen & Dining Room Supplies	636	900	650	(250)	-27.78%
714123 - Machine Shop & Garage Supplies	7,787	6,500	9,000	2,500	38.46%
714125 - Oil & Lubricants	131	1,500	1,000	(500)	-33.33%
714129 - Safety Equipment	0	200	300	100	50.00%
714130 - Safety Shoes	871	750	650	(100)	-13.33%
714131 - Seeds, Trees, Plants, Hort Supplies	97,593	85,000	80,500	(4,500)	-5.29%
714133 - Welding Supplies	618	500	450	(50)	-10.00%
714136 - Dirt mix, Mulch, Topsoil	1,596	2,500	1,800	(700)	-28.00%
714144 - Batteries	1,070	2,000	2,000	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	154,616	153,550	133,010	(20,540)	-13.38%
720000 - Travel Expense Parent (721000-729999)					
721301 - Registration Fees	500	385	550	165	42.86%
720000 - Travel Expense Parent (721000-729999) Total	500	385	550	165	42.86%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	5,022	8,500	6,250	(2,250)	-26.47%
731102 - Gasoline	6,447	8,500	7,000	(1,500)	-17.65%
731203 - Vehicle Labor	4,364	4,000	2,756	(1,244)	-31.10%
731204 - Vehicle Parts & Supplies	1,494	3,000	3,000	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	17,326	24,000	19,006	(4,994)	-20.81%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742402 - Building & Content Insurance	2,442	2,517	2,575	58	2.30%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	2,442	2,517	2,575	58	2.30%
750000 - Inventory Cost of Goods Parent (751000-759999)					
751201 - Cafeteria Inventory	92,492	95,500	88,000	(7,500)	-7.85%
751202 - Pro Shop Inventory	87,071	69,000	71,000	2,000	2.90%
750000 - Inventory Cost of Goods Parent (751000-759999) Total	179,563	164,500	159,000	(5,500)	-3.34%
770000 - Capital Outlay Parent (771000-779999)					
772112 - Computer equipment under 5000	1,133	5,500	9,000	3,500	63.64%
772114 - Technology Replacement Installment Purchase	0	500	0	(500)	-100.00%
770000 - Capital Outlay Parent (771000-779999) Total	1,133	6,000	9,000	3,000	50.00%
780000 - Other Expenses Parent (781000-789999)					
781202 - Sales Tax	64,322	65,500	63,000	(2,500)	-3.82%
781301 - Fees, Licenses, & Permits	0	600	600	-	0.00%
781306 - Water Quality Mgmt Fees	20,189	20,200	20,200	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	84,511	86,300	83,800	(2,500)	-2.90%
Operating Expenses Total	647,213	648,130	611,363	(36,767)	-5.67%
Transfers To					

City of Chattanooga
 Department by Account
 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	FY19 Total Reque:	Increase (Decrease)	
				Req vs. Budget	% Change
810000 - Other Financing Uses Parent (811000-819999)					
811601 - Transfer to Debt Service	67,338	67,338	75,442	8,104	12.03%
810000 - Other Financing Uses Parent (811000-819999) T	67,338	67,338	75,442	8,104	12.03%
Transfers To Total	67,338	67,338	75,442	8,104	12.03%
K - Public Works Total	1,733,477	1,724,000	1,711,385	(12,615)	-0.73%
Grand Total	1,733,477	1,724,000	1,711,385	(12,615)	-0.73%



City of Chattanooga
Economic Development Fund
Fiscal Year 2019

Description	Actual FY17	Budget FY18	Proposed FY19	Inc (Dec) FY19 vs	
				FY18 Budget	% change
Revenues:					
Local Option Sales Tax	12,827,046	12,782,850	13,484,968	702,118	5.49%
TDZ - State Sales Tax	3,294,273	-	1,000,000	1,000,000	0.00%
TDZ - Hamilton County Local Option	1,049,789	-	1,000,000	1,000,000	0.00%
Total Revenues	17,171,108	12,782,850	15,484,968	2,702,118	21.14%
Expenditures:					
Chattanooga Economic Development Capital Fund	2,368,971	1,140,000	2,686,099	1,546,099	135.62%
Approp to Capital From Fund Balance	899,651	-	7,561,701	7,561,701	0.00%
Chattanooga Chamber of Commerce.....A.O.	450,000	450,000	450,000	-	0.00%
Chamber of Commerce Marketing & Industrial Services	75,000	75,000	75,000	-	0.00%
Enterprise Center - Innovation Center.....A.O.	231,000	257,146	-	(257,146)	-100.00%
Enterprise Center Innovation District.....A.O.	181,000	195,700	850,000	654,300	334.34%
Enterprise Center - Operating Support.....A.O.	369,000	409,654	1,002,500	592,846	144.72%
Enterprise Center - Innovation District Master Plan	-	140,000	-	(140,000)	-100.00%
Enterprise Center - Digital Equity Programs.....A.O.	-	-	325,000	325,000	0.00%
Enterprise Center - Bessie Smith/Mapp Building.....A.O.	-	-	50,000	50,000	0.00%
Public Education Foundation - STEP-UP Chattanooga.....A.O.	-	25,000	25,000	-	0.00%
TN Reconnect Grant	-	-	65,750	65,750	0.00%
Thrive Regional Partnership.....A.O.	-	-	100,000	100,000	0.00%
Carter Street Corporation.....A.O.	-	-	200,000	200,000	0.00%
Transfer to IDB - Workforce Development Fund	-	350,000	-	(350,000)	-100.00%
Collection Fee to Hamilton County Trustee	128,181	127,829	134,850	7,021	5.49%
Lease Payments	7,949,081	9,532,219	9,520,769	(11,450)	-0.12%
Total Economic Development Expenditures	12,651,884	12,702,548	23,046,669	10,344,121	81.43%
Revenue over (under) Expenditures	4,519,224	80,302	(7,561,701)	(7,642,003)	-9516.58%



City of Chattanooga
State Street Aid Fund Revenues
Fiscal Year 2019

Description	Actual FY17	Budget FY18	Proposed FY19	Inc (Dec) FY19 vs	
				FY18 Budget	%change
State Shared Ops St Aid 1989 Amended Gas Tax	512,032	515,065	555,374	43,342	8.41%
State Shared Ops Street Aid Gas Tax	3,193,482	3,206,938	3,459,129	265,647	8.28%
State Shared Ops Street Aid Add 3 Cent Tax	950,335	956,000	1,029,415	79,080	8.27%
IMPROVE ACT	-	975,145	1,100,000	1,100,000	112.80%
Misc Revenue	175,615	-	-	(175,615)	0.00%
Take Home Vehicle Fee	-	-	-	-	0.00%
Total Revenue for State Street Aid Fund	4,831,464	5,653,148	6,143,918	1,312,454	23.22%



City of Chattanooga
Operational Budget - State Street Aid Fund
Fiscal Year 2019

Row Labels	FY19 Total				
	ActualFY17	BudgetFY18	Request	Increase (Decrease) Req vs. Budget	% Change
K - Public Works					
K00801 - SSA Street Maint	3,919,608	5,562,148	6,642,918	1,080,770	19.43%
K00802 - SSA Snow & Ice Removal	21,231	91,000	91,000	-	0.00%
K - Public Works Total	3,940,839	5,653,148	6,733,918	1,080,770	19.12%
Grand Total	3,940,839	5,653,148	6,733,918	1,080,770	19.12%



City of Chattanooga
Operational Budget - State Street Aid Fund
Fiscal Year 2019

Row Labels	FY19 Total			Increase (Decrease)	
	ActualFY17	BudgetFY18	Request	Req vs. Budget	% Change
K - Public Works					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	1,490,017	1,684,364	1,671,947	(12,417)	-0.74%
610000 - Fringe Benefits Parent (611000-619999)	792,072	972,590	1,159,804	187,214	19.25%
. Personnel Expenses Total	2,282,089	2,656,954	2,831,751	174,797	6.58%
Operating Expenses					
700000 - Services Parent (701000-709999)	167,026	159,400	259,433	100,033	62.76%
710000 - Materials & Supplies Parent (711000-719999)	392,804	703,650	649,086	(54,564)	-7.75%
720000 - Travel Expense Parent (721000-729999)	5,444	7,000	7,000	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	612,965	896,550	796,500	(100,050)	-11.16%
760000 - Capital Assets Parent (761000-769999)	252,728	251,946	425,000	173,054	68.69%
770000 - Capital Outlay Parent (771000-779999)	3,443	2,500	0	(2,500)	-100.00%
Operating Expenses Total	1,434,410	2,021,046	2,137,019	115,973	5.74%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	224,340	975,148	1,765,148	790,000	81.01%
Transfers To Total	224,340	975,148	1,765,148	790,000	81.01%
K - Public Works Total	3,940,839	5,653,148	6,733,918	1,080,770	19.12%
Grand Total	3,940,839	5,653,148	6,733,918	1,080,770	19.12%



City of Chattanooga
Operational Budget - State Street Aid Fund
Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	FY19 Total Request	Increase (Decrease) Req vs. Budget	% Change
K - Public Works					
Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	1,169,478	1,616,034	1,698,454	82,420	5.10%
601105 - Injured On Duty Pay	941	0	0	-	0.00%
601199 - .			-72,147	(72,147)	0.00%
601201 - Overtime	23,831	0	0	-	0.00%
602105 - Cellphone Allowance	1,200	720	1,440	720	100.00%
602201 - Incentive Awards	400	16,160	400	(15,760)	-97.52%
602301 - Personal Leave	220,081	0	0	-	0.00%
602303 - Final Leave Payout	24,665	0	0	-	0.00%
602304 - Longevity	48,225	51,450	43,800	(7,650)	-14.87%
602306 - Call Back Pay	966	0	0	-	0.00%
602307 - On Call Pay	230	0	0	-	0.00%
600000 - Salaries Parent (601000-609999) Total	1,490,017	1,684,364	1,671,947	(12,417)	-0.74%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	86,890	94,120	97,677	3,557	3.78%
611102 - Medicare	20,321	22,012	22,844	832	3.78%
611201 - General Pension	233,932	267,670	330,718	63,048	23.55%
611204 - Union Pension	3,158	698	827	129	18.48%
611206 - Other Post-employment Benefits (OPEB)	120,601	133,916	146,948	13,032	9.73%
611301 - Hospitalization	271,308	391,516	472,166	80,650	20.60%
611302 - Life Insurance Benefit	2,856	3,497	3,452	(45)	-1.29%
611303 - Long-Term Disability	3,541	4,307	4,249	(58)	-1.35%
611304 - Health Savings Accounts	8,450	5,978	18,723	12,745	213.20%
611402 - Employee Health Savings Acct	2,775	1,500	2,200	700	46.67%
611403 - On-site Medical Program	38,240	47,376	60,000	12,624	26.65%
610000 - Fringe Benefits Parent (611000-619999) Total	792,072	972,590	1,159,804	187,214	19.25%
Personnel Expenses Total	2,282,089	2,656,954	2,831,751	174,797	6.58%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701208 - On-the-Job Injury Claims	28,863	30,000	30,000	-	0.00%
702106 - Plumbing	165	0	0	-	0.00%
702202 - Bldg & Grounds Maintenance	0	0	1,000	1,000	0.00%
702213 - Labor	0	10,000	10,000	-	0.00%
703101 - Electricity	7,212	6,000	7,000	1,000	16.67%
703103 - Water	13,638	15,000	15,000	-	0.00%
703109 - Sewer	4,775	4,500	6,000	1,500	33.33%
703202 - Cellular Phone Service	1	0	0	-	0.00%
703206 - Air Cards	1,005	800	1,500	700	87.50%
703207 - Digital Connectivity	17,951	25,113	25,000	(113)	-0.45%
704104 - Equipment Rental	3,149	5,000	3,000	(2,000)	-40.00%
704109 - Traffic Control - Rental	0	0	0	-	0.00%
704208 - Contracted Repair	581	0	0	-	0.00%
704227 - Transfer Station Cost	0	0	0	-	0.00%
704306 - Dues	0	100	0	(100)	-100.00%
704307 - Employment Agencies	68,700	0	70,000	70,000	0.00%
704311 - Miscellaneous Services	0	400	0	(400)	-100.00%
704312 - Other Contracted Service	4,964	5,000	5,000	-	0.00%
704315 - Waste Disposal	150	300	300	-	0.00%
704329 - Radio Maintenance	7,187	7,187	35,633	28,446	395.80%
704407 - Wireless Data Communication	8,635	45,000	45,000	-	0.00%
704601 - Local Registration Fees	50	2,000	2,000	-	0.00%
704602 - Training Costs	0	3,000	3,000	-	0.00%
700000 - Services Parent (701000-709999) Total	167,026	159,400	259,433	100,033	62.76%
710000 - Materials & Supplies Parent (711000-719999)					
711104 - Forms & Printed Material	526	0	0	-	0.00%

City of Chattanooga
Operational Budget - State Street Aid Fund
Fiscal Year 2019

Row Labels	FY19 Total			Increase (Decrease) Req	
	ActualFY17	BudgetFY18	Request	vs. Budget	% Change
711109 - Office Supplies & Stationery	212	0	0	-	0.00%
712101 - Asphalt and Asphalt Filler	163,392	425,000	400,386	(24,614)	-5.79%
712102 - Brick & Concrete Blocks	1,115	3,000	3,000	-	0.00%
712103 - Cement, Lime, & Plaster	1,512	2,000	2,000	-	0.00%
712104 - Concrete, Clay Pipe, & Fittings	45,283	70,000	50,000	(20,000)	-28.57%
712105 - Gravel, Sand, Stone, Chert	121,719	145,000	145,000	-	0.00%
712107 - Lumber & Wood Products	1,592	20,000	20,000	-	0.00%
712108 - Other Constr & Bldg Materials	899	2,000	2,000	-	0.00%
712109 - Paint	305	1,000	1,000	-	0.00%
712110 - Pipe & Fittings	247	0	2,000	2,000	0.00%
712111 - Sewer Grates & Manhole Covers	0	12,000	0	(12,000)	-100.00%
712113 - Structural Steel, Iron	23,503	5,500	0	(5,500)	-100.00%
712114 - Plumbing Supplies	0	200	200	-	0.00%
713102 - Fasteners	431	0	500	500	0.00%
713104 - Filters, Misc	0	200	200	-	0.00%
713109 - Repair Parts	1,126	500	500	-	0.00%
713117 - Hose & Fittings	123	100	100	-	0.00%
714105 - Building Maintenance Supplies	115	100	100	-	0.00%
714106 - Cleaning Supplies	690	0	0	-	0.00%
714107 - Clothing	2,865	3,100	3,100	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	92	300	300	-	0.00%
714117 - Food & Ice	50	500	500	-	0.00%
714120 - Hardware, Nails, Small Tools	16,364	5,000	5,000	-	0.00%
714126 - Other Materials & Supplies	100	850	1,000	150	17.65%
714129 - Safety Equipment	5,481	2,000	6,000	4,000	200.00%
714130 - Safety Shoes	3,761	4,500	5,000	500	11.11%
714131 - Seeds, Trees, Plants, Hort Supplies	254	100	0	(100)	-100.00%
714135 - Locks & Key supplies	50	100	200	100	100.00%
714136 - Dirt mix, Mulch, Topsoil	695	600	1,000	400	66.67%
714144 - Batteries	302	0	0	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	392,804	703,650	649,086	(54,564)	-7.75%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	368	0	0	-	0.00%
721102 - Transportation	46	0	0	-	0.00%
721201 - Hotels	2,465	4,000	4,000	-	0.00%
721202 - Meals	1,182	2,000	2,000	-	0.00%
721301 - Registration Fees	1,205	1,000	1,000	-	0.00%
721302 - Other Travel Expenses	178	0	0	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	5,444	7,000	7,000	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	73,291	150,000	100,000	(50,000)	-33.33%
731102 - Gasoline	12,013	30,000	30,000	-	0.00%
731103 - Propane	1,794	1,500	1,500	-	0.00%
731201 - Contracted Vehicle Repair	157,964	100,000	100,000	-	0.00%
731203 - Vehicle Labor	120,815	110,000	110,000	-	0.00%
731204 - Vehicle Parts & Supplies	120,032	155,000	155,000	-	0.00%
731301 - Car Wash	16	50	0	(50)	-100.00%
731401 - Fleet Leased Vehicle	127,040	350,000	300,000	(50,000)	-14.29%
730000 - Vehicle Operating Expense Parent (731000-739999) To	612,965	896,550	796,500	(100,050)	-11.16%
760000 - Capital Assets Parent (761000-769999)					
761119 - CIP Streets, Alleys, & Sidewalks	0	251,946	250,000	(1,946)	-0.77%
761204 - Equipment Purchase	252,728	0	175,000	175,000	0.00%
760000 - Capital Assets Parent (761000-769999) Total	252,728	251,946	425,000	173,054	68.69%
770000 - Capital Outlay Parent (771000-779999)					
772106 - Mechanical Equipment	0	0	0	-	0.00%
772107 - Other Equipment	0	2,500	0	(2,500)	-100.00%
772112 - Computer equipment under 5000	3,347	0	0	-	0.00%

City of Chattanooga
Operational Budget - State Street Aid Fund
Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	FY19 Total Request	Increase (Decrease) Req vs. Budget	% Change
772203 - Fencing	96	0	0	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	3,443	2,500	0	(2,500)	-100.00%
Operating Expenses Total	1,434,410	2,021,046	2,137,019	115,973	5.74%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811313 - Transfer to Transportation Capital	224,340	975,148	1,765,148	790,000	81.01%
810000 - Other Financing Uses Parent (811000-819999) Total	224,340	975,148	1,765,148	790,000	81.01%
Transfers To Total	224,340	975,148	1,765,148	790,000	81.01%
K - Public Works Total	3,940,839	5,653,148	6,733,918	1,080,770	19.12%
Grand Total	3,940,839	5,653,148	6,733,918	1,080,770	19.12%



City of Chattanooga
Hotel/Motel Tax Fund
Fiscal Year 2019

Description	Actual FY17	Budget FY18	Proposed FY19	Inc (Dec) FY19 vs FY18 Budget	% change
Revenues:					
Occupancy Tax	6,984,506	7,250,000	7,618,531	368,531	5.1%
River Pier Garage Revenue	430,370	325,000	325,000	-	0.0%
Interest Earned	3,103	-	-	-	0.0%
Total Revenues	7,417,979	7,575,000	7,943,531	368,531	4.9%
Expenditures:					
Public Works Capital Fund Walnut St Bridge and Holmberg Bridge	1,350,000	-	7,500,000	7,500,000	0.0%
Public Works Capital Fund or related Waterfront capital	-	4,700,000	-	(4,700,000)	-100.0%
River Pier Garage Operations	189,346	325,000	325,000	-	0.0%
Hotel/Motel Collection Fee	138,738	145,000	152,371	7,371	5.1%
Debt Service	3,997,381	5,124,526	3,758,039	(1,366,487)	-26.7%
Hamilton County Collection Fee	30,000	72,500	76,185	3,685	5.1%
Total Hotel/Motel Tax Expenditures	5,705,465	10,367,026	11,811,595	1,444,569	13.9%
				-	0.0%
Revenue Over/(Under) Expenditures	1,712,514	(2,792,026)	(3,868,064)	(1,076,038)	38.5%



2019 Revenue Form

Subscriber Access Fee Full Revenue	\$	1,094,925		
Subscriber Access Fee Master Only Revenue	\$	216,611		
Subscriber Access Fees Total	\$	1,311,536		
Total Operating Budget FY2018	Fund 6070	\$ 1,311,536	Cost per unit	
Master Site Buy in Revenue to Capital Replacement	Fund 6071	\$ 120,000	Full	Master site
Total Budget FY 2019	\$	1,431,536	\$112.30	\$42.80

		FY 2019	Maintenance Amount		FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
911 District	42	\$	4,716.60		29	48	48	43	47	47
Airport	29	\$	3,256.70		37	21	28	28	28	28
Bradley Co	846	\$	95,005.80		539	463	504	503	767	767
Brayton VFD	2	\$	224.60		0	2	2	2	2	2
CARTA	135	\$	15,160.50		143	143	132	132	135	135
Catoosa Co	453	\$	50,871.90		468	487	518	451	441	441
Chatt State	87	\$	9,770.10		89	87	87	87	87	87
Chatt HEAD START	0	\$	-		14	14	14	14	14	14
Chatt Housing Auth	7	\$	786.10		7	7	7	7	7	7
Chattanooga	1871	\$	210,113.30		1871	1871	1802	1790	1871	1871
Collegedale PD	83	\$	9,320.90		49	63	64	68	79	79
Dade Co	249	\$	27,962.70		133	229	230	231	247	247
East Ridge	179	\$	20,101.70		121	162	164	166	123	123
Erlanger	279	\$	31,331.70		270	259	267	268	278	278
GA DNR	9	\$	1,010.70		59	9	9	9	9	9
GA DOC	24	\$	2,695.20		0	10	16	24	24	24
GA GBI	14	\$	1,572.20		0	14	14	14	14	14
GA Lookout Mtn District Atty	2	\$	224.60			2	2	2	2	2
GA State Patrol	63	\$	7,074.90		0	58	59	60	61	61
Hamilton Co.	1920	\$	215,616.00		1691	1697	1709	1879	1921	1921
HCED Admin	77	\$	8,647.10		57	51	52	55	55	55
HCED Durham Bus	256	\$	28,748.80		226	235	245	247	252	252
Humane	5	\$	561.50		5	5	4	4	5	5
Lone Oak VFD	5	\$	561.50		0	3	3	2	5	5
McKamey	12	\$	1,347.60		16	10	13	10	7	7
McMinn Co	75	\$	8,422.50		61	75	75	75	75	75
Medic - Air Evac	1	\$	112.30		2	1	2	1	1	1
Medic - Air Methods GA (Med heli)	6	\$	673.80		0	3	5	5	6	6
Medic - Angel EMS	63	\$	7,074.90		0	0	0	64	63	63
Medic - Lifeguard	16	\$	1,796.80		8	9	9	9	13	13
Medic - Puckett	36	\$	4,042.80		18	23	25	28	32	32
Meigs Co	77	\$	8,647.10		65	69	80	82	81	81
Memorial	68	\$	7,636.40		53	56	59	61	62	62
CSX RR Fire	1	\$	112.30		0	0	0	0	1	1
Norfolk Southern RR Police	1	\$	112.30		0	0	0	1	1	1
Parkridge	13	\$	1,459.90		13	13	13	13	13	13
Red Bank	135	\$	15,160.50		96	107	124	123	125	125
Rhea Co	401	\$	45,032.30		295	356	395	395	395	395
Signal Mtn	74	\$	8,310.20		68	68	69	69	79	79
Silverdale CCA	5	\$	561.50		0	5	5	5	5	5
Siskin Hosp	1	\$	112.30		0	0	0	1	1	1
Soddy Daisy	110	\$	12,353.00		105	110	107	107	108	108
US DEA	133	\$	14,935.90		0	33	38	38	113	113
US FBI	4	\$	449.20		0	4	4	4	4	4
US Marshall	31	\$	3,481.30		0	31	31	31	31	31
US NPS	20	\$	2,246.00		20	20	20	20	20	20
US TVA	11	\$	1,235.30		0	11	11	0	11	11
UTC	180	\$	20,214.00		149	153	170	175	175	175
Walker Co	478	\$	53,679.40		430	444	446	453	477	477

Whitfield Co	1161	\$	130,380.30	0	0	0	0	0	0
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Total Full Maintenance	9750	\$	1,094,925.00	7207	7541	7681	7893	8375	8375
Total Change	1375								

Master Site only	FY 18		Maintenance Amount	FY 13	FY 14	FY 15	FY 16	FY 17
Anderson	327	\$	13,995.60	0	128	216	340	327
Blount	1217	\$	52,087.60	811	1171	1204	1207	1217
Knox	2500	\$	107,000.00	29	65	80	83	89
Loudon	324	\$	13,867.20	133	259	305	308	324
Roane	693	\$	29,660.40	649	687	698	691	693

Total Master Site Only	5061	\$	216,610.80	1812	2310	2503	2629		
Total Change	2558								

Grand Total	14811			9019	9851	10184	10522		
Grand Total Change	4627								

City of Chattanooga Departments

	FY 19		Maintenance Amount	FY 13	FY 14	FY 15	FY 16	FY 17	FY18
COC FIRE	313	\$	35,149.90	308	299	297	295	313	313
COC GEN SVCS FLEET	29	\$	3,256.70	25	21	21	21	29	29
COC GEN SVCS MAINTENANCE	19	\$	2,133.70		0	0	19	19	19
COC MOC BEND	180	\$	20,214.00	191	211	251	208	180	180
COC POLICE	946	\$	106,235.80	941	937	909	929	946	946
COC DOT	28	\$	3,144.40	0	0	0	0	28	28
COC PUBLIC WORKS	277	\$	31,107.10	279	219	226	218	277	277
COC PUBLIC WORKS STATE STREET AID	64	\$	7,187.20		64	63	64	64	64
COC STORM WATER	12	\$	1,347.60	4	9	11	12	12	12
COC ZONING	3	\$	336.90	3	3	3	3	3	3
	1871	\$	210,113.30	1751	1763	1781	1769	1871	1871

Fund Balance 6/30/17	
Fund Balance 6/30/17	\$ 1,120,669.00
Capital Replacement	\$ 120,000.00
	<u>\$ 1,240,669.00</u>

City of Chattanooga
 TN Valley Regional Communication Fund
 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	FY19 Total Request	Increase (Decrease) Req vs. Budget	% Change
J - Fire					
J00501 - TN Valley Regional Communications	868,621	1,069,996	1,431,536	361,540	33.79%
J - Fire Total	868,621	1,069,996	1,431,536	361,540	33.79%



City of Chattanooga
 TN Valley Regional Communications Fund
 Fiscal Year 2019

Row Labels	FY19 Total			Increase (Decrease)	
	ActualFY17	BudgetFY18	Request	Req vs. Budget	% Change
J - Fire					
Personnel Expenses					
600000 - Salaries Parent (601000-609999)	350,527	393,360	452,331	58,971	14.99%
610000 - Fringe Benefits Parent (611000-619999)	171,600	239,351	336,794	97,443	40.71%
Personnel Expenses Total	522,127	632,711	789,125	156,414	24.72%
Operating Expenses					
700000 - Services Parent (701000-709999)	173,730	226,235	260,851	34,616	15.30%
710000 - Materials & Supplies Parent (711000-719999)	49,345	60,450	72,450	12,000	19.85%
720000 - Travel Expense Parent (721000-729999)	5,653	10,000	17,000	7,000	70.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	28,071	45,600	54,110	8,510	18.66%
740000 - Insurance, Claims, Damages Parent (741000-749999)	3,500	25,000	30,000	5,000	20.00%
780000 - Other Expenses Parent (781000-789999)	67,500	70,000	88,000	18,000	25.71%
810000 - Other Financing Uses Parent (811000 - 819999)	18,695	0	120,000	120,000	0.00%
Operating Expenses Total	346,494	437,285	642,411	205,126	46.91%
J - Fire Total	868,621	1,069,996	1,431,536	361,540	33.79%
Grand Total	868,621	1,069,996	1,431,536	361,540	33.79%



City of Chattanooga
 TN Valley Regional Communications Fund
 Fiscal Year 2019

Row Labels	FY19 Total			Increase (Decrease)	% Change
	ActualFY17	BudgetFY18	Request	Req vs. Budget	
J - Fire					
Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	289,491	375,285	432,256	56,971	15.18%
601201 - Overtime	2,159	4,000	4,000	-	0.00%
601202 - Compensatory Time	0	0	0	-	0.00%
602105 - Cellphone Allowance	4,120	4,500	5,200	700	15.56%
602301 - Personal Leave	46,070	0	0	-	0.00%
602304 - Longevity	2,925	3,225	3,525	300	9.30%
602306 - Call Back Pay	1,468	2,350	2,350	-	0.00%
602307 - On Call Pay	4,294	4,000	5,000	1,000	25.00%
600000 - Salaries Parent (601000-609999) Total	350,527	393,360	452,331	58,971	14.99%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	20,336	23,268	26,800	3,532	15.18%
611102 - Medicare	4,756	5,442	6,268	826	15.18%
611201 - General Pension	57,464	74,306	90,774	16,468	22.16%
611206 - Other Post-employment Benefits (OPEB)	29,158	34,901	46,122	11,221	32.15%
611301 - Hospitalization	53,122	90,000	152,838	62,838	69.82%
611302 - Life Insurance Benefit	650	802	923	121	15.09%
611303 - Long-Term Disability	914	1,032	1,189	157	15.21%
611403 - On-site Medical Program	5,200	9,600	11,880	2,280	23.75%
610000 - Fringe Benefits Parent (611000-619999) Total	171,600	239,351	336,794	97,443	40.71%
Personnel Expenses Total	522,127	632,711	789,125	156,414	24.72%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	1,650	2,000	2,000	-	0.00%
701109 - Legal Services	9,000	9,000	9,000	-	0.00%
702103 - Exterminating Service	228	230	230	-	0.00%
702106 - Plumbing	85	500	500	-	0.00%
702204 - Contracted Repair Service	5,915	9,366	15,000	5,634	60.15%
702207 - Maintenance Services	23,715	33,000	40,000	7,000	21.21%
702208 - Fire Prevention Measures	25	800	800	-	0.00%
702211 - Grounds	360	850	850	-	0.00%
702212 - HVAC	3,479	7,500	7,500	-	0.00%
702224 - Equipment Inspection and Calibration	1,695	4,000	4,400	400	10.00%
703101 - Electricity	63,865	63,500	66,500	3,000	4.72%
703102 - Natural Gas	2,424	3,000	3,300	300	10.00%
703103 - Water	440	500	500	-	0.00%
703109 - Sewer	340	500	500	-	0.00%
703201 - Telephone Service	0	1,800	6,100	4,300	238.89%
703203 - Pager Rental	247	250	0	(250)	-100.00%
703204 - Internet & Cable Services	0	3,700	3,700	-	0.00%
703206 - Air Cards	0	0	0	-	0.00%
703207 - Digital Connectivity	2,530	3,300	4,000	700	21.21%
704104 - Equipment Rental	0	1,400	0	(1,400)	-100.00%
704105 - Property Rental	53,302	58,000	58,000	-	0.00%
704108 - Office Machine Rental	1,381	0	1,200	1,200	0.00%
704201 - Advertising	0	500	500	-	0.00%
704306 - Dues	571	700	700	-	0.00%
704309 - Meeting Expense	1,142	2,500	2,500	-	0.00%
704329 - Radio Maintenance	0	11,089	11,089	-	0.00%
704501 - Freight, Express & Drayage	803	1,700	1,700	-	0.00%
704502 - Postage	8	50	100	50	100.00%
704602 - Training Costs	525	5,000	16,000	11,000	220.00%
704603 - Tuition & Books	0	1,500	4,182	2,682	178.80%
700000 - Services Parent (701000-709999) Total	173,730	226,235	260,851	34,616	15.30%
710000 - Materials & Supplies Parent (711000-719999)					

City of Chattanooga
 TN Valley Regional Communications Fund
 Fiscal Year 2019

Row Labels			FY19 Total	Increase (Decrease)	
	ActualFY17	BudgetFY18	Request	Req vs. Budget	% Change
711104 - Forms & Printed Material	340	100	100	-	0.00%
711109 - Office Supplies & Stationery	390	1,050	1,050	-	0.00%
713104 - Filters, Misc	0	150	150	-	0.00%
714106 - Cleaning Supplies	80	400	400	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	0	400	400	-	0.00%
714112 - Electronic Parts	30,558	49,000	50,000	1,000	2.04%
714120 - Hardware, Nails, Small Tools	97	250	250	-	0.00%
714135 - Locks & Key supplies	0	100	100	-	0.00%
714144 - Batteries	17,880	9,000	20,000	11,000	122.22%
710000 - Materials & Supplies Parent (711000-719999) Total	49,345	60,450	72,450	12,000	19.85%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	0	500	500	-	0.00%
721102 - Transportation	1,247	1,500	3,000	1,500	100.00%
721201 - Hotels	1,558	3,000	5,500	2,500	83.33%
721202 - Meals	1,549	3,000	3,000	-	0.00%
721301 - Registration Fees	1,099	1,000	4,000	3,000	300.00%
721302 - Other Travel Expenses	200	1,000	1,000	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	5,653	10,000	17,000	7,000	70.00%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	0	250	250	-	0.00%
731102 - Gasoline	2,299	6,000	6,503	503	8.38%
731103 - Propane	2,714	5,000	8,000	3,000	60.00%
731202 - Other Billed Fluids	0	250	250	-	0.00%
731203 - Vehicle Labor	266	1,500	1,500	-	0.00%
731204 - Vehicle Parts & Supplies	76	1,500	1,500	-	0.00%
731301 - Car Wash	0	600	607	7	1.17%
731401 - Fleet Leased Vehicle	22,716	30,000	35,000	5,000	16.67%
731402 - Fleet Daily Rental	0	500	500	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	28,071	45,600	54,110	8,510	18.66%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742402 - Building & Content Insurance	3,500	25,000	30,000	5,000	20.00%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	3,500	25,000	30,000	5,000	20.00%
780000 - Other Expenses Parent (781000-789999)					
781102 - Indirect Costs	67,500	70,000	88,000	18,000	25.71%
780000 - Other Expenses Parent (781000-789999) Total	67,500	70,000	88,000	18,000	25.71%
810000 - Other Financing Uses Parent (811000 - 819000)					
811410 - Transfers to TVRCS	18,695	0	120,000	120,000	0.00%
810000 - Other Financing Uses Parent (811000 - 819000)	18,695	0	120,000	120,000	0.00%
Operating Expenses Total	346,494	437,285	642,411	205,126	46.91%
J - Fire Total	868,621	1,069,996	1,431,536	361,540	33.79%

**City of Chattanooga
Debt Service Fund
Fiscal Year 2019**

Description	Actual FY17	Budget FY18	Proposed FY19	Inc (Dec) FY19 vs	
				FY18 Budget	% change
REVENUES:					
General Fund	20,514,537	22,434,479	23,487,712	1,428,608	6.37%
Hamilton County	-	-	-	-	0.00%
CDBG (Fannie Mae Loan)	416,743	402,957	388,957	(14,000)	-3.47%
Hotel/Motel Tax	3,997,381	5,124,526	3,758,039	(1,366,487)	-26.67%
Other Sources	67,338	50,603	75,442	24,839	49.09%
Total Revenues	24,995,999	28,012,565	27,710,150	72,960	0.26%
EXPENDITURES:					
Principal	18,058,024	20,549,260	20,868,462	243,760	1.19%
Interest	7,426,697	7,352,803	6,731,688	(170,298)	-2.32%
Bank Service Charges	73,417	110,502	110,000	(502)	-0.45%
Total Expenditures	25,558,138	28,012,565	27,710,150	72,960	0.26%
Revenue over (under) Expenditures	(562,139)	0	-	(0)	-100.00%



City of Chattanooga
Interceptor Sewer System Fund
Fiscal Year 2019

Description	Actual FY17	Budget FY18	Proposed FY19	Inc (Dec) FY19 vs	
				FY18 Budget	%change
Sewer Service Charges	64,020,046	65,786,773	69,708,636	3,921,863	5.96%
Industrial Surcharges	4,334,978	2,500,000	2,540,453	40,453	1.62%
Garbage Grinder Fees	76,033	83,389	80,645	(2,744)	-3.29%
Septic Tank Pump Charges	326,481	350,145	371,153	21,008	6.00%
W&T HCWWTA	1,252,963	1,228,714	1,228,714	-	0.00%
W&T Lookout Mtn TN	463,619	442,548	442,548	-	0.00%
W&T Lookout Mtn GA	110,025	110,491	110,491	-	0.00%
W&T Walker County	716,473	659,618	659,618	-	0.00%
W&T Collegedale	1,465,631	1,423,846	1,423,846	-	0.00%
W&T Soddy Daisy	378,475	424,396	424,396	-	0.00%
W&T East Ridge	2,664,329	2,930,502	2,930,502	-	0.00%
W&T Windstone	43,596	40,501	40,501	-	0.00%
W&T Rossville	763,717	798,281	798,281	-	0.00%
W&T Red Bank	1,281,330	1,237,167	1,237,167	-	0.00%
W&T NW Georgia	1,274,679	714,599	714,599	-	0.00%
W&T Catoosa-Ringgo	693,779	555,554	555,554	-	0.00%
W&T Dade County	20,306	21,622	21,622	-	0.00%
Sewer Tap Fees	34,400	-	30,000	30,000	0.00%
Sewer Industrial User Permit	46,004	44,500	45,000	500	1.12%
Sewer Debt Service Northwest GA	447,353	447,354	286,273	(161,081)	-36.01%
Sewer Service (Dis)Reconnect Fee	15,900	-	-	-	0.00%
Bad Debt Expense	(2,426,689)	-	-	-	0.00%
Over & Under	(20)	-	-	-	0.00%
Sale of Surplus Equip & Scra	22,293	-	-	-	0.00%
Property Rental Revenue	19,800	-	-	-	0.00%
Take Home Vehicle Fee	968	-	-	-	0.00%
Total	78,046,471	79,800,000	83,650,000	3,850,000	4.82%
Interest Earned Non-cap Proj	904,676	250,000	500,000	250,000	100.00%
Fund Balance					0.00%
Total Revenues	78,951,147	80,050,000	84,150,000	4,100,000	5.12%



City of Chattanooga
ISS Operational Budget - Detail By Cost Center
Fiscal Year 2019

Row Labels	FY19 Total			Increase (Decrease)	% Change
	ActualFY17	BudgetFY18	Request	Req vs. Budget	
K - Public Works					
K30101 - ISS Admin	3,418,229	3,914,768	4,606,025	691,257	17.66%
K30102 - ISS Laboratory	760,483	901,616	925,400	23,784	2.64%
K30103 - ISS Engineering	906,822	1,026,946	1,056,758	29,812	2.90%
K30104 - ISS Plant Maintenance	2,949,500	3,702,314	4,085,190	382,876	10.34%
K30105 - ISS Sewer Maintenance	3,792,379	4,790,841	5,492,260	701,419	14.64%
K30106 - ISS Liquid Handling	13,328,015	15,001,967	14,718,140	(283,827)	-1.89%
K30107 - ISS Inflow & Infiltration	1,823,340	2,569,459	2,493,545	(75,914)	-2.95%
K30108 - ISS Safety & Training	147,158	299,488	376,115	76,627	25.59%
K30109 - ISS Pretreatment-Monitoring	586,641	681,264	737,130	55,866	8.20%
K30110 - ISS Solid Handling	3,856,343	4,782,598	4,313,170	(469,428)	-9.82%
K30111 - ISS Landfill Handling	1,433,201	1,750,800	1,600,800	(150,000)	-8.57%
K30999 - ISS Contingency	0	2,031,338	3,000,000	968,662	47.69%
K31101 - CSO Ross's Landing	18,753	38,000	23,250	(14,750)	-38.82%
K31102 - CSO Carter Street	22,804	66,100	54,300	(11,800)	-17.85%
K31103 - CSO Central Avenue	72,898	185,900	185,000	(900)	-0.48%
K31104 - CSO Williams Street	34,401	62,550	60,250	(2,300)	-3.68%
K31105 - CSO Tremont Street	6,608	25,450	20,050	(5,400)	-21.22%
K31106 - CSO Citico Avenue	12,081	67,400	36,800	(30,600)	-45.40%
K31107 - CSO MLK	16,812	45,150	45,650	500	1.11%
K31108 - CSO 19th Street	40,501	81,700	76,200	(5,500)	-6.73%
K31109 - CSO Warner Park	22,729	35,050	22,900	(12,150)	-34.66%
K32101 - Pump Stat - Mountain Creek	132,145	139,200	88,800	(50,400)	-36.21%
K32102 - Pump Stat - Citico	616,231	757,500	630,250	(127,250)	-16.80%
K32103 - Pump Stat - Friar Branch	224,374	273,200	393,300	120,100	43.96%
K32104 - Pump Stat - Hixson	381,194	684,450	558,050	(126,400)	-18.47%
K32105 - Pump Stat - 19th Street	279,255	227,050	153,750	(73,300)	-32.28%
K32106 - Pump Stat - Orchard Knob	68,069	75,400	69,700	(5,700)	-7.56%
K32107 - Pump Stat - South Chickamauga	643,078	870,250	721,250	(149,000)	-17.12%
K32108 - Pump Stat - Tiftonia	149,600	268,800	247,850	(20,950)	-7.79%
K32109 - Pump Stat - 23rd Street	248,293	305,300	281,750	(23,550)	-7.71%
K32110 - Pump Stat - Latta Street	32,513	45,395	37,225	(8,170)	-18.00%
K32111 - Pump Stat - Residential Stations	67,638	73,200	67,400	(5,800)	-7.92%
K32112 - Pump Stat - Murray Hills	131,176	86,650	75,950	(10,700)	-12.35%
K32113 - Pump Stat - Highland Park	39,244	68,600	61,800	(6,800)	-9.91%
K32114 - Pump Stat - Big Ridge	158,718	239,520	237,600	(1,920)	-0.80%
K32115 - Pump Stat - Dupont Parkway	93,319	49,300	56,200	6,900	14.00%
K32116 - Pump Stat - VAAP	7,376	11,900	13,350	1,450	12.18%
K32117 - Pump Stat - Northwest Georgia	63,191	266,400	172,100	(94,300)	-35.40%
K32118 - Pump Stat - Brainerd	50,595	100,650	81,450	(19,200)	-19.08%
K32119 - Pump Stat - East Brainerd	177,623	81,200	84,250	3,050	3.76%
K32120 - Pump Stat - North Chattanooga	104,478	60,700	64,000	3,300	5.44%
K32121 - Pump Stat - South Chattanooga	17,851	21,500	22,720	1,220	5.67%
K32122 - Pump Stat - Ooltewah-Collegedale	-195,644	46,800	45,600	(1,200)	-2.56%
K32123 - Pump Stat - Odor Control Stations	1,363,367	1,700,000	1,700,000	-	0.00%
K32124 - Pump Stat - Enterprise South	40,073	33,850	29,200	(4,650)	-13.74%
K32125 - Pump Stat - River Park	3,206	5,400	3,900	(1,500)	-27.78%
K32126 - Pump Stat - Ringgold	141,533	144,550	142,850	(1,700)	-1.18%
K32127 - Pump Stat - Regional Metering Stations	11,667	21,500	44,800	23,300	108.37%
K32128 - Pump Stat - Warner Park #1	1,069	10,600	6,600	(4,000)	-37.74%
K32129 - Pump Stat - West Chickamauga	9,161	27,200	0	(27,200)	-100.00%
K33102 - ISS Debt - 1998 Sewer Refunding Bonds	1,528,884	1,532,191	0	(1,532,191)	-100.00%
K33103 - ISS Debt - 1998 St of GA Revolving Loan	513,418	513,418	324,811	(188,607)	-36.74%
K33107 - ISS Debt - SRF Loan 2003 MB Plant	2,617,872	2,617,870	2,617,872	2	0.00%
K33109 - ISS Debt - 2005A Sewer Refunding	2,281,425	2,333,292	26,591	(2,306,701)	-98.86%
K33110 - ISS Debt - SRF II Loan 2007	848,868	848,868	848,868	-	0.00%
K33111 - ISS Debt - SRF 2011-289	878,517	1,411,704	1,229,269	(182,435)	-12.92%
K33112 - ISS Debt - SRF V Loan 2013-318	10,390,383	3,115,965	3,981,580	865,615	27.78%

City of Chattanooga
ISS Operational Budget - Detail By Cost Center
Fiscal Year 2019

Row Labels	FY19 Total			Increase (Decrease)	% Change
	ActualFY17	BudgetFY18	Request	Req vs. Budget	
K33113 - ISS Debt - 2014A Sewer Refunding	84,869	211,204	958,347	747,143	353.75%
K33114 - ISS Debt - SRF 2012-307	2,815,668	1,702,013	1,878,645	176,632	10.38%
K34101 - ISS Appropriation to Capital	21,350,000	30,900,000	33,300,000	2,400,000	7.77%
K36106 - ISS Cap Impr - Moccasin Bend Plant	408	0	0	-	0.00%
K90005 - Inventory Moc Bend	427,938	0	0	-	0.00%
K30112 - ISS Municipal Billing	259,644	400,000	0	(400,000)	-100.00%
K30113 - ISS Pump Station Operations	7,381	1,393,442	1,303,110	(90,332)	-6.48%
K32130 - Pump Stat - Davidson Place	0	1,200	1,200	-	0.00%
K33115 - ISS Debt - SRF 2016-356	1,799,569	412,069	359,080	(52,989)	-12.86%
K - Public Works Total	84,114,935	96,150,000	96,850,000	700,000	0.73%

City of Chattanooga
 Dept By Account Type
 Fiscal Year 2019

Row Labels	FY19 Total				
	ActualFY17	BudgetFY18	Request	Increase (Decrease) Req vs. Budget	% Change
K - Public Works					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	6,192,567	7,668,463	8,607,320	938,857	12.24%
610000 - Fringe Benefits Parent (611000-619999)	3,180,673	4,342,478	4,671,885	329,407	7.59%
. Personnel Expenses Total	9,373,240	12,010,941	13,279,205	1,268,264	10.56%
Operating Expenses					
700000 - Services Parent (701000-709999)	14,898,702	18,182,714	17,764,142	(418,572)	-2.30%
710000 - Materials & Supplies Parent (711000-719999)	8,073,579	10,661,425	10,489,575	(171,850)	-1.61%
720000 - Travel Expense Parent (721000-729999)	29,127	45,400	61,095	15,695	34.57%
730000 - Vehicle Operating Expense Parent (731000-739999)	699,073	754,200	841,685	87,485	11.60%
740000 - Insurance, Claims, Damages Parent (741000-749999)	246,435	167,620	151,170	(16,450)	-9.81%
750000 - Inventory Cost of Goods Parent (751000-759999)	426,906	1,100	0	(1,100)	-100.00%
760000 - Capital Assets Parent (761000-769999)	2,801,041	3,733,000	2,313,050	(1,419,950)	-38.04%
770000 - Capital Outlay Parent (771000-779999)	181,832	432,000	211,640	(220,360)	-51.01%
780000 - Other Expenses Parent (781000-789999)	11,220,430	19,261,600	18,438,438	(823,162)	-4.27%
Operating Expenses Total	38,577,125	53,239,059	50,270,795	(2,968,264)	-5.58%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	36,164,570	30,900,000	33,300,000	2,400,000	7.77%
Transfers To Total	36,164,570	30,900,000	33,300,000	2,400,000	7.77%
K - Public Works Total	84,114,935	96,150,000	96,850,000	700,000	0.73%



City of Chattanooga
 Dept By Account
 Fiscal Year 2019

Row Labels	Total Request			Increase (Decrease) Req vs. Budget	% Change
	ActualFY17	BudgetFY18	FY19		
K - Public Works					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	4,808,042	7,139,233	7,985,000	845,767	11.85%
601105 - Injured On Duty Pay	1,805	7,950	0	(7,950)	-100.00%
601201 - Overtime	350,968	278,780	323,500	44,720	16.04%
601202 - Compensatory Time	1,269	0	1,200	1,200	0.00%
602102 - Tool Allowance	4,400	5,406	5,000	(406)	-7.51%
602105 - Cellphone Allowance	26,110	30,528	29,670	(858)	-2.81%
602201 - Incentive Awards	1,800	71,392	73,900	2,508	3.51%
602301 - Personal Leave	786,110	0	0	-	0.00%
602303 - Final Leave Payout	23,225	0	0	-	0.00%
602304 - Longevity	90,075	100,334	97,200	(3,134)	-3.12%
602306 - Call Back Pay	36,698	0	25,050	25,050	0.00%
602307 - On Call Pay	62,065	34,840	66,800	31,960	91.73%
600000 - Salaries Parent (601000-609999) Total	6,192,567	7,668,463	8,607,320	938,857	12.24%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	359,881	414,098	403,550	(10,548)	-2.55%
611102 - Medicare	84,167	96,694	94,660	(2,034)	-2.10%
611201 - General Pension	1,016,741	1,037,684	1,398,900	361,216	34.81%
611206 - Other Post-employment Benefits (OPEB)	515,827	651,152	622,325	(28,827)	-4.43%
611301 - Hospitalization	977,165	1,814,137	1,730,300	(83,837)	-4.62%
611302 - Life Insurance Benefit	10,712	14,435	14,210	(225)	-1.56%
611303 - Long-Term Disability	14,387	18,558	18,690	132	0.71%
611304 - Health Savings Accounts	57,833	108,218	158,650	50,432	46.60%
611402 - Employee Health Savings Acct	17,560	17,441	19,300	1,859	10.66%
611403 - On-site Medical Program	126,400	170,061	211,300	41,239	24.25%
610000 - Fringe Benefits Parent (611000-619999) Total	3,180,673	4,342,478	4,671,885	329,407	7.59%
.Personnel Expenses Total	9,373,240	12,010,941	13,279,205	1,268,264	10.56%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	19,288	21,000	15,000	(6,000)	-28.57%
701105 - Engineering Non-construction Consulting	92,231	138,200	114,950	(23,250)	-16.82%
701109 - Legal Services	0	15,000	10,000	(5,000)	-33.33%
701208 - On-the-Job Injury Claims	82,174	93,600	60,925	(32,675)	-34.91%
701211 - Diagnostic Testing	162	0	0	-	0.00%
701213 - On-the-Job Injury Settlement Claims	0	10,000	0	(10,000)	-100.00%
702101 - Carpentry	16,132	0	2,000	2,000	0.00%
702102 - Electrical	1,314,797	928,200	778,535	(149,665)	-16.12%
702103 - Exterminating Service	1,294	2,450	2,000	(450)	-18.37%
702104 - Masonry	0	1,200	47,000	45,800	3816.67%
702105 - Painting	98,719	35,500	44,000	8,500	23.94%
702106 - Plumbing	127,146	139,400	181,225	41,825	30.00%
702107 - Mechanical Trades	1,092,344	1,247,350	1,095,065	(152,285)	-12.21%
702108 - Locksmith	13,687	5,900	5,420	(480)	-8.14%
702109 - Custodial Services	48,686	55,000	50,000	(5,000)	-9.09%
702110 - Tree Maintenance & Planting	2,410	0	500	500	0.00%
702201 - Alarm System Repair	0	500	650	150	30.00%
702202 - Bldg & Grounds Maintenance	649	2,000	2,000	-	0.00%
702203 - Circuit Board Repair	0	10,900	900	(10,000)	-91.74%
702204 - Contracted Repair Service	-6,254	9,200	36,500	27,300	296.74%
702205 - Electric Motor Drive Repair	18,093	69,300	66,000	(3,300)	-4.76%
702206 - Elevator Maintenance	73,796	31,550	25,950	(5,600)	-17.75%
702207 - Maintenance Services	1,091,309	1,190,100	1,550,050	359,950	30.25%
702208 - Fire Prevention Measures	1,688	4,350	4,250	(100)	-2.30%
702209 - Furnace Boiler	17,005	11,000	20,000	9,000	81.82%
702211 - Grounds	48,381	63,650	60,250	(3,400)	-5.34%
702212 - HVAC	57,508	353,000	96,500	(256,500)	-72.66%

City of Chattanooga
 Dept By Account
 Fiscal Year 2019

Row Labels	Total Request			Increase (Decrease)	% Change
	ActualFY17	BudgetFY18	FY19	Req vs. Budget	
702214 - Landscaping	1,000	2,000	750	(1,250)	-62.50%
702215 - Building Repairs or Renovations under \$5	2,587	3,000	3,000	-	0.00%
702216 - Roof Repair	28,584	60,000	53,000	(7,000)	-11.67%
702217 - Valve Repairs	94	700	700	-	0.00%
702218 - Pump Repairs	112,909	189,300	167,700	(21,600)	-11.41%
702220 - Major Repair	0	115,000	100,000	(15,000)	-13.04%
702221 - IT Maintenance	18,324	14,950	11,185	(3,765)	-25.18%
702222 - Cabling & Installation	0	2,000	0	(2,000)	-100.00%
702224 - Equipment Inspection and Calibration	337	1,350	1,350	-	0.00%
702226 - IT Maintenance - Hosting	0	3,000	0	(3,000)	-100.00%
702227 - IT Maintenance - Support Maintenance	6,524	10,000	250	(9,750)	-97.50%
702229 - Contract Mowing	0	0	30,000	30,000	0.00%
703101 - Electricity	5,259,374	6,558,950	6,383,500	(175,450)	-2.67%
703102 - Natural Gas	169,573	175,850	200,850	25,000	14.22%
703103 - Water	376,886	512,550	449,300	(63,250)	-12.34%
703109 - Sewer	1,029	1,250	1,500	250	20.00%
703201 - Telephone Service	0	10,850	600	(10,250)	-94.47%
703202 - Cellular Phone Service	6,480	22,450	23,450	1,000	4.45%
703203 - Pager Rental	295	850	408	(443)	-52.06%
703204 - Internet & Cable Services	113,508	98,000	119,405	21,405	21.84%
703206 - Air Cards	6,906	5,450	7,755	2,305	42.29%
703207 - Digital Connectivity	50,422	64,800	78,950	14,150	21.84%
704102 - Clothing & Linen Service	68,769	92,350	106,500	14,150	15.32%
704103 - Demurrage	2,943	3,000	3,000	-	0.00%
704104 - Equipment Rental	139,039	114,200	110,710	(3,490)	-3.06%
704105 - Property Rental	0	1,600	0	(1,600)	-100.00%
704107 - Floor Mat / Scrapper Rental	7,111	8,750	7,625	(1,125)	-12.86%
704108 - Office Machine Rental	12,718	8,600	15,930	7,330	85.23%
704109 - Traffic Control - Rental	17,220	22,500	22,500	-	0.00%
704201 - Advertising	180	2,800	1,300	(1,500)	-53.57%
704202 - Municipal Advertising TCA 6-54-201	0	1,000	0	(1,000)	-100.00%
704204 - Alarm Monitoring	0	0	500	500	0.00%
704207 - Collection Expense	116,940	40,000	125,000	85,000	212.50%
704208 - Contracted Repair	0	165,000	5,250	(159,750)	-96.82%
704209 - Copying	0	500	500	-	0.00%
704210 - Printing	1,525	4,320	3,870	(450)	-10.42%
704213 - Debris Removal & Cleanup	0	3,000	3,000	-	0.00%
704215 - Security Services	100,289	120,000	125,000	5,000	4.17%
704219 - Property Appraisals	0	5,500	4,075	(1,425)	-25.91%
704239 - Bio-Hazard / Environmental Services	27,516	125,000	95,000	(30,000)	-24.00%
704241 - Monitoring Services	693,356	1,050,000	850,000	(200,000)	-19.05%
704245 - Crane & Hoist Repair	31,838	68,550	66,200	(2,350)	-3.43%
704246 - Sanitary Sewer Line Chemical Root Control	40,073	0	85,000	85,000	0.00%
704306 - Dues	9,933	3,300	10,150	6,850	207.58%
704307 - Employment Agencies	131,685	88,000	139,575	51,575	58.61%
704309 - Meeting Expense	2,890	11,000	6,000	(5,000)	-45.45%
704310 - Local Mileage	119	500	500	-	0.00%
704311 - Miscellaneous Services	167	0	500	500	0.00%
704312 - Other Contracted Service	140,499	0	0	-	0.00%
704313 - Recording Documents	0	100	0	(100)	-100.00%
704315 - Waste Disposal	1,539,685	1,814,750	1,727,625	(87,125)	-4.80%
704316 - Wrecker Service	298	500	500	-	0.00%
704317 - Contracted Operations	12,757	13,000	13,500	500	3.85%
704319 - Parking	390	0	0	-	0.00%
704329 - Radio Maintenance	24,873	48,417	47,500	(917)	-1.89%
704332 - Pipeline Inspection Services	1,223,636	1,760,700	1,868,300	107,600	6.11%
704333 - Flowmeter and Rain Gauge Services	0	10,000	0	(10,000)	-100.00%
704334 - Outside Laboratory Services	22,634	31,100	30,600	(500)	-1.61%
704337 - Title/Escrow Search	2,725	300	1,500	1,200	400.00%
704338 - Street and Parking Lot Cleaning Services	15,870	16,000	16,000	-	0.00%
704339 - Sewer Billing Services	64,702	108,000	130,000	22,000	20.37%

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Row Labels	Total Request			Increase (Decrease)	% Change
	ActualFY17	BudgetFY18	FY19	Req vs. Budget	
704340 - Shredding and Recycling Services	118	1,200	510	(690)	-57.50%
704403 - Disputed Purchasing Card Expense	0	0	0	-	0.00%
704404 - Disputed Credit Card Charges	-115	0	0	-	0.00%
704407 - Wireless Data Communication	13,621	22,400	30,020	7,620	34.02%
704501 - Freight, Express & Drayage	906	1,700	1,515	(185)	-10.88%
704502 - Postage	5,031	5,400	5,510	110	2.04%
704601 - Local Registration Fees	1,050	2,850	3,273	423	14.82%
704602 - Training Costs	6,851	64,900	83,000	18,100	27.89%
704603 - Tuition & Books	0	500	0	(500)	-100.00%
704702 - Bank Service Charges	52,453	50,777	113,282	62,505	123.10%
704703 - Bank Analysis Fee	330	0	500	500	0.00%
700000 - Services Parent (701000-709999) Total	14,898,702	18,182,714	17,764,142	(418,572)	-2.30%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	285	0	0	-	0.00%
711102 - Books	83	850	763	(88)	-10.29%
711104 - Forms & Printed Material	2,747	10,150	8,423	(1,728)	-17.02%
711105 - Instructional Materials & Supplies	4,120	17,250	16,275	(975)	-5.65%
711107 - Newspapers	0	125	125	-	0.00%
711108 - Periodicals, Publications	5,448	6,000	6,850	850	14.17%
711109 - Office Supplies & Stationery	19,915	18,800	17,900	(900)	-4.79%
711110 - Technology Accessories & Supplies	3,853	5,000	2,000	(3,000)	-60.00%
711111 - Printer Toner Cartridges	9,644	20,500	15,825	(4,675)	-22.80%
712101 - Asphalt and Asphalt Filler	35,070	35,000	100,000	65,000	185.71%
712103 - Cement, Lime, & Plaster	5,503	4,000	15,000	11,000	275.00%
712104 - Concrete, Clay Pipe, & Fittings	20,539	17,200	20,000	2,800	16.28%
712105 - Gravel, Sand, Stone, Chert	115,703	103,200	128,000	24,800	24.03%
712106 - Hardware Replacement	247	4,300	2,400	(1,900)	-44.19%
712107 - Lumber & Wood Products	2,916	1,250	725	(525)	-42.00%
712108 - Other Constr & Bldg Materials	32,817	6,000	4,500	(1,500)	-25.00%
712109 - Paint	13,108	11,500	13,650	2,150	18.70%
712110 - Pipe & Fittings	53,933	43,000	71,325	28,325	65.87%
712111 - Sewer Grates & Manhole Covers	7,344	15,000	20,000	5,000	33.33%
712112 - Street Signs & Markings	2,773	3,600	2,550	(1,050)	-29.17%
712113 - Structural Steel, Iron	241	1,000	700	(300)	-30.00%
712114 - Plumbing Supplies	14,042	17,200	13,500	(3,700)	-21.51%
712115 - Manhole Bases, Sections, & Frames	10,635	7,500	10,000	2,500	33.33%
713101 - Bearings & Parts	10,495	16,250	15,450	(800)	-4.92%
713102 - Fasteners	12,026	22,200	14,400	(7,800)	-35.14%
713103 - Filter Press Parts	155,494	200,300	200,000	(300)	-0.15%
713104 - Filters, Misc	24,332	25,950	30,450	4,500	17.34%
713105 - Gaskets	1,078	4,050	2,400	(1,650)	-40.74%
713106 - Gauges	762	3,200	2,800	(400)	-12.50%
713107 - Packing, Valves Etc	59,068	48,100	57,450	9,350	19.44%
713108 - Pumps & Pump Parts	189,686	671,500	407,440	(264,060)	-39.32%
713109 - Repair Parts	47,691	141,650	136,950	(4,700)	-3.32%
713110 - Valve Parts	119,216	193,600	123,350	(70,250)	-36.29%
713111 - Filter Cloth	0	20,000	20,000	-	0.00%
713112 - Clarifier Repair Parts	47,924	50,000	50,000	-	0.00%
713113 - Centrifuge Repair Parts	92,477	100,000	150,000	50,000	50.00%
713114 - Compressors & Parts	7,613	32,500	27,600	(4,900)	-15.08%
713115 - Gears & Gear Parts	7,822	7,500	7,500	-	0.00%
713116 - Motors & Parts	42,403	19,200	43,500	24,300	126.56%
713117 - Hose & Fittings	14,908	8,300	13,200	4,900	59.04%
713201 - Chemicals & Lab Supplies	343,964	338,300	316,100	(22,200)	-6.56%
713202 - Chlorine	2,310,939	3,000,000	3,200,000	200,000	6.67%
713203 - Dechlorination Chemicals	366,969	575,000	525,000	(50,000)	-8.70%
713204 - Ferric Chloride	192,166	180,000	200,000	20,000	11.11%
713205 - Filter Press Chemicals	0	2,500	15,000	12,500	500.00%
713207 - Odor Control Chemicals	1,381,005	1,835,250	1,885,500	50,250	2.74%
713208 - Pebble Lime	269,965	250,000	300,000	50,000	20.00%

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Row Labels	Total Request			Increase (Decrease)	% Change
	ActualFY17	BudgetFY18	FY19	Req vs. Budget	
713209 - Polymers	646,805	1,000,000	800,000	(200,000)	-20.00%
713210 - Sewer Line Chemicals	15,905	12,000	12,600	600	5.00%
713211 - Water Chemicals	20,298	20,500	18,525	(1,975)	-9.63%
713212 - Lime Kiln Dust	250,932	400,000	300,000	(100,000)	-25.00%
713213 - Wet Weather Polymer	4,388	35,000	5,000	(30,000)	-85.71%
714103 - Books Library	0	0	300	300	0.00%
714104 - Books Library (State & Federal)	0	500	500	-	0.00%
714105 - Building Maintenance Supplies	11,372	10,150	11,158	1,008	9.93%
714106 - Cleaning Supplies	20,032	13,550	16,915	3,365	24.83%
714107 - Clothing	576	1,300	1,365	65	5.00%
714109 - Data Processing Supplies	73	800	600	(200)	-25.00%
714111 - Electrical Supplies, Bulbs, Etc	463,515	219,650	237,950	18,300	8.33%
714112 - Electronic Parts	15,987	202,150	109,450	(92,700)	-45.86%
714114 - Film	0	0	0	-	0.00%
714115 - Fire Code Equipment	0	2,250	2,250	-	0.00%
714117 - Food & Ice	7,338	23,300	23,615	315	1.35%
714120 - Hardware, Nails, Small Tools	60,400	40,300	41,800	1,500	3.72%
714122 - Kitchen & Dining Room Supplies	1,072	100	200	100	100.00%
714123 - Machine Shop & Garage Supplies	16,293	16,300	20,400	4,100	25.15%
714124 - Medical Supplies (First Aid)	11,362	4,550	4,763	213	4.67%
714125 - Oil & Lubricants	12,489	22,300	20,000	(2,300)	-10.31%
714126 - Other Materials & Supplies	85,992	1,700	2,550	850	50.00%
714129 - Safety Equipment	197,606	388,700	421,260	32,560	8.38%
714130 - Safety Shoes	15,487	21,200	24,750	3,550	16.75%
714131 - Seeds, Trees, Plants, Hort Supplies	7,966	10,300	10,575	275	2.67%
714132 - Test Materials	109	3,200	2,700	(500)	-15.63%
714133 - Welding Supplies	3,465	4,100	6,500	2,400	58.54%
714135 - Locks & Key supplies	1,314	2,550	3,050	500	19.61%
714138 - Flags Banners and Signage	995	150	150	-	0.00%
714140 - 714106	7,323	0	5,000	5,000	0.00%
714141 - Machine Parts	39,943	8,000	17,000	9,000	112.50%
714142 - Instrumentation Parts	87,918	101,050	148,750	47,700	47.20%
714143 - Event Planning, Services and Catering	3,103	0	2,500	2,500	0.00%
714144 - Batteries	4,362	2,000	2,800	800	40.00%
714150 - Promotional Items	190	0	0	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	8,073,579	10,661,425	10,489,575	(171,850)	-1.61%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	907	3,600	4,450	850	23.61%
721102 - Transportation	1,572	5,000	5,110	110	2.20%
721201 - Hotels	11,479	13,050	21,050	8,000	61.30%
721202 - Meals	4,423	8,300	12,710	4,410	53.13%
721301 - Registration Fees	10,565	15,000	17,315	2,315	15.43%
721302 - Other Travel Expenses	181	450	460	10	2.22%
720000 - Travel Expense Parent (721000-729999) Total	29,127	45,400	61,095	15,695	34.57%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	56,290	68,500	77,050	8,550	12.48%
731102 - Gasoline	64,231	83,000	89,600	6,600	7.95%
731103 - Propane	45	0	0	-	0.00%
731201 - Contracted Vehicle Repair	56,688	67,000	72,100	5,100	7.61%
731203 - Vehicle Labor	108,457	119,800	125,900	6,100	5.09%
731204 - Vehicle Parts & Supplies	143,370	148,750	153,525	4,775	3.21%
731301 - Car Wash	678	1,150	1,260	110	9.57%
731401 - Fleet Leased Vehicle	269,314	266,000	322,250	56,250	21.15%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	699,073	754,200	841,685	87,485	11.60%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
741102 - Claims & Damages	140,238	51,000	35,000	(16,000)	-31.37%
742402 - Building & Content Insurance	106,197	116,620	116,170	(450)	-0.39%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	246,435	167,620	151,170	(16,450)	-9.81%

City of Chattanooga
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 Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	Total Request FY19	Increase (Decrease) Req vs. Budget	% Change
750000 - Inventory Cost of Goods Parent (751000-759999)					
751102 - COGS Moc Bend Inventory	425,938	0	0	-	0.00%
751406 - Tires & Tubes	886	750	0	(750)	-100.00%
751407 - Vehicle Parts	82	350	0	(350)	-100.00%
750000 - Inventory Cost of Goods Parent (751000-759999)	426,906	1,100	0	(1,100)	-100.00%
760000 - Capital Assets Parent (761000-769999)					
761102 - CIP Engineering Design & Supervision	0	40,000	15,000	(25,000)	-62.50%
761104 - CIP Engineer's Testing	30,663	0	0	-	0.00%
761106 - CIP Engineering Fees	0	15,000	5,000	(10,000)	-66.67%
761108 - CIP Engineer's Surveys	0	0	0	-	0.00%
761110 - CIP Building Renovations	350,371	0	25,000	25,000	0.00%
761111 - CIP Site Development	172,385	0	0	-	0.00%
761117 - CIP Sanitary Sewer Construction	372,105	1,000,000	1,000,000	-	0.00%
761204 - Equipment Purchase	1,671,849	2,250,500	1,250,500	(1,000,000)	-44.43%
761307 - Software Development	0	11,000	1,050	(9,950)	-90.45%
761308 - Computer Software over 15000	203,668	416,500	16,500	(400,000)	-96.04%
760000 - Capital Assets Parent (761000-769999) Total	2,801,041	3,733,000	2,313,050	(1,419,950)	-38.04%
770000 - Capital Outlay Parent (771000-779999)					
772102 - Building Equipment	1,804	0	200	200	0.00%
772104 - Grounds Equipment	3,661	1,000	5,000	4,000	400.00%
772105 - Heating & Cooling Equipment	6,063	6,500	6,500	-	0.00%
772106 - Mechanical Equipment	3,356	240,000	122,500	(117,500)	-48.96%
772107 - Other Equipment	28,023	125,500	20,525	(104,975)	-83.65%
772108 - Recreational Equipment	215	0	0	-	0.00%
772109 - Office Furniture	24,440	16,300	10,815	(5,485)	-33.65%
772111 - Computer Software under 15000	75,558	10,500	5,575	(4,925)	-46.90%
772112 - Computer equipment under 5000	24,920	28,000	28,525	525	1.88%
772203 - Fencing	13,792	4,200	12,000	7,800	185.71%
770000 - Capital Outlay Parent (771000-779999) Total	181,832	432,000	211,640	(220,360)	-51.01%
780000 - Other Expenses Parent (781000-789999)					
781102 - Indirect Costs	1,392,130	1,750,000	2,300,000	550,000	31.43%
781105 - Municipal Billing Overhead	794,620	750,000	952,000	202,000	26.93%
781301 - Fees, Licenses, & Permits	33,494	42,300	37,378	(4,923)	-11.64%
781303 - State Fees Other	2,550	3,200	2,700	(500)	-15.63%
781304 - State Plans Review Fee	1,000	100	105	5	5.00%
781306 - Water Quality Mgmt Fees	7,488	10,495	11,025	530	5.05%
782201 - Awards	1,424	23,350	18,450	(4,900)	-20.99%
782204 - Safety Incentive Awards	1,424	3,000	5,000	2,000	66.67%
782206 - Fines	93,850	0	0	-	0.00%
783101 - Debt Principal Payments	6,677,021	12,578,773	9,190,674	(3,388,099)	-26.94%
783151 - Debt Interest Payments	2,215,429	2,069,044	2,921,107	852,063	41.18%
789999 - Budget - Other Expense	0	2,031,338	3,000,000	968,662	47.69%
780000 - Other Expenses Parent (781000-789999) Total	11,220,430	19,261,600	18,438,438	(823,162)	-4.27%
Operating Expenses Total	38,577,125	53,239,059	50,270,795	(2,968,264)	-5.58%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811402 - Transfer to Sewer Capital	10,400,001	14,800,000	20,600,000	5,800,000	39.19%
811409 - Transfer to Sewer Consent Decree	25,764,569	16,100,000	12,700,000	(3,400,000)	-21.12%
810000 - Other Financing Uses Parent (811000-819999) T	36,164,570	30,900,000	33,300,000	2,400,000	7.77%
Transfers To Total	36,164,570	30,900,000	33,300,000	2,400,000	7.77%
K - Public Works Total	84,114,935	96,150,000	96,850,000	700,000	0.73%



City of Chattanooga
Solid Waste Fund
Revenues - Proposed FY19

Account	Description	Actual FY17	Budget FY18	Proposed FY19	Inc (Dec) FY19 vs FY18 Budget	%change
532102	Property Rental Revenue	2,365	-	-	-	0.00%
536116	Sale of Mulch	161,942	150,000	-	(150,000)	-100.00%
537101	Tipping Fees	293,420	349,000	350,000	1,000	0.29%
537102	City Tipping Fees	6,210,400	6,210,400	6,210,400	-	0.00%
	Offset of Tipping Fees	(539,494)	(727,200)	(727,200)	-	0.00%
561201	Sale of Surplus Equipment & Scrap	32,804.26	35,000	35,000	-	0.00%
561202	Sale of Recyclable Materials	40,093	-	-	-	0.00%
576101	Miscellaneous Revenue	32,494	10,600	10,000	(600)	-5.66%
538105	Over & Under	269	-	-	-	0.00%
	Total Revenue for Solid Waste Fund	6,234,293	6,027,800	5,878,200	(149,600)	-2.48%



City of Chattanooga
Solid Waste Fund
Fiscal Year 2019

Row Labels	FY19 Total				
	ActualFY17	BudgetFY18	Request	Increase (Decrease) Req vs. Budget	% Change
K - Public Works					
K00901 - Recycling Center	914,029	863,678	868,305	4,627	0.54%
K50103 - Waste Disposal City Landfill	966,280	1,109,275	1,149,993	40,718	3.67%
K50105 - Solid Waste Capital Improvements	2,543,321	1,750,000	1,312,630	(437,370)	-24.99%
K50204 - Waste Debt - 2005A Refunding	1,580,249	1,609,551	0	(1,609,551)	-100.00%
K50205 - Waste Debt - 2006A Bonds	289,027	0	0	-	0.00%
K50206 - Waste Debt - 2007A Refunding	59,051	117,990	0	(117,990)	-100.00%
K50207 - Waste Debt - 2003 TMBF Loan	45,209	46,099	0	(46,099)	-100.00%
K50208 - Waste Debt - 2004 TMBF Loan	36,148	35,225	37,310	2,085	5.92%
K50209 - Waste Debt - 2014A Refunding	169,302	421,320	1,911,612	1,490,292	353.72%
K50501 - Compost Waste Center	764,942	450,000	490,600	40,600	9.02%
K50502 - Household Hazardous Waste Disposal	277	0	0	-	0.00%
K50210 - Waste Debt - 2017B Refunding	5,112,379	107,750	107,750	-	0.00%
K - Public Works Total	12,480,214	6,510,888	5,878,200	(632,688)	-9.72%
Grand Total	12,480,214	6,510,888	5,878,200	(632,688)	-9.72%



City of Chattanooga
Solid Waste Fund
Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	FY19 Total Request	Increase (Decrease) Req vs. Budget	% Change
K - Public Works					
Personnel Expenses					
600000 - Salaries Parent (601000-609999)	598,323	534,438	532,987	(1,451)	-0.27%
610000 - Fringe Benefits Parent (611000-619999)	351,634	334,646	407,419	72,773	21.75%
Personnel Expenses Total	949,957	869,084	940,406	71,322	8.21%
Operating Expenses					
700000 - Services Parent (701000-709999)	1,189,503	1,331,438	1,274,908	(56,530)	-4.25%
710000 - Materials & Supplies Parent (711000-719999)	47,976	8,425	17,500	9,075	107.72%
720000 - Travel Expense Parent (721000-729999)	270	0	0	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	463,467	94,800	136,650	41,850	44.15%
740000 - Insurance, Claims, Damages Parent (741000-749999)	1,018	0	500	500	0.00%
760000 - Capital Assets Parent (761000-769999)	-132,761	0	0	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	156,176	0	312,630	312,630	0.00%
780000 - Other Expenses Parent (781000-789999)	2,299,480	2,457,141	2,195,606	(261,535)	-10.64%
Operating Expenses Total	4,025,129	3,891,804	3,937,794	45,990	1.18%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	7,505,128	1,750,000	1,000,000	(750,000)	-42.86%
Transfers To Total	7,505,128	1,750,000	1,000,000	(750,000)	-42.86%
K - Public Works Total	12,480,214	6,510,888	5,878,200	(632,688)	-9.72%
Grand Total	12,480,214	6,510,888	5,878,200	(632,688)	-9.72%



City of Chattanooga
Solid Waste Fund
Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	FY19 Total Request	Increase (Decrease) Req vs. Budget	% Change
K - Public Works					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	443,762	516,775	526,042	9,267	1.79%
601105 - Injured On Duty Pay	13,017	0	0	-	0.00%
601201 - Overtime	35,980	0	0	-	0.00%
602105 - Cellphone Allowance	2,340	1,920	720	(1,200)	-62.50%
602201 - Incentive Awards	0	5,168	0	(5,168)	-100.00%
602301 - Personal Leave	77,260	0	0	-	0.00%
602303 - Final Leave Payout	11,893	0	0	-	0.00%
602304 - Longevity	13,950	10,575	6,225	(4,350)	-41.13%
602306 - Call Back Pay	101	0	0	-	0.00%
602307 - On Call Pay	20	0	0	-	0.00%
600000 - Salaries Parent (601000-609999) Total	598,323	534,438	532,987	(1,451)	-0.27%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	33,471	30,060	29,741	(319)	-1.06%
611102 - Medicare	7,827	7,030	6,956	(74)	-1.05%
611201 - General Pension	97,432	87,382	104,218	16,836	19.27%
611206 - Other Post-employment Benefits (OPEB)	48,928	43,717	46,306	2,589	5.92%
611301 - Hospitalization	142,275	149,813	188,388	38,575	25.75%
611302 - Life Insurance Benefit	1,168	1,111	1,108	(3)	-0.27%
611303 - Long-Term Disability	1,497	1,421	1,410	(11)	-0.77%
611304 - Health Savings Accounts	4,076	0	9,792	9,792	0.00%
611402 - Employee Health Savings Acct	1,200	0	1,200	1,200	0.00%
611403 - On-site Medical Program	13,760	14,112	18,300	4,188	29.68%
610000 - Fringe Benefits Parent (611000-619999) Total	351,634	334,646	407,419	72,773	21.75%
.Personnel Expenses Total	949,957	869,084	940,406	71,322	8.21%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701208 - On-the-Job Injury Claims	47,321	0	0	-	0.00%
702102 - Electrical	809	0	500	500	0.00%
702103 - Exterminating Service	2,945	5,000	5,000	-	0.00%
702106 - Plumbing	1,313	0	200	200	0.00%
702201 - Alarm System Repair	100	0	0	-	0.00%
702202 - Bldg & Grounds Maintenance	30,305	2,500	3,500	1,000	40.00%
702204 - Contracted Repair Service	1,440	0	1,500	1,500	0.00%
702207 - Maintenance Services	8,457	500	3,700	3,200	640.00%
702208 - Fire Prevention Measures	1,063	0	870	870	0.00%
702212 - HVAC	6,070	0	0	-	0.00%
702215 - Building Repairs or Renovations under \$5000	263	0	0	-	0.00%
702221 - IT Maintenance	1,400	0	800	800	0.00%
702224 - Equipment Inspection and Calibration	1,541	0	0	-	0.00%
702229 - Contract Mowing	0	0	0	-	0.00%
703101 - Electricity	64,560	65,000	68,500	3,500	5.38%
703103 - Water	38,397	22,760	36,000	13,240	58.17%
703109 - Sewer	32,815	50,500	58,500	8,000	15.84%
703202 - Cellular Phone Service	64	0	0	-	0.00%
703204 - Internet & Cable Services	2,631	0	2,500	2,500	0.00%
703207 - Digital Connectivity	6,308	340	5,500	5,160	1517.65%
704104 - Equipment Rental	2,313	0	0	-	0.00%
704105 - Property Rental	3,300	6,000	6,000	-	0.00%
704106 - Dumpster Rental	7,970	6,300	8,000	1,700	26.98%
704107 - Floor Mat / Scrapper Rental	2,340	0	2,200	2,200	0.00%
704108 - Office Machine Rental	291	0	500	500	0.00%
704204 - Alarm Monitoring	384	0	384	384	0.00%
704207 - Collection Expense	66	100	200	100	100.00%
704208 - Contracted Repair	0	0	3,000	3,000	0.00%

City of Chattanooga
Solid Waste Fund
Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	FY19 Total Request	Increase (Decrease) Req vs. Budget	% Change
704215 - Security Services	20,314	8,000	20,000	12,000	150.00%
704227 - Transfer Station Cost	0	200	200	-	0.00%
704238 - Animal Control Contracted Services	0	0	0	-	0.00%
704241 - Monitoring Services	7,039	0	0	-	0.00%
704306 - Dues	212	400	400	-	0.00%
704307 - Employment Agencies	21,460	0	0	-	0.00%
704311 - Miscellaneous Services	1,580	0	0	-	0.00%
704312 - Other Contracted Service	806,470	1,084,044	962,580	(121,464)	-11.20%
704315 - Waste Disposal	54,803	75,000	77,000	2,000	2.67%
704407 - Wireless Data Communication	2,360	0	3,000	3,000	0.00%
704501 - Freight, Express & Drayage	147	0	0	-	0.00%
704502 - Postage	870	0	0	-	0.00%
704601 - Local Registration Fees	125	0	0	-	0.00%
704702 - Bank Service Charges	1,852	1,794	1,374	(420)	-23.41%
704705 - Credit Card Use Charge	7,805	3,000	3,000	-	0.00%
700000 - Services Parent (701000-709999) Total	1,189,503	1,331,438	1,274,908	(56,530)	-4.25%
710000 - Materials & Supplies Parent (711000-719999)					
711104 - Forms & Printed Material	2,040	2,500	2,500	-	0.00%
711109 - Office Supplies & Stationery	911	0	500	500	0.00%
711111 - Printer Toner Cartridges	885	0	0	-	0.00%
712101 - Asphalt and Asphalt Filler	1,573	4,000	4,000	-	0.00%
712103 - Cement, Lime, & Plaster	33	0	0	-	0.00%
712105 - Gravel, Sand, Stone, Chert	3,802	0	0	-	0.00%
712107 - Lumber & Wood Products	256	0	0	-	0.00%
712108 - Other Constr & Bldg Materials	2,839	425	0	(425)	-100.00%
712110 - Pipe & Fittings	1,706	0	0	-	0.00%
712112 - Street Signs & Markings	158	0	0	-	0.00%
712114 - Plumbing Supplies	19	0	0	-	0.00%
713102 - Fasteners	33	0	0	-	0.00%
713104 - Filters, Misc	201	0	0	-	0.00%
713108 - Pumps & Pump Parts	340	0	5,000	5,000	0.00%
713109 - Repair Parts	2,727	0	0	-	0.00%
713117 - Hose & Fittings	833	0	0	-	0.00%
714105 - Building Maintenance Supplies	3,332	1,000	1,000	-	0.00%
714107 - Clothing	3,558	250	3,350	3,100	1240.00%
714111 - Electrical Supplies, Bulbs, Etc	957	100	500	400	400.00%
714117 - Food & Ice	494	0	0	-	0.00%
714119 - Fuel	61	0	0	-	0.00%
714120 - Hardware, Nails, Small Tools	1,618	150	650	500	333.33%
714124 - Medical Supplies (First Aid)	644	0	0	-	0.00%
714125 - Oil & Lubricants	4,030	0	0	-	0.00%
714126 - Other Materials & Supplies	9,428	0	0	-	0.00%
714129 - Safety Equipment	2,786	0	0	-	0.00%
714130 - Safety Shoes	1,863	0	0	-	0.00%
714131 - Seeds, Trees, Plants, Hort Supplies	202	0	0	-	0.00%
714135 - Locks & Key supplies	311	0	0	-	0.00%
714140 - Chain	65	0	0	-	0.00%
714144 - Batteries	271	0	0	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	47,976	8,425	17,500	9,075	107.72%
720000 - Travel Expense Parent (721000-729999)					
721301 - Registration Fees	270	0	0	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	270	0	0	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	81,579	20,000	42,850	22,850	114.25%
731102 - Gasoline	4,249	1,000	1,000	-	0.00%
731103 - Propane	130	0	0	-	0.00%
731201 - Contracted Vehicle Repair	203,939	30,000	30,000	-	0.00%

City of Chattanooga
Solid Waste Fund
Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	FY19 Total Request	Increase (Decrease) Req vs. Budget	% Change
731203 - Vehicle Labor	52,997	4,000	9,000	5,000	125.00%
731204 - Vehicle Parts & Supplies	66,627	2,000	12,000	10,000	500.00%
731301 - Car Wash	100	0	0	-	0.00%
731401 - Fleet Leased Vehicle	53,846	37,800	41,800	4,000	10.58%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	463,467	94,800	136,650	41,850	44.15%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742402 - Building & Content Insurance	1,018	0	500	500	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	1,018	0	500	500	0.00%
760000 - Capital Assets Parent (761000-769999)					
761101 - CIP Expense	-132,761	0	0	-	0.00%
760000 - Capital Assets Parent (761000-769999) Total	-132,761	0	0	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772106 - Mechanical Equipment	20,453	0	0	-	0.00%
772112 - Computer equipment under 5000	2,823	0	0	-	0.00%
772203 - Fencing	139	0	0	-	0.00%
772206 - Landfill Closure & Post-Closure	132,761	0	312,630	312,630	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	156,176	0	312,630	312,630	0.00%
780000 - Other Expenses Parent (781000-789999)					
781102 - Indirect Costs	52,500	100,000	100,000	-	0.00%
781301 - Fees, Licenses, & Permits	3,587	6,000	6,300	300	5.00%
781303 - State Fees Other	15,000	15,000	15,000	-	0.00%
781306 - Water Quality Mgmt Fees	19,008	0	19,008	19,008	0.00%
783101 - Debt Principal Payments	1,866,508	1,917,676	1,816,599	(101,077)	-5.27%
783151 - Debt Interest Payments	321,457	418,465	238,699	(179,766)	-42.96%
783201 - Bond Sale Expenses	21,420	0	0	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	2,299,480	2,457,141	2,195,606	(261,535)	-10.64%
Operating Expenses Total	4,025,129	3,891,804	3,937,794	45,990	1.18%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811404 - Transfer to Solid Waste Capital	2,425,000	1,750,000	1,000,000	(750,000)	-42.86%
812101 - Payments to Refunded Bond Escrow Agent	5,080,128	0	0	-	0.00%
810000 - Other Financing Uses Parent (811000-819999) Total	7,505,128	1,750,000	1,000,000	(750,000)	-42.86%
Transfers To Total	7,505,128	1,750,000	1,000,000	(750,000)	-42.86%
K - Public Works Total	12,480,214	6,510,888	5,878,200	(632,688)	-9.72%
Grand Total	12,480,214	6,510,888	5,878,200	(632,688)	-9.72%



City of Chattanooga
Water Quality Fund
Fiscal Year 2019

Description	Actual FY17	Budget FY18	Proposed FY19	Inc (Dec) FY19 vs	
				FY18 Budget	%change
Water Quality Management Fees Current	20,139,071	19,154,100	21,719,000	2,564,900	13.39%
Water Quality Management Fees Interest	156,290	-	-	-	0.00%
Water Quality Management Fees Uncollected	(217,621)	-	-	-	0.00%
Water Quality Management Civil Permits	30,511	-	-	-	0.00%
Land Disturbing Permits	75,721	25,000	362,400	337,400	1349.60%
Bad Debt Expense	1,024,496	-	-	-	0.00%
Interest Earned 2013 Bonds	7,492	-	-	-	0.00%
Interest Earned 2015 Bonds	68,318	-	-	-	0.00%
Sale of Equipment	13,005	-	-	-	0.00%
Miscellaneous Revenue	-	1,000	1,000	-	0.00%
Take Home Vehicle Fee	778	-	-	-	0.00%
Total Revenue for Water Quality Fund	21,298,060	19,180,100	22,082,400	2,902,300	15.13%



City of Chattanooga
Water Quality Fund
Fiscal Year 2019

Row Labels	FY19 Total			Increase (Decrease)	
	ActualFY17	BudgetFY18	Request	Req vs. Budget	% Change
K - Public Works					
K00102 - City Engineer	0	0	0	-	0.00%
K70105 - Water Quality Site Devel, Construction, Inspection	743,537	836,303	1,092,639	256,336	30.65%
K50103 - Waste Disposal City Landfill	0	0	0	-	0.00%
K70101 - Water Quality Management	3,365,142	4,179,146	4,298,605	119,459	2.86%
K70102 - Water Quality Renewal & Replacement	52,028	156,191	72,808	(83,383)	-53.39%
K70104 - Water Quality Maintenance & Operation	6,327,448	7,447,975	8,917,275	1,469,300	19.73%
K70106 - Water Quality Engineering & Project Management	1,245,940	1,432,307	1,313,092	(119,215)	-8.32%
K70107 - Water Quality Public Education	94,533	88,079	90,830	2,751	3.12%
K70108 - Water Quality Contingency	559	0	0	-	0.00%
K70205 - Wtr Qual Debt - 2005A Refunding	1,035,416	1,056,987	0	(1,056,987)	-100.00%
K70206 - Wtr Qual Debt - 2007A Refunding	17,858	0	0	-	0.00%
K70207 - Wtr Qual Debt - 2013 Bonds	1,414,830	517,069	509,594	(7,475)	-1.45%
K70208 - Wtr Qual Debt - 2014A Refunding	41,793	62,762	471,884	409,122	651.86%
K70301 - Wtr Qual Appropriation to Capital	3,200,000	6,343,000	4,625,000	(1,718,000)	-27.08%
K70110 - Water Quality Brainerd Levee 1, 2, 3	0	60,000	60,000	-	0.00%
K70111 - Water Quality Orchard Knob Storm Station	0	26,000	26,000	-	0.00%
K70112 - Water Quality Minor Storm Station	0	14,000	14,000	-	0.00%
K70209 - Wtr Qual Debt - 2015 GO Bonds	919,083	929,531	861,450	(68,081)	-7.32%
K70210 - Wtr Qual Debt - 2017B Refunding	1,458,992	30,750	30,750	-	0.00%
K702XX - Wtr Qual Debt - 2018 Bond	0	0	74,708	74,708	0.00%
K - Public Works Total	19,917,159	23,180,100	22,458,635	(721,465)	-3.11%
Grand Total	19,917,159	23,180,100	22,458,635	(721,465)	-3.11%



City of Chattanooga
Water Quality Fund
Fiscal Year 2019

Row Labels	Increase (Decrease)				
	ActualFY17	BudgetFY18	FY19 Total Reque:	Req vs. Budget	% Change
K - Public Works					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	5,201,113	5,627,459	5,754,835	127,376	2.26%
610000 - Fringe Benefits Parent (611000-619999)	2,749,599	3,651,202	3,668,213	17,011	0.47%
. Personnel Expenses Total	7,950,712	9,278,661	9,423,048	144,387	1.56%
Operating Expenses					
700000 - Services Parent (701000-709999)	886,749	1,377,746	2,712,836	1,335,090	96.90%
710000 - Materials & Supplies Parent (711000-719999)	715,015	778,246	831,940	53,694	6.90%
720000 - Travel Expense Parent (721000-729999)	35,900	53,635	43,161	(10,474)	-19.53%
730000 - Vehicle Operating Expense Parent (731000-739999)	859,878	994,681	1,038,963	44,282	4.45%
740000 - Insurance, Claims, Damages Parent (741000-749999)	1,022	1,012	1,037	25	2.50%
760000 - Capital Assets Parent (761000-769999)	1,458	64,691	20,000	(44,691)	-69.08%
770000 - Capital Outlay Parent (771000-779999)	28,254	113,431	26,887	(86,544)	-76.30%
780000 - Other Expenses Parent (781000-789999)	3,909,919	4,174,997	3,735,764	(439,233)	-10.52%
Operating Expenses Total	6,438,195	7,558,439	8,410,587	852,148	11.27%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	5,528,252	6,343,000	4,625,000	(1,718,000)	-27.08%
Transfers To Total	5,528,252	6,343,000	4,625,000	(1,718,000)	-27.08%
K - Public Works Total	19,917,159	23,180,100	22,458,635	(721,465)	-3.11%
Grand Total	19,917,159	23,180,100	22,458,635	(721,465)	-3.11%



City of Chattanooga
Water Quality Fund
Fiscal Year 2019

Row Labels	Increase (Decrease)				
	ActualFY17	BudgetFY18	FY19 Total Reques	Req vs. Budget	% Change
K - Public Works					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	4,233,773	5,455,981	5,597,551	141,570	2.59%
601105 - Injured On Duty Pay	14,681	5,449	7,500	2,051	37.64%
601201 - Overtime	34,068	29,739	30,000	261	0.88%
601202 - Compensatory Time	3,702	0	0	-	0.00%
602105 - Cellphone Allowance	30,740	28,140	25,680	(2,460)	-8.74%
602201 - Incentive Awards	1,000	0	0	-	0.00%
602301 - Personal Leave	709,175	0	0	-	0.00%
602303 - Final Leave Payout	70,926	0	0	-	0.00%
602304 - Longevity	100,650	108,150	94,104	(14,046)	-12.99%
602306 - Call Back Pay	1,968	0	0	-	0.00%
602307 - On Call Pay	430	0	0	-	0.00%
600000 - Salaries Parent (601000-609999) Total	5,201,113	5,627,459	5,754,835	127,376	2.26%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	300,505	317,508	324,328	6,820	2.15%
611102 - Medicare	70,279	74,255	75,851	1,596	2.15%
611201 - General Pension	843,801	1,101,943	1,101,614	(329)	-0.03%
611206 - Other Post-employment Benefits (OPEB)	434,289	485,167	487,690	2,523	0.52%
611301 - Hospitalization	912,880	1,403,478	1,368,621	(34,857)	-2.48%
611302 - Life Insurance Benefit	9,846	11,316	11,221	(95)	-0.84%
611303 - Long-Term Disability	13,233	41,233	14,893	(26,340)	-63.88%
611304 - Health Savings Accounts	36,026	39,748	104,607	64,859	163.18%
611402 - Employee Health Savings Acct	11,940	12,214	13,296	1,082	8.86%
611403 - On-site Medical Program	116,800	164,340	166,092	1,752	1.07%
610000 - Fringe Benefits Parent (611000-619999) Total	2,749,599	3,651,202	3,668,213	17,011	0.47%
.Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	77,294	150,000	50,000	(100,000)	-66.67%
701105 - Engineering Non-construction Consulting	12,960	15,730	10,000	(5,730)	-36.43%
701208 - On-the-Job Injury Claims	192,379	160,000	160,000	-	0.00%
701211 - Diagnostic Testing	0	30	0	(30)	-100.00%
702102 - Electrical	3,051	24,540	25,897	1,357	5.53%
702104 - Masonry	7,831	4,575	7,948	3,373	73.74%
702106 - Plumbing	9,535	14,245	8,971	(5,274)	-37.02%
702107 - Mechanical Trades	0	5,000	5,000	-	0.00%
702202 - Bldg & Grounds Maintenance	1,703	0	1,729	1,729	0.00%
702204 - Contracted Repair Service	98	60,000	75,000	15,000	25.00%
702205 - Electric Motor Drive Repair	0	6,000	6,000	-	0.00%
702207 - Maintenance Services	1,250	51,035	151,000	99,965	195.88%
702208 - Fire Prevention Measures	0	0	0	-	0.00%
702211 - Grounds	0	10,123	5,500	(4,623)	-45.67%
702214 - Landscaping	258	4,000	5,000	1,000	25.00%
702221 - IT Maintenance	88,118	61,263	55,592	(5,671)	-9.26%
702225 - IT Maintenance - Licensing	375	0	0	-	0.00%
702226 - IT Maintenance - Hosting	6,550	0	14,100	14,100	0.00%
702227 - IT Maintenance - Support Maintenance	150	50,000	0	(50,000)	-100.00%
703101 - Electricity	4,373	48,855	49,439	584	1.19%
703103 - Water	11,704	11,943	11,880	(63)	-0.53%
703201 - Telephone Service	0	58	0	(58)	-100.00%
703202 - Cellular Phone Service	979	1,692	994	(698)	-41.27%
703204 - Internet & Cable Services	0	10,000	10,000	-	0.00%
703206 - Air Cards	12,644	6,585	19,787	13,202	200.49%
703207 - Digital Connectivity	45,977	45,722	46,594	872	1.91%
704103 - Demurrage	44	0	0	-	0.00%
704104 - Equipment Rental	27,702	15,211	28,118	12,907	84.85%
704106 - Dumpster Rental	350	520	355	(165)	-31.68%
.Personnel Expenses Total	7,950,712	9,278,661	9,423,048	144,387	1.56%

City of Chattanooga
Water Quality Fund
Fiscal Year 2019

Row Labels	Increase (Decrease)				
	ActualFY17	BudgetFY18	FY19 Total Reques	Req vs. Budget	% Change
704108 - Office Machine Rental	2,621	2,977	6,280	3,303	110.96%
704109 - Traffic Control - Rental	11,464	0	11,636	11,636	0.00%
704201 - Advertising	0	15,000	0	(15,000)	-100.00%
704207 - Collection Expense	70,298	81,430	100,000	18,570	22.80%
704208 - Contracted Repair	303	0	308	308	0.00%
704210 - Printing	296	776	677	(99)	-12.81%
704222 - N Pollutn Dischg Elim Sys-Sampling	33,240	43,429	40,000	(3,429)	-7.90%
704224 - N Pollutn Dischg Elim Sys-Education	22,188	11,688	13,324	1,636	14.00%
704227 - Transfer Station Cost	37,436	27,534	30,000	2,466	8.96%
704238 - Animal Control Contracted Services	975	675	2,500	1,825	270.37%
704306 - Dues	8,145	9,719	10,097	378	3.89%
704307 - Employment Agencies	3,525	0	3,578	3,578	0.00%
704309 - Meeting Expense	39	20	0	(20)	-100.00%
704310 - Local Mileage	384	0	390	390	0.00%
704311 - Miscellaneous Services	86	15,988	0	(15,988)	-100.00%
704312 - Other Contracted Service	106,799	305,184	1,652,467	1,347,283	441.47%
704315 - Waste Disposal	3,969	3,565	4,029	464	13.00%
704319 - Parking	15,590	15,600	16,270	670	4.30%
704329 - Radio Maintenance	1,375	2,870	6,702	3,832	133.51%
704332 - Pipeline Inspection Services	0	10,500	500	(10,000)	-95.24%
704333 - Flowmeter and Rain Gauge Services	32,625	0	32,625	32,625	0.00%
704334 - Outside Laboratory Services	0	0	0	-	0.00%
704407 - Wireless Data Communication	8,650	9,589	13,159	3,570	37.23%
704501 - Freight, Express & Drayage	80	867	531	(336)	-38.70%
704502 - Postage	6,912	4,838	5,528	690	14.27%
704601 - Local Registration Fees	13,599	13,888	12,624	(1,264)	-9.10%
704602 - Training Costs	550	2,692	558	(2,134)	-79.26%
704603 - Tuition & Books	0	500	0	(500)	-100.00%
704702 - Bank Service Charges	275	41,290	150	(41,140)	-99.64%
700000 - Services Parent (701000-709999) Total	886,749	1,377,746	2,712,836	1,335,090	96.90%
710000 - Materials & Supplies Parent (711000-719999)					
711102 - Books	195	0	165	165	0.00%
711104 - Forms & Printed Material	0	683	0	(683)	-100.00%
711109 - Office Supplies & Stationery	3,001	3,537	3,444	(93)	-2.63%
711110 - Technology Accessories & Supplies	70	1,866	100	(1,766)	-94.64%
711111 - Printer Toner Cartridges	2,219	1,775	1,837	62	3.49%
712101 - Asphalt and Asphalt Filler	132,799	120,481	153,508	33,027	27.41%
712102 - Brick & Concrete Blocks	16,889	18,950	17,142	(1,808)	-9.54%
712103 - Cement, Lime, & Plaster	14,699	11,124	14,919	3,795	34.12%
712104 - Concrete, Clay Pipe, & Fittings	223,762	148,949	227,118	78,169	52.48%
712105 - Gravel, Sand, Stone, Chert	135,942	153,833	137,981	(15,852)	-10.30%
712107 - Lumber & Wood Products	2,267	12,717	2,301	(10,416)	-81.91%
712108 - Other Constr & Bldg Materials	26,437	32,367	26,834	(5,533)	-17.10%
712109 - Paint	233	0	146	146	0.00%
712110 - Pipe & Fittings	22,041	45,246	22,372	(22,874)	-50.56%
712111 - Sewer Grates & Manhole Covers	68,622	53,946	69,369	15,423	28.59%
712112 - Street Signs & Markings	150	0	0	-	0.00%
712113 - Structural Steel, Iron	244	0	0	-	0.00%
712114 - Plumbing Supplies	140	670	142	(528)	-78.79%
713102 - Fasteners	275	0	279	279	0.00%
713104 - Filters, Misc	114	91	116	25	27.15%
713108 - Pumps & Pump Parts	0	103	0	(103)	-100.00%
713109 - Repair Parts	5,803	2,125	5,890	3,765	177.18%
713117 - Hose & Fittings	663	516	673	157	30.42%
713201 - Chemicals & Lab Supplies	991	3,249	3,000	(249)	-7.66%
714105 - Building Maintenance Supplies	292	2,678	296	(2,382)	-88.93%
714106 - Cleaning Supplies	153	24	151	127	530.15%
714107 - Clothing	6,784	9,608	16,000	6,392	66.53%
714111 - Electrical Supplies, Bulbs, Etc	0	2,500	2,500	-	0.00%
714117 - Food & Ice	2,045	2,728	2,076	(652)	-23.91%
714120 - Hardware, Nails, Small Tools	8,648	38,797	8,778	(30,019)	-77.38%

City of Chattanooga
Water Quality Fund
Fiscal Year 2019

Row Labels	Increase (Decrease)				
	ActualFY17	BudgetFY18	FY19 Total Reques	Req vs. Budget	% Change
714124 - Medical Supplies (First Aid)	150	0	0	-	0.00%
714125 - Oil & Lubricants	0	112	0	(112)	-100.00%
714126 - Other Materials & Supplies	1,961	55,000	56,889	1,889	3.43%
714129 - Safety Equipment	9,712	23,345	9,858	(13,487)	-57.77%
714130 - Safety Shoes	11,483	14,930	12,048	(2,882)	-19.31%
714131 - Seeds, Trees, Plants, Hort Supplies	6,143	4,206	24,768	20,562	488.88%
714135 - Locks & Key supplies	231	614	234	(380)	-61.81%
714136 - Dirt mix, Mulch, Topsoil	6,964	10,655	7,068	(3,587)	-33.66%
714138 - Flags Banners and Signage	121	137	123	(14)	-10.35%
714140 - 714106	319	99	324	225	227.06%
714142 - Instrumentation Parts	2,091	74	2,122	2,048	2768.06%
714143 - Event Planning, Services and Catering	0	0	1,000	1,000	0.00%
714144 - Batteries	362	511	367	(144)	-28.10%
710000 - Materials & Supplies Parent (711000-719999) Total	715,015	778,246	831,940	53,694	6.90%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	2,264	3,764	3,122	(642)	-17.07%
721102 - Transportation	3,497	7,667	6,000	(1,667)	-21.74%
721201 - Hotels	12,770	17,058	17,350	292	1.71%
721202 - Meals	5,708	6,784	7,285	501	7.39%
721301 - Registration Fees	11,261	17,543	9,049	(8,494)	-48.42%
721302 - Other Travel Expenses	400	819	355	(464)	-56.62%
720000 - Travel Expense Parent (721000-729999) Total	35,900	53,635	43,161	(10,474)	-19.53%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	84,076	74,276	85,334	11,058	14.89%
731102 - Gasoline	39,185	40,958	39,773	(1,185)	-2.89%
731201 - Contracted Vehicle Repair	69,705	60,454	70,751	10,297	17.03%
731203 - Vehicle Labor	122,471	128,189	124,308	(3,881)	-3.03%
731204 - Vehicle Parts & Supplies	127,724	107,859	129,640	21,781	20.19%
731301 - Car Wash	131	850	78	(772)	-90.81%
731302 - Licenses & Titles	36	0	0	-	0.00%
731401 - Fleet Leased Vehicle	416,550	582,095	589,080	6,985	1.20%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	859,878	994,681	1,038,963	44,282	4.45%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
741102 - Claims & Damages	0	0	0	-	0.00%
742402 - Building & Content Insurance	1,022	1,012	1,037	25	2.50%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	1,022	1,012	1,037	25	2.50%
760000 - Capital Assets Parent (761000-769999)					
761104 - CIP Engineer's Testing	1,458	0	0	-	0.00%
761112 - CIP Park Development	0	0	0	-	0.00%
761204 - Equipment Purchase	0	59,741	20,000	(39,741)	-66.52%
761301 - Office Machinery & Equipment	0	4,950	0	(4,950)	-100.00%
760000 - Capital Assets Parent (761000-769999) Total	1,458	64,691	20,000	(44,691)	-69.08%
770000 - Capital Outlay Parent (771000-779999)					
771104 - Water Quality Mgmt Repairs	1,880	0	0	-	0.00%
772104 - Grounds Equipment	0	44,940	0	(44,940)	-100.00%
772107 - Other Equipment	6,540	27,063	6,638	(20,425)	-75.47%
772108 - Recreational Equipment	190	757	0	(757)	-100.00%
772109 - Office Furniture	0	97	0	(97)	-100.00%
772111 - Computer Software under 15000	5,607	14,927	5,451	(9,476)	-63.49%
772112 - Computer equipment under 5000	13,945	23,947	12,598	(11,349)	-47.39%
772203 - Fencing	92	1,700	2,200	500	29.41%
770000 - Capital Outlay Parent (771000-779999) Total	28,254	113,431	26,887	(86,544)	-76.30%
780000 - Other Expenses Parent (781000-789999)					
781102 - Indirect Costs	1,291,500	1,450,000	1,595,000	145,000	10.00%
781103 - Space Costs	23,797	25,114	30,000	4,886	19.46%
781105 - Municipal Billing Overhead	20,999	0	21,314	21,314	0.00%

City of Chattanooga
Water Quality Fund
Fiscal Year 2019

Row Labels	ActualFY17	BudgetFY18	FY19 Total Reques	Increase (Decrease)	
				Req vs. Budget	% Change
781301 - Fees, Licenses, & Permits	10,132	13,066	11,284	(1,782)	-13.64%
781303 - State Fees Other	350	2,311	2,255	(56)	-2.41%
781306 - Water Quality Mgmt Fees	2,419	2,419	2,419	-	0.00%
782201 - Awards	252	483	256	(227)	-47.04%
782202 - Donations	25	25	0	(25)	-100.00%
782204 - Safety Incentive Awards	0	770	0	(770)	-100.00%
782210 - Program Expense	1,000	125,000	125,000	-	0.00%
783101 - Debt Principal Payments	1,891,277	1,936,976	1,340,002	(596,974)	-30.82%
783151 - Debt Interest Payments	662,050	618,833	608,234	(10,599)	-1.71%
783201 - Bond Sale Expenses	6,118	0	0	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	3,909,919	4,174,997	3,735,764	(439,233)	-10.52%
Operating Expenses Total	6,438,195	7,558,439	8,410,587	852,148	11.27%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811406 - Transfer to Water Quality Capital	4,078,470	6,343,000	4,625,000	(1,718,000)	-27.08%
812101 - Payments to Refunded Bond Escrow Agent	1,449,782	0	0	-	0.00%
810000 - Other Financing Uses Parent (811000-819999) Total	5,528,252	6,343,000	4,625,000	(1,718,000)	-27.08%
Transfers To Total	5,528,252	6,343,000	4,625,000	(1,718,000)	-27.08%
K - Public Works Total	19,917,159	23,180,100	22,458,635	(721,465)	-3.11%
Grand Total	19,917,159	23,180,100	22,458,635	(721,465)	-3.11%

City of Chattanooga
Automated Traffic Enforcement Fund
Fiscal Year 2019

Description	Actual FY17	BudgetFY18	Proposed FY19	Inc (Dec) FY19 vs Budget FY18	% Change FY19 vs Budget FY18
Revenues:					
Automated Fixed Speeding Fines	955,793	248,904	248,904	-	0.00%
Automated Fixed Speeding City Court Fines	61,050	90,000	90,000	-	0.00%
Automated Red Light Fines	180,889	123,480	123,480	-	0.00%
Automated Red Light City Court Fines	9,500	10,550	10,550	-	0.00%
Automated Speed Mobile Fines	173,900	168,000	168,000	-	0.00%
Automated Speed Mobile City Court Fines	9,950	14,766	14,766	-	0.00%
Other Income	2,586	-	-	-	0.00%
Total Revenues	1,393,668	655,700	655,700	-	0.00%
Expenditures:					
Automated Enforcement - Camera Admin	896,595	505,600	505,600	-	0.00%
Automated Enforcement - Speed Mobile	93,549	100,000	100,000	-	0.00%
Automated Enforcement - Red Light	53,242	50,000	50,000	-	0.00%
Automated Enforcement - Traffic Other	-	100	100	-	0.00%
Automated Enforcement - Drivers Education	43,335	-	-	-	0.00%
Total Automated Traffic Enforcement Expenditures	1,086,721	655,700	655,700	-	0.00%
Revenue over/(under) Expenditures	306,947	-	-	-	0.00%



**City of Chattanooga
Narcotics Fund
Fiscal Year 2019**

Description	Actual FY17	Budget FY18	Proposed FY19	Inc (Dec) FY19 vs FY18 Budget	% change
Revenues:					
Confiscated Narcotics Funds	407,850	250,000	250,000	-	0.00%
Fines, Forfeitures and Penalties	42,432	-	-	-	0.00%
Other Revenue	34,414	60,000	60,000	-	0.00%
Total Revenues	484,696	310,000	310,000	-	0.00%
Expenditures:					
Operations	312,651	310,000	310,000	-	0.00%
Capital	314,187	-	-	-	0.00%
Total Narcotics Expenditures	626,838	310,000	310,000	-	0.00%
Revenue over/(under) Expenditures	(142,142)	-	-	-	0.00%



CITY OF CHATTANOOGA

CAPITAL BUDGET

2019-2023



Introduction

The FY 2019-2023 Capital Improvement Plan (CIP) shows the City of Chattanooga’s five-year plan for physical improvements throughout Chattanooga, as well as internal projects that improve the provision of services to residents. The first year of the CIP is the fiscally-constrained capital budget, whereas the successive years are a roadmap for future action. Funding for capital projects—defined as projects costing more than \$25,000 and with a useful life of greater than one year—is requested annually by departments alongside the BFO process. Capital requests are reviewed and collaboratively prioritized by the 17 members of the CIP Committee, an interdisciplinary team of department administrators and designees. The CIP process encourages strategic thinking about the City’s current and future capital needs and priorities, and requires collaboration and focus in order to reach a fiscally sustainable program of projects. The below strategies represent highlights of the next five years.

FY 2019 Highlights – Capital Budget

- Complete cleanup of Lupton City’s former mill site, improving quality of life for Lupton City residents
- Rehabilitation and enhancement of the Walnut Street Bridge to preserve for future generations
- Continued significant funding -- \$5,000,000-- for paving and major road/bridge repair
- Creation of a Neighborhood Reinvestment Fund to make targeted investments in neighborhood infrastructure and commercial areas
- Creation of an Affordable Housing Trust Fund to aid the creation of affordable and workforce housing throughout Chattanooga
- Funding to complete the South Chickamauga Creek Greenway, a 12-mile greenway corridor linking East Ridge to the Riverwalk through multiple Chattanooga neighborhoods
- Improvements to Washington Hills YFD Center to help create opportunities for learning and engagement in Washington Hills neighborhood
- Significant investment in replacement of fire apparatus
- Transportation focus on connectivity and improving system safety and efficiency
- Upgrades to fund new laptops, self-service kiosks and charging stations at all 18 YFD Centers.

FY 2020-2023 Highlights – Roadmap for Future Action

- Continued funding of existing infrastructure, facilities, and equipment vital to service delivery and citizen experience
- Addition of new parks and greenways to continue efforts to connect all of Chattanooga to outdoor opportunities
- Ongoing public improvements to leverage private investment around the airport, on the 3rd/4th Street corridor, in the Innovation District, and in the South Broad neighborhood.
- Continued funding of CARTA’s capital needs
- Continued annual funding of major renovations or expansions of YFD Centers to continue modernizing these community hubs as places for students and families to learn and grow

Governmental Projects

The below projects are funded through a combination of governmental funds such as City tax revenues, grants, general obligation bonds, and internal service funds. Project descriptions are included for FY 2019 projects, and a list of future year projects are shown at the end of each results area.

Growing Economy

3rd / 4th Street Infrastructure

This project will transform the 3rd and 4th Street area from Georgia Ave. to Hampton St. into a well-connected grid of 2-way streets with at-grade intersections, and will change Riverfront Parkway from a high speed highway into an urban boulevard with calmed traffic and pedestrian/bicycle facilities.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
3rd / 4th Street Infrastructure	7,000,000	7,400,000	912,000	0	0	15,312,000

3rd / 4th Street Master Plan

This project will fund a master plan to help direct the transformation of the 3rd and 4th Street corridors.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
3rd / 4th Street Master Plan	60,000	0	0	0	0	60,000

Airport Area Master Plan

As the Chattanooga Metropolitan Airport continues to break records in commercial air traffic, smart growth land use planning will help to ensure that the area in the vicinity of the airport will be able to safely and effectively accommodate the needs of future airport tenants and users as well as nearby businesses and residents. By laying the ground work for complementary land uses, an airport area master plan will instill confidence in private investors, ensure that public capital projects advance airport growth, and curtail any potential negative side effects that would arise out of such growth (noise, traffic, safety).

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
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Airport Area Master Plan	150,000	0	0	0	0	150,000
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Alley Program

Fund a green alley program, which will implement a suite of alley construction and improvement techniques that will more efficiently manage stormwater and increase connectivity within neighborhoods. Successfully implemented examples are Virginia Avenue, Station Street and Johnson Street.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Alley Program	250,000	250,000	350,000	450,000	500,000	1,800,000

Caine Lane Greenway Connector, North

This project is in the FY 2017 - 2020 Transportation Improvement Program (TIP), a regional plan that programs federal funds received in the City. CDOT received a federal grant to implement the construction of this project and the total project cost is \$855K. This phase will extend the greenway from Cromwell to Shallowford Road.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Caine Lane Greenway Connector, North	411,247	0	0	0	0	411,247

Caine Lane Greenway Connector, South

This project is existing. The FY 2019 budgetary need will allow the City to implement the project and the budget request cannot be reduced nor delayed. This project will connect to the Caine Lane Greenway Connector along Shallowford Road at Airport Road to Bonnieway Drive.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Caine Lane Greenway Connector, South	875,000	0	0	0	0	875,000

CDBG Sidewalk

Construction of sidewalks in designated low-income neighborhoods where pedestrian travel is necessary for many residents. The external amount is a planning number and is based upon the total federal allocation of CDBG funds to the City of Chattanooga and distribution of funds across their multiple uses.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
CDBG Sidewalk	300,000	300,000	300,000	300,000	300,000	1,500,000

Digital Videoboard

700k project to replace scoreboard/videoboard at Finley Stadium with modern digital technology to help UTC and others remain competitive.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Digital Videoboard	150,000	150,000	0	0	0	300,000

Golf Course Maintenance Equipment Replacement

Several capital improvements are needed at both City golf courses. The last major capital improvement was greens renovation 4-5 years ago. Golf cart paths are over 25 years old and several have been damaged over time and some no longer exist do to past construction projects. New paths are a very prominent and visible sign that operator is concerned about course conditions, safety and the damage caused to golf carts by worn out, broken paths. In 2014, the range shed at Brown Acres caught fire and burned to the ground. The shed needs to be rebuilt and replace the ball dispenser. Washing and dispensing of range balls are performed all in one self-service location. The range at Brown Acres generates approximately \$15,000 per year in revenue. Lastly, IT has mandated that Golf no longer can use aging computer equipment with outdated software for security reasons which will cause issues with software used for operations software including online tee time reservation system. Currently a new software is being investigated but funds are needed for that software plus new hardware to operate on.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Golf Course Maintenance Equipment Replacement	200,000	150,000	125,000	115,000	110,000	700,000

Goodwin Road Segment 4

This project coordinates with TDOT's interchange project at Hamilton Place Boulevard at I-75. This project will improve the off ramp at Hamilton Place Boulevard.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Goodwin Road Segment 4	1,182,000	2,204,000	2,704,000	0	0	6,090,000

Lupton City Cleanup

The City is currently discussing future utilization of this site, before proceeding with final plans for the cleanup and covering of the site. Environmental investigation work is continuing for the best use of the site and which areas are recommended to spread the existing debris and the amount of cover to be required.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Lupton City Cleanup	250,000	0	0	0	0	250,000

Miller Park District

External funding for the completion of Miller Park.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Miller Park District	6,300,000	0	0	0	0	6,300,000

Midtown Pathway

CDOT received a Transportation Alternatives Program (TAP) grant from the Federal Highway Administration administered through the Tennessee Department of Transportation for the construction of a bicycle and pedestrian facility from Pisgah Avenue to Greenway Drive (Midtown Pathway). The grant is only for construction. Environmental clearance, design, and ROW costs will be covered with local capital funds. The project will implement pedestrian and bicycle facilities along the north and south side of Brainerd Road at Pisgah Avenue Spring Road on the north continuing on the south to Greenway View Drive terminating at the South Chickamauga Greenway.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Midtown Pathway	150,000	0	467,151	0	0	617,151

Patten Parkway

Phase 2 of the Miller Park District Connectivity Plan is the Renovation of Patten Parkway into a space that can be used as Festival Space, where the street can be closed and the entire space between Georgia Avenue and Lindsay Street can be utilized for Outdoor Festival Space. This project is also to be built in conjunction with the Patten Parkway Storage Detention Drainage Facility, to provide underground storage to remove approximately 15 drainage acres out of the Combined Sewer System, to alleviate illicit discharges at the intersection of 8th and Market during heavy storms. Both projects combined as one project gain cost savings based on the magnitude of the project. Funding shown does not reflect required external fundraising or existing fund balance.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Patten Parkway	1,150,000	2,000,000	0	0	0	3,150,000

Phase I First Street Steps

The Scramble at 1st Street takes advantage of the dramatic incline of the streetscape to create a sculpted interactive space while repurposing the existing funicular infrastructure as an innovative stormwater collection and filtration system. The Scramble is envisioned as streetscape that one can explore by moving through a sculpted space including an urban rock scramble and a climbing wall. Within the streetscape there are also several contemplative seating areas where flowing water can be heard moving through the space and dropping into the stormwater vaults below. The sculpted elements within the project utilize local stone, intricate cast concrete details and niches of lighting in the evening – visually reinforcing the connectivity of 1st Street during the day and night. Phase I will fund work within the existing pedestrian area west of 1st Street.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Phase I First Street Steps	800,000	0	0	0	0	0

Riverwalk

This is overmatch for our project that is in Design Phase. It connects with all of the S Chick Creek Greenway projects to form a continuous connected off-street path from South Chattanooga to Camp Jordan and is scheduled to be completed by Spring 2019.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Riverwalk	136,000	0	0	0	0	136,000

Sculpture Fields Restrooms for City Park

Additional restroom facilities are needed at Sculpture Fields to accommodate visitors.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Sculpture Fields Restrooms for City Park	75,000	0	0	0	0	75,000

Sidewalks

Pedestrian activity is a bellweather for the department's success; this project installs new sidewalks and fills gaps in sidewalks to allow safe mobility by any user and to help encourage active public space and engagement of commercial and residential areas ensuring healthy residents and visitors while

encouraging a vibrant economy.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Sidewalks	820,000	1,210,000	1,331,000	1,464,000	1,610,400	6,435,400

Shepherd Road Enhancement (Hwy 153 to Airport)

This project will create a streetscape Gateway to the airport. It will include vegetation strips and pedestrian/bike pathways. The City is committed to completing the design completed by the CHA Airport.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Shepherd Road Enhancement (Hwy 153 to Airport)	773,000	0	0	0	0	773,000

South Chattanooga Creek Greenway

The City currently has a contract with BrightBridge to manage a Brownfield Agreement, to develop plans to install a cap over a linear contaminated site adjacent to the Chattanooga Creek between Workman Road and 38th Street in the Alton Park area of the City. This site has also previously been identified on the TPL map for future Greenways. Once the cap is placed a new greenway can be developed. Currently the City has an agreement with Wright Brothers Construction to stockpile clean soil material at the 36th Street Landfill in anticipation of using this material to provide the necessary cover material.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
South Chattanooga Creek Greenway	100,000	200,000	0	0	0	300,000

South Chickamauga Greenway Connector – Youngstown

This project is in the FY 2017 - 2020 Transportation Improvement Program (TIP), a regional plan that programs federal funds received in the City. CDOT received a federal grant for project implementation (SCHICKGREENWAY). Along with the South Chickamauga Greenway Connector at Caine and Shallowford, this extension completes the greenway connection from Camp Jordan to the Tennessee Riverwalk. The total cost for this project is \$1.62 million. The FY 2019 budget request will complete the needed funds for implementation.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
South Chickamauga Greenway Connector - Youngstown	350,000	0	0	0	0	350,000

Street Improvements (Paving) (P20201)

CDOT monitors the condition of the City streets based on the Pavement Condition Index (PCI); that rating system along with the connectivity of the street and its use allows the department to prioritize these dollars. These funds are transferred from the operating budget. Paving, microsurfacing, crack seal, seal coat and resurfacing improvements for local roads.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Street Improvements (Paving) (P20201)	3,500,000	3,618,750	4,051,688	4,254,272	4,466,986	19,891,696

Streetscape – Transportation Enhancement Initiative

TEI funds are used to partner with nonprofit groups, other governmental entities, and private development groups to create streetscapes that encourage pedestrian/bicycle use, calm traffic, and create sense of place to encourage economic and social vitality in neighborhood and town centers.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Streetscape – Transportation Enhancement Initiative	100,000	100,000	100,000	100,000	100,000	500,000

TIP Paving (P20214)

This project is in the FY 2017 - 2020 Transportation Improvement Program (TIP), a regional plan that programs federal funds received in the City, allowing the use of federal funds (with a local match) to implement resurfacing of various streets in Chattanooga (CHATT3R1720). Paving of primary corridors.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
TIP Paving (P20214)	1,200,000	240,000	264,000	290,400	319,440	2,313,840

Transit Network Redesign

For possible city match for consulting services to do a system-wide redesign to optimize ridership.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Transit Network Redesign	30,000	0	0	0	0	30,000

Walnut Street Bridge Light System

"Ripples of Light" by Moment Factory is an architectural and data responsive lighting design that responds to pedestrian activity on the bridge and the flow of the TN River below the bridge to create subtle color variations and ripples of light. Artistic lighting design elements include: pier grazers, heart wash lighting, pendant lighting, beacon fixtures, entrance lighting, interior vertical grazers, exterior vertical grazers and edge grazers to highlight the historic architecture of the bridge. The artistic lighting project includes expenses related to the artistic lighting fixtures and their installation, smart data, prototyping, creative services, technical services and fees.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Walnut Street Bridge Light System	4,050,000	0	0	0	0	4,050,000

YFD/Orange Grove Fitness Collaboration

This project will fund a study to examine the possibility of locating a fitness facility at Orange Grove that would function as a partnership between YFD and Orange Grove.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
YFD/Orange Grove Fitness Collaboration	50,000	1,500,000	0	0	0	1,550,000

Growing Economy

Proposed Future Year Projects

- Avondale Trail Implementation
- Central Avenue
- CMAQ Bike Lanes
- Golf Course Improvements
- Hwy 58 Shared Use Path
- Multimodal Corridor Improvements
- Passenger Rail
- Transit Improvements

Stronger Neighborhoods

8th Street Shared Space

This project is complete. The budgetary ask is to correct the budget authority and account for the grant agreement with a private 3rd party. Details of the project include 8th Street from Pine to Chestnut will be converted from a curb and gutter street to a shared space with pavers across the width of the right-of-way, and traffic calming effects that will make traversing the street safe for people walking and biking. The project is in response to mixed-use development plans designed to revitalize this corner of downtown.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
8th Street Shared Space	140,000	0	0	0	0	140,000

Affordable Housing Trust Fund

A fund that will be used exclusively to aid the creation of affordable and workforce housing throughout Chattanooga. These funds will be used to supplement federal funding, various tax incentives, and special grants utilized by the City of Chattanooga and its private sector partners to promote affordable, high-quality housing.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Affordable Housing Trust Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000

CARTA Technology Projects

Through work with an ITS consultant, CARTA has completed a comprehensive planning report giving background information on Mobility as a Service (MaaS) and an analysis of what companies are currently operating in the marketplace. The report also outlined a phased approach to achieving CARTA's larger MaaS vision. Phase I was identified as transitioning CARTA's existing Dial-A-Ride neighborhood routes into microtransit routes, utilizing real-time scheduling as well as a mobile ticketing component for CARTA's services. During the time that the planning report was completed, CARTA received unsolicited proposals for a low-cost microtransit deployment pilot project that would test the real time scheduling component of the identified Phase I projects (see attached summary PowerPoint for more information). CARTA has awarded a pilot partnership that will take place over the next 12 months. CARTA has requested funding through TDOT's IMPROVE Act grant for its Mobility as a Service Phase I project, which includes the implementation of mobile ticketing for CARTA's services, a microtransit technology project outside of the pilot period, and integration of microtransit and mobile ticketing with the city of Chattanooga's Advanced Traffic Management System (ATMS). The IMPROVE Act grant program has a 75% state funds/25% local funds match. The IMPROVE Act projects are a part of this line item and the vehicles/equipment project. This project also includes the purchase of computers and other administrative hardware (printers, monitors, etc.) to replace machines that are past their useful life. These projects are part of CARTA's capital projects funded by the Federal Transit Administration at 80%, with 10% historically coming from the City of Chattanooga and 10% coming

from TDOT.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
CARTA Technology Projects	156,250	28,050	28,611	29,183	29,767	271,861

CARTA Vehicles/Equipment Projects

This project is for the replacement of five electric shuttle vehicles and the purchase of five smaller cutaway vehicles for use in CARTA's microtransit/neighborhood service. This particular application includes a federal share of 61%, with 29% coming from TDOT Multimodal Resources and 10% requested from the city of Chattanooga. CARTA has also applied for funding under TDOT's IMPROVE Act grant program for the purchase of smaller vehicles to be used for CARTA's Phase I Mobility as a Service program (microtransit vehicles). The IMPROVE Act grant program has a 75% state funds/25% local funds match. Microtransit vehicles are typically 12-15 passenger vehicles. Please see attached PowerPoint from CARTA's microtransit partner for a picture of an example vehicle. These vehicles typically have a useful life of 7 years. CARTA intends to purchase low floor microtransit vehicles in order to ease the boarding of customers, including wheelchair passengers, as well as provide a smoother riding experience. Replacement of these vehicles will ensure that CARTA continues to provide efficient, cost-effective service to the public. In addition to vehicle replacements, this project also includes the purchase of security cameras and shop equipment for use within CARTA's system. These projects are funded through CARTA's Federal Transit Administration Section 5307/5339 formula funds that are also matched by TDOT.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
CARTA Vehicles/ Equipment Projects	391,914	325,029	331,530	338,160	344,923	1,731,566

Chattown Skate Park

Chattanooga's only skate park is regularly used and loved by the skateboarding community, however current structures are aging, showing more wear and tear, and possibly safety concerns for park patrons. The OCOS division was funded \$30K in FY18 for a Skate Park Feasibility Study to engage skate park patrons and the community to evaluate the existing skate park needs and opportunities, identify factors of a successful skate park and location, and prepare a cost budget estimation and concept plan. We are requesting an additional \$195k for FY 19 for the design phase of the park which will be based upon the recommendations of the Feasibility Study.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Chattown Skate Park	75,000	320,000	2,280,000	0	0	2,675,000

Complete Streets on 26th (Market to Wheland Site, no median)

East Lake Park was the first park in Chattanooga built in 1896. This historic park features a lake, playground, pavilion, and trail. While the park hasn't received any significant improvements over the past 30 years, the Water Quality Division is currently partnering with the Lyndhurst Foundation to make \$800k worth of enhancements to improve the pond. Through this project, several park recommendations were made from the community. We seek to implement such improvements to increase the vitality of the park. The project was funded \$500K in FY18, however this is insufficient funds to cover all the elements requested from the Community. In order to finish the enhancements OCOS is requesting additional funds to add a boat launch, interactive signs and trail re-design.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Complete Streets on 26th (Market to Wheland Site, no median)	1,250,000	0	0	0	0	1,250,000

East Lake Park Improvements

East Lake Park was the first park in Chattanooga built in 1896. This historic park features a lake, playground, pavilion, and trail. While the park hasn't received any significant improvements over the past 30 years, the Water Quality Division is currently partnering with the Lyndhurst Foundation to make \$800k worth of enhancements to improve the pond. Through this project, several park recommendations were made from the community. We seek to implement such improvements to increase the vitality of the park. The project was funded \$500K in FY18, however this is insufficient funds to cover all the elements requested from the Community. In order to finish the enhancements OCOS is requesting additional funds to add a boat launch, interactive signs and trail re-design.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
East Lake Park Improvements	100,000	0	0	0	0	100,000

ECD Public Arts – 1% Arts Boost

This project provides an amount equal to one percent of the total general obligation bond amount included in the Capital Improvement Budget for construction costs each fiscal year to be allocated to incorporate art into the building of public spaces.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
ECD Public Arts – 1% Arts Boost	150,000	150,000	150,000	150,000	150,000	750,000

Garbage Truck Replacement

Replaces 3 Recycle/Garbage Automated Trucks at a \$250,000 each cost. It is In the best interest of

the City to make a final purchase from the contract established for this type vehicle before said contract expires to replace existing units that have exceeded useful life. This purchase allows the City to operate in the safest manor possible for our staff and citizens. These newly purchased vehicles will then be entered into the Fleet Lease Vehicle Program to ensure their replacement once they extinguish useful life. Other funds and grants are currently being pursued for HHW improvements and future grant applications will be initiated for an up to \$100,000 request to apply towards a vehicle.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Garbage Truck Replacement	750,000	0	0	0	0	750,000



Garbage Truck Turnaround

Allows garbage trucks the ability to turn around at specific locations without going on private property which reduces driving hazards and increases overall safety for the collection process.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Garbage Truck Turnaround	50,000	50,000	50,000	50,000	50,000	250,000

Greenway Farm Conference Center Replacement

Design phase funded in FY18, these funds will be used for construction of the new facility. Original request was \$500,000. The Greenway Farm conference center was originally a residence for the property owner but is being used for rental and office space. The current building has severe structural damage due to the foundation failing and environmental concerns such as mold and asbestos. The large wood deck shows signs of rot and wear. The anticipated repair costs just to make the facility safe for use are estimated to be very high. These facilities are used on a weekly basis by rental parties, community groups, and staff from several departments. The most practical direction is to demolish the existing building and construct a new one in a more suitable location farther from the creek. The new building would be modern, simple, durable and efficient and would be designed to support current activities and additional programming. An April 2016 cost estimate for repairs to foundation, mold/asbestos abatement, and interior repairs totaled \$228,792, which does not include site drainage work that should be performed to relieve pressure on foundation.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Greenway Farm Conference Center Replacement	750,000	100,000	0	0	0	850,000

Harris Johnson Park Redesign and Renovation

The City will design and implement significant upgrades to Harris Johnson Park to increase its attractiveness as an amenity for both the Southside neighborhood and the Howard High School community. This project will complement the anticipated streetscape improvements along Market St and 26th St, as well as the anticipated School District investment in Howard High School.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Harris Johnson Park Redesign and Renovation	100,000	0	0	0	0	100,000

Heritage Park Playground

Typically, this capital fund has been used for playground replacements/improvements, park building & restroom improvements/additions, and field & related facility work needed at Youth Association complexes around town. For FY19, the priority for this fund will be focus on Heritage Park. Heritage Park is a well-used park in a densely populated part of the City with very few options for parks. While Heritage Park is a large park, it serves a larger area of citizen than it can sometime handle. Because of the amount of daily activity and age, it is highly recommended that the playground be replaced at this location. With that being said, the City has already been approached by outside partners including Playcore/Gametime about doing a fully inclusive playground project similar to what was recently built at Warner Park. Due to the size and scope of this playground, several other items and amenities should be addressed at this site. Additional restrooms, parking, and maintenance area will need to also be addressed with this project. There is an expectation of external funds to become available to make this project come to fruition.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Heritage Park Playground	400,000	0	0	0	0	400,000

Knuckleboom

Replaces 3 knuckleboom trucks at \$200,000 each. In the best interest of the City to make a final purchase from the contract established for this type vehicle before said contract expires to replace existing units that have exceeded useful life. This purchase allows the City to operate in the safest manner possible for our staff and citizens. These newly purchased vehicles will then be entered into the Fleet Lease Vehicle Program to ensure their replacement once they extinguish useful life. Other funds and grants are currently being pursued for HHW improvements and future grant applications will be initiated for an up to \$100,000 request to apply towards a vehicle.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Knuckleboom	600,000	0	0	0	0	600,000

Landscape/Hardscape Improvements

This project will increase landscape beauty and annual color plantings to Downton. PW Parks proposes to increase level of input to all Downtown parks and ROW landscaping to enhance residents and visitors experience downtown. These improvements would include increased level of service and maintenance, annual color plantings, redesign and replacement of perennial plantings, fertilization, weed and pest control, mulching and bed maintenance, to name a few. This capital fund will compliment a proposed BFO offer for Miller Park and Downtown Landscaping. The capital project will be the initial design and installation of landscaping at the selected sites. The BFO offer with fund the annual maintenance of this new landscaping along with Miller Park operations.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Landscape/Hardscape Improvements	250,000	0	0	0	0	250,000

Lynnbrook Park

The Trust for Public Land in partnership with the City Chattanooga, received an Our Town grant in the amount of \$50,000 to work with a broad range of stakeholders, including local students, residents, community organizations, and artist groups to actively engage the community in the redevelopment of the Lynnbrook Park. Lynnbrook Park will be a new 1.4-acre public park that serves over 2,500 people within a 10-minute-walk in a high-need, diverse Oak Grove neighborhood in Chattanooga, Tennessee. Specific activities shall include community design outreach and workshops, a concept plan for Lynnbrook Park, and public arts implementation. The grant funds must be expended by July 2018, and in order to not lose momentum on the project, OCOS is request funds to begin the design phase of the project for FY19.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Lynnbrook Park	100,000	1,000,000	0	0	0	1,100,000

Neighborhood Reinvestment Fund

The Chattanooga-Hamilton County Regional Planning Agency (RPA) is currently updating the county's area plans to bring them into alignment with the 2015 Comprehensive Plan. Once complete, these area plans will offer recommendations regarding high impact neighborhood investments and enhancements. This annual set-aside will ensure that the City is in a position to fund the most promising of those recommendations, as well as other neighborhood revitalization priorities.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Neighborhood Reinvestment Fund	1,000,000	1,500,000	2,000,000	2,000,000	2,000,000	8,500,000

Parks ADA Repairs

Funding to continue improvements to City parks as identified in extensive ADA Assessment (FY17). Improvement of facilities and hardscapes as identified from the analysis of current ADA Assessment Program. The selected firm has completed their analysis and has identified and prioritized non-compliant areas in a detailed report of which the City has not received. Based off updates during the process, we anticipate a lengthy list of needs that will require immediate attention from the City. Funding could also extend initial assessment to Park sites not included in original program.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Parks ADA Repairs	100,000	50,000	50,000	50,000	0	250,000

Parks and Greenways Master Plan

This plan will be a comprehensive visioning document for future park and greenway development in line with our community's desires, protecting our natural resources, and growing the economy. The report shall examine a comprehensive inventory of all existing public lands and greenway corridors within the County including City parks, other public lands, trails, park facilities, amenities, and key programming opportunities. The consultant will be tasked with assessing community needs through surveys, workshops or other community engagement tools. The report will explore access and determine gaps to existing resources, as well as determine needs for additional parks, greenways and open spaces.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Parks and Greenways Master Plan	200,000	0	0	0	0	200,000

Parks, Playgrounds & Field Maintenance

The Parks Division maintains and repairs the several public restroom, pavilions, barns, and other building structures throughout the park system. Parks Division will continue replacement of heavily worn and damaged playground equipment. Equipment at many sites are near the end of typical life and requires expensive repairs to remain in safe and usable condition. Additionally with these funds, major repairs and other routine maintenance activities that have not been previously feasible will be scheduled and completed to make Youth Athletic Association complexes attractive to visitors and safe for participants.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Parks, Playgrounds & Field Maintenance	100,000	150,000	100,000	100,000	100,000	550,000

Sterchi Farm Redevelopment Phase I Remainder

Due to funding constraints this project has been broken into two phases, Phase I includes the pavilion, the Adventure Trail, restrooms, parking and access area and boat ramp. While this TPL lead project has received funding from Benwood, Lyndhurst and NPRA/ Disney grant in order to complete Phase I, OCOS is requesting additional funds for: Demolition of existing paving, Grading/Erosion and Sediment Control, Concrete Paving, Gravel Paving, Bioretention, River Buffer Invasive Removal and Site Planting. The Sterchi Farm Park and Trailhead project is an enhancement of what was originally slated to be a standard Public Works bathroom facility. While the project was broken into two phases due to funding constraints, additional funds will be required to complete Phase I.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Sterchi Farm Redevelopment Phase I Remainder	297,000	0	0	0	0	297,000

Stronger Neighborhoods

Proposed Future Year Projects

- CARTA Facilities Projects
- CARTA Transportation Infrastructure Projects
- Central Business District Litter Receptacles
- City Yard Improvements
- La Paz Chattanooga - New Cultural Center
- New UTC Hitting Facility at Warner Park
- Sterchi Farm Redevelopment Phase II

Illustrative List

The below projects were identified as possibilities but would require funds outside of current or expected resources and therefore are not included in the FY 2019-2023 CIP. These projects may be added to a future CIP as funds are secured.

- Wilcox Boulevard – Total Cost \$71,740,000
- Somerville Avenue Extension – Total Cost Unknown



High Performing Government

Accela Cloud Upgrade for Treasury Office

Accela is the software used for permitting and licensing of business entities. The Treasury office is on an old server platform, and does not connect directly with the Land Development Office cloud platform. This offer will allow our systems to be on the same platform to ensure a seamless process between the Treasury and LDO office. This will also allow a easier process for citizens to apply for licenses, and allow IT to eliminate another old server.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Accela Cloud Upgrade for Treasury Office	150,000	0	0	0	0	150,000

Building Energy Efficiency Upgrades

Under the Better Buildings Challenge the City agreed to lower overall energy use by 20%. In partnership with EPB and TVA current City facilities will replace existing incandescent and fluorescent light fixtures with new LED lighting. This technology provides equal or greater light levels at a lower level of energy use, reducing both energy costs and long-term maintenance cost. One initial program element was TVA-provided Rebates for the energy reduction. Existing fixture inventory at all 61 sites will be completed in the near future. The first package for City Hall Campus will be sent to TVA for approval with additional packages for the YFD centers. TVA rebates require the project be completed prior to June 30, 2018. In December 2017 TVA announced the program is cancelled by TVA. This affects the FY18 5-year capital plan. To maximize the rebates, we request the FY20 request of \$300K be brought forward to FY19, and a FY18 budget amendment be made to allow us to proceed with Re-Lamping all of the fixtures at all 61 sites prior to this new cutoff date.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Building Energy Efficiency Upgrades	500,000	300,000	0	0	0	800,000

CDOT Fleet

CDOT need to replace many of its fleet and has created a 7-year plan to do so. In FY 2018, CDOT will replace a defunct bucket truck. In FY 2019, CDOT is requesting \$480K to replace one 18-year old crew truck, one 19-year old cre truck, one 24-year old basket truck and one 12-year old sign truck. FY 20: \$400K to replace the two remaining bucket trucks and two pick-up trucks. FY 21: \$350K to replace one car, forklift, F550 and a basket truck. FY 22: \$230K to replace a SUV and a digger machine. FY 23: \$235K to replace a car, SUV and a sign truck. FY 24: replace the paint machine. The vehicles that are allowable in the fleet lease program will be brought into the program. Some of CDOT's vehicles are specialized and are not part of the fleet program.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
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CDOT Fleet	480,000	400,000	350,000	230,000	235,000	1,695,000
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City Buildings & YFD Centers Major Maintenance

In FY18 \$1.6M was set aside to begin moving from a reactive mode to Facility Management for facility systematic improvements and replacements, such as HVAC and roofing systems. The majority of these funds were dedicated to YFD facilities. Currently we have programmed to replace \$1.45M in new roofs and HVAC systems and plan to have these funds encumbered by the end of May 2018. \$250K will also be allocated to Heritage House repair. The remaining 10% we are holding back to address any emergency repairs that may arise in the second half of the year.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
City Buildings & YFD Centers Major Maintenance	2,000,000	1,500,000	1,500,000	1,500,000	1,500,000	8,000,000

Cloud Software as a Service (SaaS)

The City's ERP software is old technology not keeping pace with user expectations. SaaS will improve processing quality and efficiencies in the areas of Planning & Budgeting, General Ledger, Purchasing, Projects Grants management, Time & Labor, Accounts Payable, Fixed Assets and Cash Management while improving business processes, incorporating best practices, and quality user experiences. All applications are mobile-enabled and provide key performance indicators, dashboards, predictive analytics. This project includes phase one of a multi-year SaaS implementation. Embedded process improvements include document storage, automation, enhanced workflow and social collaboration. Our current accounts payable process is labor intensive and cumbersome. Processes improvements include but are not limited to the following: Upgrade existing modules to latest version of software with automatic updates as available Automatic matching of invoices to purchase order, and/or receipts leaving the only exception for manual processing for payment. Automate additions of capital projects to fixed assets Improved workflow for all processes Mobile-enabled applications provide key performance indicators, dashboards, predictive analytics. Annual operations savings of \$400,000 while providing additional features using current technology.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Cloud Software as a Service (SaaS)	1,450,111	1,450,000	1,450,000	0	0	4,350,111

Fleet Program Purchases for FY19

This is to appropriate Fleet Program Reserve funds so that they may be used to replace vehicles currently in the program that are at the end of their lease terms.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Fleet Program Purchases for FY19	5,000,000	6,000,000	3,000,000	3,000,000	3,000,000	20,000,000

Grants Management Technology

This project is for a general budget for intergovernmental use among all departments and divisions City-wide for grants management technology. A grants management technology software will be purchased, implemented, and training will be provided to appropriate City employees on use. The goal of a grants management technology software is to provide a central database that can be updated and maintained by City grant research professionals. A central database that is easily accessible and able to generate reports creates open much-needed lines of communication among various City departments, helps staff prepare for annual audits, and have continuity of operations in place when there is staff or administration turnover. Centralized information will also allow for the Grants Specialist to notify key administrators and City Council representatives of grant awards and important information.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Grants Management Technology	65,000	0	0	0	0	65,000

Operations and Compliance Tools

This funding is requested to purchase monitoring and compliance tools to increase efficiencies and reporting of usage and access of devices across the City. This includes tools such a comprehensive enterprise management tool for the Apple platform, simplifying IT management for Mac, iPad, iPhone and Apple TV, as well as a tool for software license management. These tools will improve the management of the City’s software usage, assist with standardization, mitigate risk, and will assist to monitor software, licenses, compliance, and usage. This request addresses deficiencies discovered in a recent audit. Lastly, this includes funding for additional features in the Google Suite to improve Google Drive functionality, set Retention schedules, set up Contract Management, allow for version Control, centralizes ownership without the constraints of Team Drive, captures emails, adds and searches metadata, workflow for document and business process, and centralize organizational documentation.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Operations and Compliance Tools	425,000	0	0	0	0	425,000

Police Service Center Ground Level Generator Replacement (Capital)

The current 1974 year model natural gas generator is operational; however, with the projected dependability of this unit, it is now up for replacement. Police prefers to have redundant solutions for

electricity due to the Police Service Center operations being 24/7. The current generator has been very well maintained through its life but failure of certain components is just a matter of time. The estimate includes transfer switch to allocate proper amperage management.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Police Service Center Ground Level Generator Replacement (Capital)	138,000	0	0	0	0	138,000

Regional Training Facility

This offer seeks to collaborate with the CPD and Hamilton County Emergency Management Agency (HCEMA) to build a state-of-the-art training facility for fire, police, and EMA training and use. This offer would seek a 40+ acre site to provide the venue to experience live burn drills, police drilling, emergency driver training, and many other law enforcement and rescue training opportunities in a manner that generates and bolsters operational understanding. The facility would include classrooms to accommodate simultaneous academies and classroom needs. If necessary, this project may be best spread over three years of funding.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Regional Training Facility	75,000	500,000	0	4,500,000	0	5,075,000

Roadway Base Failure (P20216)

This project will allow the department to respond to major base failures throughout the City and will be used in coordination with the repaving funding from local capital. The scope of the project to be addressed with this project will be for a capital on-call contractor to address and not something to be fixed by operating crew. The earlier a base failure can be repaired, the better for the asset so the problem does not further deteriorate.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Roadway Base Failure (P20216)	200,000	250,000	250,000	250,000	250,000	1,200,000

Security Cameras & Storage

Increasing demands for security cameras require increased capacity for video storage. Depending upon the type of video footage, retention policies range from 30 days to forever. This offer will allow for video storage expansion to meet retention requirements. This funding will also continue the effort from FY2018 to replace and update existing IP cameras as well as adding additional cameras in strategically identified areas across the City.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Security Cameras & Storage	250,000	450,000	450,000		0	1,150,000

Tivoli Foundation Annual Capital Appropriation

City of Chattanooga annual capital appropriation in support of capital improvement initiatives undertaken by the Tivoli Foundation at the Tivoli Theater, Memorial Auditorium and the Robert Kirk Walker Community Theater; This capital appropriation is specified in the Lease and Management Agreement between the City of Chattanooga and the Tivoli Theater Foundation, Inc.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Tivoli Foundation Annual Capital Appropriation	350,000	500,000	0	0	0	850,000

High Performing Government

Proposed Future Year Projects

- Amnicola Fleet Fueling Facility
- Amnicola Garage Facility Improvements
- CPD Internal Affairs Security Enhancements (City Hall Annex)
- DRC Chiller Tower Support Replacement
- Facilities Master Planning
- Network Build Continuation
- Police Service Center Roof Replacement (Capital)
- Renovation to Paul Clark Building and Tool Room
- Station Capital Maintenance - Exhaust System Replacements
- Station Generators
- YFD Building Renovation



Smarter Students, Stronger Families

Chattanooga State TCAT (TN Center of Applied Technology)

City support for the Chattanooga State TCAT.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Chattanooga State TCAT (TN Center of Applied Technology)	100,000	0	0	0	0	100,000

Chattanooga Zoo: Africa Expansion

The Zoo has reached approximately \$4.5M in funding for the Africa Expansion. This amount of funding will allow them to start with Phase 1 of the project which will require the relocation of the existing Camel ride area, and the construction of the Giraffe Exhibit and the Giraffe Holding Area. The Zoo is requesting that the City perform certain tasks and or fund items above the \$250K yearly donation to the African expansion.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Chattanooga Zoo: Africa Expansion	257,500	250,000	250,000	0	0	757,500

Electrical System Improvement Completion

In FY18 a renovation of the Main Downtown Library electrical systems was partially funded at \$200,000. This request is to continue the renovations to include replacing the electrical service panels, transformers, and switchgear. The FY18 electrical upgrade project design has been combined with the FY18 funded Main Downtown HVAC replacement project (\$900,000) as these two building systems will work together to achieve improved energy efficiency. The scope of this combined project includes a sophisticated, modern fire safety system and public address system with continued functionality after a complete loss of power. These sustainable and efficient upgrades will improve the overall experience and safety of children and families.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Electrical System Improvement Completion	200,000	0	0	0	0	200,000

Erlanger Children’s Hospital

City contribution toward the construction of the new Erlanger Children's Hospital, in honor of the victims of the Woodmore Bus Tragedy.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Erlanger Children’s Hospital	250,000	250,000	250,000	0	0	750,000

Fallen Five Memorial

The Fallen Five Memorial will be a site of permanent remembrance for our fallen heroes of the July 16, 2015 attack, while acknowledging the tremendous acts of kindness, support and strength that occurred following the tragedy. The memorial will be installed on Hamilton County property in the Tennessee Riverpark.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Fallen Five Memorial	500,000	0	0	0	0	500,000

Library Roof Replacement

Main Downtown Library - this request would fund installation of a new roof for the non-deck section of the Library. The current roof was installed in 1976, and has reached end of life. Ongoing leaks endanger the Library collection, its Local History archives and manuscripts, as well as computers and other technology in our Makerspace. This compromises our ability to control humidity in these areas, which is a critical component to maintaining a Library collection. This offer would fund removal of the current roof and installation of a new, improved one.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Library Roof Replacement	450,000	0	0	0	0	450,000

Washington Hills YFD Building Renovation

Improvements will be made to the Washington Hills YFD Center according to current and progressive consultant recommendations. Multiple safety and asset preservation issues currently exist and enhancements will be made to promote physical activity and improve the center for effective public use.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Washington Hills YFD Building Renovation	2,000,000	0	0	0	0	2,000,000

YFD Technology Upgrades

The City of Chattanooga operates 18 neighborhood Youth and Family Development Centers. Each of these centers serve youth, teens, adults, families, and senior citizens with a variety of classes and life-long learning, sports and wellness programs, enrichment and social activities. Computer labs at these locations are often utilized to pay bills, perform job searches, complete homework, access the Reading program and many other activities to enrich the lives of citizens across the City. The purpose of this request is to fund new laptops, self-service kiosks and charging stations for the YFD computer labs and to add security cameras to these locations.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
YFD Technology Upgrades	500,000	0	0	0	0	500,000



Safer Streets

Bridge Repair / Replace

This project is in the FY 2017 - 2020 Transportation Improvement Program (TIP), a regional plan that programs federal funds received in the City. It allows federal funds (with a local match) to implement bridge maintenance. (CHATTBRIDGE). The FY 2019 ask will allow the required match to make corrections to the Standifer Gap Road bridge, which has been closed since October 2016.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Bridge Repair / Replace	900,000	515,000	0	0	0	1,415,000

CFD Apparatus Replacement Plan

While the Chattanooga Fire Department (CFD) works hard to prevent fire, it remains prepared to respond to and mitigate all emergency incidents 24/7/365. In support of the mission of the CFD, this Capital offer seeks to fund the replacement of multiple fire apparatus per the CFD's Apparatus Replacement Plan. The department's apparatus are aging and consistent replacement is vital to continue providing basic life-saving and property-conserving operations. Without working fire apparatus and equipment, firefighters can do little to perform the duties. The replacement plan replaces frontline apparatus, moving them to reserve status. Last year, the department was able to replace a large quint apparatus, but unable to fund the other engine apparatus requested. Our reserve fleet is dangerously low of viable apparatus because the replacement plan has not been fully funded through the years. So, there is desperate need to fund this Capital offer so that the department does not fall further behind. With the funding requested, it is possible to purchase and replace the last of the department's 1998 engine apparatus and two water tenders (also referred to as tankers), one of which is a 1974 Ford, and the other a 1979 GMC.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
CFD Apparatus Replacement Plan	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	7,000,000

Firing Range

Funding for study and relocation of the existing Moccasin Bend firing range.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Firing Range	150,000	2,000,000	2,000,000	0	0	4,150,000

Hazardous Materials Monitoring and Detection Equipment Replacement

This project provides capital funding to replace obsolete hazardous materials monitoring equipment. Many of the hazards that firefighters and citizens face are not necessarily detectable with our eyes or noses. The fire department uses a wide range of hazardous materials monitoring and detection equipment. These tools have been exactly what was needed to keep first responders and the public safe from the hazards that were present, but undetectable by human senses. In addition, one of these monitors is specifically designed to detect potential hazardous environments for large attended events, such as Riverbend, IronMan, and Head of the Hooch.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Hazardous Materials Monitoring and Detection Equipment Replacement	150,000	135,000	0	0	0	285,000

Holmberg Bridge Lighting and Access Improvements

With the replacement of the glass panels with the stainless steel panels, the underlighting of the existing bridge does not provide enough light being emitted from below. A new lighting system is required to illuminate the walking surface, by installing lights under the handrail shining down. In addition, changes need to be made to the western end of the bridge for the stair risers as well.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Holmberg Bridge Lighting and Access Improvements	500,000	0	0	0	0	500,000

Hydraulic Equipment Replacement ("Jaws of Life")

This project provides capital funding to replace hydraulic extrication equipment, often referred to as the "jaws of life" on each of the city's five squad units. Squads are engine-pumper apparatus strategically located all over the city. These units have additional equipment to perform rescue, extrication, and hazardous materials response. Some of the tools that are in service are no longer capable of receiving maintenance from the manufacturer because of the age. Parts are no longer available for other pieces of equipment that have become obsolete. This project is critical for the safety of our citizens.

Project Name	Proposed FY19	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	CIP Total
Hydraulic Equipment Replacement ("Jaws of Life")	605,000	0	0	0	0	605,000

Interview Rooms

This project will allow for a comprehensive overhaul of both hardware and software related to law enforcement interview rooms used by Chattanooga Police Officers. This offer would bring the 5 current interview rooms at the Police Service Center, Service Center Annex, City Hall Annex (for Internal Affairs) up-to-date, and add 1 interview room for Investigators at the Family Justice Center. We have had significant issues with the functionality of our current equipment, and have missed several videotaped interviews of violent subjects. Investigators are currently having to use a handheld audio recorder in order to ensure the interview is actually recorded successfully. Additionally, this offer includes video enhancement software to assist investigators in reviewing 3rd party video evidence during criminal investigations. The company we are contracted to purchase this from will update our hardware every three years, or sooner if a new model comes available, without additional costs. The storage for this comes with this package for no additional costs.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Interview Rooms	150,000	0	0	0	0	150,000

Police Laptops

This is a continuation of a previously approved capital offer, which replaces outdated in-car laptops with laptops that are current with today's technology. This project has never fallen under R&R as the use and definition of R&R changes frequently. The current balance will be spent as our current FY continues forward.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Police Laptops	300,000	300,000	300,000	300,000	0	1,200,000

Pre-Arrest Diversion Building Modifications

Safety and Building Modifications for New Pre-Arrest Diversion Program entryway to allow officers to quickly hand-off pre-arrest diversion clients and proceed to their next call. Building renovations to the entry way and security areas to enable officers to quickly hand-off pre-arrest diversion clients to staff. Additionally, in order to make the area more "user friendly" and welcoming, additional seating and green space will be added near the new entry. The goal is to welcome all seeking treatment regardless of the manner in which they arrived and utilize the "no wrong door" approach in treatment of the mentally ill.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Pre-Arrest Diversion Building Modifications	208,600	0	0	0	0	208,600

Recovery Housing Project Implementation

Planning/Design/Engineer fees to renovate existing Units for Justice involved individuals with severe mental illness and/or co-occurring substance use disorders. Planning and architectural fees to begins the renovation of apartment units into permanent housing for the justice involved individuals with the history of homelessness and severe mental illness and/or co-occurring substance use of disorders.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Recovery Housing Project Implementation	50,000	0	0	0	0	50,000

Roadway Slope Failure

These funds are utilized to address slope failures throughout the City. The existing balance is going toward the correction of Grenada Slope Failure.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Roadway Slope Failure	150,000	250,000	200,000	200,000	200,000	1,000,000

RTIC – Public Safety Cameras

he Real Time Intelligence Center (R.T.I.C.) will be a force multiplier in our ongoing effort to reduce violent crime within our communities. RTIC Investigators will use the most technologically advanced equipment to actively support Intelligence Led Policing strategies by forging real time data with active intelligence. The addition of both mobile and pole mounted surveillance cameras will increase RTIC Investigator's ability to monitor current or perpetual acts of violence to provide real time information to field officer and criminal investigators. The RTIC per year breakdown is as follows: FY18 6 Vehicle-Borne Camera Units & 3 Trailer Camera Units. FY19 1 Vehicle-Borne Camera Unit / 3 Trailer Camera Units / 5 Pole Mounted Camera Units. FY20 1 Vehicle-Borne Camera Unit / 2 Trailer Camera Units / 5 Pole Mounted Camera Units. FY21 1 Vehicle-Borne Camera Unit / 10 Pole Mounted Camera Units. FY22 1 Vehicle-Borne Camera Unit / 10 Pole Mounted Camera Units.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
RTIC – Public Safety Cameras	213,225	156,725	83,600	83,600	0	537,150

Sign Reflectivity (P20112)

This project is in the FY 2017 - 2020 Transportation Improvement Program (TIP), a regional plan that programs federal funds received in the City (SAFETY1). Purchase and install signs and markings on all streets in the City of Chattanooga to meet MUTCD 2009 requirements for signs, markings and retroreflectivity.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Sign Reflectivity (P20112)	181,318	0	0	0	0	181,318

Station 15 Replacement

The Chattanooga Fire Department (CFD) is requesting Capital funds to replace Station 15 that serves the Eastdale and Brainerd communities. Constructed in 1966, the structure has had multiple problems with drainage, asbestos features, multiple leaks in the roof, cracks in the concrete, infrastructure deterioration, air conditioning issues (which has produced mold and mildew), and other issues creating the potential for safety and health issues. Due to many of these problems, the fire crew stationed here was required to move to and respond from another firehall for a few months last year. Enough repairs were made to move the fire crew back in, but a new station will be needed soon. This is the next community fire station in the CFD's Station Replacement Plan.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Station 15 Replacement	150,000	300,000	1,000,000	0	0	1,450,000

Walnut Street Bridge Rehabilitation (Light System Separate)

Continuation of the multi-year rehabilitation of the iconic Walnut Street Bridge, addressing priority repair items identified in the 2015 inspection of the bridge, and preserving the bridge for future generations. FY 2018 funds will allow for replacement of the wood decking, performance of below water repairs, and sandblasting and repainting the entire bridge to prevent degradation. Funding includes \$5.6 million in federal Surface Transportation Block Grant funds. FY 2019 work will address additional repair items, as well as replace the bridge lighting system.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Walnut Street Bridge Rehabilitation (Light System Separate)	5,000,000	0	1,000,000	0	0	6,000,000

Safer Streets

Proposed Future Year Projects

- Crime Scene Facility at Police Service Center I00
- In-Car Cameras

Enterprise Fund Projects

Enterprise projects are funded through user fees rather than general fund revenues.

Interceptor Sewer System

Consent Decree Projects

Citico Force Main Replacement

This project involves the replacement of the force main from the Citico Pump Station.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Citico Force Main Replacement	5,000,000	0	0	0	0	5,000,000

Wet Weather Sewer Storage - Phase 3

This project is a major component of the ISS plan to reduce system overflows and stay within compliance of the EPA mandated Chattanooga Consent Decree Program. This project will construct wet weather storage strategically throughout the system and store peak wet weather flows, prevent sanitary sewer overflows, and meet the future capacity requirements as set forth in the Consent Decree. The project will also increase reliability throughout the sanitary sewer system in the event of power or mechanical failures. This project will provide the City with the system capacity necessary to approve future developments and promote growth throughout the City and surrounding areas.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Wet Weather Sewer Storage - Phase 3	20,000,000	0	0	0	0	20,000,000

Other Projects

Contingency – Plans and Studies

Contingency money allocated for plans and studies that have not yet been identified.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Contingency – Plans and Studies	200,000	200,000	200,000	200,000	200,000	1,000,000

Contingency - Projects

Contingency money allocated for plans and studies that have not yet been identified.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Contingency – Projects	2,262,500	0	0	0	0	2,262,500

Implementation of CD Green Infrastructure Projects in the CSS

Project involves the implementation of the CD green infrastructure projects in the CSS.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Implementation of CD Green Infrastructure Projects in the CSS	500,000	500,000	500,000	500,000	500,000	2,500,000

Implementation of Vulnerability Recommendations

This project involves implementing the recommendations from the completed EPA mandated security vulnerability assessment of the MBWWTP.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Implementation of Vulnerability Recommendations	500,000	500,000	500,000	500,000	0	2,000,000

Laboratory Equipment

Project for purchase of sewer maintenance equipment.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Laboratory Equipment	100,000	0	0	0	0	100,000

MBWWTP Solids Process Optimization Implementation - Phase 4 (Digester Improvements)

This project includes improvements to the MBWWTP solids handling process to provide reliability and efficiency and to allow the plant to continue to produce land applied materials as a part of the City’s National Bio-solids Partnership Certified Program. The necessary improvements include rehabilitation of the existing anaerobic digesters, rehabilitation of the centrifuge buildings, additional sludge storage

facilities, and other necessary improvements to the MBWWTP solids process. The existing digesters are nearing their “end of life” and rehabilitation is necessary to keep them in consistent operation. This rehabilitation will allow for continued operations and will increase performance in the solids handling process.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
MBWWTP Solids Process Optimization Implementation - Phase 4 (Digester Improvements)	20,000,000	10,000,000	20,000,000	20,000,000		70,000,000

MBWWTP Unox Piping Replacement

Project to replace the discharge piping from the EQ basins to UNOX. The project will increase reliability of the MBWWTP.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
MBWWTP Unox Piping Replacement	4,000,000	0	0	0	0	4,000,000



MBWWTP Warehouse Improvements

This project involves warehouse improvements.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
MBWWTP Warehouse Improvements	500,000	0	0	1,500,000	0	2,000,000

MBWWTP Renewable Solar

The purpose of this project is to establish a photovoltaic (PV) solar array combined with battery storage technology at the Moccasin Bend Wastewater Treatment Plant (MBWWTP) in order to work towards the renewable energy goals of the 2009 Climate Action Plan and 2012 Executive Order while reducing operational costs at the plant. In coordination with EPB, demand-side load management technologies will be employed to more closely match real-time operational energy demand with the solar generation and battery storage of energy. Based on preliminary design from MBWWTP's consultant, Jacobs Engineering, and modeling from EPB, the plant has the capacity to generate over 30% of its average consumption through these technologies.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
MBWWTP Renewable Solar	2,250,000	2,250,000	0	0	0	4,500,000

Pretreatment Boat Replacement

Project for procurement of a boat for use in pre-treatment.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Pretreatment Boat Replacement	100,000	0	0	0	0	100,000

Program Management For Consent Decree Implementation

This project is the annual renewal of the scope and fee of program management services for the implementation of the EPA CD program.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Program Management For Consent Decree Implementation	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	9,000,000

Pump Station Improvements (FY19)

Contingency money allocated for pump station upgrade projects that have not been identified yet.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Pump Station Improvements (FY19)	4,000,000	0	2,000,000	2,000,000	1,500,000	9,500,000

Sewer Maintenance Equipment

Project for purchase of sewer maintenance equipment.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Sewer Maintenance Equipment	450,000	0	0	0	0	450,000

Sewer Settlement Repair

Project for materials procurement and repair of road settlement at sewer point repair locations

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Sewer Settlement Repair	500,000	0	0	0	0	500,000

Solar Pump Stations

The City is a co-applicant with EPB on the U.S. Department of Energy's Funding Opportunity Announcement (DE-FOA-0001840) for deployment of Advanced Solar Systems Integration Technologies. The City's share of the 20% match required by the FOA guidelines is \$500K. If awarded, the City will receive \$1.95M to construct photovoltaic (PV) solar arrays at a small number of critical wastewater support facilities (pump stations, combined sewer overflow stations, etc.). These assets will be paired with

demand-side load technologies and battery storage from EPB to match demand load with solar generation and battery storage for increased service continuity (resilience) in times of unexpected power interruption and to reduce operational costs.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Solar Pump Stations	1,950,000	0	0	0	0	1,950,000

South Chick 2 and 3 Interceptor Rehab

This project involves the rehabilitation of sanitary sewer pipe and manholes located in the South Chick Creek Sewer Basin. This project will improve the reliability and structural integrity of the existing pipe and will remove unwanted inflow and infiltration from the system. Trenchless technology methods are being analyzed to reduce construction and permitting costs.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
South Chick 2 and 3 Interceptor Rehab	15,000,000	0	0	0	0	15,000,000

VAAP Pump Station Upgrade

This project involves making improvements to the VAAP Pump Station that include the replacement and upgrade of the pumps, piping, valves and instrumentation at the current facility. The upgrades will allow the station to increase its capacity, performance and reliability and to help to reduce sanitary sewer overflows in the area.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
VAAP Pump Station Upgrade	4,650,000	0	0	0	0	4,650,000

Interceptor Sewer System

Proposed Future Year Projects

- Contingency - MBWWTP Improvements
- MBWWTP Oxygen Plant Replacement
- Focused SSES and Rehab - Phase II
- Friars Branch Interceptor Improvements - Phase 2
- Hixson Pump Station No. 1 Storage
- South Chickamauga Creek Storage
- Wet Weather Sewer Storage - Phase 4
- Central Avenue Interceptor Sewer
- Long Term Control Plan Upgrades
- Lupton City Sewer Rehabilitation
- MBWWTP SSO Reduction/Elimination Study
- MBWWTP Wet Weather Treatment Feasibility Study
- Pump Station Generator 1
- Pump Station Generator 2
- Pump Station Generator 3
- South Chickamauga Creek 3 Rehabilitation
- West Tiftonia Sewer Connector Rehabilitation



Solid Waste

Landfill Equipment Maintenance

Allows for the maintenance of existing equipment to ensure efficient operations.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Landfill Equipment Maintenance	500,000	500,000	500,000	500,000	500,000	2,500,000

New Solid Waste & Recycling Facility

Additional funds for construction of new facility.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
New Solid Waste and Recycle Facility	500,000	0	0	0	0	500,000

Water Quality

Avondale YFD GI Project

Green infrastructure components of City project

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Avondale YFD GI Project	800,000	0	0	0	0	800,000

Central Avenue Ext Separation Project

Combination Sewer Separation Project. Project will provide a dedicated stormwater outlet to the Earlander, Warner Park, and Engle Stadium watersheds which historically have experienced Sanitary/Stormwater flooding issues. Project will be in conjunction with Moccasin Bend project to install Dedicated Sanitary Infrastructure.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Central Avenue Ext Separation Project	325,000	1,300,000	0	0	0	1,625,000

Dartmouth/Five Points Watershed SIP - Phase I

Phase I of a five phase Stormwater Infrastructure Replacement Project. Rapid development in past years

has caused increased runoff potential in the area and taxed an undersized, aging system.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Dartmouth/Five Points Watershed SIP - Phase I	350,000	0	0	0	0	350,000

East Lake WQ Restoration Project

WQP in coordination with Parks Division intends to implement a water quality improvement project that will reduce adverse stormwater runoff impacts, improve water quality to receiving streams and provide an inviting, safe public park for the community.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
East Lake WQ Restoration Project	400,000	0	0	0	0	400,000

GI Prioritization Tool

This will provide additional tools to enhance the deployment of GI on City projects throughout the city.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
GI Prioritization Tool	50,000	50,000	0	0	0	100,000

Green Alley Program

The purpose of this request is to redevelop existing alleys by means of improved water quality and placemaking.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Green Alley Program	150,000	150,000	150,000	150,000	150,000	750,000

Green Infrastructure SOV Bank

The City seeks to continue contracting with consultants to implement numerous innovative green infrastructure (GI) projects to mitigate existing stormwater impacts to Chattanooga watersheds, streams, and rivers. The objectives of these practices are to showcase GI advantages, build momentum, and advance their use, while simultaneously improving water quality and degraded watersheds.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
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Green Infrastructure SOV Bank	250,000	0	250,000	0	250,000	750,000
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Heavy Equipment

Equipment replacement for continued service on water quality projects.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Heavy Equipment	700,000	0	670,000	0	0	1,370,000

Lynnbrook WPA Ditch Improvements

Project partnership with TDOT for required mitigation.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Lynnbrook WPA Ditch Improvements	200,000	0	0	0	0	0

On-Call Landscape Design

Given RMG regulations for landscape, WQ projects are required to have vegetation designs from a licensed L.A.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
On-Call Landscape Design	100,000	100,000	0	100,000	0	300,000

Patten Parkway Separation Project (K80147)

Increase detention volume and trunk lines.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Patten Parkway Separation Project	1,000,000	950,000	0	1,000,000	0	2,950,000

Riverfront Parkway/MLK CSS Project Phase II

Phase II of a four phase Sanitary/Stormwater Separation Project. Project will extend from the Phase I installed system at Fulton St, along Riverfront Pkwy through the intersection with MLK Blvd, and up MLK

to Boynton Dr.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Riverfront Parkway/MLK CSS Project Phase II	250,000	0	0	0	0	250,000

Stream Buffer Conservation

This program will reduce nutrients and other pollutants in subsurface flow caused by sediment, pesticides and other materials from entering streams.

Project Name	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	Proposed FY 2023	CIP Total
Stream Buffer Conservation	50,000	100,000	100,000	0	200,000	450,000

Water Quality

Proposed Future Year Projects

- Arden Ave Drainage Improvements
- Automated Flood warning system
- Brainerd & South Howell
- Central Avenue Ext Separation Project (Central Ave/MLK)
- Central Avenue Ext Separation Project (Lincoln Park System-Phase II)
- Citico Creek Restoration (Upper Citico Creek Culvert Improvements Project)
- Elder Mountain Road
- Floodplain Modeling
- Glass Street Area / Taylor St, Dodson Ave, Crutchfield St
- Granada Dr. System Relocation (Collapsed upstream WPA connection)
- Latta St (Upper Citico Creek Culvert Improvements Project)
- Monitoring Lab/Storage
- Operations Building / Fleet Maintenance and Storage
- Patten Parkway Separation Project (Remaining Basin System Installation)
- Pump Station Repairs
- Regional Detention Buffer/Easement
- Riverfront Parkway/MLK CSS Separation Project Phase III
- Riverfront Parkway/MLK CSS Separation Project Phase IV
- Riverside Dr (Upper Citico Creek Culvert Improvements Project)
- Stream Restoration/Various Sites
- Stuart St (Upper Citico Creek Culvert Improvements Project)

- USACE/FEMA Floodplain Culvert Replacement Projects
- Wisdom St (Upper Citico Creek Culvert Improvements Project)
- WPA - N. Market St, Branch /Renaissance





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AN ORDINANCE APPROPRIATING, AUTHORIZING OR ALLOCATING FUNDS TO THE CAPITAL IMPROVEMENTS BUDGET FOR THE FISCAL YEAR 2018-2019.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA, TENNESSEE:

SECTION 1. That there be and is hereby appropriated, authorized, or allocated the hereinafter set funds from the sources specified for the public purposes indicated of the Capital Improvements Plan for the Fiscal Year Ending June 30, 2019:

GENERAL GOVERNMENTAL FUNDS

FROM	General Obligation Bonds	\$ 7,365,647	
	General Fund (1100)	2,124,852	
	General Fund Reserves	11,532,000	
	Fleet Management Fund (6504)	5,000,000	
	Hotel Motel Tax Fund (2070)	7,500,000	
	Economic Development Fund (1111)	10,247,800	
	State Street Aid (2050)	1,765,148	
	State of Tennessee (Transportation Improvement Program)	7,795,718	
	Transportation Alternative Program (TAP)	800,000	
	Hamilton County	250,000	
	Donation - DeFoor	140,000	
	Donations - Erlanger Heroes Run	37,000	
	Donations - Veteran's of Foreign Wars - Cleveland	17,000	
	Community Development Block Grant	200,000	
	Donations - Airport Authority	100,000	
	Donations - Fallen Five	196,000	
	Donations - RiverCity/Miller Park	6,300,000	
	Donations - RiverCity/Walnut Bridge Lighting	2,050,000	
TO	General Government & Supported Agencies		\$ 5,479,375
	Department of Police		951,225
	Department of Fire		1,980,000
	Department of Public Works		21,150,000
	Department of Economic & Community Development		9,782,000
	Department of Transportation		21,528,565
	Department of Youth & Family		2,550,000
		<u>\$ 63,421,165</u>	<u>\$ 63,421,165</u>

PROPRIETARY CAPITAL FUNDS

FROM:	State Revolving Loan Fund (ISS)	49,000,000	
	Interceptor Sewer System Operations (Fund 6010)	20,600,000	
	Interceptor Sewer System Reserves (Fund 6010)	12,700,000	
	DOE (Office of Energy, Efficiency, & Renewable Energy) Grant	1,462,500	
	Solid Waste Fund Operations (6020)	1,000,000	
	Water Quality Fund Operations (Fund 6030)	4,248,765	
	Water Quality Fund Reserves (Fund 6030)	376,235	
TO:	Interceptor Sewer Fund		83,762,500
	Solid Waste Fund		1,000,000
	Water Quality Fund		4,625,000
	TOTAL PROPRIETARY FUNDS	\$ 89,387,500	\$ 89,387,500
	TOTAL CAPITAL BUDGET	<u>\$ 152,808,665</u>	<u>\$ 152,808,665</u>

BE IT FURTHER ORDAINED, That this Ordinance shall take effect immediately from and after its passage as provided by law.

PASSED _____, 2018

CHAIRPERSON

APPROVED _____ DISAPPROVED _____

DATE: _____, 2018

MAYOR

DM/SW



City of Chattanooga

Capital Budget Summary by Department Fiscal Year 2019

Department	Proposed FY2019	External Sources	Reserves	Operations	GO Bonds	SRF	Hotel/Motel	Economic Dev	Other City Sources	Total
Economic & Community Development	9,782,000	6,300,000	-	-	-	-	-	3,482,000	-	9,782,000
Fire Department	1,980,000	-	1,980,000	-	-	-	-	-	-	1,980,000
General Government/CARTA	5,479,375	500,000	3,720,775	-	-	-	-	1,258,600	-	5,479,375
Police Department	951,225	-	951,225	-	-	-	-	-	-	951,225
Public Works	21,150,000	2,050,000	3,600,000	-	550,000	-	7,500,000	2,450,000	5,000,000	21,150,000
Transportation	21,528,565	9,035,718	780,000	2,124,852	6,815,647	-	-	1,007,200	1,765,148	21,528,565
Youth & Family Development	2,550,000	-	500,000	-	-	-	-	2,050,000	-	2,550,000
Total General Fund	63,421,165	17,885,718	11,532,000	2,124,852	7,365,647	-	7,500,000	10,247,800	6,765,148	63,421,165
Enterprise Funds:										
Interceptor Sewer System	83,762,500	1,462,500	12,700,000	20,600,000	-	49,000,000	-	-	-	83,762,500
Solid Waste	1,000,000	-	-	1,000,000	-	-	-	-	-	1,000,000
Water Quality	4,625,000	-	376,235	4,248,765	-	-	-	-	-	4,625,000
Total Enterprise Funds	89,387,500	1,462,500	13,076,235	25,848,765	-	49,000,000	-	-	-	89,387,500
Total All Funds	152,808,665	19,348,218	24,608,235	27,973,617	7,365,647	49,000,000	7,500,000	10,247,800	6,765,148	152,808,665



City of Chattanooga

Capital Budget Summary by Department

Fiscal Year 2019

** The initials "A.O." and "A.S.F" as appears in this section shall have the same meaning as described in Section 5a of the Operating Budget Ordinance #####

Row Labels	Proposed FY19	External	Reserves	Operations	Bonds	SRF	Hotel/Motel	EconDev	Other City	Total
General Government	5,479,375	500,000	3,720,775	-	-	-	-	1,258,600	-	5,479,375
Chattanooga Area Regional Transportation Authority.....A.O	548,164	-	548,164	-	-	-	-	-	-	548,164
CARTA Technology Projects	156,250	-	156,250	-	-	-	-	-	-	156,250
CARTA Vehicles/Equipment Projects	391,914	-	391,914	-	-	-	-	-	-	391,914
Chattanooga Public Library.....A.S.F	650,000	-	650,000	-	-	-	-	-	-	650,000
Electrical System Improvement Completion	200,000	-	200,000	-	-	-	-	-	-	200,000
Library Roof Replacement	450,000	-	450,000	-	-	-	-	-	-	450,000
Department of Information Technology	740,000	-	315,000	-	-	-	-	425,000	-	740,000
Operations & Compliance Tools	425,000	-	-	-	-	-	-	425,000	-	425,000
Grants Management Technology	65,000	-	65,000	-	-	-	-	-	-	65,000
Security Cameras & Storage	250,000	-	250,000	-	-	-	-	-	-	250,000
Finance and Administration	1,600,111	-	1,600,111	-	-	-	-	-	-	1,600,111
Accela cloud upgrade for Treasury office	150,000	-	150,000	-	-	-	-	-	-	150,000
Cloud Software as a Service (SaaS)	1,450,111	-	1,450,111	-	-	-	-	-	-	1,450,111
Agency	1,941,100	500,000	607,500	-	-	-	-	833,600	-	1,941,100
Chattanooga Zoo: Africa Expansion.....A.O.	257,500	-	257,500	-	-	-	-	-	-	257,500
Chattanooga State TCAT (Tenn Center of Applied Tech)....A.O.	100,000	-	-	-	-	-	-	100,000	-	100,000
Erlanger Children's Hospital.....A.O.	250,000	-	-	-	-	-	-	250,000	-	250,000
Fallen Five (total project cost per res#29347)	500,000	500,000	-	-	-	-	-	-	-	500,000
Johnson Pre-Arrest Diversion Building Modifications....A.O.	208,600	-	-	-	-	-	-	208,600	-	208,600
Johnson Recovery Housing Project Implementation.....A.O.	50,000	-	-	-	-	-	-	50,000	-	50,000
Sculpture Fields Restrooms for Montague City Park	75,000	-	-	-	-	-	-	75,000	-	75,000
Stadium Corporation Digital Videoboard.....A.O.	150,000	-	-	-	-	-	-	150,000	-	150,000
Tivoli Foundation Annual Capital Appropriation	350,000	-	350,000	-	-	-	-	-	-	350,000
Economic and Community Development	9,782,000	6,300,000	-	-	-	-	-	3,482,000	-	9,782,000
Economic and Community Development	9,782,000	6,300,000	-	-	-	-	-	3,482,000	-	9,782,000
3rd/4th Street Master Plan	60,000	-	-	-	-	-	-	60,000	-	60,000
Affordable Housing Trust	1,000,000	-	-	-	-	-	-	1,000,000	-	1,000,000
Airport Area Master Plan	150,000	-	-	-	-	-	-	150,000	-	150,000
Chattown Skate Park	75,000	-	-	-	-	-	-	75,000	-	75,000
East Lake Park Enhancements	100,000	-	-	-	-	-	-	100,000	-	100,000
ECD Public Arts - 1% Art Boost	150,000	-	-	-	-	-	-	150,000	-	150,000
Harris Johnson Park Redesign & Renovation	100,000	-	-	-	-	-	-	100,000	-	100,000
Lupton City Cleanup (G30011)	250,000	-	-	-	-	-	-	250,000	-	250,000
Lynnbrook Park	100,000	-	-	-	-	-	-	100,000	-	100,000
Miller Park	6,300,000	6,300,000	-	-	-	-	-	-	-	6,300,000
Neighborhood Reinvestment Fund (NRF)	1,000,000	-	-	-	-	-	-	1,000,000	-	1,000,000
Parks and Greenways Master Plan	200,000	-	-	-	-	-	-	200,000	-	200,000
Sterchi Farm Redevelopment Phase I Remainder	297,000	-	-	-	-	-	-	297,000	-	297,000
Police Department	951,225	-	951,225	-	-	-	-	-	-	951,225
Police Department	951,225	-	951,225	-	-	-	-	-	-	951,225
Firing Range	150,000	-	150,000	-	-	-	-	-	-	150,000
Interview Rooms	150,000	-	150,000	-	-	-	-	-	-	150,000
Police Laptops	300,000	-	300,000	-	-	-	-	-	-	300,000
Police Service Center Ground Level Generator Replacement (Cap	138,000	-	138,000	-	-	-	-	-	-	138,000

**** The initials "A.O." and "A.S.F" as appears in this section shall have the same meaning as described in Section 5a of the Operating Budget Ordinance #####**

Row Labels	Proposed FY19	External	Reserves	Operations	Bonds	SRF	Hotel/Motel	EconDev	Other City	Total
RTIC - Public Safety Cameras	213,225		213,225							213,225
Fire Department	1,980,000	-	1,980,000	-	-	-	-	-	-	1,980,000
Fire Department	1,980,000	-	1,980,000	-	-	-	-	-	-	1,980,000
CFD Apparatus Replacement Plan	1,000,000		1,000,000			-				1,000,000
Hazardous Materials Monitoring and Detection Equipment Repla	150,000		150,000							150,000
Hydraulic Equipment Replacement ("Jaws of Life")	605,000		605,000							605,000
Regional Training Facility	75,000		75,000							75,000
Station 15 Replacement	150,000		150,000							150,000
Public Works	21,150,000	2,050,000	3,600,000	-	550,000	-	7,500,000	2,450,000	5,000,000	21,150,000
Public Works	21,150,000	2,050,000	3,600,000	-	550,000	-	7,500,000	2,450,000	5,000,000	21,150,000
1st Street Steps	800,000						-	800,000		800,000
Building Energy Efficiency Upgrades (K17217)	500,000		500,000							500,000
City Buildings & YFD Centers Major Maintenance	2,000,000		1,000,000					1,000,000		2,000,000
Fleet Leasing Program Capital	5,000,000								5,000,000	5,000,000
Garbage Truck Turn Around	50,000		50,000					-		50,000
Golf Course Maintenance Equipment Replacement	200,000		200,000					-		200,000
Greenway Farm Conference Center Replacement (K18124)	750,000		200,000		550,000					750,000
Heritage Park	400,000							400,000		400,000
Holmberg Bridge Lighting and Access Improvements (K11102)	500,000						500,000			500,000
Knuckleboom	600,000		600,000							600,000
Landscaping/hardscape Improvements	250,000		-					250,000		250,000
Parks ADA Repairs	100,000		100,000							100,000
Parks, Playgrounds, Field Maintenance	100,000		100,000							100,000
South Chattanooga Creek Greenway	100,000		100,000							100,000
Vehicle/Equipment Replacement Plan (Garbage Truck) - K17220	750,000		750,000							750,000
Walnut Sreet Bridge Rehabilitation - K18126	5,000,000	-					5,000,000			5,000,000
Walnut Street Bridge Lighting	4,050,000	2,050,000					2,000,000			4,050,000
Transportation	21,528,565	9,035,718	780,000	2,124,852	6,815,647	-	-	1,007,200	1,765,148	21,528,565
Asset Management	5,950,000	1,760,000	300,000	2,124,852	-	-	-	-	1,765,148	5,950,000
Bridge Repair / Replace	900,000	800,000	100,000							900,000
Roadway Base Failure (P20216)	200,000		200,000	-						200,000
Roadway Slope Failure (P20205)	150,000		-	-					150,000	150,000
Street Improvements (paving) (P20201)	3,500,000			2,124,852					1,375,148	3,500,000
TIP Paving (P20214)	1,200,000	960,000	-	-					240,000	1,200,000
CDOT	15,578,565	7,275,718	480,000	-	6,815,647	-	-	1,007,200	-	15,578,565
3rd / 4th Street (P20203)	7,000,000	5,600,000			1,400,000					7,000,000
8th Street Shared Space	140,000	140,000								140,000
Alley Program	250,000				250,000					250,000
Caine Lane Greenway Connector, North (P20124)	411,247	-			411,247					411,247
Caine Lane Greenway Connector, South	875,000				875,000					875,000
CDBG Sidewalk (P20301)	300,000	200,000		-				100,000		300,000
CDOT Fleet (P20127)	480,000		480,000					-		480,000
Complete Streets: On 26th (Market to Wheland Site no median)	1,250,000				1,000,000			250,000		1,250,000
Goodwin Road Segment 4 (P20208)	1,182,000	945,600			236,400			-		1,182,000
Midtown Pathway	150,000				-			150,000		150,000

** The initials "A.O." and "A.S.F" as appears in this section shall have the same meaning as described in Section 5a of the Operating Budget Ordinance #####

Row Labels	Proposed FY19	External	Reserves	Operations	Bonds	SRF	Hotel/Motel	EconDev	Other City	Total
Patten Parkway (P20217)	1,150,000				1,150,000					1,150,000
Riverwalk (P20308)	136,000	108,800						27,200		136,000
Shepherd Road Enhancement (HWY 153 - Airport)	773,000	100,000			673,000					773,000
Sidewalks (P20306)	820,000				820,000	-				820,000
Sign Reflectivity (P20112)	181,318	181,318								181,318
South Chickamauga Greenway Connector Youngstown (P20126)	350,000							350,000		350,000
Streetscape - Transportation Enhancement Initiative (TEI) (P20306)	100,000		-					100,000		100,000
Transit Network Redesign	30,000							30,000		30,000
Youth & Family Development	2,550,000	-	500,000	-	-	-	-	2,050,000	-	2,550,000
YFD	2,550,000	-	500,000	-	-	-	-	2,050,000	-	2,550,000
Washington Hill Recreation Center	2,000,000							2,000,000		2,000,000
YFD/Orange Grove Fitness Collaboration	50,000					-		50,000		50,000
YFD Technology Upgrade	500,000		500,000							500,000

** The initials "A.O." and "A.S.F" as appears in this section shall have the same meaning as described in Section 5a of the Operating Budget Ordinance #####

Row Labels	Proposed FY19	External	Reserves	Operations	Bonds	SRF	Hotel/Motel	EconDev	Other City	Total
Solid Waste	1,000,000	-	-	1,000,000	-	-	-	-	-	1,000,000
Solidwaste	1,000,000	-	-	1,000,000	-	-	-	-	-	1,000,000
Landfill Equipment Maintenance	500,000			500,000						500,000
New Solid Waste and Recycle Facility - K60107	500,000			500,000						500,000
Interceptor Sewer Fund	83,762,500	1,462,500	12,700,000	20,600,000	-	49,000,000	-	-	-	83,762,500
SRF-Maintenance Required - 6011	24,000,000	-	-	-	-	24,000,000	-	-	-	24,000,000
MBWWTP Solids Process Optimization Implementation - Phase 4	20,000,000	-	-	-	-	20,000,000	-	-	-	20,000,000
MBWWTP Unox Piping Replacement	4,000,000	-	-	-	-	4,000,000	-	-	-	4,000,000
SRF - Consent Decreee - 6012	25,000,000	-	-	-	-	25,000,000	-	-	-	25,000,000
Citico Force Main Replacement	5,000,000	-	-	-	-	5,000,000	-	-	-	5,000,000
Wet Weather Sewer Storage - Phase 3	20,000,000	-	-	-	-	20,000,000	-	-	-	20,000,000
Fund Balance/Operations	34,762,500	1,462,500	12,700,000	20,600,000	-	-	-	-	-	34,762,500
Contingency	2,262,500		2,262,500							2,262,500
Contingency - Plans and Studies	200,000		200,000							200,000
Implementation of CD Green Infra Projects in the CSS	500,000		500,000							500,000
Implementation of Vulnerability Recommendations	500,000		500,000							500,000
Laboratory Equipment	100,000		100,000							100,000
MBWWTP Warehouse Improvements	500,000			500,000						500,000
Pretreatment Boat Replacement	100,000			100,000						100,000
Program Management For Consent Decree Implementation	1,800,000		800,000	1,000,000						1,800,000
Pump Station Improvements (FY19)	4,000,000			4,000,000						4,000,000
MBWWTP Renewable Solar	2,250,000		2,250,000							2,250,000
MUSIC/Solar Pump Stations	1,950,000	1,462,500	487,500							1,950,000
Sewer Maintenance Equipment	450,000		450,000							450,000
Sewer Settlement Repair	500,000		500,000							500,000
South Chic 2 and 3 Interceptor Rehab	15,000,000			15,000,000						15,000,000
VAAP Pump Station Upgrade	4,650,000		4,650,000							4,650,000
Water Quality	4,625,000	-	376,235	4,248,765	-	-	-	-	-	4,625,000
Water Quality	4,625,000	-	376,235	4,248,765	-	-	-	-	-	4,625,000
Avondale YFD GI Project	800,000			800,000						800,000
Central Avenue Ext Separation Project (K80131)	325,000			325,000						325,000
Dartmouth/Five Points Watershed SIP - Phase I	350,000			350,000						350,000
East Lake WQ Restoration Project (K80143)	400,000			400,000						400,000
GI Prioritization Tool	50,000			50,000						50,000
Green Alley Program	150,000			150,000						150,000
Green Infrastructure SOV Bank	250,000			250,000						250,000
Heavy Equipment	700,000			700,000						700,000
Lynnbrook WPA Ditch Improvements	200,000			200,000						200,000
On-Call Landscape Design	100,000		76,235	23,765						100,000
Patten Parkway Separation Project (K80147)	1,000,000			1,000,000						1,000,000
Riverfront Parkway/MLK CSS Project Phase II	250,000		250,000							250,000
Stream Buffer Conservation	50,000		50,000							50,000
Grand Total	152,808,665	19,348,218	24,608,235	27,973,617	7,365,647	49,000,000	7,500,000	10,247,800	6,765,148	152,808,665

Department	Other City Sources				Recommended External Sources	External Funding Sources												Total External Sources
	Recommended Other City Sources	Fleet Mgt Fund (6504)	State Street Aid (2050)	Total Other City Sources		Donations - Fallen Five	Donations - DeFoor	Donations - Erlanger Heros Run	Donations Veterans	Donations Airport Authority	Donations River/Miller	Donations River/Walnut	Hamilton County	DOE MUSIC	Transportation Alternative Programs (TAP)	TIP Funding (Federal through MPO)	CDBG	
General Government					500,000	196,000		37,000	17,000				250,000					500,000
Economic & Community Development					6,300,000						6,300,000							6,300,000
Public Works	5,000,000	5,000,000		5,000,000	2,050,000							2,050,000						2,050,000
Transportation	1,765,148		1,765,148	1,765,148	9,035,718		140,000			100,000				1,745,600	6,850,118	200,000	9,035,718	
Total Govt Funds	6,765,148	5,000,000	1,765,148	6,765,148	17,885,718	196,000	140,000	37,000	17,000	100,000	6,300,000	2,050,000	250,000	1,745,600	6,850,118	200,000	17,885,718	
Interceptor Sewer					1,462,500									1,462,500				1,462,500
Total Enterprise Funds	-	-	-	-	1,462,500	-	-	-	-	-	-	-	-	1,462,500	-	-	-	1,462,500
Total All Funds	6,765,148	5,000,000	1,765,148	6,765,148	19,348,218	196,000	140,000	37,000	17,000	100,000	6,300,000	2,050,000	250,000	1,462,500	1,745,600	6,850,118	200,000	19,348,218
Fleet Leasing Program	5,000,000	5,000,000		5,000,000														-
Roadway Slope Failure (P20205)	150,000		150,000	150,000														-
Street Improvements (paving) (P20201)	1,375,148		1,375,148	1,375,148														-
TIP Paving (P20214)	240,000		240,000	240,000														-
Fallen Five (total project cost per res#29347)					500,000	196,000		37,000	17,000				250,000					500,000
Walnut Street Bridge Lighting					2,050,000							2,050,000						2,050,000
Miller Park					6,300,000						6,300,000							6,300,000
Bridge Repair / Replace					800,000									800,000				800,000
TIP Paving (P20214)					960,000										960,000			960,000
3rd / 4th Street (P20203)					5,600,000										5,600,000			5,600,000
8th Street Shared Space					140,000		140,000											140,000
CDBG Sidewalk (P20301)					200,000											200,000		200,000
Goodwin Road Segment 4 (P20208)					945,600									945,600				945,600
Riverwalk (P20308)					108,800										108,800			108,800
Shepherd Road Enhancement (HWY 153 - Airport)					100,000					100,000								100,000
Sign Reflectivity (P20112)					181,318										181,318			181,318
MUSIC/Solar Pump Stations					1,462,500								1,462,500					1,462,500
Total Projects	6,765,148	5,000,000	1,765,148	6,765,148	19,348,218	196,000	140,000	37,000	17,000	100,000	6,300,000	2,050,000	250,000	1,462,500	1,745,600	6,850,118	200,000	19,348,218



RESOLUTION NO. _____

A RESOLUTION ADOPTING A FIVE-YEAR CAPITAL IMPROVEMENT PLAN FOR FISCAL YEARS 2019-2023, SUBJECT TO FUTURE REVISION; A COPY OF WHICH IS ATTACHED HERETO AND MADE A PART HEREOF BY REFERENCE.

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA, TENNESSEE, That there be and is hereby adopted a five-year Capital Improvement Plan for Fiscal Years 2019-2023 for the City of Chattanooga, subject to future revisions; a copy of which is attached hereto and made a part hereof by reference.

ADOPTED: _____, 2018





City of Chattanooga
 Capital Budget Summary by Department
 Fiscal Years 2019 - 2023

Department	Proposed FY2019	Proposed FY2020	Proposed FY2021	Proposed FY2022	Proposed FY2023	5 Year Total
Economic & Community Development	9,782,000	4,553,000	5,430,000	3,150,000	3,150,000	26,065,000
Fire Department	1,980,000	2,495,000	2,560,000	6,060,000	1,560,000	14,655,000
General Government/CARTA	5,479,375	4,087,383	3,295,131	403,034	715,094	13,980,017
Police Department	951,225	3,346,225	2,803,600	683,600	300,000	8,084,650
Public Works	21,150,000	11,000,000	7,600,000	4,940,000	4,885,000	49,575,000
Transportation	21,528,565	22,681,950	17,363,089	9,708,672	13,421,826	84,704,102
Youth & Family Development	2,550,000	3,500,000	2,000,000	2,000,000	2,000,000	12,050,000
Total General Fund	63,421,165	51,663,558	41,051,820	26,945,306	26,031,920	209,113,769
Enterprise Funds:						
Interceptor Sewer System	83,762,500	48,250,000	60,350,000	50,500,000	32,500,000	275,362,500
Solid Waste	1,000,000	500,000	500,000	500,000	500,000	3,000,000
Water Quality	4,625,000	6,640,000	8,264,000	8,540,000	8,170,000	36,239,000
Total Enterprise Funds	89,387,500	55,390,000	69,114,000	59,540,000	41,170,000	314,601,500
Total All Funds	152,808,665	107,053,558	110,165,820	86,485,306	67,201,920	523,715,269



City of Chattanooga
Capital Budget Summary by Department
Fiscal Years 2019 - 2023

Row Labels	Proposed FY2019	Proposed FY2020	Proposed FY2021	Proposed FY2022	Proposed FY2023	Total 5 Year Plan
General Government	5,479,375	4,087,383	3,295,131	403,034	715,094	13,980,017
Chattanooga Area Regional Transportation Authority	548,164	387,383	395,131	403,034	411,094	2,144,806
CARTA Facilities Projects	-	8,342	8,509	8,680	8,853	34,384
CARTA Technology Projects	156,250	28,050	28,611	29,183	29,767	271,861
CARTA Transportation Infrastructure Projects	-	25,962	26,481	27,011	27,551	107,005
CARTA Vehicles/Equipment Projects	391,914	325,029	331,530	338,160	344,923	1,731,556
Chattanooga Public Library	650,000	-	-	-	-	650,000
Electrical System Improvement Completion	200,000					200,000
Library Deck to Event Space Renovation	-					-
Library Roof Replacement	450,000					450,000
Department of Information Technology	740,000	900,000	900,000	-	304,000	2,844,000
Network Build Continuation (C30055)	-	450,000	450,000	-	304,000	1,204,000
Operations & Compliance Tools	425,000	-	-	-	-	425,000
Grants Management Technology	65,000	-	-	-	-	65,000
Security Cameras & Storage	250,000	450,000	450,000			1,150,000
Finance and Administration	1,600,111	1,450,000	1,450,000	-	-	4,500,111
Accela cloud upgrade for Treasury office	150,000	-	-	-	-	150,000
Cloud Software as a Service (SaaS)	1,450,111	1,450,000	1,450,000	-	-	4,350,111
Agency	1,941,100	1,350,000	550,000	-	-	3,841,100
Chattanooga Zoo: Africa Expansion	257,500	250,000	250,000			757,500
Chattanooga State TCAT (Tenn Center of Applied Tech)	100,000					100,000
Erlanger Children's Hospital	250,000	250,000	250,000			750,000
Fallen Five (total project cost per res#29347)	500,000					500,000
Johnson Pre-Arrest Diversion Building Modifications	208,600	-	-	-	-	208,600
Johnson Recovery Housing Project Implementation	50,000	-	-	-	-	50,000
La Paz Chattanooga - New Cultural Center	-	100,000	50,000			150,000
Medal of Honor Museum	-	100,000				100,000
Sculpture Fields Restrooms for Montegue City Park	75,000	-	-	-	-	75,000
Stadium Digital Videoboard	150,000	150,000	-	-	-	300,000
Tivoli Foundation Annual Capital Appropriation	350,000	500,000	-	-	-	850,000
Economic and Community Development	9,782,000	4,553,000	5,430,000	3,150,000	3,150,000	26,065,000
Economic and Community Development	9,782,000	4,553,000	5,430,000	3,150,000	3,150,000	26,065,000
3rd/4th Street Master Plan	60,000	-	-	-	-	60,000
Affordable Housing Trust	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Airport Area Master Plan	150,000	-	-	-	-	150,000
Chattown Skate Park	75,000	320,000	2,280,000	-	-	2,675,000
East Lake Park Enhancements	100,000	-	-	-	-	100,000
ECD Public Arts - 1% Art Boost	150,000	150,000	150,000	150,000	150,000	750,000
Harris Johnson Park Redesign & Renovation	100,000	-	-	-	-	100,000
Lupton City Cleanup (G30011)	250,000	-	-	-	-	250,000
Lynnbrook Park	100,000	1,000,000	-	-	-	1,100,000
Miller Park	6,300,000	-	-	-	-	6,300,000
Neighborhood Reinvestment Fund (NRF)	1,000,000	1,500,000	2,000,000	2,000,000	2,000,000	8,500,000
Parks and Greenways Master Plan	200,000	-	-	-	-	200,000
Sterchi Farm Redevelopment Phase I Remainder	297,000	-	-	-	-	297,000
Sterchi Farm Redevelopment Phase II	-	583,000	-	-	-	583,000

Row Labels	Proposed FY2019	Proposed FY2020	Proposed FY2021	Proposed FY2022	Proposed FY2023	Total 5 Year Plan
Police Department	951,225	3,346,225	2,803,600	683,600	300,000	8,084,650
Police Department	951,225	3,346,225	2,803,600	683,600	300,000	8,084,650
Civil Unrest Equipment	-	94,500	-	-	-	94,500
CPD Crime Scene Van Replacement	-	80,000	-	-	-	80,000
CPD Internal Affairs Security Enhancements	-	75,000	-	-	-	75,000
Crime Scene Facility at PSC	-	-	120,000	-	-	120,000
Firing Range	150,000	2,000,000	2,000,000	-	-	4,150,000
In-Car Cameras	-	300,000	300,000	300,000	300,000	1,200,000
Interview Rooms	150,000	-	-	-	-	150,000
Police Laptops	300,000	300,000	300,000	300,000	-	1,200,000
Police Service Center Ground Level Generator Replacement	138,000	-	-	-	-	138,000
Police Service Center Roof Replacement	-	340,000	-	-	-	340,000
RTIC - Public Safety Cameras	213,225	156,725	83,600	83,600	-	537,150
Fire Department	1,980,000	2,495,000	2,560,000	6,060,000	1,560,000	14,655,000
Fire Department	1,980,000	2,495,000	2,560,000	6,060,000	1,560,000	14,655,000
CFD Apparatus Replacement Plan	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	7,000,000
Hazardous Materials Monitoring and Detection Equipment Replacement	150,000	135,000	-	-	-	285,000
Hydraulic Equipment Replacement ("Jaws of Life")	605,000	-	-	-	-	605,000
Regional Training Facility	75,000	500,000	-	4,500,000	-	5,075,000
Station 15 Replacement	150,000	300,000	1,000,000	-	-	1,450,000
Station Capital Maintenance - Exhaust System Replacements	-	60,000	60,000	60,000	60,000	240,000
Public Works	21,150,000	11,000,000	7,600,000	4,940,000	4,885,000	49,575,000
Public Works	21,150,000	11,000,000	7,600,000	4,940,000	4,885,000	49,575,000
1st Street Steps	800,000	-	-	-	-	800,000
Building Energy Efficiency Upgrades (K17217)	500,000	300,000	-	-	-	800,000
Central Business District Litter Receptacles	-	50,000	25,000	25,000	25,000	125,000
City Buildings & YFD Centers Major Maintenance	2,000,000	1,500,000	1,500,000	1,500,000	1,500,000	8,000,000
City Yard Improvements	-	50,000	50,000	50,000	50,000	200,000
Fleet Leasing Program Capital	5,000,000	6,000,000	3,000,000	3,000,000	3,000,000	20,000,000
Garbage Truck Turn Around	50,000	50,000	50,000	50,000	50,000	250,000
Golf Course Improvements	-	50,000	50,000	50,000	50,000	200,000
Golf Course Maintenance Equipment Replacement	200,000	150,000	125,000	115,000	110,000	700,000
Greenway Farm Conference Center Replacement (K18124)	750,000	-	-	-	-	750,000
Heritage Park	400,000	-	-	-	-	400,000
Holmberg Bridge Lighting and Access Improvements (K11102)	500,000	-	-	-	-	500,000
Innovation District	-	450,000	1,000,000	-	-	1,450,000
Knuckleboom	600,000	-	-	-	-	600,000
Landscaping/hardscape Improvements	250,000	-	-	-	-	250,000
New UTC Hitting Facility and Field Maintenance Facility located on the south e	-	2,000,000	-	-	-	2,000,000
Parks ADA Repairs	100,000	50,000	50,000	50,000	-	250,000
Parks, Playgrounds, Field Maintenance	100,000	150,000	100,000	100,000	100,000	550,000
South Chattanooga Creek Greenway	100,000	200,000	-	-	-	300,000
Vehicle/Equipment Replacement Plan (Garbage Truck) - K17220	750,000	-	-	-	-	750,000
Walnut Sreet Bridge Rehabilitation - K18126	5,000,000	-	1,000,000	-	-	6,000,000
Walnut Street Bridge Lighting	4,050,000	-	-	-	-	4,050,000
Walnut Street Plaza	-	-	650,000	-	-	650,000
Transportation	21,528,565	22,681,950	17,363,089	9,708,672	13,421,826	83,454,102
Asset Management	5,950,000	4,973,750	4,815,688	4,994,672	5,236,426	25,970,536

Row Labels	Proposed FY2019	Proposed FY2020	Proposed FY2021	Proposed FY2022	Proposed FY2023	Total 5 Year Plan
Bridge Repair / Replace	900,000	515,000				1,415,000
Roadway Base Failure (P20216)	200,000	300,000	250,000	250,000	250,000	1,250,000
Roadway Slope Failure (P20205)	150,000	300,000	250,000	200,000	200,000	1,100,000
Street Improvements (paving) (P20201)	3,500,000	3,618,750	4,051,688	4,254,272	4,466,986	19,891,696
TIP Paving (P20214)	1,200,000	240,000	264,000	290,400	319,440	2,313,840
CDOT	15,578,565	17,708,200	12,547,401	4,714,000	8,185,400	57,483,566
3rd / 4th Street (P20203)	7,000,000	7,400,000	912,000			15,312,000
8th Street Shared Space	140,000					140,000
Alley Program	250,000	250,000	350,000	450,000	500,000	1,800,000
Airport Area Road Improvements	-	840,000	1,000,000	1,850,000	5,100,000	8,790,000
Caine Lane Greenway Connector, North (P20124)	411,247					411,247
Caine Lane Greenway Connector, South	875,000					875,000
CDBG Sidewalk (P20301)	300,000	300,000	300,000	300,000	300,000	1,500,000
CDOT Fleet (P20127)	480,000	400,000	350,000	230,000	235,000	1,695,000
Central Avenue (P20204)	-		1,950,400			1,950,400
CMAQ Bike Lanes (P20505)	-	1,700,000				1,700,000
Complete Streets: Market 25th, sidewalk, streetscape & medians	-	250,000	725,000			975,000
Complete Streets: On 26th (Market to Wheland Site no median)	1,250,000	-				
Goodwin Road Segment 4 (P20208)	1,182,000	2,204,000	2,704,000			6,090,000
Hwy 58 Shared Use Path (P20503)	-	348,189				348,189
Midtown Pathway	150,000	467,151				617,151
Multimodal Corridor Improvements	-	-	294,235			294,235
Multimodal Corridor Improvements: Browns Ferry	-	-	966,926			966,926
Multimodal Corridors	-	40,000	60,000	240,000	60,000	400,000
Passenger Rail	-	-	-	80,000	-	80,000
Patten Parkway (P20217)	1,150,000	2,000,000	-	-	-	3,150,000
Riverwalk (P20308)	136,000	-	-	-	-	136,000
Shallowford Road, Airport to Jersey	-	198,860	1,503,840			1,702,700
Shepherd Road Enhancement (HWY 153 - Airport)	773,000					773,000
Sidewalks (P20306)	820,000	1,210,000	1,331,000	1,464,000	1,610,400	6,435,400
Sign Reflectivity (P20112)	181,318					181,318
South Chickamauga Greenway Connector Youngstown (P20126)	350,000					350,000
Streetscape - Transportation Enhancement Initiative (TEI) (P20302)	100,000	100,000	100,000	100,000	100,000	500,000
Advondale Trail Implementation	-				80,000	80,000
Transit Improvements	-				200,000	200,000
Transit Network Redesign	30,000				-	30,000
Youth & Family Development	2,550,000	3,500,000	2,000,000	2,000,000	2,000,000	12,050,000
YFD	2,550,000	3,500,000	2,000,000	2,000,000	2,000,000	12,050,000
YFD Centers Renovation (N40101)	-	2,000,000	2,000,000	2,000,000	2,000,000	8,000,000
Washington Hill Recreation Center	2,000,000					2,000,000
YFD/Orange Grove Fitness Collaboration	50,000	1,500,000				1,550,000
YFD Technology Upgrade	500,000					500,000

Row Labels	Proposed FY2019	Proposed FY2020	Proposed FY2021	Proposed FY2022	Proposed FY2023	Total 5 Year Plan
Solid Waste	1,000,000	500,000	500,000	500,000	500,000	3,000,000
Solidwaste	1,000,000	500,000	500,000	500,000	500,000	3,000,000
Landfill Equipment Maintenance	500,000	500,000	500,000	500,000	500,000	2,500,000
New Solid Waste and Recycle Facility - K60107	500,000					500,000
Interceptor Sewer Fund	83,762,500	48,250,000	60,350,000	50,500,000	32,500,000	273,100,000
SRF-Maintenance Required - 6011	24,000,000	14,000,000	23,000,000	36,000,000	3,000,000	100,000,000
Contingency - MBWWTP Improvements	-	4,000,000	3,000,000	4,000,000	3,000,000	14,000,000
MBWWTP Oxygen Plant Replacement	-			12,000,000		12,000,000
MBWWTP Solids Process Optimization Implementation - Phase 4 (Digester Imp)	20,000,000	10,000,000	20,000,000	20,000,000		70,000,000
MBWWTP Unox Piping Replacement	4,000,000					4,000,000
SRF - Consent Decree - 6012	25,000,000	20,000,000	18,500,000	8,000,000	24,000,000	95,500,000
Citico Force Main Replacement	5,000,000					5,000,000
Focused SSES and Rehab - Phase II	-		8,500,000	8,000,000	8,000,000	24,500,000
Friars Branch Interceptor Improvements - Phase 2	-	10,000,000				10,000,000
Hixson Pump Station No. 1 Storage	-				16,000,000	16,000,000
South Chickamauga Creek Storage	-		10,000,000			10,000,000
Wet Weather Sewer Storage - Phase 3	20,000,000					20,000,000
Wet Weather Sewer Storage - Phase 4	-	10,000,000				10,000,000
Fund Balance/Operations	34,762,500	14,250,000	18,850,000	6,500,000	5,500,000	77,600,000
Central Avenue Interceptor Sewer	-		6,000,000			6,000,000
Contingency	2,262,500					
Contingency - Plans and Studies	200,000		200,000	200,000	200,000	1,000,000
Implementation of CD Green Infra Projects in the CSS	500,000	500,000	500,000	500,000	500,000	2,500,000
Implementation of Vulnerability Recommendations	500,000	500,000	500,000	500,000		2,000,000
Laboratory Equipment	100,000	-	-	-	-	100,000
Long Term Control Plan Upgrades	-		5,000,000			5,000,000
Lupton City Sewer Rehabilitation	-	3,000,000				3,000,000
MBWWTP SSO Reduction/Elimination Study	-		500,000			500,000
MBWWTP Warehouse Improvements	500,000			1,500,000		2,000,000
MBWWTP Wet Weather Treatment Feasibility Study	-		500,000			500,000
Pretreatment Boat Replacement	100,000					100,000
Program Management For Consent Decree Implementation	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	9,000,000
Pump Station Generator 1	-		750,000			750,000
Pump Station Generator 2	-		750,000			750,000
Pump Station Generator 3	-				1,500,000	1,500,000
Pump Station Improvements (FY19)	4,000,000	-	2,000,000	2,000,000	1,500,000	9,500,000
MBWWTP Renewable Solar	2,250,000	2,250,000	-	-		4,500,000
MUSIC/Solar Pump Stations	1,950,000					1,950,000
Sewer Maintenance Equipment	450,000					450,000
Sewer Settlement Repair	500,000					500,000
South Chic 2 and 3 Interceptor Rehab	15,000,000					15,000,000
South Chickamauga Creek 3 Rehabilitation	-	6,000,000				6,000,000
VAAP Pump Station Upgrade	4,650,000					4,650,000
West Tiftonia Sewer Connector Rehabilitation	-		350,000			350,000

Row Labels	Proposed FY2019	Proposed FY2020	Proposed FY2021	Proposed FY2022	Proposed FY2023	Total 5 Year Plan
Water Quality	4,625,000	6,640,000	8,264,000	8,540,000	8,170,000	36,239,000
Water Quality	4,625,000	6,640,000	8,264,000	8,540,000	8,170,000	36,239,000
Arden Ave Drainage Improvements	-	-	250,000	-	-	250,000
Automated Flood warning system	-	150,000	150,000	150,000	-	450,000
Avondale YFD GI Project	800,000	-	-	-	-	800,000
Brainerd & South Howell	-	-	964,000	-	-	964,000
Central Avenue Ext Separation Project (K80131)	325,000	1,300,000	-	-	-	1,625,000
Central Avenue Ext Separation Project (Central Ave/MLK)	-	-	-	-	2,000,000	2,000,000
Central Avenue Ext Separation Project (Lincoln Park System-Phase II)	-	-	-	-	2,000,000	2,000,000
Citico Creek Restoration (Upper Citico Creek Culvert Improvements Project)	-	-	-	2,290,000	-	2,290,000
Dartmouth/Five Points Watershed SIP - Phase I	350,000	-	-	-	-	350,000
Davidson Road (K80153)	-	1,400,000	1,500,000	1,200,000	-	4,100,000
East Lake WQ Restoration Project (K80143)	400,000	-	-	-	-	400,000
Elder Mountain Road	-	-	-	-	890,000	890,000
Floodplain Modeling	-	200,000	200,000	-	200,000	600,000
GI Prioritization Tool	50,000	50,000	-	-	-	100,000
Glass Street Area / Taylor St, Dodson Ave, Crutchfield St	-	350,000	-	1,500,000	1,000,000	2,850,000
Granada Dr. System Relocation (Collapsed upstream WPA connection)	-	-	350,000	-	-	350,000
Green Alley Program	150,000	150,000	150,000	150,000	150,000	750,000
Green Infrastructure SOV Bank	250,000	-	250,000	-	250,000	750,000
Heavy Equipment	700,000	-	670,000	-	-	1,370,000
Latta St (Upper Citico Creek Culvert Improvements Project)	-	-	167,000	-	-	167,000
Lynnbrook WPA Ditch Improvements	200,000	-	-	-	-	200,000
Monitoring Lab/Storage	-	150,000	-	-	-	150,000
On-Call Landscape Design	100,000	100,000	-	100,000	-	300,000
Operations Building / Fleet Maintenance and Storage	-	350,000	100,000	-	-	450,000
Patten Parkway Separation Project (K80147)	1,000,000	950,000	-	1,000,000	-	2,950,000
Patten Parkway Separation Project (Remaining Basin System Installation)	-	-	-	1,200,000	-	1,200,000
Pump Station Repairs	-	500,000	1,500,000	500,000	-	2,500,000
Regional Detention Buffer/Easement	-	-	350,000	350,000	350,000	1,050,000
Riverfront Parkway/MLK CSS Project Phase II	250,000	-	-	-	-	250,000
Riverfront Parkway/MLK CSS Separation Project Phase III	-	640,000	-	-	-	640,000
Riverfront Parkway/MLK CSS Separation Project Phase IV	-	-	640,000	-	-	640,000
Riverside Dr (Upper Citico Creek Culvert Improvements Project)	-	-	173,000	-	-	173,000
Stream Buffer Conservation	50,000	100,000	100,000	-	200,000	450,000
Stream Restoration/Various Sites	-	250,000	250,000	-	250,000	750,000
Stuart St (Upper Citico Creek Culvert Improvements Project)	-	-	150,000	-	-	150,000
USACE/FEMA Floodplain Culvert Replacement Projects	-	-	100,000	100,000	250,000	450,000
Wisdom St (Upper Citico Creek Culvert Improvements Project)	-	-	-	-	630,000	630,000
WPA - N. Market St, Branch /Renaissance Park WQ Improvements	-	-	250,000	-	-	250,000
Grand Total	152,808,665	107,053,558	110,165,820	86,485,306	67,201,920	520,202,769
General Fund Projects	63,421,165	51,663,558	41,051,820	26,945,306	26,031,920	207,863,769
Enterprise Projects	89,387,500	55,390,000	69,114,000	59,540,000	41,170,000	312,339,000